Sundaram Finance Limited

72nd Annual Report

2024-25

SUNDARAM FINANCE®

Enduring values. New age thinking.



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Board of Directors	**Non-Executive Directors**		**Independent Directors**
	S. Viji	Chairman	R. Raghuttama Rao
	T.T. Srinivasaraghavan		Ganesh Lakshminarayan
	Srivats Ram		Bhavani Balasubramanian
	Executive Directors		Kshama Fernandes
	Harsha Viji	Executive Vice Chairman	R. Venkatraman
	Rajiv C. Lochan	Managing Director	Anuradha Rao
	A.N. Raju	Deputy Managing Director	

Committees of the Board	**Chairperson**	**Members**
Audit Committee	Bhavani Balasubramanian	R. Raghuttama Rao Kshama Fernandes
Stakeholders Relationship Committee	Ganesh Lakshminarayan	Rajiv C. Lochan A.N. Raju
Nomination, Compensation & Remuneration Committee	R. Venkatraman	Ganesh Lakshminarayan S. Viji
Corporate Social Responsibility Committee	Harsha Viji	Ganesh Lakshminarayan T. T. Srinivasaraghavan Rajiv C. Lochan A.N. Raju
Risk Management Committee	Rajiv C. Lochan	R. Raghuttama Rao A.N. Raju M. Ramaswamy
Asset Liability Management Committee	Harsha Viji	Rajiv C. Lochan A.N. Raju M. Ramaswamy Lakshminarayanan Duraiswamy
Information Technology Strategy Committee	Anuradha Rao	Kshama Fernandes Rajiv C. Lochan A.N. Raju Sudheer Warrier
Customer Service Committee	T.T. Srinivasaraghavan	Bhavani Balasubramanian Rajiv C. Lochan A.N. Raju
Investment Committee	R. Venkatraman	Harsha Viji Rajiv C. Lochan
Policy Review and Compliance Committee	T.T. Srinivasaraghavan	Bhavani Balasubramanian A.N. Raju
Review Committee	Rajiv C. Lochan	R. Venkatraman Kshama Fernandes
Chief Financial Officer		M. Ramaswamy
Chief Compliance Officer & Company Secretary		P.N. Srikant
Chief Risk Officer		Mukund Raghavan
Head – Internal Audit		V. Vaasen

Registered Office	21, Patullos Road, Chennai - 600 002 Tel: 044 2852 1181, Fax: 044 28550290 Email: investorservices@sundaramfinance.in Website: www.sundaramfinance.in	
CIN	L65191TN1954PLC002429	
Joint Auditors	Brahmayya & Co. 48, Masilamani Road, Balaji Nagar, Royapettah, Chennai 600014	R.G.N. Price & Co. Simpsons Building, 861, Anna Salai, Chennai 600002
Information Security Assurance Services	M/s. C.V. Ramaswamy & Co. Office No. 1, Vidwan Sundaram Street, Nungambakkam, Chennai 600 034	

Management Team

Annapoorna R	Senior General Manager - Central Processing Unit
Ajith Narasimhan	Senior General Manager & Head - Strategy & Planning
Balachander Gopinath	National Head - Auto
Balasubramanian S	Vice President & Head - Andhra Region
Bama Balakrishnan	Senior Vice President - Finance
Ganesan A K	Vice President & National Head - Collections & Recoveries
Harikrishnan R	Senior General Manager & Head - Karnataka Region
Janaki V	Head - Technology Shared Services
Jeevan Jose P	Senior General Manager & Zonal Head - Salem & Dharmapuri
Kulkarni M J	National Head - MH & CE
Manoj Arvindakshan Nair	Senior General Manager & Head - Distribution
Moahan Ananda Venkatesan	Senior Vice President & Head - HO Operations
Narayanan K	Senior General Manager & Head - Leasing & Corporate Accounts Group
Rahul Jyothi Kumaran	Senior General Manager & Head - SME & SCF
Raja Sugirtha R	Senior General Manager - Sundaram Infotech Solutions
Rajesh Venkat	Senior Vice President & Head - Tamil Nadu Region & Analytics
Rajmohan Vasudeva Pai	Chief Credit Officer
Ramachandran N	Executive Director - Human Resources
Salin Nair	Senior General Manager & Head - Northern Region
Sankar Thiagarajan	Senior General Manager & Deputy Head - Karnataka Region
Sankarakumar K	Senior Vice President - Corporate Finance
Sekar R	Head - Human Resources
Sri Raman N	Deputy Region Head - Telangana
Sridharan R	Senior General Manager & Head - Indirect Taxation
Sudheer Warrier	Chief Technology & Digital Officer
Sunil S Narayanan	Senior General Manager & Head - Madhya Pradesh, Chhattisgarh & Eastern Region
Tom Thomas	Senior General Manager & Head - Western Region
Venkatesan H	Vice President & Head - Central Processing Unit
Anil Kumar C	General Manager - Finance
Balakrishnan S	General Manager - Finance
Dhandayuthapani S	General Manager & Head - Deposits
Kumar S	Deputy General Manager & Head - Administration
Muthukrishnan N	General Manager & Head - Emerging Financial Institutions
Narayanan N	Head - Legal
Narayanan A V	Joint General Manager & Head - Rajasthan
Ramanakumar C A	General Manager - MH & CE
Ramani T E	General Manager & Head - Digital Initiatives
Satish Venkatraman	General Manager - Sundaram Infotech Solutions
Suresh Devadas	General Manager & Zonal Head - Chennai
Venkataraman R	National Head - Vruddhi
Venkatesh K V	General Manager - Taxation
Vinod Kumar S	Joint General Manager & Head - Kerala Region
Vinod Kumar N	Joint General Manager & Head - Farm Equipment Finance
Viswanathan N C	General Manager & National Head - SWIFT

Subsidiaries

Sundaram Home Finance Limited
Sundaram Asset Management Company Limited
Sundaram Asset Management Singapore Pte. Limited
Sundaram Trustee Company Limited
Sundaram Alternate Assets Limited
Sundaram Fund Services Limited
LGF Services Limited

Bankers

State Bank of India
HDFC Bank Limited
ICICI Bank Limited
Bank of Baroda
Axis Bank Limited
HSBC Limited

Debenture Trustee

Ms. Anjalee Athalye
Senior Vice President (Business & Operations)
IDBI Trusteeship Services Limited
Universal Insurance Building,
Ground Floor, Sir P.M. Road,
Fort, Mumbai – 400001

CURRENCY EQUIVALENTS

₹ One Million	=	₹10 Lakhs	US$ 1 = Indian ₹85.5814*
₹ One Billion	=	₹100 Crores or ₹10,000 Lakhs	*RBI Reference Rate as on 31.03.2025

Contents

Board's Report	05
Corporate Governance Report	24
Report on CSR Activities	48
Business Responsibility and Sustainability Report	66
Secretarial Audit Reports	113
Disclosure on Directors / KMP Remuneration (Rule 5)	120
Disclosure on Stock Options	123
Financial Highlights	125
Independent Auditors' Report	126
Balance Sheet	138
Statement of Profit and Loss	139
Cash Flow Statement	142
Notes to the Accounts	144

Consolidated Financial Statements

Independent Auditors' Report	243
Balance Sheet	254
Statement of Profit and Loss	255
Cash Flow Statement	263
Notes to the Accounts	265
Statement in Form AOC1 relating to Subsidiaries / Associates / Joint Ventures	335

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Board's Report

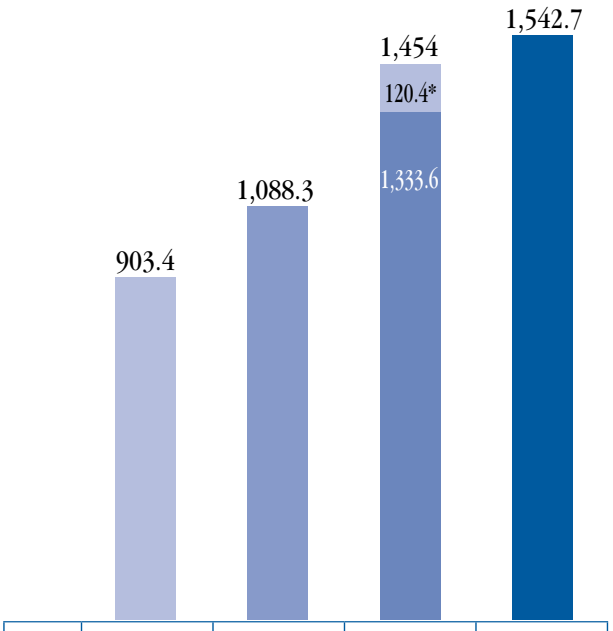
Your Directors have pleasure in presenting the 72nd Annual Report together with audited accounts for the year ended 31st March 2025. The summarised financial results of the Company are presented hereunder:

FINANCIAL RESULTS: STANDALONE

(₹ in crores)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Revenue from Operations	6,520.44	5,479.94
Other Income	75.63	14.44
Total Revenue	**6,596.07**	**5,494.38**
Less: Total Expenses	**4,534.39**	**3,797.71**
Profit before exceptional items and tax	2,061.68	1,696.67
Add: Exceptional item	–	133.85
Profit before tax	**2,061.68**	**1,830.52**
Profit after Tax	**1,542.65**	**1,454.01**
Other Comprehensive Income	451.47	596.95
Total Comprehensive Income for the Year	**1,994.12**	**2,050.96**
Dividend		
– Final 2022-23	–	166.66
– Interim 2023-24	–	155.55
– Final 2023-24	177.77	–
– Interim 2024-25	155.55	–

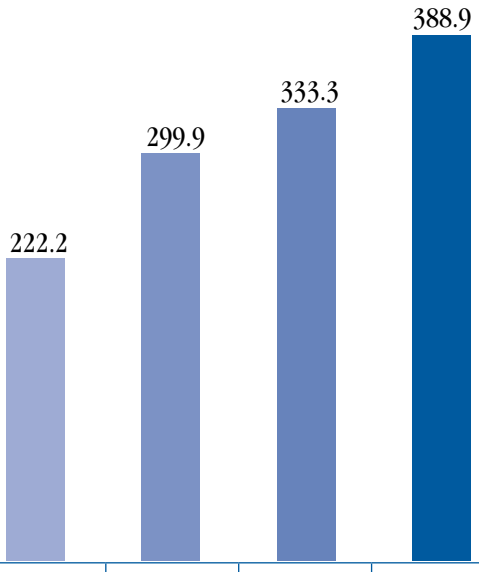
PAT
(₹ in cr.)



FY	2021-22	2022-23	2023-24	2024-25
EPS (₹)	81.3	97.9	130.9	138.9

* exceptional profit

Dividend
(₹ in cr.)



FY	2021-22	2022-23	2023-24	2024-25
%	200	270	300	350

DIVIDEND

Your Company paid an interim dividend of ₹14/- per share in March 2025. Your Directors are pleased to recommend a final dividend of ₹21/- per share, which, together with the interim dividend, would aggregate to a total dividend of ₹35/- per share (350% on the face value of ₹10/-), representing a dividend pay-out of 25.21%.

The Dividend Distribution Policy, formulated in accordance with the provisions of Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 has been disclosed on the website of the Company under the web link - https://www.sundaramfinance.in/assets/app_docs/investor-info/corporate_governance/policies/sebi/sfl_policy_for_distribution_of_dividends.pdf

CORPORATE GOVERNANCE

Your Company has always focused on ensuring the highest standards for prudence, ethics and transparency in corporate governance over the decades. The Board of Directors serve as stewards of the performance and health of your Company. The Board's mandate is to oversee your Company's strategic direction, monitor the performance of your Company, its subsidiaries & joint venture, maintain highest ethical standards of governance, assess the adequacy of risk management measures, evaluate internal financial controls, authorise and monitor strategic investments, facilitate and review Board and senior management succession planning and oversee regulatory compliance and corporate social responsibility activities. Their collective experience has been brought to bear

to guide the Company through various challenges, including the pandemic-related complications and their aftermath. The Directors' deep industry knowledge, functional specialization and decades of experience has helped your Company handle complex issues related to macroeconomic uncertainty, regulatory changes, technological & digital developments, market volatility & risk management and information security & cyber security threats.

The Corporate Governance Report of the Company provides information about the corporate philosophy, details of the Directors and their other directorships, number of Board Meetings and Committee Meetings held during FY 2024-25, various other details which evidence the fact that the Company is customer-oriented, respectful in letter and spirit of all the regulatory provisions, mindful of high quality standards in all areas and, above all, follows a time-tested approach that balances growth with quality and profitability.

A detailed report on corporate governance, together with a certificate from the Secretarial Auditor, in compliance with the relevant provisions of SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015, is attached as part of this report, vide Annexure I.

Compliance reports in respect of all laws applicable to the Company have been reviewed by the Board of Directors.

RELATED PARTY TRANSACTIONS

All transactions with related parties were in the ordinary course of business and on an arm's length basis. The Company did not enter into any material transaction with such related parties, under Section 188 of the Companies Act, 2013, during the year. Form AOC-2, as required under Section 134 (3) (h) of the Act, read with Rule 8 (2) of the Companies (Accounts) Rules 2014, is attached as part of this report, vide Annexure II (i). The Company's Policy on Related Party Transactions is attached as part of this report, vide Annexure II (ii).

The Company did not have any transactions with any person or entity belonging to the promoter or promoter group and holding 10% or more shareholding in the Company.

CORPORATE SOCIAL RESPONSIBILITY (CSR)

Your Company, along with its subsidiaries and associates, has always proactively invested in a responsible manner to the growing needs of the communities in which it operates and has responded swiftly to health-related complications, weather & catastrophic events and other unexpected challenges that have impacted these communities. During the year, your Company has, in consonance with the CSR Policy of the Company, undertaken a number of initiatives that contribute to society at large, in the areas of healthcare, education, environmental sustainability and ecological balance, and preservation of the country's rich culture and heritage. The highlights of the CSR activities are:

1. Average Net Profit computation in accordance with Sec.135(5): ₹1,21,552.00 lakhs.

2. CSR Budget, Amount spent in CSR, amount un-spent if any and amount to be set off in the financial year, if any.

Particulars	Amount (₹ in lakhs)
Total CSR Obligation for FY 2024-25	2,431.04
Less: Set off from FY 2023-24	(7.83)
Net CSR Obligation for FY 2024-25	2,423.21
CSR spent during FY 2024-25	2,330.21
Administrative overheads (including expenses incurred towards Impact Assessment)	138.67
Amount spent in excess of the requirement	45.67

The Annual Report on CSR Activities undertaken by the Company for FY 2024-25, is attached as part of this report, vide Annexure III.

BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORT

A Business Responsibility and Sustainability Report (BRSR) as required under Regulation 34(2)(f) of the SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015, is enclosed as part of this report, vide Annexure IV. Further, as required under the SEBI Circular on BRSR Core – Framework for Assurance and ESG Disclosures for Value Chain dated 12th July 2023, the Company has undertaken a reasonable assurance of the BRSR Core during the year and the Independent Practitioner's Reasonable Assurance Report issued by M/s Sundaram and Srinivasan, Chartered Accountants, Chennai, is enclosed as part of this report.

DISCLOSURE UNDER THE 'PREVENTION OF SEXUAL HARASSMENT AT WORKPLACE POLICY'

The Company has in place a Policy for prevention of sexual harassment, in line with the requirements of The Sexual Harassment of Women at the Workplace (Prevention, Prohibition & Redressal) Act, 2013. An Internal Complaints Committee (ICC) has been set up to redress complaints. All employees (permanent, contractual, temporary, trainees) are covered under this policy. One complaint was received and resolved during the financial year. No complaints were pending unresolved as on 31st March 2025.

SECRETARIAL AUDIT

The Secretarial Audit Report and Secretarial Compliance Report for FY 2024-25, issued by M/s M Damodaran & Associates LLP, Practising Company Secretaries, Chennai, who has been appointed as the Secretarial Auditor of the Company as per Section 204 of the Companies Act, 2013 and rules made thereunder, are attached as part of this report vide Annexures V(i) and (ii) respectively.

Further, pursuant to the introduction of Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with Section 204 of the Companies Act, 2013 and rules made thereunder, the Board of Directors has, at its meeting held on 26th May 2025, based on the recommendations of the Audit Committee, recommended the appointment of M/s M Damodaran & Associates LLP, Practising Company Secretaries, as the Secretarial Auditor of the Company, for a term of five (5) consecutive years w.e.f. 1st April 2025, subject to the approval of the shareholders.

REMUNERATION TO DIRECTORS / KEY MANAGEMENT PERSONNEL

Disclosure pursuant to Rule 5 (1) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is attached as part of this report, vide Annexure VI.

SUNDARAM FINANCE EMPLOYEE STOCK OPTION SCHEME (SFESOS)

Based on the recommendations of the Nomination, Compensation and Remuneration Committee, the Board has granted, subject to regulatory approvals where necessary, 10,922 Stock Options to select eligible employees, on 26th May 2025. The disclosure required under SEBI (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 is furnished, vide Annexure VII.

EXTRACT OF ANNUAL RETURN

As required under Section 92 (3) of the Companies Act, 2013, read with Rule 12 (1) of the Companies (Management and Administration) Rules, 2014, the link for the Extract of the Annual Return in E-form MGT-7 is https://www.sundaramfinance.in/assets/app_docs/downloads/annual-reports/2024-2025/eform_mgt_7_annual_return_2024_25.pdf?v=1.0

DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS

During the year under review, no significant and material orders were passed by the regulators, courts, or tribunals against the Company, impacting its going concern status or its future operations.

INFORMATION AS PER SECTION 134(3)(m) OF THE COMPANIES ACT, 2013 READ WITH RULE 8 OF THE COMPANIES (ACCOUNTS) RULES, 2014

The initiatives taken by your Company towards conservation of energy have been provided in the Business Responsibility and Sustainability Report, which has been annexed to this Report. Further, your Company's initiatives towards technology absorption have been provided in the portion relating to Information Technology, forming part of this Report. During FY 2024-25, expenditure in foreign currencies amounted to ₹0.09 cr. There were no earnings in foreign currency during the year.

INTERNAL OMBUDSMAN

Your Company has appointed Mr. S. Muralidharan, retired Chief General Manager (Operations) from State Bank of India, as the Internal Ombudsman of the Company, for a term of 3 years with effect from 22nd April 2025, in the place of Mr. A.S. Narayan, who will be completing his 3 year term as Internal Ombudsman on 16th June 2025.

MANAGEMENT DISCUSSION AND ANALYSIS

Global Economy

During the FY 2024-25, the global economy demonstrated modest growth amid ongoing geopolitical tensions, persistent inflationary pressures, and monetary policy adjustments. While advanced economies like the U.S. and the Eurozone experienced slower growth due to high interest rates and weakened consumer spending, emerging markets, particularly in Asia, maintained better economic momentum, driven by domestic demand and technology sector growth. Inflationary pressures eased in most economies through the course of the year.

The outlook has weakened further after January 2025, pursuant to the announcement of a series of new tariff measures by the Trump administration in the United States and counter measures by its trading partners. These trade

tariff measures have heightened uncertainties surrounding the global economic outlook, creating additional challenges for growth and inflation across regions. Financial markets reacted with a sharp decline in the dollar index, equity sell-offs, and notable drops in bond yields and crude oil prices.

In response to the fluidity and complexity of the current environment, the World Economic Outlook (WEO) released in April 2025 by International Monetary Fund replaced its usual baseline forecast with a "reference forecast", which projects a sharp downgrade in global economic activity. World GDP growth is expected to fall to 2.8 per cent in CY 2025 and modestly improve to 3.0 per cent in CY 2026, which is expected to be considerably lower than the historical average of 3.7 per cent recorded between CY 2000 and CY 2019.

Global inflation is expected to moderate to a slower pace than previously anticipated. Headline inflation has been forecast at 4.3 per cent in CY 2025 and 3.6 per cent in CY 2026. While inflation expectations for advanced economies have been revised upward, projections for emerging and developing economies have been adjusted slightly downward.

The global economic outlook is fraught with downside risks. The continuation or escalation of geo-political tensions, combined with the elevated uncertainty around trade and economic policies, could suppress growth further and undermine investor confidence. Additional risks stem from the erosion of policy buffers, which limits the capacity of governments to respond effectively to future shocks. Despite these headwinds, there are potential upside opportunities. A de-escalation of tariffs and greater clarity on trade policies could restore investor confidence and lift global growth above the current projections. Structural reforms will play a pivotal role in reinvigorating growth and reducing cross-country disparities.

The global outlook for the upcoming financial year is cautiously optimistic. Interest rates in major economies are expected to decline modestly, improving credit conditions, subject to favourable inflation trends.

Indian Economy

Despite the global uncertainties, the Indian economy registered a healthy growth in FY 2024-25 relative to the global economy.

According to the Second Advance Estimates (SAE) by the National Statistics Office (NSO), real Gross Domestic Product (GDP) is estimated to have grown at 6.5% in FY 2024-25, on top of a 9.2% growth in FY 2023-24. Agriculture and allied activities witnessed an improvement to register a growth of 4.6 per cent, and services grew by 7.5 per cent, even as industrial growth was low at 4.3 per cent. The manufacturing sector faced pressures due to weak global and domestic demand, complicated by domestic seasonal circumstances such as the general elections and an unusually hot summer. The predicted slowdown in growth is aligned to the pervasive uncertainty in the global economy.

The impact of the trade tariffs announced by the US presents a mixed picture for India. The tariff rates applied to Indian exports are relatively lower than those imposed on other Asian economies and hence, are likely to improve India's export share in the US and could also hasten the relocation of supply chains from China to India. However, India is likely to face competitive pressures in other markets like the EU and the UK, as well as the domestic market, due to possible

dumping of products by China. Further, the world economy faces the risk of an economic slowdown or potentially even a prolonged recession caused by trade wars and protectionism, which is also likely to have an adverse effect on India's growth prospects.

On the inflation front, there has been significant recovery, thanks to the Government's efforts to curtail retail inflation through reduction in duties and restriction of exports in select commodities and products, combined with decisive and timely monetary policy actions of the Reserve Bank of India. CPI headline inflation declined from 5.2% in December 2024 to 3.6% in February 2025, driven largely by a stable monsoon, steep seasonal correction in vegetable prices and a general easing in food inflation, which dropped to a 21-month low of 3.8%. Core inflation remained stable, inching up marginally to 4.1% due to a spike in gold prices.

Due, in large part, to the significant improvement in inflation, the Monetary Policy Committee (MPC) of the Reserve Bank of India had reduced the Policy Repo Rate by 25 basis points from 6.50% to 6.25% in February 2025. After assessing the current and evolving macroeconomic situation, in April 2025, the MPC further reduced the Policy Repo Rate by 25 basis points to 6%. These measures are expected to bolster private consumption and support a revival in private corporate investment activity.

India's fiscal deficit, which was at 5.5% of GDP during FY 2023-24, was at 4.7% of GDP in FY 2024-25 and has been estimated at 4.4% of GDP in FY 2025-26, thanks to prudent fiscal management by the Government and supported by appreciable increase in revenue collection over the last few years.

During FY 2024-25, the Indian Rupee remained steady within the range of ₹83-88 per US$, positioning it as one of the least volatile major currencies among both emerging markets and a few advanced economies.

Automotive Sector

The performance of the Indian automobile industry in FY 2024-25 was muted. The first quarter of the year witnessed general elections and a particularly hot summer. Government spending on infrastructure was lower than expected and demand for commercial and passenger vehicles was weak. While the second half witnessed some improvement in sentiment, global events and geopolitical tensions had an overhang on overall demand. According to the Society of Indian Automobile Manufacturers (SIAM), wholesale despatches by the industry grew by 7.3% in domestic sales and exports grew by 19.2%.

The passenger vehicle (PV) segment posted its highest ever sales in FY 2024-25 of 4.3 million units, albeit with a moderate growth of 2% as compared to FY 2023-24. Utility vehicles (UVs) continued to drive growth, contributing 65% of total PV sales, as compared to about 60% in FY 2023-24. New model launches, packed with advanced features and modern design, resonated strongly with consumer aspirations. The growth was supported primarily by attractive discounts and promotional offers.

Electric Vehicle (EV) adoption saw relatively strong growth in FY 2024-25 with a 17% increase supported by growth across Electric Passenger Vehicles, e-Two-Wheeler and e-Three-Wheeler segments. Government initiatives for sustainable transportation like the Electric Mobility Promotion Scheme

(EMPS), PM E-Drive, and PM e-Bus Sewa are expected to further accelerate EV adoption.

The commercial vehicle (CV) segment witnessed a decline of 1.2% in FY 2024-25, compared to the previous year. However, the segment posted a growth of 1.5% in the last quarter of FY 2024-25. Though the overall trucks segment has witnessed a slight year-on-year decline, the requirement of freight movement has been suitably served with fleets migrating towards higher GVW vehicles. The performance of this segment has been supported effectively by the expanding highways and expressway network, which is playing a crucial role in reducing logistics costs and enhancing regional connectivity. Equally, the infrastructure development has helped this segment in driving sales of buses for inter-city travels and increasing focus on mass-mobility in intra-city routes.

The Tractor & Farm Equipment (TFE) segment rebounded with a modest year-on-year growth of 8.4% in FY 2024-25 despite adverse erratic rainfall and an unusually hot summer in the first half of the year. The segment experienced a recovery in the latter part of the year, aided by favourable monsoon conditions, robust procurement along with increased minimum support prices and higher rural income.

Exports grew by 19.2%, reflecting global preference for Indian automotive products. The PV segment witnessed the highest ever exports in FY 2024-25, registering a growth of 14.6% as compared to FY 2023-24. Export of CVs also posted a healthy growth of 23% in FY 2024-25, as compared to the previous year.

Looking ahead, a stable policy environment, coupled with recent personal income tax reforms and RBI's rate cuts, is expected to bolster consumer confidence and drive demand across vehicle segments.

Operating & Financial Performance

Gross receivables managed by your Company as of March 31, 2025, stood at ₹60,290 cr., as against ₹51,385 cr., recording a growth of 17.3% over the previous year. Your Company's disbursements at ₹28,405 cr. (PY ₹26,163 cr.) have registered a moderate growth of 8.6% during the year under review, amidst the uncertainties in external demand. While your Company has recorded growth in disbursements across all geographies, growth has been muted in some asset classes. During the year, overall margins continued to be under pressure, but your Company's "AAA" credit rating and the treasury team's ability to raise resources at competitive rates enabled your Company to maintain its cost of borrowings at a reasonable level. Despite competitive intensity and mix of price-sensitive medium & heavy commercial vehicle segments, your Company was able to improve yields through better pricing of risk and improving asset mix. Consequently, your Company's focus on improving pricing and managing borrowing costs well has yielded positive results on margin expansion in FY 2024-25.

Collections has been challenging through the year, largely on account of the muted economic activity in the first half as well as tight liquidity conditions, although there was marginal improvement in external conditions during the fourth quarter. Your Company's superior credit standards, strong customer

relationships and systematic collection efforts have enabled it to ensure best-in-class performance on asset quality in the year in question. Stage III assets, Gross and Net of ECL provisions, stood at 1.44% (PY 1.26%) and 0.75% (PY 0.63%) respectively, as at 31st March 2025.

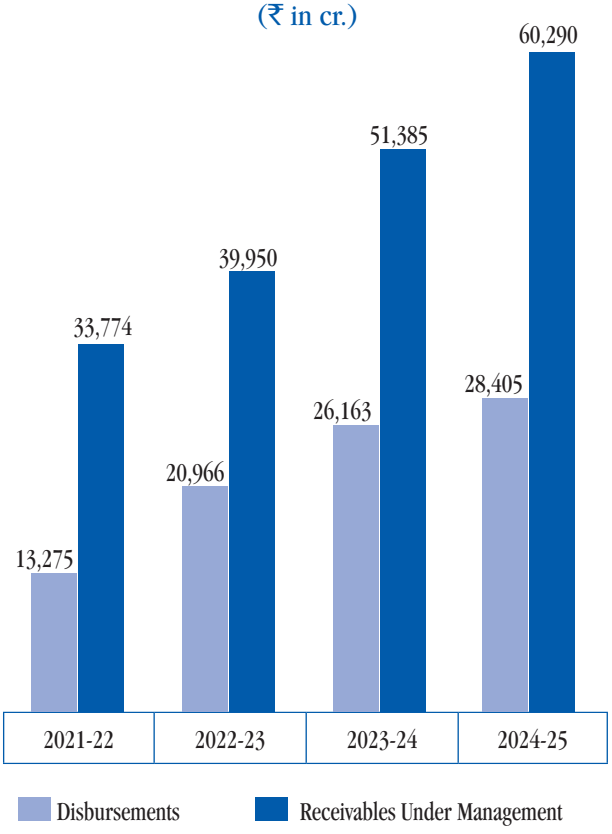
Your Company has been maintaining comfortable liquidity in the form of liquid investments and undrawn bank limits, to meet its maturing liabilities.

Your Company registered a net profit of ₹1,543 cr. compared to ₹1,454 cr. in the previous year, a growth of 6%. This low net profit growth is primarily due to a one-time gain in profits last year as well as a shift in timing of dividends year on year. Profits from core operations registered a growth of 25%.

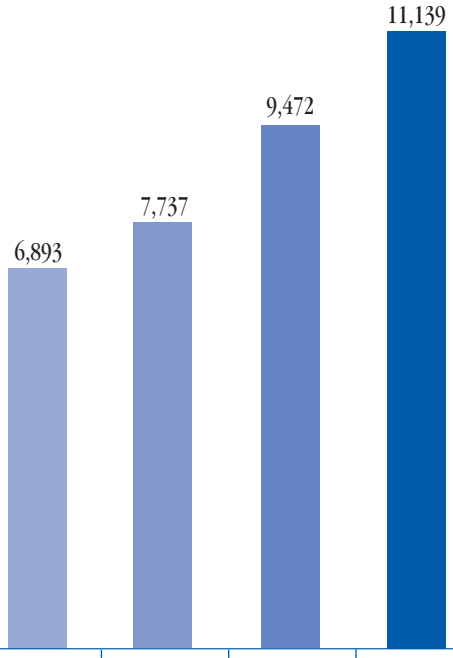
Your Company's net worth stood at ₹11,139 cr., as on 31st March 2025. Capital adequacy (CRAR) at 20.42% was comfortably higher than the statutory requirement of 15%.

There are no significant changes in key financial ratios of the Company for FY 2024-25 as compared to FY 2023-24. Your Company's Return on Net Worth as on 31.03.2025 stood at 16.3% as compared to 17.5% as on 31.03.2024. Core Return on Net Worth, adjusting for investments in Group companies, as on 31.03.2025 stood at 19.0% as compared to 16.5% as on 31.03.2024. The increase in Core Return on Net Worth was because of an overall improvement in the margins, tight operating expense controls and improvements in asset quality & business disbursements.

Disbursement and Receivables Under Management
(₹ in cr.)



Own Funds
(₹ in cr.)



	March 2022	March 2023	March 2024	March 2025
Book Value (₹)	620.41	696.41	852.54	1,002.61

RESOURCE MOBILISATION

a) Deposits

During the year, your Company mobilised fresh deposits aggregating to ₹993.41 cr. Renewal of deposits during the year amounted to ₹1,698.67 cr. representing 83% of the matured deposits of ₹2,036.39 cr. Deposits outstanding at the year-end were at ₹6,094.08 cr. as against ₹5,584.93 cr. in the previous year. The net accretion for the financial year was ₹509.15 cr. as at 31st March 2025. 2,828 Term Deposit Receipts (TDRs) amounting to ₹32.69 cr. had matured for payment and were due to be claimed or renewed. After close follow-up, these figures are currently at 2,074 and ₹19.09 cr. respectively. Continuous efforts are being made to arrange for repayment or renewal of these deposits. There has been no default in repayment of deposits or payment of interest thereon during the year.

You will be happy to note that as part of the continued digital journey, during the year, your Company has introduced online fresh deposits for new depositors. Depositors can also place additional deposits, renew their deposits, initiate payment requests, furnish Form 15G/H, provide instruction for change in address and/or bank details with necessary supporting documents, through our online customer portal and SF Next mobile application.

b) Term Funding

During the year, your Company raised term funding from Banks, Mutual funds, Insurance companies and others in the form of non-convertible debentures and long term loans to the tune of ₹7,750 cr., across varying tenors.

c) Bank Finance

As part of the overall funding plan, your Company's working capital limits with consortium banks were retained at ₹3,500 cr. During the year, your Company also issued several tranches of commercial paper aggregating to ₹7,305 cr. The maximum amount of outstanding commercial papers at any time was ₹4,950 cr. and the amount outstanding at the end of the year was ₹4,680 cr.

d) Assets Securitised / Assigned

During the year, your Company raised resources to the extent of ₹4,399 cr. through securitisation and assignment of receivables.

CREDIT RATINGS

Your Company's long term credit ratings have been retained at "AAA" (Highest Degree of Safety) with a "Stable Outlook", by both ICRA and CRISIL. The short-term borrowings (including commercial paper) are rated "A1+" by both ICRA and CRISIL. Fixed Deposits are rated "AAA" (Highest Credit Quality) by both ICRA and CRISIL.

OUTLOOK

India's journey towards a middle income economy is progressing well and India is well-positioned to remain one of the fast-growing major economies in the world in FY 2025-26. While global headwinds persist, India's domestic fundamentals and focus on infrastructure provide a good foundation for sustained economic momentum. The country's development

track record and structural reforms of the past 10 years has reposed confidence in India's potential and enhanced her global stature. India's economic outlook for the fiscal year 2025-26 presents a cautiously optimistic picture, underpinned by robust domestic drivers, improving inflationary trends, an accommodative monetary policy stance, and focused fiscal consolidation efforts.

The Government's continued investment in infrastructure is expected to provide support to economic activity. Inflation outlook has turned positive with substantial moderation in food prices. Production of wheat and pulses is expected to improve strongly, setting the stage for durable softening in food inflation. The fall in crude oil prices also provides support for a more benign inflation environment. The outlook for India's agriculture sector in FY 2025-26 appears promising, supported by healthy reservoir levels and strong crop yields. Manufacturing activity is showing signs of recovery, underpinned by positive business sentiment, while the services sector continues to display resilience.

Private consumption and private sector capital expenditure remain subdued. The RBI's Monetary Policy Committee has reduced the repo rate by 50 basis points this calendar year and shifted its policy stance to accommodative. Further rate cuts are likely especially as inflation softens predictably. The RBI has also assured durable liquidity in the financial system going forward. These bode well for private sector capital expenditure picking up. However, improvement in private consumption sentiment will be the decisive driver to improve private investments.

On the demand front, both rural and urban consumption are poised for take-off. On the rural front, normal monsoons predicted by the Indian Meteorological Department (IMD) signal favourable agricultural prospects and strong procurement, which, in turn, will likely improve rural sentiment and demand. On the urban front, due to the resumption in government spending on infrastructure and the introduction of personal income tax benefits announced in the Union Budget, there is an expectation of an increase in demand.

However, persistent global uncertainties, including the recent escalation in trade protectionism, pose downside risks resulting from global growth slowdown, elevated volatility in the financial markets, and low customer and investor confidence. While India could be in a better position to manage and mitigate such risks, thanks to its growth driven largely by domestic demand, the global disturbances can have some impact on the domestic economy. The global developments are also likely to present some positive results in the form of lower crude oil and commodity prices and relative tariff advantage.

Sectorally, the services sector continues to be the largest contributor to Gross Value Added (GVA), growing by 7.3%, while the industrial sector is expected to expand by 5.8% and agriculture by 4.4%.

Given the global uncertainties and volatility driven by the trade tariff measures, the RBI Monetary Policy Committee (MPC) has revised its FY 2025-26 GDP growth estimates downwards to 6.5%. Further, after balancing positive factors like the fall in crude oil prices, healthy agricultural production, particularly wheat and pulses, expectations of a healthy monsoon and risks such as lingering global uncertainties and the recurrence

of adverse weather related supply disruptions, the MPC has projected the CPI inflation for FY 2025-26 at 4%.

The prospects of the automotive sector will largely mirror the balanced set of risks that the broader macro economy is faced with. FY 2025-26 is expected to reflect the cautious optimism for the automotive sector that India's economy is faced with.

Medium, Heavy and Intermediate Commercial Vehicles (MHICV)

The fortunes of the MHICV segment tend to directly correlate with economic activity. Given the outlook for the Indian economy for FY 2025-26, the government's infrastructure spending and segment-specific activity – highways, ports, irrigation and mining (iron ore, granite, coal, sand, blue metal), and industries (cement, private construction) – will be the primary drivers of demand. In general, freight rates have held up well and there is lesser concern of overcapacity in the industry. Expectations of a good monsoon and a strong rural economy will also be a boost. The ICV growth outlook is more optimistic with resilience in passenger transport demand for staff and school transportation across regions, tourist demand in some markets as well as transportation for e-commerce fulfilment and haulage across industries. Overall, the MHICV segment will likely grow in the low single digits compared to last year.

Material Handling and Construction Equipment (MHCE)

MHCE demand is primarily driven by infrastructure and construction activity, which, in turn, relies largely on the Government's investments. Mining and industries like cement are witnessing improvement in activity levels which will support the demand for MHCE. However, price hikes led by emission norms as well as tariffs related to commodities – for instance, the recent 12% safeguard duty imposed on steel imports with a view to protect domestic providers (for 200 days) – could adversely affect demand. Growth for the MHCE segment in the low single digit range is anticipated in FY 2025-26.

Retail Commercial Vehicles (Light & Small Commercial Vehicles)

LCV demand is expected to be supported by passenger transport including school buses. In some markets, LCV sales is supported by continued e-commerce and agriculture transport requirements including aquaculture and poultry as well as school transportation. However, unless urban demand significantly improves, the prospects for SCV remains uncertain. Much of SCV growth is expected to come from EV and 3W demand for last mile delivery. Overall, retail commercial vehicles are also expected to grow in the low single digits in FY 2025-26.

Passenger Cars & Utility Vehicles (UVs)

The passenger vehicles market has grown steadily post Covid and reached record numbers in FY 2024-25. However, most of the demand drivers – disposable incomes, cost of ownership, new model launches – remain neutral or unfavourable. The recently announced personal income tax reforms will enhance household savings and improving rural sentiments could fuel demand. Premiumisation of the industry witnessed in the last two years (i.e., increasing demand for higher segment cars as well as UVs) is likely to continue and while entry segments have remained sluggish, the prospects may change as rural sentiments improve through the year. EV, Hybrid and CNG are

expected to show continued growth. A mid-single digit growth, albeit on a large base, is expected in FY 2025-26.

Tractors & Farm Equipment (TFE)

The outlook for FY 2025-26 for the TFE segment is buoyant due to an anticipated pickup in rural sentiments, good availability of water in major reservoirs, expectation of well-balanced monsoons spatially & temporally as well as an absence of both El Nino & La Nina conditions. The TFE industry is expected to register mid-single digits growth in FY 2025-26. The Tractor Manufacturers' Association (TMA) is forecasting a 4-5% increase in tractor sales for FY 2025-26, with a prediction of close to 1 million units in retail sales, a historic high. Harvesters are also likely to register good growth in view of higher farm output. Central and State level subsidy schemes will also give fillip to TFE sales, although in several schemes, NBFCs are not permitted to participate. The Government aiming at increasing the milk procurement by 50%, which will lead to increase in farm income. This, coupled with the Government's commitment to ensure reasonable minimum support prices and strong procurement, will likely support farm mechanisation to continue to flourish.

INTERNAL FINANCIAL CONTROLS

The Company has a well-established internal financial control and risk management framework to ensure the highest standards of integrity and transparency in its operations and a strong corporate governance structure. Appropriate controls are in place to ensure:

a) the orderly and efficient conduct of business, including adherence to policies;

b) safeguarding of assets;

c) prevention and detection of frauds/errors;

d) accuracy and completeness of accounting records; and

e) timely preparation of reliable financial information.

Additionally, as part of RBI's Risk Based Internal Audit (RBIA) requirement, your Company has adopted appropriate policy and operating guidelines. Along with the Risk Management team and Internal Audit department, the functional and operational risk control matrices have been designed to ensure that adequate controls as may be required are in place and operating effectively and efficiently.

RISK MANAGEMENT

Your Company has built a robust risk governance and risk management framework over the years. The Audit Committee, Risk Management Committee, Asset Liability Management Committee and IT Strategy Committee review and monitor the risks on a regular basis.

The risk management process of the Company is underpinned by a strong and long-standing organisational culture and sound operating procedures involving our Sundaram values, competencies, internal control culture and effective internal reporting.

Your Company has adopted the ERM Framework, which is based on 3 lines of defence:

a. **First pillar:** Function-heads who are the risk owners and responsible and accountable for assessing, controlling and mitigating risks;

b. **Second pillar:** Chief Risk Officer and the Risk Management team who assist through facilitating risk awareness, risk reviews, providing analysis and

reports including creating a proactive forward looking approach;

c. **Third pillar:** Internal Auditors and Statutory Auditors who provide assurance to the senior management on risk governance through their assessment of the adequacy and the effectiveness of internal controls and the monitoring mechanisms.

Your Company has a robust first line of defence in the form of sensitised and aware functional teams. Active operational engagement on risk management is enabled through two levels of internal teams that review operational risks on an on-going basis: i) Functional Working Group on operational risks comprised of 66 operating executives across the Company and ii) a Core Working Group on Risk Management comprised of 11 functional heads of various departments of the Company. These groups are convened by our second line of defence, the Risk Management department, which ensures meetings on a regular basis to review status on various risks anticipate emerging risks and define a proactive action plan for containing incipient risk.

The internal audit team reviews the processes and controls to ensure the design effectiveness and to assure adequacy of controls to mitigate risk. Your Company has well-documented standard operating procedures and risk control matrices for all processes to ensure superior control over transaction processing and regulatory compliance. Periodical review of the same ensures that the risks including technology risks are under control. This apart, policies are reviewed and approved by the Board and its Committees that facilitate the review of identification of risks and controls and provide guidance to manage the risks across business that ensures a sustainable and ethical business environment, reflected in our risk management process.

The risk management process fulfils the requirement under Section 134 of the Companies Act, 2013 and also the guidelines under regulation 21 of Listing guidelines (schedule II of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Above all, your Company's values and culture that are enshrined in the Sundaram Way of doing business and the obligations and commitment to our customers, employees, deposit holders and the community are the foundations on which its risk framework rests.

A few principal financial risks of your Company have been furnished in the Notes to the Accounts under Note 38, for your information.

INTERNAL AUDIT

Your Company's internal audit department independently evaluates the adequacy of control measures on a periodic basis and recommends improvements, wherever appropriate to suit the changes in business and control environment. The effectiveness and efficiency of the controls, and the design are regularly measured through process reviews and risk assessment. The internal audit department is staffed by qualified and experienced personnel and reports directly to the Audit Committee of the Board. The Audit Committee regularly reviews the audit findings as well as the adequacy and effectiveness of the internal control measures.

Additionally, an Information Systems Assurance Service is also provided by independent external professionals. Based on their recommendations, the Company has implemented a number of control measures both in operational and IT-related areas, apart from information security related measures.

Your Company has rolled out Risk Based Internal Audit (RBIA) Policy with effect from 1st April 2022 as required by the RBI. The primary focus of Risk Based Internal Audit is to provide reasonable assurance to the Board and the Senior Management about the adequacy and effectiveness of the risk management and control framework of the Company. The internal audit function assesses and contributes to the overall improvement of the organization's governance, risk management, and control processes using a systematic and disciplined approach. Audits are conducted encompassing all the functional areas of the branch network and Head office in such a manner that it serves as an important tool of internal control.

In the year in question, your Company has also conducted a quality assurance review of the internal audit function, as required by regulations, through an empowered group of senior functional leaders of the Company overseen by the Audit Committee of the Board. As part of the quality assurance exercise, the group has developed an Audit Quality Maturity Model (SF-AMM), which evaluates the quality assurance activities using five practice areas, viz., strategy, structure & communication, people, process & technology, and regulatory matters.

INFORMATION TECHNOLOGY

Your Company recognises Information Technology as a critical pillar to run and grow its business. Significant investments continue to be made in IT infrastructure in the areas of storage and switches. On the applications side, investments have been made to mainly build reusable capabilities that would help better time-to-market as well as to conduct prototypes for building the architectural foundation for your Company's new core system.

Your Company has a state-of-the-art Data Centre with a capacity of over 400 servers, managed by professionals providing 24/7 support, with over 99.99% uptime. The Data Centre, in this financial year, got accredited for the updated ISO/IEC 27001:2022 Standards for Information Security Management System, by TUV Rheinland. This effectively meets the needs of your Company, as well as its subsidiaries and associates. A Disaster Recovery (DR) site for all critical applications is hosted at a separate facility located in a different seismic zone, with near real-time data replication. Through regular DR drills together with a secure and scalable IT infrastructure for remote working (work from home), business continuity during adversities is assured. Your Company's strategy for leveraging Cloud technology strives to achieve a balance of opportunity, risk and cost. In this financial year, your Company has moved to the cloud some of the security workloads (such as web application and API monitoring tool, DDoS tool) and application workloads (such as Field Investigation App and Intelligent Document processing).

Your Company adopts a proactive stance on Cyber security and makes continuing investments in this critical area. A full-time Chief Information Security Officer (CISO) is in place, as required by extant regulations. Investments in security tools continue to be made. This financial year, the focus has been to protect web applications/APIs and DDoS attacks.

Ensuring reliability, security and integrity of your Company's systems and data are top priorities. Towards this, tools to help data monitoring and reporting have been implemented. Your Company operates a 24x7 Security Operations Centre (SOC) for real-time threat monitoring and alerting. Periodic vulnerability assessment and penetration testing are carried out on the applications as well as the infrastructure to ascertain the effectiveness of the practices laid down by your Company. Your Company engages in regular discussions with external consultants and industry experts to validate its approaches to transformation and to reinforce Information & Cyber Security methodologies.

Your Company's in-house technology team leverages its expertise across multiple technologies and in-depth business & domain knowledge for delivering differentiating solutions. Chosen technology partners with expertise in their areas are engaged to bring in external perspectives and skills. Contemporary technology and architecture practices are now at the core of its digital capabilities. With the advantage of having created a strong digital foundation, your Company is poised to take its technology base to the next level. Your Company has initiated implementation of a Cloud based Data Lake as the foundational component for its Systems of Intelligence layer. Your Company has developed more Machine Learning models to help the business as well as embarked on pilots for leveraging the wave of Agentic framework.

By working closely with the business functions, the technology team has implemented process improvements that have shortened turnaround time, enabled straight through processing, and ensured timely decision making. This has been made possible through implementation of a few reusable capabilities such as digitally guided workflows and task management, communication framework and embedded Nano Learning.

The key priorities continue to be intelligent solutions that enable customer service and acquisition while increasing efficiency of our employees, reducing cost-to-serve, deepening usage of analytics and creating superior customer experience.

Your Company is in a relationship-centric business and has a time-tested and differentiated strength – the Sundaram experience – that relies on physical interactions with customers and other stakeholders. The digital strategy has consciously been adapted to create the right blend of high touch and high tech to deepen the customer and stakeholder relationships.

CONSOLIDATED FINANCIAL STATEMENTS

The Consolidated Financial Statements, drawn up in accordance with the applicable Accounting Standards, form part of the Annual Report as required by the provisions of Section 129 (3) of the Companies Act, 2013. A separate statement containing the salient features of the financial statements of Subsidiaries and Associates in Form AOC-I forms part of the Annual Report.

The Consolidated profit after tax is ₹1,879 cr. as against ₹1,436 cr. of the previous year, a growth of 30.8% year on year. The total comprehensive income for the year was ₹2,443 cr. as against ₹2,244 cr. The consolidated net worth for the year stood at ₹13,196.83 cr., as against ₹11,078.22 cr. in the previous year.

The annual accounts of all the Subsidiaries and Joint Venture have been posted on your Company's website www.sundaramfinance.in. Detailed information, including the annual accounts of the Subsidiaries and Joint Venture will be available for inspection by the members, through a digital platform which would be provided by the Company. The same will also be made available in physical form to the members upon request.

SUBSIDIARIES

- **Sundaram Home Finance Limited**

  Sundaram Home Finance Limited, during the year approved loans aggregating to ₹6,940 cr. (PY ₹5,581 cr.). Disbursements during the year were higher by 30% at ₹6,534 cr. (PY ₹5,029 cr.). The company earned a gross income of ₹1,597 cr. (PY ₹1,412 cr.) and reported a profit after tax at ₹244.66 cr. (PY ₹235.82 cr.). The loan portfolio under management as at 31st March 2025 stood at ₹17,408 cr. as against ₹13,812 cr. in the previous year Gross Stage 3 assets stood at 1.02% (PY 1.16%) and net of ECL provisions stood at 0.53% (PY 0.50%), as at 31st March, 2025. The Net Stage 3 assets, excluding restructured assets, stood at 0.42 as at 31st March 2025. The Board of Directors have recommended a final dividend of ₹3.31/- per share (33.13%) for the year ended 31st March 2025. This together with interim dividend of 2.73 per share (27.29%), would aggregate to a total dividend of ₹6.04/- per share (60.42%).

- **Sundaram Asset Management Company Limited (On consolidated basis)**

  The company reported a consolidated gross income of ₹515.31 cr. as against ₹456.85 cr. in the previous year. Consolidated Profit after tax was ₹153.53 cr. as compared to ₹111.91 cr. during the previous year. The Average Assets under Management amounted to ₹76,008 cr. for the year 2024-25 as compared to ₹64,072 cr. in the previous year. The company had declared an interim dividend of ₹7/- per share on 30th January 2025 and has decided to propose a final dividend of ₹8.85/- per share with the approval of shareholders for the year FY 2024-25.

- **Sundaram Trustee Company Limited**

  Sundaram Trustee Company Limited earned a gross income of ₹3.64 cr., as against ₹2.80 cr., in the previous year and reported a profit after tax of ₹2.23 cr. for the year, as against ₹1.59 cr. in the previous year. The company recommended a dividend of ₹446/- per share for the year ended 31st March 2025.

- **LGF Services Limited**

  During the year, the company reported a gross income of ₹0.19 cr. as against ₹0.19 cr. in the previous year. The profit after tax for the year was ₹0.08 cr. as against ₹0.11 cr. in the previous year. The company recommended a dividend of ₹3/- (30%) per share for the year.

- **Sundaram Fund Services Limited**

  Sundaram Fund Services Limited earned an income of ₹0.14 cr. during the year as against ₹1.28 cr. in the previous year. The company reported a profit after tax of ₹0.03 cr. as against ₹0.28 cr. in the previous year. During the previous year, a petition was filed with the Hon'ble National Company Law Tribunal (NCLT),

Chennai, for reduction of paid-up equity share capital of Sundaram Fund Services Limited, pursuant to Section 66, read with Section 52 of the Companies Act, 2013. The Hon'ble NCLT, Chennai approved and issued an Order on 14th November 2024, and the reduction of paid-up share capital has been effected.

JOINT VENTURE

Royal Sundaram General Insurance Co. Ltd (Royal Sundaram)

Royal Sundaram reported a Gross Written Premium (GWP) of ₹4,065 cr. as compared to ₹3,825 cr. in the previous year, representing a growth of 6%. The company reported a profit after tax (as per IND AS) of ₹133 cr. for the current year as against ₹169 cr. in the previous year. The current year's profit (as per IND AS) was lower than previous year mainly due to "mark to market loss" of ₹29 cr. (net of tax) on equity investments compared to "mark to market gain" of ₹53 cr. (net of tax) in the previous year. The company has paid an interim dividend of ₹0.60/- per share during the year and recommended a final dividend of ₹0.30/- per share, aggregating a total dividend of ₹0.90/- per share for the Financial Year 2024-25 (Previous Year: ₹0.70/- per share). The company's solvency ratio as at March 31, 2025 was at 2.20 times (Previous Year: 2.42 times) as against the mandated threshold of 1.50 times.

BOARD & AUDIT COMMITTEE

The details regarding number of Board Meetings held during the financial year and composition of Audit Committee are furnished in the Corporate Governance Report. The details of all other Committees are also furnished in the Corporate Governance Report.

DIRECTORS

Mr. Ganesh Lakshminarayan, Independent Director, will be completing his first term of five years as Independent Director of the Company on 11th August 2025. After considering the recommendation of the Nomination, Compensation and Remuneration Committee and evaluation of his performance, your Board of Directors has, on 26th May 2025, recommended the re-appointment of Mr. Ganesh Lakshminarayan as an Independent Director of the Company for a further term of five (5) consecutive years from the date of expiry of his present term of office, subject to the approval of the shareholders.

Mr. T. T. Srinivasaraghavan and Mr. A. N. Raju, Directors, retire by rotation and being eligible, offer themselves for re-election.

KEY MANAGERIAL PERSONNEL

During the year under review, there were no changes in the Key Managerial Personnel of the Company.

DECLARATION BY INDEPENDENT DIRECTORS

The Company has received necessary declaration from each Independent Director of the Company under Section 149 (7) of the Companies Act, 2013 that they meet with the criteria of their Independence laid down in Section 149 (6).

ANNUAL EVALUATION BY THE BOARD

The Board has made a formal evaluation of its own performance and that of its committees and individual

Directors as required under Section 134(3)(p) of the Companies Act, 2013.

DIRECTORS' RESPONSIBILITY STATEMENT

Your Directors confirm that:

1. In the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures;
2. The Company has selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that period;
3. Proper and sufficient care has been exercised for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
4. The annual accounts have been prepared on a going concern basis;
5. Adequate internal financial controls have been put in place and they are operating effectively; and
6. Proper systems have been devised to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

AUDITORS

M/s Brahmayya & Co., Chartered Accountants, Chennai (Regn. No. 000511S) and M/s R.G.N Price & Co., Chartered Accountants, Chennai (Regn. No. 002785S), have been appointed as Joint Statutory Auditors of your Company, to hold office for a term of three (3) consecutive years from the conclusion of the 71st Annual General Meeting to the conclusion of the 74th Annual General Meeting, in accordance with the Guidelines for Appointment of Statutory Central Auditors (SCAs)/Statutory Auditors (SAs) of Commercial Banks (excluding RRBs), UCBs and NBFCs (including HFCs) issued by the Reserve Bank of India vide their notification dated 27th April 2021 (RBI Guidelines), at such remuneration as may be mutually agreed to between the Board of Directors of the Company and the Joint Statutory Auditors.

ACKNOWLEDGEMENT

Your Directors gratefully acknowledge the support and co-operation extended to your Company by all its customers, depositors, shareholders, and bankers, as also the various mutual funds, insurance companies, automotive manufacturers and dealers, oil marketing companies and other stakeholders.

Your Directors also place on record their special appreciation of Team Sundaram for its dedication and commitment in delivering the highest quality of service to every one of our valued customers.

For and on behalf of the Board

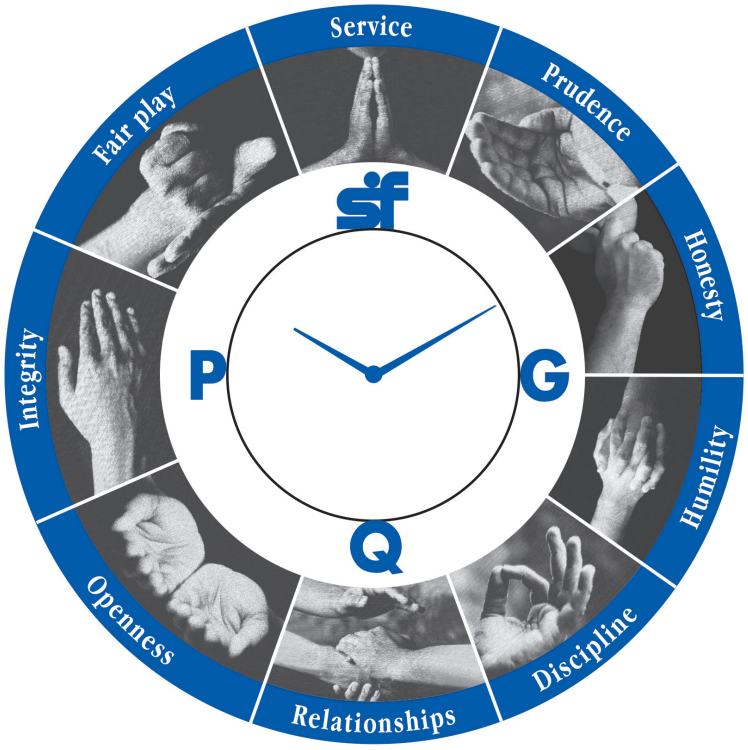
Chennai 600 002
26.05.2025

S. VIJI
Chairman

Annexure - I

Report on Corporate Governance

Sundaram Finance Limited has been following robust corporate governance practices since its inception. The strong edifice of the Company, started in 1954, is supported by the pillars of customer trust, investor faith and employee loyalty. Your Company's approach to corporate governance is guided by the Sundaram Way – a set of values enshrined in the Company's culture by its founder Chairman, Mr. T. S. Santhanam.



Your Company continues to maintain the highest standards of integrity and transparency in operations, excellence in service to all stakeholders and strong Corporate Governance standards. We believe that a well–informed and participative Board is necessary to ensure the highest standards of corporate governance. The Board oversees the Management's functions and safeguards the long–term interests of our stakeholders.

As of 31st March 2025, the Board comprised twelve members, of which six members are Independent Directors. An Independent Director is the chairperson of the Board committees, viz., Audit Committee, Nomination, Compensation & Remuneration Committee, Information Technology Strategy Committee and Stakeholders' Relationship Committee.

I. BOARD OF DIRECTORS

All the members of the Board are eminent persons with considerable expertise and experience in general management spanning the automobile, engineering, banking, finance, accounts and audit, information technology, consulting and road transport sectors. The Company is immensely benefited by the range of experience and skills that the Directors bring to the Board. The composition of the Board is in conformity with the listing requirements as on 31st March 2025.

The details of Directors' attendance at Board Meetings, AGM and details of other directorships, committee chairmanships / memberships held by the Directors during the year are as follows:

Name of the Director	DIN	Attendance Particulars		Directorships in other public limited companies (as on 31st March 2025)				Committees in which Chairman/Member of other public limited companies* (as on 31st March 2025)		Directorship in other listed entity	
		Board Meetings	AGM	Chairman		Director		Chairman	Member	Name of the Company	Category of Directorship
				Listed	Unlisted	Listed	Unlisted				
Promoter Directors											
Mr. S. Viji Non-executive Chairman	00139043	7	Yes	–	–	1	–	1	1	Wheels India Limited	Non-Executive Director
Mr. T. T. Srinivasaraghavan Non-executive Director	00018247	7	Yes	–	2	2	2	–	3	Five Star Business Finance Limited	Independent Director
										R K Swamy Limited	Independent Director
										Sundaram Home Finance Limited	Non-Executive Director
Mr. Srivats Ram Non-executive Director	00063415	6	Yes	–	1	3	1	–	2	Wheels India Limited	Managing Director
										Sundaram Finance Holdings Limited	Non-Executive Director
										India Motor Parts & Accessories Limited	Non-Executive Director
Mr. Harsha Viji Executive Vice Chairman	00602484	7	Yes	1	2	–	2	–	1	Sundaram Finance Holdings Limited	Non-Executive Chairman
										Sundaram Home Finance Limited	Non-Executive Director

Name of the Director	DIN	Attendance Particulars		Directorships in other public limited companies (as on 31st March 2025)				Committees in which Chairman/Member of other public limited companies* (as on 31st March 2025)		Directorship in other listed entity	
		Board Meetings	AGM	Chairman		Director		Chairman	Member	Name of the Company	Category of Directorship
				Listed	Unlisted	Listed	Unlisted				
Independent Directors											
Mr. S. Mahalingam (upto 25.05.2024)	00121727	2	No	–	–	3	1	2	2	JSW Steel Limited	Independent Director
										Sundram Fasteners Limited	Independent Director
Mr. R. Raghuttama Rao	00146230	6	Yes	–	–	2	1	–	3	Wheels India Limited	Independent Director
										Latent View Analytics Limited	Independent Director
Mr. Ganesh Lakshminarayan	00012583	7	Yes	1	–	3	–	2	6	Rane Holdings Limited	Executive Chairman
										Rane (Madras) Limited	Non-Executive Director
										Rane Engine Valve Limited	
										Rane Brake Lining Limited	
Mrs. Bhavani Balasubramanian	09194973	7	Yes	–	–	2	1	3	1	HCL Technologies Limited	Independent Director
										Sundaram Home Finance Limited	Independent Director
Dr. Kshama Fernandes	02539429	7	Yes	–	–	1	2	–	1	Northern Arc Capital Limited	Non-Executive Director
Mr. R. Venkatraman	07119686	7	Yes	–	–	1	1	3	–	Sundaram Finance Holdings Limited	Independent Director
Mrs. Anuradha Rao	07597195	7	Yes	–	–	1	1	2	2	Northern Arc Capital Limited	Independent Director
Executive Directors											
Mr. Rajiv C. Lochan Managing Director	05309534	7	Yes	–	–	–	1	–	–	–	–
Mr. A.N. Raju Deputy Managing Director	00036201	7	Yes	–	–	–	2	1	–	Sundaram Home Finance Limited	Non-Executive Director

* Audit Committee and Stakeholders Relationship Committee considered

The expertise / skills / competencies identified by the Board and available with the Directors are detailed below:

Category	Expertise	Skills / Competencies
Non-executive Non-Independent Directors Mr. S. Viji Mr. T.T. Srinivasaraghavan Mr. Srivats Ram	• In-depth Industry Knowledge • Capital Markets • Legal and Regulatory Framework • Risk Assessment and Management • Business Policies • Strategic Management	• Entrepreneurial • Governance • Behavioural
Independent Directors Mr. R. Raghuttama Rao Mr. Ganesh Lakshminarayan Mrs. Bhavani Balasubramanian Dr. Kshama Fernandes Mr. R. Venkatraman Mrs. Anuradha Rao	• In-depth Industry Knowledge • Audit and Financial Management • Treasury • Legal and Regulatory Framework • Risk Assessment and Management • Business Policies • Capital Markets	• Technical / Professional • Analytical • Technological • Behavioural
Executive Directors Mr. Harsha Viji Mr. Rajiv C. Lochan Mr. A.N. Raju	• In-depth Industry Knowledge • Audit and Financial Management • Wealth Management • Treasury Operations and Management • Business Policies • Legal and Regulatory Framework • Capital Markets • Risk Assessment and Management • Asset Liability Management • Strategic Management	• Governance • Leadership • Technical • Analytical • Organisational • Technological • Planning • Resource Management and Utilisation • People Management • Communication • Behavioural

II. BOARD MEETINGS

The Board of Directors formulates the broad business and operational policies, periodically reviews the performance and engages itself with strategic issues concerning the Company.

During the year under review, 7 meetings of the Board of Directors were held.

29.04.2024	27.11.2024
24.05.2024	03.02.2025
05.08.2024	27.03.2025
04.11.2024	

All Directors and Senior Management Personnel have re–affirmed compliance with the Code of Conduct approved and adopted by the Board of Directors.

In our opinion, the Independent Directors fulfil the conditions specified in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and are independent of the management.

A Certificate issued by Mr. M Damodaran, Managing Partner, M/s. M Damodaran & Associates LLP, Practicing Company Secretaries, under Sch. V. Para C.10(i) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, is attached as part of this report vide Annexure I (i).

The Managing Director, on behalf of the Board, has periodically reviewed compliance reports pertaining to all laws applicable to the Company and submitted his consolidated report indicating therein that the Company was fully compliant with all applicable laws.

III. AUDIT COMMITTEE

The Audit Committee reviews the financial accounting policies, adequacy of internal control systems and information systems audit, and interacts with the statutory auditors, internal auditors and information systems auditors. Senior Executives and functional heads are invitees to the committee meetings. Besides, the Committee inter alia reviews the audit plans, interim and annual financial results, management discussion and analysis of financial condition and results of operations, related party transactions, observations of the management and internal / external auditors on internal control and follow–up reports of the management.

The Composition of the Audit Committee and attendance of the members at Committee meetings are as follows:

Name of the Member		No. of Meetings Attended	Meeting Dates
Mrs. Bhavani Balasubramanian	Chairperson	9	15.04.2024 22.05.2024 17.07.2024 02.08.2024 01.11.2024 10.01.2025 31.01.2025 17.03.2025 27.03.2025
Mr. R. Raghuttama Rao	Member	9	
Dr. Kshama Fernandes	Member	9	

The Company Secretary is the Secretary to the Committee.

IV. STAKEHOLDERS RELATIONSHIP COMMITTEE

The Stakeholders Relationship Committee

i) approves and monitors transfers, transmission, splits and consolidation of securities of the Company,

ii) reviews and resolves the grievances of security holders / depositors / debenture holders of the Company including complaints related to transfer/transmission of shares, Non-receipt of annual report, Non-receipt of declared dividends, Non-receipt of interest on deposits/debentures, issue of new/duplicate certificates, general meetings etc., and

iii) reviews the compliances with various statutory and regulatory requirements.

The Composition of the Stakeholders Relationship Committee and attendance of the members at Committee meeting are as follows:

Name of the Member		No. of Meetings Attended	Meeting Date
Mr. Ganesh Lakshminarayan	Chairman	1	13.12.2024
Mr. Rajiv C Lochan	Member	1	
Mr. A.N. Raju	Member	1	

Besides, transfer / transmission of shares were approved by resolutions passed in circulation on 21 occasions.

Mr. P. N. Srikant, Secretary, is the Compliance Officer. Three investor complaints were received and resolved during the year. None was pending unresolved as on 31st March 2025.

V. RISK MANAGEMENT COMMITTEE

The Risk Management Committee (RMC) formed in accordance with the Directions of the Reserve Bank of India, functions under the supervision of the Audit Committee.

The RMC formulates policies and strategies for identification, measurement and reporting on market risks, credit risks and operational risks.

The Composition of the Risk Management Committee and attendance of the members at Committee meetings are as follows:

Name of the Member		No. of Meetings attended	Meeting Dates
Mr. Rajiv C. Lochan	Chairman	4	20.06.2024
Mr. R Raghuttama Rao	Member	4	20.09.2024
Mr. A.N. Raju	Member	4	20.12.2024
Mr. M. Ramaswamy	Member	4	20.03.2025

The Company Secretary is the Secretary to the Committee.

VI. ASSET LIABILITY MANAGEMENT COMMITTEE

The Asset Liability Management Committee (ALCO) formed in accordance with the Directions of the Reserve Bank of India, functions under the supervision of the Audit Committee.

The ALCO is responsible for:

- managing the balance sheet within the performance / risk parameters laid down by the RMC
- monitoring and managing the market risk.

The Composition of Asset Liability Management Committee and attendance of the members at Committee meetings are as follows:

Name of the Member		No. of Meetings attended	Meeting Dates	
Mr. Harsha Viji	Chairman	9	09.05.2024	16.10.2024
Mr. Rajiv C. Lochan	Member	10	26.06.2024	27.11.2024
Mr. A.N. Raju	Member	10	15.07.2024	19.12.2024
Mr. M. Ramaswamy	Member	10	12.08.2024	13.01.2025
Mr. Lakshminarayan Duraiswamy	Member	9	13.09.2024	13.02.2025

VII. CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

The Corporate Social Responsibility (CSR) Committee has formulated a Corporate Social Responsibility Policy indicating the CSR activities to be undertaken by the Company in accordance with Schedule VII to the Companies Act, 2013. The terms of reference of the CSR Committee include recommending to the Board the amount of expenditure to be incurred on the CSR activities and monitoring the implementation of the CSR Policy from time to time. The CSR Policy of the Company, incorporating the recent changes, as approved and adopted by the Board, has been posted on the website.

The Composition of the Corporate Social Responsibility Committee and attendance of the members at Committee Meetings are as follows:

Name of the Member		No. of Meetings Attended	Meeting Date
Mr. Harsha Viji	Chairman	1	24.05.2024
Mr. Ganesh Lakshminarayan	Member	1	
Mr. T. T. Srinivasaraghavan	Member	1	
Mr. Rajiv C. Lochan	Member	1	
Mr. A. N. Raju	Member	1	

Besides, CSR contributions were approved by resolutions passed in circulation on 5 occasions.

The Company Secretary is the Secretary to the Committee.

VIII. NOMINATION, COMPENSATION & REMUNERATION COMMITTEE

The Nomination, Compensation & Remuneration Committee formulated criteria for evaluation of the Board and Non-Independent Directors for the purpose of review of their performance at a separate meeting of the Independent Directors. Further, the Committee has recommended a policy relating to the remuneration of the directors, key managerial personnel, senior management and other employees, which, inter alia, includes the principles for identification of persons who are qualified to become directors.

The criteria laid down for Evaluation of the Directors and the Remuneration Policy, as approved and adopted by the Board, are attached as part of this report vide Annexures I (ii) and (iii) respectively.

The Composition of the Nomination, Compensation & Remuneration Committee and attendance of the members at Committee Meetings are as follows:

Name of the Member		No. of Meetings Attended	Meeting Dates
Mr. R. Venkatraman	Chairman	3	17.05.2024
Mr. Ganesh Lakshminarayan	Member	3	04.11.2024
Mr. S. Viji	Member	3	03.02.2025

The Company Secretary is the Secretary to the Committee.

IX. INFORMATION TECHNOLOGY STRATEGY COMMITTEE

The Information Technology Strategy Committee has been constituted with the following terms of reference:

a) Ensure that the Company has put an effective IT strategic planning process in place;

b) Guide in preparation of IT Strategy and ensure that the IT Strategy aligns with the overall strategy of the Company towards accomplishment of its business objectives;

c) Satisfy itself that the IT Governance and Information Security Governance structure fosters accountability, is effective and efficient, has adequate skilled resources, well defined objectives and unambiguous responsibilities for each level in the organisation;

d) Ensure that the Company has put in place processes for assessing and managing IT and cybersecurity risks;

e) Ensure that the budgetary allocations for the IT function (including for IT security), cyber security are commensurate with the Company's IT maturity, digital depth, threat environment and industry standards and are utilised in a manner intended for meeting the stated objectives; and

f) Review, at least on annual basis, the adequacy and effectiveness of the Business Continuity Planning and Disaster Recovery Management of the Company.

The Composition of the Information Technology Strategy Committee and attendance of the members at Committee Meetings are as follows:

Name of the Member		No. of Meetings Attended	Meeting Dates
Mr. S. Mahalingam#	Chairman	1	
Ms. Anuradha Rao*	Chairperson	4	06.05.2024
Dr. Kshama Fernandes	Member	4	15.07.2024
Mr. Rajiv C. Lochan	Member	4	16.10.2024
Mr. A.N. Raju	Member	4	21.01.2025
Mr. Sudheer Warrier	Member	4	

upto 25.05.2024

* w.e.f 26.05.2024

The Company Secretary is the Secretary to the Committee.

The Company has constituted an IT Steering Committee consisting of Senior Management, business owners, the development team, and other stakeholders to provide oversight and monitoring of the progress of the projects, including deliverables to be realised at each phase of the project and milestones to be reached according to the project timetable. Thus, this Committee, operating at an executive level, focuses on business priority setting, technology resource allocation and project tracking.

The Company has also constituted an Information Security Committee with suitable representation at Senior Management level from the information technology and business functions, including the Chief Information Security Officer. The key focus areas of the Committee include approving/ monitoring information security projects and security awareness initiatives, reviewing cyber incidents, developing information/ cyber security policies, as well as implementation of such policies, standards and procedures to ensure that all identified risks are managed within the Company's risk appetite.

X. CUSTOMER SERVICE COMMITTEE

The Customer Service Committee has been constituted with the following terms of reference:

a) To ensure that the services rendered to the customers are always in line with the Company's time-tested reputation in providing exemplary customer service.

b) To review the Customer Grievance Redressal Policy and related procedures, in line with the Directions of Reserve Bank of India and any other regulator from time to time.

c) To review the status of complaints received from customers, including those received through the RBI Ombudsman, and action taken by the Company to redress/resolve the complaints.

d) Determine and fix the structure of emoluments, facilities and benefits accorded to the Internal Ombudsman / Deputy Internal Ombudsman.

e) To formulate and review the Standard Operating Procedure for escalation of partly or wholly rejected complaints to the Internal Ombudsman.

f) To review the decisions and periodic reports of the Internal Ombudsman, including cases where the decision of the Internal Ombudsman has been rejected by the Company.

g) To ensure timely reporting of information relating to customer complaints to RBI and other regulators, in accordance with the respective directions/regulations.

h) To recommend measures to leverage technology for enhancing customer service in the Company.

i) To consider any other matter related to customer service and protection as may be referred by the Board or any Regulatory Authority from time to time.

The Composition of the Customer Service Committee and attendance of the members at Committee meetings are as follows:

Name of the Members		No. of Meetings Attended	Meeting Dates
Mr. T.T. Srinivasaraghavan	Chairman	4	26.06.2024
Mrs. Bhavani Balasubramanian	Member	4	19.09.2024
Mr. Rajiv C. Lochan	Member	4	31.12.2024
Mr. A.N. Raju	Member	4	24.03.2025

The Company Secretary is the Secretary to the Committee.

XI. INVESTMENT COMMITTEE

The Investment Committee has been constituted with the following terms of reference:

a) Laying down the overall investment objectives and ensuring compliances with the applicable regulatory provisions.

b) Formulation/review of the investment policy of the Company, including the criteria based on which investments shall be considered.

c) Evaluation of investment opportunities that meet the criteria and taking appropriate decisions with respect to short-term and long-term investments, statutory investments, disinvestments, etc.

d) Reviewing the performance of the treasury and portfolio investments on a periodic basis and submitting a performance report to the Board.

The Composition of the Investment Committee is as follows:

Name of the Members	Position
Mr. R. Venkatraman	Chairman
Mr. Harsha Viji	Member
Mr. Rajiv C. Lochan	Member

The Company Secretary is the Secretary to the Committee.

XII. POLICY REVIEW AND COMPLIANCE COMMITTEE

The Policy Review and Compliance Committee has been constituted with the following terms of reference:

a) To review the applicable policies and related procedures of the Company from time to time, to assess the adequacy of the policies from a business and/or regulatory perspective and recommend suitable amendments to the Board of Directors.

b) To formulate new policies, as may be applicable to the Company, from time to time.

c) To ensure that company policies uphold high ethical standards and promote a culture of integrity and accountability.

d) To provide appropriate guidance and support in addressing emerging issues and changes in the regulatory landscape, as well as the business environment, and the formulation of related policies as required.

e) To oversee the mitigation of compliance, legal, regulatory and reputation risks, across all functions in the Company.

f) To monitor and review the overall compliance by the Company under all regulatory/supervisory directions issued by the Reserve Bank of India from time to time, as well as all other statutory/regulatory provisions applicable to the Company.

g) To ensure the continued advancement and improvement of compliance practices across the Company.

The Composition of the Policy Review and Compliance Committee and attendance of the members at Committee meetings are as follows:

Name of the Members		No. of Meetings Attended	Meeting Dates
Mr. T.T. Srinivasaraghavan	Chairman	1	24.03.2025
Mrs. Bhavani Balasubramanian	Member	1	
Mr. A.N. Raju	Member	1	

The Company Secretary is the Secretary to the Committee.

XIII. REVIEW COMMITTEE FOR TREATMENT OF WILFUL DEFAULTERS AND LARGE DEFAULTERS

The Review Committee has been constituted by the Board of Directors with effect from 4th November 2024, with the following composition

Name of the Members	Position
Mr. Rajiv C. Lochan	Chairman
Mr. R. Venkatraman	Member
Dr. Kshama Fernandes	Member

The Term of reference of Review Committee shall include the following:

a) Evaluation of the proposals submitted by the Identification Committee, together with the written representations received from the customers who are likely to be classified as wilful defaulters;

b) Providing an opportunity for a personal hearing to the customer(s);

c) Assessing all the facts/materials on record and passing a reasoned order for communicating the decision taken.

XIV. SEPARATE MEETING OF INDEPENDENT DIRECTORS

A Separate Meeting of Independent Directors was held on 5th March 2025 without the attendance of Non-Independent Directors and members of management. All the Independent Directors attended the meeting and:

(i) reviewed the performance of Non-Independent Directors and the Board as a whole.

(ii) reviewed the performance of the Chairman of the Company, taking into account the views of Executive Directors and Non-Executive Directors.

(iii) assessed the quality, quantity, and timeliness of flow of information between the Company management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

XV. FAMILIARISATION PROGRAMME FOR INDEPENDENT DIRECTORS

The Company has familiarised the Independent Directors with their roles, rights, responsibilities in the Company, nature of the industry in which the company operates, business model etc. through familiarisation programmes. Details of the familiarisation programmes have been disclosed on the Company's website under the following web link:

https://www.sundaramfinance.in/assets/app_docs/investor-info/corporate_governance/familiarisation_programme/familiarisation_programme_2024_25.pdf

XVI. REMUNERATION OF DIRECTORS

The sitting fee payable to Non-Executive Directors of the Company for attending the meetings of the Board and various Committees are as under:

Board	₹25,000/- for each meeting
Audit Committee	
Nomination, Compensation & Remuneration Committee	
Risk Management Committee	
Information Technology Strategy Committee	
Customer Service Committee	
Review Committee for Wilful Defaulters	
Policy Review and Compliance Committee	
Investment Committee	
Stakeholders Relationship Committee	₹10,000/- for each meeting
Corporate Social Responsibility Committee	
Separate Meeting of Independent Directors	

The sitting fee for each meeting has been revised with effect from 1st April 2025 in the following manner:

Meeting	Amount in ₹
Board	60,000.00
Audit Committee	60,000.00
All other Committees	40,000.00
Independent Directors' Meeting	40,000.00

The Non-Executive Directors are remunerated by way of commission for each financial year as decided by the Board of Directors within the ceiling of 1% of the net profits of the Company approved by the shareholders. The details of remuneration paid to the Non-Executive Directors and number of shares held by them are as follows:

Name of the Director	Sitting Fee (₹ in Lakhs)	Commission (₹ in Lakhs)	Number of Shares held individually (as on 31.03.2025)	Relationship with other Directors
Mr. S. Viji	2.50	30.00	12,75,704 (1)	Father of Mr. Harsha Viji
Mr. T. T. Srinivasaraghavan	3.10	25.00	– (2)	
Mr. Srivats Ram	1.50	20.00	17,01,322 (3)	
Mr. S. Mahalingam*	0.75	6.00	3,200	
Mr. R. Raghuttama Rao	4.85	20.00	2,200	
Mr. Ganesh Lakshminarayan	2.80	20.00	– (4)	
Mrs. Bhavani Balasubramanian	5.35	30.00	–	
Dr. Kshama Fernandes	5.10	20.00	–	
Mr. R. Venkatraman	2.60	20.00	–	
Ms. Anuradha Rao^	2.85	20.00	–	

* upto 25.05.2024

^ Appointed as an Independent Director w.e.f 01.04.2024

Note: • Number of shares held jointly with others: (1) 8,684 (2) 1,74,348 (4) 2,500

• Number of shares held as Karta of HUF: (2) 1,23,192 (3) 77,200

• Number of shares held as Trustee: (2) 2,71,600

Amount of deposits placed by the Non-Executive Directors in the Company aggregated to ₹ 1,748.78 lakhs as on March 31, 2025. The interest on these deposits paid / credited during the year 2024-25 amounted to ₹111.51 lakhs.

The Executive Directors of the Company are appointed on contractual basis, on terms approved by the shareholders. Their remuneration comprises salary, allowances, commission and perquisites. The quantum of commission payable to them is decided by the Nomination, Compensation & Remuneration Committee and Board of Directors. The remuneration is within the limits prescribed under Schedule V to the Companies Act, 2013.

The details of remuneration paid to the Executive Directors for the Financial Year 2024-25 are as follows:

(₹ in lakhs)

Nature of Payment	Mr. Harsha Viji* Executive Vice Chairman	Mr. Rajiv C. Lochan Managing Director	Mr. A.N. Raju Deputy Managing Director
Salary and allowances	351.93	250.88	209.88
Commission	400.00	292.81	200.00
Contribution to Provident, Superannuation and Gratuity Funds	28.91	20.14	16.79
Perquisites	17.79	7.87	4.97
Stock Options	–	54.30#	24.23^
Total	798.64	626.00	455.88

* Son of Mr. S. Viji, Chairman

Value of 480 Stock Options (granted in May 2021) and 750 Stock Options (granted in May 2022) exercised during the financial year 2024-25

^ Value of 400 Stock Options (out of 640 Stock Options granted in May 2021) and 150 Stock Options (out of 600 Stock Options granted in May 2022) exercised during the financial year 2024-25

Stock Options granted at ₹10/- per share (at par) on, 25th May 2022, 26th May 2023, 24th May 2024 and 26th May 2025 under Grant 14, Grant 15, Grant 16 and Grant 17 respectively, would vest as follows:

Name	Date of Vesting			
	01.06.2025*	01.06.2026$	01.06.2027#	01.06.2028^
	Grant-14 Tranche 3	Grant-15	Grant-16	Grant-17
Mr. Rajiv C. Lochan	1,000	2,989	1,556	1,417
Mr. A.N. Raju	800	1,921	1,000	506

* The Option would be exercisable at any time within 5 years after vesting

$ The Option would be exercisable between 01.06.2026 and 30.11.2026

The Option would be exercisable between 01.06.2027 and 30.11.2027

^ The Option would be exercisable between 01.06.2028 and 30.11.2028

XVII. GENERAL BODY MEETINGS

Details relating to last three Annual General Meetings:

Year	Date	Time	Location	No. of Special Resolutions Passed
2024	14th August 2024	10.00 AM	Through Video Conferencing Mode	Two
2023	21st July 2023	10.00 AM	Through Video Conferencing Mode	Two
2022	27th July 2022	10.00 AM	Through Video Conferencing Mode	Two

Following Special Resolution was passed through Postal Ballot and E-voting, as per the procedure prescribed under Section 110 of the Companies Act, 2013 read with Companies (Management and Administration) Rules, 2014 under the overall supervision of the Scrutinizer, Mr. T. K. Bhaskar, Partner, H&B Partners, Advocates, Chennai.

Date of Resolution	Details of Resolution(s)	Total No. of votes in favour	Total No. of votes against	% of votes in favour	% of votes against
13.05.2024	Appointment of Mrs. Anuradha Rao as an Independent Director on the Board	6,86,77,509	5,258	99.99%	0.01%

The results of the postal ballot was announced by Mr. Harsha Viji, Executive Vice Chairman, at the Registered Office of the Company and posted on the website.

XVIII. VIGIL MECHANISM / WHISTLE BLOWER POLICY

The Company has established a necessary vigil mechanism and adopted a Whistle Blower Policy for Directors and Employees to report concerns about unethical behavior. The mechanism provides for adequate safeguards against victimization. Further, no person has been denied access to the Audit Committee.

The Whistle Blower Policy is available under the following web link:

https://www.sundaramfinance.in/assets/app_docs/investor-info/corporate_governance/policies/sebi/sfl-whistle-blower-policy.pdf

XIX. DISCLOSURES

- There were no materially significant related party transactions having potential conflict with the interests of the Company at large.
- Information pertaining to the Credit Ratings assigned by various Credit Rating Agencies for the Company's short term and long term borrowings, including fixed deposits, has been provided in the Board's Report on page no. 14 and as part of the Notes to the Accounts (Note: 44.08) on page no. 223.
- All the mandatory requirements specified in Regulations 17 to 27 and Regulation 46 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 have been complied with.
- The Company will continue to adopt other Non-mandatory requirements as appropriate.
- The Company has a record of unqualified financial statements since inception.

XX. POLICIES ON MATERIAL SUBSIDIARIES AND RELATED PARTY TRANSACTIONS

The Company's policies on Material Subsidiaries and Related Party Transactions are available on the website under the following web links:
https://www.sundaramfinance.in/assets/app_docs/investor-info/corporate_governance/policies/sebi/sfl-policy-on-material-subsidiaries.pdf
https://www.sundaramfinance.in/assets/app_docs/investor-info/corporate_governance/policies/sebi/sfl-policy-on-related-party-transactions.pdf?v=1.1

XXI. MEANS OF COMMUNICATION

- The unaudited financial results for first three quarters of the financial year 2024-25 and the audited financial results for the year ended 31st March 2025 have been published in "Business Line" (English) and "Makkal Kural" (Tamil).
- The results and press releases were also displayed on the Company's website at https://www.sundaramfinance.in/investor-info

- Shareholders have been provided with an opportunity to provide their email addresses for receiving correspondence and annual report in electronic form.
- The Notice of the 72nd Annual General Meeting, together with the Annual Report for the financial year 2024-25, has been sent only in electronic form, in accordance with the relaxation granted by the Securities and Exchange Board of India vide Circular dated 3rd October 2024 to those shareholders who have registered their email id with the Company / Depositories.

XXII. OTHER DISCLOSURES

- Fees paid to Statutory Auditors for all services (FY: 2024-25)

Sl. No.	Name of the Company	Total Fees Paid* (₹ in lakhs)			
		B.K.Khare & Co. (1st April 24 – 13th August 24)	N.C. Rajagopal & Co. (1st April 24 – 13th August 24)	Brahmayya & Co. (14th August 24 – 31st March 25)	R. G. N. Price & Co. (14th August 24 – 31st March 25)
1.	Sundaram Finance Limited	11.58	11.14	52.07	76.35
2.	Sundaram Asset Management Company Limited	–	–	–	65.75
3.	Sundaram Alternate Assets Limited	–	–	24.38	–
4.	Sundaram Fund Services Limited	–	3.4	–	–
	Total	11.58	14.54	76.45	142.10

* Including GST

- Loans made to companies in which Directors are interested:

Name of the Company	Amount (₹ in cr.)
NIL	

- Details of material subsidiary and their Statutory Auditor.

Sl. No.	Name of the Company	Date of Incorporation	Place of Incorporation	Statutory Auditor Details	
				Name of Statutory Auditor	Date of appointment
1.	Sundaram Home Finance Limited	02/07/1999	Chennai	M/s. Suri & Co, Chartered Accountants	07/09/2021
				M/s. Varma & Varma, Chartered Accountants	12/08/2024

- Disclosure in relation to Prevention of Sexual Harassment at Workplace is available as part of the Board's Report.
- The Prevention, Prohibition and Redressal Policy against Sexual Harassment of women at work place is available under the following web link:
  https://www.sundaramfinance.in/assets/app_docs/investor-info/corporate_governance/policies/others/shp_20062014.pdf

XXIII. GENERAL SHAREHOLDER INFORMATION

Annual General Meeting

Date	Time	Mode
23rd July 2025	10.00 AM	Video Conference / Other Audio Visual Means (OAVM)

- Financial Year – 1st April 2024 to 31st March 2025
- Book Closure dates – 10th July 2025 to 23rd July 2025 (both days inclusive)
- Dates of payment of dividend

Interim	24th February 2025	₹14.00 per share (140%)
Final	On or after 24th July 2025	₹21.00 per share (210%)

- The Company's shares are listed on:
  National Stock Exchange of India Limited
  Exchange Plaza, 5th Floor, Plot No. C/1, G Block
  Bandra-Kurla Complex, Bandra (E), Mumbai 400 051
- The Company has paid the listing fees for the financial years 2024-25 & 2025-26 to the above stock exchange.
- ISIN : INE660A01013
- Details of outstanding shares in Sundaram Finance Limited Unclaimed Shares Suspense Account.

Particulars	Aggregate Number of shareholders	Outstanding shares lying in Sundaram Finance Limited Unclaimed Shares Suspense Account
Opening Balance as on 1st April 2024	9	2,550
Less: Shares transferred / delivered during 2024-25	–	–
Less: Shares transferred to Investor Education and Protection Fund Authority	–	–
Closing Balance as on 31st March 2025	9	2,550

- Details of outstanding shares in Investor Education and Protection Fund Authority, Ministry of Corporate Affair:

Particulars	Aggregate Number of shareholders	Outstanding shares lying in Sundaram Finance Limited IEPF Account
Opening Balance as on 1st April 2024	291	1,02,280
Less: Shares transferred / delivered during 2024-25	1	100
Add: Transfer of shares to Investor Education and Protection Fund Authority Ministry of Corporate Affairs during 2024-25		
(i) Shares transferred on 17.04.2024	7	1,355
(ii) Shares transferred on 19.09.2024	10	8,038
Balance as on 31st March 2025	307	1,11,573

Statutory Reminders are sent to members, in respect of shares transferred to the Unclaimed Share Suspense Account and IEPF authority through e-mails and phone contacts. Members who have not yet made claims are, therefore, requested to contact the Company / Registrar and Share Transfer Agents immediately by e-mail, enclosing therewith a self-attested copy of PAN, cancelled signed cheque leaf, self-attested valid address proof.

- Following dividends are transferable to the Investor Education and Protection Fund (IEPF) on the respective due dates, as under, in accordance with the provisions of Section 124 (5) of the Companies Act, 2013.

Nature of Dividend	Transferable to IEPF on	Nature of Dividend	Transferable to IEPF on
Interim Dividend 2017-18	28th May 2025	Interim Dividend 2021-22	10th March 2029
Final Dividend 2017-18	20th August 2025	Final Dividend 2021-22	26th August 2029
Interim Dividend 2018-19	4th March 2026	Interim Dividend 2022-23	9th March 2030
Final Dividend 2018-19	19th August 2026	Final Dividend 2022-23	21st August 2030
Interim Dividend 2019-20	12th March 2027	Interim Dividend 2023-24	6th March 2031
Final Dividend 2019-20	24th August 2027	Final Dividend 2023-24	12th October 2031
Interim Dividend 2020-21	22nd February 2028	Interim Dividend 2024-25	4th March 2032
Final Dividend 2020-21	6th October 2028		

Reminders are sent to members for encashing unclaimed and unpaid dividends, on a regular basis, in addition to the reminders through e-mails and phone contacts. Members who have not yet made claims are, therefore, requested to contact the Company / Registrar and Share Transfer Agents immediately by e-mail, enclosing therewith a self-attested copy of PAN, cancelled signed cheque leaf, self-attested valid address proof.

- Share transfers were processed and share certificates despatched within the specified time limit from lodgment in accordance with the SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015.
- Dematerialisation requests have been confirmed within the specified time limit.
- M/s Cameo Corporate Services Ltd, Registrars and Share Transfer Agents of the Company have attended to the share transfer formalities regularly. The Registrar and Share Transfer Agents can be contacted by the investors at the following address:

M/s Cameo Corporate Services Ltd 'Subramanian Building', No 1 Club House Road, Chennai 600 002	
Phone	044 2849 0390 to 0395
Fax	044 2846 0129
Email	investor@cameoindia.com
Contact Persons	Mr. R.D. Ramasamy, Director Mr. Nagaraj, Manager

Debenture Trustee	Ms. Anjalee Athalye Senior Vice President - (Business & Operations) IDBI Trusteeship Services Limited Universal Insurance Building, Ground Floor, Sir P.M. Road, Fort, Mumbai – 400001 Tel: 022 40807018 Fax: 022 66311776 E-mail: anjalee@idbitrustee.com

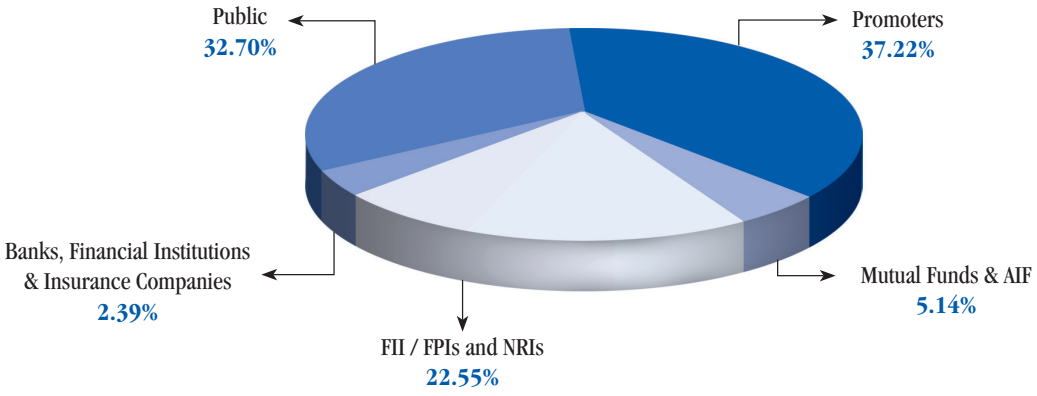
DISTRIBUTION OF SHAREHOLDING AS ON 31ST MARCH 2025

No of equity shares	Total Shareholders	Total Shares	Total % of capital
Upto 250	41,475	9,06,224	0.81
251 to 500	1,734	6,63,485	0.60
501 to 1000	1,309	9,93,832	0.89
1001 to 5000	1,848	44,97,266	4.05
5001 to 10000	395	29,60,720	2.66
10001 to 50000	518	1,18,96,906	10.71
50001 to 100000	135	97,83,646	8.81
100001 and above	208	7,94,01,781	71.47
Total	43,686	11,11,03,860	100.00

Total shares held in dematerialised form 97.10%

Public shareholding in dematerialised form 93.41%

SHAREHOLDING PATTERN AS ON 31.03.2025



For your queries / grievances / complaints, please contact:

Mr. P.N. Srikant
CCO & Company Secretary
Sundaram Finance Limited
21, Patullos Road, Chennai - 600 002
Ph : 044-2888 1207
Fax : 044-2855 0290
E-mail : investorservices@sundaramfinance.in

Rajiv C. Lochan
Managing Director

Annexure - I (i)

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10) (i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members,
SUNDARAM FINANCE LIMITED,
(CIN - L65191TN1954PLC002429)
21, Patullos Road, Chennai – 600002.

We, M Damodaran & Associates LLP, Practicing Company Secretaries have examined the relevant registers, records, forms, returns and disclosures received from the Directors of SUNDARAM FINANCE LIMITED having CIN - L65191TN1954PLC002429 and having registered office at 21, Patullos Road, Chennai – 600002 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2025 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sr.No.	Name of Director	DIN	Date of appointment in Company
1	Mr. Santhanam Viji	00139043	17/01/1986
2	Mr. Thiruvallur Thattai Srinivasaraghavan	00018247	01/02/1998
3	Mr. Srivats Ram	00063415	28/03/2022
4	Mr. Raghavendra Raghuttama Rao	00146230	01/04/2019
5	Mr. Ganesh Lakshminarayan	00012583	12/08/2020
6	Mrs. Bhavani Balasubramanian	09194973	06/02/2023
7	Dr. Kshama Fernandes	02539429	11/08/2023
8	Mr. Ramachandran Venkatraman	07119686	05/02/2024
9	Ms. Anuradha Rao	07597195	01/04/2024
10	Mr. Harsha Viji	00602484	24/09/2010
11	Mr. Rajiv Lochan Chellappa	05309534	25/11/2016
12	Mr. Ayalur Natarajan Raju	00036201	01/06/2014

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For **M DAMODARAN & ASSOCIATES LLP**
M. DAMODARAN
Managing Partner
Membership No.: 5837
COP. No.: 5081
FRN: L2019TN006000
P/R 3847/2023
ICSI UDIN: F005837G000372071

Place: Chennai
Date: May 19, 2025

CRITERIA FOR EVALUATION

(as amended on 29th March 2019)

Criteria for evaluation of the Board and non-independent directors at a separate meeting of Independent Directors:

1. **Composition of the Board and availability of multi-disciplinary skills**
   Whether the Board comprises of Directors with sufficient qualifications and experience in diverse fields to make SF a versatile institution.

2. **Commitment to good Corporate Governance Practices**
   a) Whether the company practises high ethical and moral standards.
   b) Whether the company is fair and transparent in all its dealings with the stake holders.

3. **Adherence to Regulatory Compliance**
   Whether the company adheres to the various Government regulations. Local, State and Central, in time.

4. **Track record of financial performance**
   a) Whether the Company has been consistently recording satisfactory and profitable financial performance year on year adding to shareholder value.
   b) Whether the Company is transparent in all its disclosures on financial data.

5. **Grievance redressal mechanism**
   Whether a proper system is in place to attend to the complaints / grievances from the shareholders, depositors, customers, employees and others quickly and fairly.

6. **Existence of integrated Risk Management System**
   Whether the Company has an integrated risk management system to cover the business risks.

7. **Use of Modern technology**
   Whether the Company has an Integrated IT strategy and whether there is any system for periodical technology upgradation covering both hardware and software.

8. **Commitment to CSR**
   Whether the Company is committed to social causes and CSR and whether there is a system to identify, finance and monitor such social activities.

Criteria for evaluation of Chairman at separate meeting of Independent Directors:

1. Leadership qualities
2. Standard of Integrity
3. Understanding of Macro economic trends and Micro industry trends.
4. Public Relations
5. Future Vision and Innovation

Criteria for evaluation of Independent Directors by the entire Board:

1. Qualifications & Experience
2. Standard of Integrity
3. Attendance in Board Meetings/AGM
4. Understanding of Company's business
5. Value addition in Board Meetings
6. Fulfilment of Independence Criteria

Criteria for evaluation of all Committees by the Board with reference to the respective terms of reference:

1. Qualification & Experience of members
2. Depth of review of various matters, including financial performance
3. Review of regulatory compliance

Annexure - I (iii)

REMUNERATION POLICY OF SUNDARAM FINANCE LIMITED

(as amended on 6th February 2023)

Sundaram Finance Limited (hereinafter referred to as 'the Company') has, since inception, formulated performance based remuneration structures for its employees at all levels, so as to provide ample opportunity for inclusive growth, supported with adequate learning. Accordingly, the remuneration structure is based on the qualification and skill levels at the time of joining the organisation and reviewed on a yearly basis by way of an assessment of their actual performance, through a robust "Performance Management System".

The components forming part of the compensation structure for each grade are designed to reward performance as well as to mitigate some of the location based hardships faced by the employees.

Section 178 (2), (3) and (4) of the Companies Act, 2013 read with the applicable rules thereto and Schedule II. Part D of the SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015 provide that the Nomination, Compensation and Remuneration Committee (NCRC) shall identify persons who are qualified to become Directors and shall also recommend to the Board a policy, relating to the remuneration for Directors, Key Managerial Personnel, Senior Management and other employees. Further, the Guidelines on Compensation of Key Managerial Personnel and Senior Management in NBFCs, issued by the Reserve Bank of India, stipulate that the NCRC shall oversee the framing, review and implementation of the compensation policy of the Company to be approved by the Board.

Accordingly, the NCRC recommends the following Remuneration Policy of the Company so as to ensure that:

a) the level and composition of remuneration to non-executive directors is reasonable and appropriate to attract the right talent.

b) relationship of remuneration to performance of the Whole time Directors is clear and meets appropriate performance benchmarks; and

c) remuneration to working directors, key managerial personnel and senior management involves a balance between fixed and incentive pay reflecting short and long term performance objectives appropriate to the working of the company and its goals. This includes ESOP granted to Eligible Directors / Senior Management.

The following policy shall be hereinafter referred to as "Remuneration Policy of Sundaram Finance Limited".

I Definitions

a) **"Remuneration"** means any monetary benefit or its equivalent extended to any person for services rendered by him/her and includes perquisites as defined under the Income-tax Act, 1961.

b) **"Key Managerial Personnel"** means,

i) Managing Director, Chief Executive Officer or Manager;

ii) Whole-time Director;

iii) Chief Financial Officer;

iv) Company Secretary.

c) **"Senior Management"**, defined by the Board of Directors and as may be modified from time to time, means

i. Chief Financial Officer, Company Secretary, Chief Compliance Officer and Chief Risk Officer;

ii. all executives in the grade of Senior Vice President and above; and

iii. all executives directly reporting to the Managing Director.

d) **"Employee"** will mean an employee who has been appointed on the rolls of Sundaram Finance Limited (hereinafter referred to as 'the Company') and has been issued an appointment order by the Company.

e) **"Employee Stock Option (ESOP)"** means stock options granted under the Sundaram Finance Employee Stock Option Scheme – 2008, which is in line with the Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021.

II Board Diversity

It will be the endeavour of the Company to attract people to be on the Board of our Company as Directors from variety of backgrounds which are appropriate to the business interests of the Company. To this end, our Directors over the past decades have come from backgrounds as varied as automobile and allied industry, banking and other financial services including insurance, accounting and legal profession, former Regulators and retired Civil Servants.

III Remuneration Pattern

The NCRC lays down the following remuneration pattern for Non-executive Directors and Independent Directors, Executive Directors, Key Managerial Personnel, Senior Management and other employees under the Remuneration Policy:

1. The remuneration payable to Non-Executive Directors and Independent Directors shall consist of:

   (a) Sitting fees for attending the meetings of the Board and sub-committees of the Board, within the limit prescribed under the Companies Act, 2013;

   (b) Commission for each financial year, within the limits specified under the Companies Act, 2013, as may be decided by the Board of Directors;

   (c) Reimbursement of expenses for attending meetings of the Board and sub-committees of the Board.

2. The remuneration payable to Whole-time Directors, who are appointed based on Shareholders' approval, shall consist of:

   (a) Salary, allowances, commission and perquisites;

   (b) Commission for each financial year, as may be decided by the Board of Directors, based on the recommendations of the NCRC;

   (c) Minimum Remuneration in any financial year, when the Company has no profits or its profits are inadequate, by way of salary, allowances, commission and perquisites not exceeding the limits specified in Part II. Section II of Schedule V to the Companies Act, 2013 or such other limits as may be prescribed by the Government from time to time as minimum remuneration.

   The overall remuneration payable to Directors, including Executive Directors, shall be within the limits prescribed under Section 197 of the Companies Act, 2013 read with Schedule V.

   As provided under the existing regulatory framework, all Directors, except Independent Directors and Promoter Directors, are eligible for ESOP.

3. The remuneration payable to Key Managerial Personnel, Senior Management and other employees of the company shall consist of:

   (a) Salary, allowances, perquisites and variable components reflecting the short and long term performance objectives appropriate to the working of the Company, which are aligned to industry standards.

   (b) ESOPs to "Eligible Employees", as may be selected from time to time by the Managing Director.

   In the event of any violation of the Code of Conduct for Directors and Senior Management or instances of misconduct or breach of any law, the remuneration payable to Key Managerial Personnel and Senior Management shall be subject to such malus/clawback as may be decided by the NCRC and Board of Directors, based on the recommendations of the Managing Director or Executive Vice Chairman.

IV Implementation of the Remuneration Policy

The remuneration payable to Non-executive Directors and Independent Directors shall be determined by the Board of Directors, after taking into account their performance and contribution.

The Remuneration payable to Key Managerial Personnel and Senior Management shall be determined by the NCRC after taking into account their experience, qualification, responsibilities, contributions, performance and industry standards.

The implementation of the Remuneration Policy of the Company, in respect of all other employees, shall be the responsibility of the Managing Director.

The NCRC shall take suitable steps to issue guidelines, procedures and such other steps as may be considered appropriate from time to time, for effective implementation of the Remuneration Policy.

Annexure - I (iv)

Certificate on Corporate Governance

To,

The Members of SUNDARAM FINANCE LIMITED,

Chennai.

We, M Damodaran & Associates LLP, Practicing Company Secretaries have examined the compliance of the conditions of Corporate Governance by Sundaram Finance Limited (CIN: L65191TN1954PLC002429), for the year ended on March 31, 2025, as stipulated in regulations 17 to 27, clauses (b) to (i) and (t) of Regulation 46(2), and paragraphs C, D and E of Schedule V of Chapter IV of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Regulations)'.

The compliance of the conditions of corporate governance is the responsibility of the management. Our examination was limited to a review of the procedures and implementation thereof, adopted by the company for ensuring the compliance with the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the company has complied with the conditions of Corporate Governance stipulated in the above mentioned SEBI Regulations for the year ended March 31, 2025.

We state that such compliance is neither an assurance as to the future viability of the company nor the efficiency or effectiveness with which the management has conducted the affairs of the company.

For **M DAMODARAN & ASSOCIATES LLP**

M. DAMODARAN
Managing Partner
Membership No.: 5837
COP. No.: 5081
FRN: L2019TN006000
PR 3847/2023
ICSI UDIN: F005837G000372049

Place: Chennai
Date: May 19, 2025

Annexure II (i)

Form No. AOC-2

(Pursuant to clause (h) of sub-section (3) of Section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the Company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

1. Details of contracts or arrangements or transactions not at arm's length basis

All transactions entered into by the Company during the year with related parties were on an arm's length basis.

2. Details of material contracts or arrangement or transactions at arm's length basis

The transactions entered into by the Company during the year with related parties on an arm's length basis were not material in nature.

Chennai
26th May 2025

S. VIJI
Chairman

Annexure II (ii)

SUNDARAM FINANCE LIMITED

POLICY ON RELATED PARTY TRANSACTIONS

(as per Regulations 23 (1) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)
(as amended on 27th March 2025)

The Company and it's subsidiaries shall enter into transactions with related parties only on an arm's length basis **within the limits approved by the Audit Committee under 'estimated values' and material modification and** supported by appropriate documentation. Deviations, if any, will be subject to necessary compliances under the provisions of the Companies Act, 2013 and / or SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

For this purpose, transaction(s) with a related party shall be considered material if the transaction(s) to be entered into individually or taken together with previous transactions during a financial year, **exceeds ₹1000 crores or 10% of the annual consolidated turnover** of the company as per the last audited financial statements of the company, whichever is lower.

However, transaction(s) involving payment(s) made to a related party with respect to brand usage or royalty, shall be considered material if the transaction(s) to be entered into individually or taken together with previous transactions during a financial year, exceed 5% of the annual consolidated turnover of the company as per the last audited financial statements of the company.

For this purpose "Material Modification" means any modification, either individually or taken together with any previous modification(s) made to the estimated values originally approved by the Audit Committee, which has the effect of a variation in the approved limits by 25% or more or ₹2 crore, whichever is higher.

Annexure III

ANNUAL REPORT ON CSR ACTIVITIES FOR THE FINANCIAL YEAR 2024-25

1. A brief outline of the company's CSR policy

CSR Policy of the Company is available in our website under the following link:

https://www.sundaramfinance.in/assets/app_docs/investor-info/corporate_governance/policies/companies_act/csr.pdf?v=1.3

2. The Composition of the CSR Committee:

Sl.	Name of Director	Designation /Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1.	Mr. Harsha Viji	Chairperson	1	1
2.	Mr. Ganesh Lakshminarayan	Member	1	1
3.	Mr. T. T. Srinivasaraghavan	Member	1	1
4.	Mr. Rajiv C. Lochan	Member	1	1
5.	Mr. A.N. Raju	Member	1	1

Besides, CSR contributions were approved by resolutions passed in circulation on 5 occasions

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company.

- **CSR Policy link:**

  https://www.sundaramfinance.in/assets/app_docs/investor-info/corporate_governance/policies/companies_act/csr.pdf?v=1.3

- **Composition of CSR Committee:**

  https://www.sundaramfinance.in/assets/app_docs/investor-info/corporate_governance/composition_of_various_committees_13122024.pdf

- **CSR Projects approved by the board:**

  Not Applicable

4. Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable

https://www.sundaramfinance.in/assets/app_docs/investor-info/regulatory_disclosure/impact_assessment_report/2024-2025/impact_assessment_report.pdf?v=1.1

Executive Summary reports of Impact Assessment of CSR Projects are attached to this report vide Annexure III (i).

(₹ in lakhs)

5.	a.	Average net profit of the company as per sub-section (5) of section 135	1,21,552.00
	b.	Two percent of average net profit of the company as per section 135(5)	2,431.04
	c.	Surplus arising out of the CSR projects or programmes or activities of the previous financial years	–
	d.	Amount required to be set off for the financial year, if any	7.83
	e.	Total CSR obligation for the financial year (5b+5c-5d)	2,423.21

(₹ in lakhs)

6.	a.	Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project) - Annexure III (ii)	2,330.21
	b.	Amount spent in Administrative Overheads	121.16
	c.	Amount spent on Impact Assessment, if applicable	17.51
	d.	Total amount spent for the Financial Year (6a+6b+6c)	2,468.88

(e) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year. (₹ in lakhs)	Amount Unspent (in ₹)				
	Total Amount transferred to Unspent CSR Account as per sub-section (6) of Section 135.		Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5) of Section 135.		
	Amount	Date of Transfer	Name of the Fund	Amount	Date of Transfer
₹2,468.88	NIL				

(f) Excess amount for set-off, if any :

Sl. No.	Particulars	Amount (₹ in lakhs)
(i)	(a) Two percent of average net profit of the company as per section 135(5)	2,431.04
	(b) Less: Excess amount set-off for the financial year	7.83
	(c) CSR obligation for the financial year	2,423.21
(ii)	Total amount spent for the Financial Year	2,468.88
(iii)	Excess amount spent for the Financial Year [(ii)-(i)(c)]	45.67
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years, if any	–
(v)	Amount available for set-off in succeeding Financial Years [(iii)-(iv)]	45.67

7. Details of Unspent Corporate Social Responsibility amount for the preceding three financial years

1	2	3	4	5	6		7	8
Sl. No	Preceding Financial Year(s)	Amount transferred to Unspent CSR Account under sub-section (6) of Section 135 (in ₹)	Balance Amount in Unspent CSR Account under sub-section (6) of Section 135 (in ₹)	Amount spent in the Financial Year (in ₹)	Amount transferred to a Fund as specified under Schedule VII as per second proviso to sub-section (5) of Section 135, if any		Amount remaining to be spent in succeeding Financial Years (in ₹)	Deficiency, if any
					Amount (in ₹)	Date of Transfer		
NIL								

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

( ) Yes (✓) No

If Yes, enter the number of Capital assets created/ acquired: NIL

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Sl. No.	Short particulars of the property or asset(s) [including complete address and location of the property]	Pin code of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity / Authority / beneficiary of the registered owner		
(1)	(2)	(3)	(4)	(5)	(6)		
					CSR Registration Number, if applicable	Name	Registered Address
NIL							

9. **Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per sub-section (5) of Section 135.**

Not applicable

Mr. Rajiv C. Lochan
Managing Director

Mr. Harsha Viji
Chairperson - CSR Committee

Date : 26.05.2025
Place : Chennai

Executive Summary – Social Impact Assessment - Sundaram Medical Foundation

Health is a fundamental focus area for Sundaram Finance Ltd, as outlined in their CSR policy. In the FY 2023-24, the company has supported the Sundaram Medical Foundation by enhancing hospital infrastructure. Sundaram Finance's assistance to the Sundaram Medical Foundation has significantly improved the quality of patient care and healthcare services provided.

With three facilities - SMF Annexure, Inpatient, and Outpatient hospitals - SMF delivers impressive results in diagnostics and testing, referring patients needing tertiary care to specialized centers, thus ensuring optimal outcomes. In their ongoing commitment to community service, they have upgraded hospital equipment thanks to financial support from Sundaram Finance. The assessment evaluates the accessibility of the hospital infrastructure for general goods while highlighting the effectiveness of the interventions and identifying areas for further improvement.

Basic Profile of Beneficiaries

The majority of the patients, 98%, are from Chennai, while 2% come from Tiruvallur. In terms of distance traveled to access healthcare, 64% of the patients live 1 to 10 kilometers from the hospital, 25% travel between 15 to 30 kilometers, and 11% commute 35 to 45 kilometers for their treatment.

Relevance & Coherence

93% of patients discovered Sundaram Medical Foundation hospital's services through word of mouth, mainly from friends and family.

When asked about their reasons for selecting SMF for treatment, with multiple responses allowed, 79% pointed to the high quality of services as their top reason.

Efficiency & Effectiveness

A notable 95% of patients utilized Outpatient Services, encompassing consultations and diagnostic tests, which underscores the hospital's commitment to accessible healthcare.

Examining the reasons for their visits, 61% of patients accessed services exclusively for their own needs, while 11% did so for both themselves and their family members, reflecting the hospital's role as a provider for families. Moreover, 27% of patients attended solely for family members, demonstrating the community's trust in SMF.

66% of the patients rated the quality of medical facilities offered at the hospital as "Excellent", while the remaining 34% rated it as "Very Good".

100% of patients confirmed they were provided with adequate details in a comprehensive manner, ensuring they were well-informed throughout their care journey.

Impact and Sustainability

The influence of Sundaram Medical Foundation (SMF) on its patients is clearly reflected in their high likelihood of returning for future care, with 98% indicating they would choose the hospital again.

A significant 61% of patients rated the overall impact of their treatment on their health and well-being as "Excellent", with the remaining 39% rating it as "Very Good". Similarly, 77% of patients reported being "Fully Satisfied" with the level of care and support received during their visit, while the remaining 23% expressed they were "Satisfied".

An impressive 95% reported that the care they received significantly enhanced their quality of life. Patients conveyed this improvement in various ways, underscoring the positive results of their treatments. Many mentioned experiencing relief from pain, better overall health, and a sense of satisfaction with the treatment process.

Executive Summary - Social Impact Assessment – Laxmi Charities

Laxmi Charities, offers need-based scholarships to support the education of disadvantaged boys and girls. Since 1973, they have disbursed over ₹ 39 crores to more than 1,00,000 deserving individuals hailing from economically disadvantaged backgrounds. This initiative aims to provide financial assistance to underprivileged students in Tamil Nadu, enabling them to access quality education and reduce dropout rates.

The social impact assessment was carried out by the Social Audit Network (SAN) India to evaluate the impact of the Scholarship Programme from April 2023 to March 2024. The primary goal was to assess the relevance, effectiveness, and social impact of the scholarships distributed to 3,658 students during this period.

The assessment was conducted through a combination of group interviews, telephonic interviews, direct interviews, and online surveys. Stakeholders included students from primary to professional education levels, their parents, school principals, and representatives from associated institutions like Ramakrishna Mission, Vidyodaya School, and Seva Samajam.

Distribution of Scholarships: A total of ₹6.23 crore was disbursed, with 84% of applications processed online. Scholarships ranged from ₹10,000 to ₹ 50,000, depending on the student's educational level and performance. 58% and 42% of the recipients were girls and boys 61% of the scholarship funds were disbursed to female students.

Profile of Beneficiaries

- 53% of the scholars were girls, and 47% were boys.
- 52% of the recipients were first-time beneficiaries of the scholarship.
- 38% were pursuing graduation, 33% professional degrees, and 23% post-graduate courses.
- A significant portion (52%) of the scholars' families earned less than ₹10,000 per month.

Relevance

In India, quality education, particularly in prestigious fields like Medicine, Engineering, and Biotechnology, is often reserved for students from affluent families. Students from economically disadvantaged backgrounds struggle to access such opportunities, even in lower-cost institutions. The scholarship programme supports students from low-income families, with 86% earning below ₹20,000 monthly. It is well-received, with 96% satisfaction. Without it, 69% would have taken loans, 10% considered selling assets, and 20% sought other scholarships. Additionally, 48% still relied on loans, underscoring its critical role. This initiative is crucial in breaking the cycle of poverty and ensuring that deserving students, regardless of their financial background, have the same chances to succeed in their educational and career aspirations.

Effectiveness

The scholarship supports delivery of quality education and ensures that students can have access to the education they deserve. It broadens students' options, allowing them to pursue their preferred courses without being constrained by their family's financial limitations and increased access to education. 62% of scholars

used the funds to pay partial fees, while 32% covered their full fees. It has reduced the financial burden of education, making it more affordable for students from low-income backgrounds. 87% of scholars found the scholarship amount adequate as it covered the tuition fees, books, and other educational expenses, reducing the need for student loans or part-time work. These scholarships have supported diverse groups, such as students from marginalized communities, first-generation college students and has promoted diversity and inclusion.

Impact of Scholarships

Scholarship programs have a profound social impact on college and school students. By providing financial support, they reduce barriers to education, enabling students from low-income families to pursue higher education and achieve their career aspirations. 50.64% of the survey respondents plan to pursue higher studies after completing the program, while 41.65% indicated that, they would take up a job. This access fosters greater social mobility and helps break the cycle of poverty. Scholarships also boost students' confidence and motivation, enhancing academic performance and future career opportunities. Moreover, they contribute to a more diverse and inclusive educational environment, enriching the learning experience for all. 82% expressed a desire to sponsor another student's education in the future, indicating a strong sense of gratitude and a culture of giving back.

The scholarship initiative by Laxmi Charities has played a critical role in providing educational opportunities to underprivileged students in Tamil Nadu. The program's design and implementation have ensured that financial barriers do not impede deserving students' educational aspirations, thereby contributing to their personal growth and broader social development. The assessment underscores the importance of continuing and potentially expanding such initiatives to reach even more students in need.

Executive Summary - Social Impact Assessment - Kuppuswami Sastri Research Institute (KSRI)

The Kuppuswami Sastri Research Institute (KSRI), located in Chennai, India, is a renowned institution dedicated to the preservation and promotion of Indology, focusing on Sanskrit literature, Indian philosophy, and culture. Established in 1944, KSRI plays a crucial role in maintaining India's cultural and intellectual heritage. A social impact assessment was conducted by the Social Audit Network India, evaluating the support of ₹20,00,000/- provided by Sundaram Finance Ltd to KSRI from April 2023 to March 2024. The objective was to evaluate the impact of this support and provide insights into KSRI's alignment with its mission of promoting Sanskrit and related Indology. It included discussions with the KSRI team, personal interviews, focus group discussions and evaluation of primary and secondary data provided by KSRI.

KSRI offers a range of activities that enable it to contribute to the world of Indology and preservation of the Ancient Sanskrit language. They include :

Projects & Studies: During the period 2023-24, KSRI conducted 31 projects and studies involving 25 scholars. These projects span various fields of Indology, enriching scholarly research and preserving cultural heritage. Key projects include critical editions of yogic texts, studies on ancient Indian polity, and translations of significant works.

Scholars Gateway: KSRI provides extensive support for scholars, facilitating research and academic pursuits. Over 200 scholars and researchers have utilized KSRI's facilities in the past year. The institute serves as a gateway for academic and research pursuits, offering resources and guidance for scholars interested in advanced studies.

Publications: KSRI has a robust publication record, including the internationally recognized Journal of Oriental Research. The institute has published around 100 books/monographs covering various fields of arts, architecture, religion, philosophy, yoga, grammar, aesthetics, ancient Indian medicine, mathematics, astronomy, and more. Recent publications include works on ancient Indian mathematics, surgical instruments, and traditional festivals.

Academic Programs: KSRI offers doctoral and post-doctoral programs in Sanskrit and Indology. The institute, affiliated with the University of Madras, has produced around 70 M.Phil/Ph.D. scholars. Many foreign scholars have also been associated with KSRI for their Ph.D. or post-doctoral projects.

KSRI Library: The KSRI library, a cornerstone of the institute, houses 65,000 books and 1,300 rare palm-leaf manuscripts. The collection covers a wide range of subjects, including Vedas, Upanishads, Puranas, classical Sanskrit literature, and Indian philosophy. The library's rare manuscripts provide invaluable insights into classical Indian thought, literature, and culture.

Evaluation of Impact using the REESS Framework

Relevance: KSRI's work is highly relevant to preserving and promoting India's cultural and intellectual heritage. By maintaining and studying Sanskrit texts, KSRI offers invaluable insights into ancient Indian civilizations, their contributions to global knowledge, and the linguistic roots of many modern Indian languages.

Effectiveness: KSRI effectively preserves Sanskrit and Indology through its extensive research, publications, and educational programs. The institute's activities ensure the continuity of cultural practices, rituals, and traditions rooted in ancient texts.

KSRI's scholars contribute significantly to the appreciation and understanding of India's rich cultural heritage.

Efficiency: KSRI efficiently manages its resources, providing accessible educational programs, supporting scholarly research, and implementing effective conservation practices for ancient manuscripts. The institute's digitization efforts enhance access to rare texts, maximizing their utility and ensuring long-term preservation.

Social Impact: KSRI's work has a profound social impact, fostering cultural identity and pride, promoting intercultural dialogue, and providing spiritual and philosophical insights. The institute's activities contribute to the global appreciation of India's cultural contributions and inspire modern scientific research and innovation.

Sustainability: KSRI's sustainability is ensured through financial support from the government, philanthropists, and donations. The institute's digitization efforts, interdisciplinary approach, and collaboration with international scholars enhance its ability to preserve and promote Sanskrit and Indology.

Conclusion

The Kuppuswami Sastri Research Institute (KSRI) has made significant contributions to preserving and promoting Sanskrit and Indology. Through its extensive research, publications, educational programs, and community engagement, KSRI maintains and promotes India's ancient texts and cultural heritage. The institute's dedication to high-quality scholarship, digital preservation, and inclusive educational initiatives ensures the continuation and appreciation of Sanskrit and Indological studies. As KSRI continues to evolve, it will undoubtedly remain a pivotal institution in the field of Indology, contributing to the preservation and promotion of India's timeless cultural legacy.

Executive Summary - Social Impact Assessment - Thirumalai Charity Trust (TCT)

Thirumalai Mission Hospital (TMH), established in 2010 by the Thirumalai Charity Trust (TCT), aims to deliver quality healthcare to underserved communities around Ranipet district of Tamil Nadu. It offers a comprehensive range of services, including general medicine, surgery, obstetrics, pediatrics, ophthalmology, and dental care. It also emphasizes community health programs, maternal and child health, and preventive care. Located on a 5-acre site with a 30,000-square-foot facility, TMH features modern medical technology and facilities, including in-patient and out-patient departments, diagnostic services, and emergency care. The hospital supports community outreach through health camps, mobile clinics, and hygiene education. TMH's vision is to create a replicable model for integrated rural healthcare and to excel as a training and research institution. Its mission focuses on providing ethical, accessible, and affordable care with compassion.

Sundaram Finance Ltd. funded ₹30 lakhs to partially support the construction of a new block at Thirumalai Mission Hospital, covering the basement, ground floor, and half of the second floor. The project, totalling 96,000 sq.ft., is scheduled for completion by June 2025. Social Audit Network, India assessed the impact of this support.

TMH began operations in 2010 with a 10,000 sq.ft. facility encompassing the ground floor and one additional floor. By 2014, TMH expanded, adding the first and second floors, which increased the total area by an additional 8,000 sq.ft. Between 2014 and 2019, a new block was constructed to provide an emergency department on the ground floor, a diabetes outpatient center on the first floor, a research and training center on the second floor, and an administrative office on the third floor, adding another 13,000 sq.ft space. The hospital is equipped with all necessary medical, non-medical, and office equipment for both out-patient and in-patient care. External facilities, including vehicle parking and a garden, were also developed.

The current expansion plan of TMH would add 250 beds over the next 4 years in a land adjacent to the existing Hospital. In the first Phase of expansion, the basement and the ground floor would be constructed to equip 20 beds and an accident and Trauma care centre along with a spacious Out-Patient department. The second phase would be the construction of the first floor and the second floor in a phased manner without disturbing the patients admitted on the ground floor. TMH plans to complete the construction of the entire building within the next 4 years.

By expanding its services, Thirumalai Charity Trust can better serve its community by providing comprehensive, accessible, and high-quality healthcare.

TMH has been very effective in delivering healthcare through its comprehensive care model, quality standards, specialized services, and commitment to ongoing research and community health improvement. TMH's efficiency is reflected in its streamlined operations, effective use of technology, specialized care, and robust patient support services. The hospital's commitment to continuous improvement and staff development further enhances its ability to deliver high-quality, efficient healthcare.

TMH has a significant social impact on the community by providing accessible, affordable healthcare to underserved populations. Since inception, TCT has improved health outcomes in rural and economically disadvantaged areas around Ranipet, through a range of services, including general medicine, surgery, pediatrics, and preventive care. The hospital's focus on community health programs, maternal and child health, and outreach initiatives, such as health camps and mobile clinics, further enhances public health awareness and accessibility.

By offering quality medical care in a well-equipped facility, TCT helps bridge the healthcare gap in remote regions. Additionally, its commitment to creating a model for integrated rural healthcare and fostering a spirit of service among healthcare professionals contributes to long-term health improvements and community well-being. TMH's efforts not only address immediate health needs but also promote sustainable and equitable healthcare solutions.

Executive Summary – Social Impact Assessment - Dakshin Foundation

Sundaram Finance Ltd is committed to community-focused initiatives in health, education, environment, and cultural preservation. For FY 2023-24, the company provided a grant of INR 25 lakhs to support Dakshin Foundation's ecological conservation efforts in the Andaman & Nicobar Islands. This project addresses environmental challenges through research, capacity building, and participatory monitoring, focusing on ecosystem vulnerabilities, human-wildlife conflict mitigation, and sustainable resource management, ultimately empowering local communities for sustainable development.

The Andaman and Nicobar Islands (ANI) in the Bay of Bengal are ecologically and culturally rich, featuring diverse ecosystems such as coral reefs, mangroves, and tropical rainforests. Dakshin's work spans the South, North, and Middle Andaman districts, and Little Andaman Island, with a base at the Andaman Nicobar Environment Team, Wandoor (ANET).

To address the gaps in research and knowledge-generation, a virtual entity called Centre for Island Sustainability has been established. It will help in developing research papers and also contribute to the efforts of ANET for island sustainability and ecosystem conservation.

This report provides a qualitative analysis of stakeholder interviews and feedback from Dakshin Foundation's NGO Program Team across multiple conservation initiatives in the Andaman and Nicobar Islands. Key programs analyzed include the Turtle Research, Saltwater Crocodile Conflict Resolution, Blue Carbon Atlas, Climate/Ocean Sentinel programme and Participatory Baseline Assessment and System-mapping. The insights reveal Dakshin's notable contributions to ecosystem conservation, community engagement, and sustainable development, while also identifying gaps and providing recommendations.

Methodology

The Give Grants Impact Assessment team conducted 15 Key Informant Interviews with various stakeholders ranging from Community Members, Research Fellows, Local Leaders, Forest Department officials and NGO Program Team. The interviews have been conducted either virtually or telephonically with all the participating respondents.

Findings (Impact & Outcomes)

- **Engagement with Community and Local Government Structures**

  Dakshin's strong emphasis on community engagement has fostered trust and ownership among local residents and community leaders. For example, the Blue Carbon Atlas aligns with India's carbon reduction commitments under the Paris Agreement, promoting ecosystem-based approaches to achieve net-zero goals. Along with this, the NGO is responsive to ecological and economical challenges of the community thereby reflecting its committment to community resilience and biodiversity

- **Operational Efficiency**

  A ground-up approach in Dakshin Foundation's initiatives such as Efforts Participatory Assessment, system- mapping and Conservation Conflicts have created a strong foundation for future interventions and have led to generation of outputs like the high-risk maps and system-mapping. Moreover, training programs, including youth engagement in conservation and coastal resilience, have empowered community members with essential knowledge and skills, strengthening local capacity for self-led conservation.

- **Positive Environmental and Socio-Economic Impacts**

  Dakshin's efforts in waste management and wildlife conservation have generated socio-economic benefits, including improved health awareness, waste management practices, and new livelihood avenues. The Blue Carbon Atlas has potential for economic impact through blue carbon credits, potentially creating revenue streams that support both conservation and local welfare. Behavioral shifts toward conservation are evident, with approximately 60% of the community reporting increased environmental awareness.

Overall, Dakshin Foundation's conservation programs have made meaningful progress in advancing ecological health and community resilience in the Andaman and Nicobar Island.

Executive Summary – Social Impact Assessment - Live Love Laugh Foundation

The Live Love Laugh Foundation (LLLF), founded in 2015, launched the Rural Community Mental Health Program in 2016 to address pressing mental health needs in rural areas of Tamil Nadu, particularly in Tiruvallur District. The program, in collaboration with Carers India and the Vasantham Foundation, set ambitious goals to identify, treat, and rehabilitate 1,100 persons with mental illness (PWMI), while also supporting caregivers through training, resources, and advocacy. This report evaluates the program's impact, effectiveness, and sustainability based on findings from FY 2023-24.

Basic Profile of the Respondents

The age composition of the 50 surveyed shows that the majority fall within the 41-60 age group, accounting for 60% of the respondents. Among the 50 respondents, the majority, 74%, are female, while the remaining 26% are male. Among the 50 respondents, 44% are employed part-time, making this the largest group. Those who are self-employed account for 22%, while 18% are employed full-time. Additionally, 16% of the respondents are unemployed, highlighting a diverse range of employment statuses within the group.

Program Design

- Among the 50 respondents, 44% became aware of the program through community meetings, making this the most common source of awareness.
- 54% of caregivers reported that the program aligns with their family's needs "to a great extent", and 44% to a "certain extent".
- The selection of beneficiaries was deemed appropriate by the majority of participants, with 76% stating that it was "very appropriate".
- The program meets the needs of 98% of the beneficiaries, while only 2% felt their needs were not met.
- An impressive 98% of respondents affirmed that the program was well-designed to meet beneficiary needs from the outset. This initial preparedness ensures that the program can effectively engage with the community from the beginning.
- The frequency of attending counseling sessions varied among participants. A majority, 52%, attended sessions monthly, while 44% attended bi-weekly

Program Delivery

The communication from the program team was rated positively, with 62% of respondents rating it as "excellent" and 32% as "good". Regarding resources provided by the program, 36% of respondents felt the resources were "more than enough", and 60% rated them as "adequate". Accessibility received high marks, with 62% of respondents stating the program's services were "very accessible". The overall quality of services was highly rated, with 48% rating it as "5 (excellent)" and 50% as "4 (good)".

Impact and Sustainability

- With regard to the mental health status of the beneficiaries, 16% observed "significant improvement", 30% reported "moderate improvement", and 38% noted a "slight improvement".
- When asked about the sustainability of the program's impact, 24% of respondents believed the benefits would be sustainable "definitely", while 66% felt it was "possibly" sustainable
- The program positively influenced caregivers' understanding of their roles. Specifically, 22% reported a "very positive" impact, while 64% said it was "positive".
- The program has been perceived as effective in raising awareness about mental health, with 72% of respondents affirming this impact.

The Rural Community Mental Health Program has made substantial progress in enhancing mental health support, raising awareness, and building caregiver confidence in Thiruvallur District.

Annexure III (ii)

Details of CSR amount spent against other than ongoing projects for the financial year 2024-25

Sl. No.	Name of the Project	Item from the list of activities in schedule VII to the Act.	Purpose	Local area (Yes/ No)	Location of the Project.		Amount spent for the Project (₹in Lakhs)	Mode of Imple-menta-tion	Mode of implementation - Through implementing agency	
					State.	District.		Direct (Yes/No)	Name	CSR Registration Number
1	Promoting preventive and general health care	Health Care	To construct a new Nurse Hostel with a capacity to house 150 Nurses along with the provision to expand the facility to accommodate another 150 Nurses	Yes	Tamil Nadu	Chennai	775.00	No	Sundaram Medical Foundation	CSR00018426
		Health Care	To establish a Centre of Excellence in Retina and Vitreous services at Thanjavur, Tamil Nadu.	Yes	Tamil Nadu	Thanjavur	80.00	No	Govel Trust (Arvind Eye Hospital)	CSR00008730
		Health Care	To acquire an Optical Coherence Tomography (OCT) machine.	Yes	Tamil Nadu	Chennai	78.00	No	Medical Research Foundation (Sankara Nethralaya)	CSR00002623
		Health Care	Patient care subsidies and cost of essential medications/ treatments/therapies.	Yes	Tamil Nadu	Chennai	50.00	No	The Voluntary Health Services	CSR00003444
		Health Care	To conduct rural community mental health programmes for 1100 people with mental illness in 10 blocks of Tiruvallur.	No	Karnataka	Bangalore	40.00	No	Live Love Laugh Foundation	CSR00012198
		Health Care	To cater services to many people from poor socio economic backgrounds through their trained nurse assistants. Maintenance costs of the premises and purchase of medical equipment & materials to provide medical care.	Yes	Tamil Nadu	Chennai	40.00	No	Schizophrenia Research Foundation (SCARF)	CSR00000884
		Health Care	Construction of new hospital building.	Yes	Tamil Nadu	Ranipet	30.00	No	Thirumalai Charity Trust	CSR00000287
		Health Care	Expenses to be incurred in connection with cancer treatment of poor children.	Yes	Tamil Nadu	Chennai	30.00	No	Sri Ramachandra Educational and Health Trust	CSR00001622
		Health Care	Expansion of hospital infrastructure facility.	Yes	Tamil Nadu	Chennai	30.00	No	Hindu Mission Hospital, Tambaram	CSR00005035
		Health Care	Providing dialysis support to the under privileged patients.	Yes	Tamil Nadu	Chennai	20.00	No	Tamilnad Kidney Research Foundation (TANKER)	CSR00001422
		Health Care	To Construct a new hospital block.	Yes	Tamil Nadu	Chennai	15.00	No	Hindu Mission Health Services (Nanganallur)	CSR00012258
		Health Care	To provide high quality affordable oncology services for the people residing across 4 to 5 districts around Tirunelveli, the institution establish the Nellai Cancer Hospital.	Yes	Tamil Nadu	Chennai	10.00	No	Udhavum Ullangal Public Charitable Trust	CSR00000897

Sl. No.	Name of the Project	Item from the list of activities in schedule VII to the Act.	Purpose	Local area (Yes/ No)	Location of the Project.		Amount spent for the Project (₹in Lakhs)	Mode of Imple-menta-tion	Mode of implementation - Through implementing agency	
					State.	District.		Direct (Yes/No)	Name	CSR Registration Number
		Health Care	Pain and Palliative Care.	Yes	Tamil Nadu	Chennai	10.00	No	RMD Pain & Palliative Care Trust	CSR00000406
		Health Care	To provide free mobile medical camp and special health checkup at their Ammini Diagnostic Medical Centre.	Yes	Tamil Nadu	Chennai	9.00	No	Swami Vivekananda Medical Mission (Chennai)	CSR00054764
		Health Care	Medical Centre for the needy to provide free consultation and medicines.	Yes	Tamil Nadu	Chennai	5.00	No	Srinivasa Youngmen's Association (SYMA)	CSR00006343
		Health Care	To support the children with congenital Heart defects.	Yes	Tamil Nadu	Coimbatore	5.00	No	The Kuppuswamy Naidu Charitable Trust for Education and Medical Relief	CSR00007900
		Health Care & Education	Equipment for therapies, improving classroom infrastructure and supporting educational/training projects.	Yes	Tamil Nadu	Chennai	2.00	No	Arvind Foundation	CSR00003559
			SUB TOTAL				1,229.00			
2.	Promoting Education by providing financial assistance to deserving and meritorius students and also education institutions which work for this cause	Education	Education to deserving students.	Yes	Tamil Nadu	Chennai	250.00	No	Laxmi Charities	CSR00005940
		Education	Research and Academic Education.	Yes	Tamil Nadu	Thanjavur	75.00	No	Shanmugha Arts, Science, Technology & Research Academy (SASTRA)	CSR00001064
		Education	To setup up a Central Computational Facility, namely, a GPU powered computing server with Software	Yes	Tamil Nadu	Chennai	50.00	No	Ramakrishna Mission Vidyapith	CSR00006101
		Education	Expenses to be incurred towards payment of salaries to teachers/ non-teaching staff, as well as food, accommodation and educational requirements of the students.	Yes	Tamil Nadu	Chennai	40.00	No	Ramakrishna Mission Students Home	CSR00006101
		Education & Social Welfare	To provide quality education and to meet their ongoing projects	Yes	Tamil Nadu	Chennai	35.00	No	Swami Vivekananda Rural Development Society, Chennai (STS)	CSR00001905
		Education	Regular preservation and maintenance of their library books.	Yes	Tamil Nadu	Chennai	30.00	No	The Kuppuswami Sastri Research Institute	CSR00008155
		Education	To support economically disadvantaged students in pursuing higher education.	Yes	Tamil Nadu	Vellore	25.00	No	Universal Higher Education Trust	CSR00015381

Sl. No.	Name of the Project	Item from the list of activities in schedule VII to the Act.	Purpose	Local area (Yes/ No)	Location of the Project.		Amount spent for the Project (₹in Lakhs)	Mode of Imple-menta-tion	Mode of implementation - Through implementing agency	
					State.	District.		Direct (Yes/No)	Name	CSR Registration Number
		Education	Art for play, through which they will be building innovative art inspired playgrounds.	Yes	Tamil Nadu	Chennai	20.00	No	RainbowFish Educational Trust - IADEA	CSR00008660
		Education	Education for marginalised communities	No	Karnataka	Bangalore	20.00	No	Indian Institute of Science	CSR00007370
		Education	To support their activities related to Incubation, Innovation & Entrepreneurship	No	Delhi	New Delhi	20.00	No	National Law University	CSR00024262
		Education	To meet the expenses in connection with the Fellowship Program at Chennai	No	Maharashtra	Mumbai Suburban	15.00	No	Teach to Lead	CSR00002271
		Education	Empowering children / youth.	No	Karnataka	Bangalore	10.00	No	Children Movement for Civic Awareness (CMCA)	CSR00000784
		Education & Health Care	Free evening tuition center and competitive exam coaching center all over tamilnadu and mobile medical units covering various part of Chennai and surrounding areas.	Yes	Tamil Nadu	Chennai	10.00	No	Sevabharathi Tamilnadu	CSR00004180
		Education	Annual maintenance expenses and construction of additional classrooms.	Yes	Tamil Nadu	Thiruvallur	10.00	No	Bhagawan Sri Sathya Sai Educational Trust	CSR00013155
		Education	To financially support deserving poor students to pursue their education.	Yes	Tamil Nadu	Chennai	10.00	No	Om Charitable Trust	CSR00002768
		Education	To maintain free transport to village students over 50kms radius from college and to update the facilities of the institution's infrastructure.	Yes	Tamil Nadu	Tiruchirapalli	10.00	No	Sri Ranganatha Paduka Vidyala Trust (Srimad Andavan Arts & science college)	CSR00056033
		Education	To meet the annual shortfall after providing scholarships for students and for the general infrastructure maintenance of the school	No	Karnataka	Bangalore	10.00	No	Centre for Learning	CSR00021025
		Education	To construct a dedicated donor waiting hall along with essential facilities to enhance the experience and comfort of donors.	Yes	Tamil Nadu	Chennai	10.00	No	Sevalaya	CSR00000863
		Education and Women Empowerment	To enhance the social and economic wellbeing of Women and imparting value education to children from challenging backgrounds.	Yes	Tamil Nadu	Chennai	10.00	No	Womens Indian Association	CSR00049226

Sl. No.	Name of the Project	Item from the list of activities in schedule VII to the Act.	Purpose	Local area (Yes/ No)	Location of the Project.		Amount spent for the Project (₹in Lakhs)	Mode of Imple-menta-tion	Mode of implementation - Through implementing agency	
					State.	District.		Direct (Yes/No)	Name	CSR Registration Number
		Education	To support Namathu Graman (Hamara Gaon) program, which will benefit 40 villages and 2,000 children across various communities.	No	Delhi	New Delhi	10.00	No	Pratham Education Foundation	CSR00000258
		Education	To upgrade their middle school education, classroom, laboratories and other amenities to provide a healthy learning environment	Yes	Tamil Nadu	Chennai	10.00	No	P.S. Educational Society	CSR00027626
		Education	To support their kinship care program and construction of school building	Yes	Tamil Nadu	Chennai	10.00	No	Balamanidra Kamaraj Trust	CSR00008002
		Education	To purchase dining tables and classroom bench sets for their school	No	Telangana	Hyderabad	9.00	No	Yogasaras Educational Academy (Mathioli Vidhya Bhawan School)	CSR00010287
		Education	To develop the infrastructure facility of the school to provide a better learning experience for the students.	No	Gujarat	Kutch	7.50	No	Eklavya Education Trust	CSR00055021
		Education	Value education workshops for school and college students	Yes	Tamil Nadu	Chennai	6.00	No	Vivekananda Cultural Centre (Ramakrishna Math)	CSR00002806
		Education	Education of underprivileged girl children.	Yes	Tamil Nadu	Chennai	5.00	No	All India Movement for Seva	CSR00003273
		Education	Menstrual Health and Hygiene Management Education.	Yes	Tamil Nadu	Chennai	5.00	No	Iniya Udayam Charitable Trust	CSR00004181
		Education	To meet the expenses to be incurred for imparting skill development training.	No	Kerala	Wayanad	5.00	No	Wayanad Girijana Seva Trust	CSR00011224
		Education	To enhance the learning and holistic growth of government school children, through initiatives such as supporting teachers, neighbourhood learning centers, school health education, and Thiramai Thiruvizha, a talent development programme.	Yes	Tamil Nadu	Perambalur	5.00	No	Payir Trust	CSR00027212
		Education	To support youth under their program UNXT	No	Karnataka	Bangalore	5.00	No	Shree Guruvayurappan Bajan Samaj Trust (Unnati)	CSR00011765
		Education	To improve the infrastructure facilities of the school.	No	Maharashtra	Mumbai	5.00	No	Shree Ram Welfare Society	CSR00018139
		Education	Construction of new building for the school.	Yes	Tamil Nadu	Virudhunagar	3.00	No	The Hindu High School Committee	CSR00042303

Sl. No.	Name of the Project	Item from the list of activities in schedule VII to the Act.	Purpose	Local area (Yes/ No)	Location of the Project.		Amount spent for the Project (₹in Lakhs)	Mode of Imple-menta-tion	Mode of implementation - Through implementing agency	
					State.	District.		Direct (Yes/No)	Name	CSR Registration Number
		Education	Empowering young girls and women by equipping them with the requisite trade/technical skills to meet their livelihood.	Yes	Tamil Nadu	Viluppuram	3.00	No	Swami Vivekananda Rural Community College	CSR00009350
		Education	To support the educational expenses of 65 school students 41 girls and 24 boys who are located in two of their campuses in Dindigul district of Tamil Nadu.	No	Karnataka	Chikkaballapur	3.00	No	Each One Educate One Foundation (Prashanthi Bala Mandira Trust)	CSR00000226
		Education, Health & Women Empowerment	To support the children's day care centre and provide educational assistance to deserving students.	Yes	Tamil Nadu	Chennai	2.00	No	Social Service Trust	CSR00022242
		Education	To meet the operational and maintenance cost of the Veda Patasala	Yes	Tamil Nadu	Madurai	2.00	No	Sri Narayana Jana Seva Trust	CSR00023947
		Education	To meet the expenses to be incurred towards the maintenance of the school.	Yes	Tamil Nadu	Cuddalore	1.00	No	Sri Lakshmi Hayagriva Trust	CSR00008372
SUB TOTAL							756.50			
3	Environmental sustainability , Ecological balance, Conservation of Natural resources	Ecology / Environment	Coastal Ecology.	No	Karnataka	Bangalore	50.00	No	Dakshin Foundation	CSR00007867
		Ecology / Environment	Restoration of grasslands, wetlands and temple Nandavanams.	No	Karnataka	Bangalore	50.00	No	Ashoka Trust form Research Ecology and the Environment (ATREE)	CSR00004694
		Ecology / Environment	Afforestation Activity (One Step Green) under the ForesTREE Initiative and Restoration of Chakkili Lake.	Yes	Tamil Nadu	Chennai	41.50	No	Environmentalist Foundation of India (E.F.I)	CSR00002310
		Ecology / Environment	Programs on wildlife - Wild Shaale and the Elephant program	No	Karnataka	Bangalore	30.00	No	Centre for Wildlife Studies	CSR00002135
		Ecology / Environment	Maintenance of park.	Yes	Tamil Nadu	Chennai	13.71	Yes	Nageswara Rao Park Maintenance	Direct
		Ecology / Environment	To implement the tree plantation activity in different parts of the region and also to spread awareness of tree plantation and its importance amongst the people.	No	Maharashtra	Pune	2.00	No	Vasundhra Paryavaran Sanvardhan Sanshta	CSR00016143
SUB TOTAL							187.21			

Sl. No.	Name of the Project	Item from the list of activities in schedule VII to the Act.	Purpose	Local area (Yes/ No)	Location of the Project.		Amount spent for the Project (₹in Lakhs)	Mode of Imple-menta-tion	Mode of implementation - Through implementing agency	
					State.	District.		Direct (Yes/No)	Name	CSR Registration Number
4	Protection of National Heritage, Art and Culture	Art and Culture	To promote Art and Culture	No	Goa	Panaji	20.00	No	Charles Correa Foundation	CSR00055206
		Art and Culture	Livelihood of stage performance artists - Kattai Koothu	Yes	Tamil Nadu	Tiruvannamalai	6.00	Yes	Arulmigu Shree Mandaveli Amman Nadaga Mandram	Direct
		Art and Culture	Livelihood of stage performance artists - Kattai Koothu	Yes	Tamil Nadu	Tiruvannamalai	6.00	Yes	Shree Renugambal Kattaikoothu Nadaga Mandram	Direct
		Art and Culture	6th edition of Mumbai Margazhi Mahotsavam.	No	Maharashtra	Mumbai	5.00	No	Tender Roots Academy of Performing Arts (Banyan Tree)	CSR00000141
		Art and Culture	To provide excellence in classical dance which provides senior and junior fellowships to deserving and upcoming classical artists	Yes	Tamil Nadu	Chennai	3.00	No	Kalavaahini	CSR00053685
		Art and Culture	To support for the cause of divine art form.	Yes	Tamil Nadu	Thanjavur	1.00	No	Bhagavata Mela Natya Nataka Sangam	CSR00029877
		Art and Culture	Theatre performance.	Yes	Tamil Nadu	Chennai	1.00	No	Arangham Trust	CSR00012202
		Art and Culture	To support for building the Tamil knowledge campus	Yes	Tamil Nadu	Chennai	0.50	No	Roja Muthiah Research Library Trust	CSR00019626
			SUB TOTAL				42.50			
5	Protection of National Heritage, Art and Culture	Culture and Heritage	Promotion of Vedic Education.	Yes	Tamil Nadu	Chennai	30.00	No	Sundaram Charities	CSR00006397
		Culture and Heritage	Educational Scholarship Program for the children of traditional artisans - 'Educate to Sustain'.	Yes	Tamil Nadu	Chennai	30.00	No	The Craft Council of India	CSR00007118
		Culture and Heritage	To meet the running cost for the padasala.	Yes	Tamil Nadu	Mayiladuthurai	1.00	No	Smt Jayanthi Janakiraman Ninaivu Dravida Veda Agama Padasalai	CSR00001514
			SUB TOTAL				61.00			
6	Animal Welfare	Animal Welfare	To meet the operational expenses to be incurred for the rescue, treatment and rehabilitation of injured / abandoned animals.	Yes	Tamil Nadu	Chennai	3.00	No	LARA Animal Rights Trust	CSR00045298
			SUB TOTAL				3.00			

Sl. No.	Name of the Project	Item from the list of activities in schedule VII to the Act.	Purpose	Local area (Yes/ No)	Location of the Project.		Amount spent for the Project (₹in Lakhs)	Mode of Imple-menta-tion	Mode of implementation - Through implementing agency	
					State.	District.		Direct (Yes/No)	Name	CSR Registration Number
7	Social / Public Welfare	Social / Public Welfare and Women Empowerment	Strengthening khadi and village industries with Gandhian principles and work towards empowering rural women in selected activities.	Yes	Tamil Nadu	Dindigul	20.00	No	Gandhigram Trust	CSR00004575
		Social / Public Welfare	To safeguarding the residents from extreme summer temperatures, the institution has planned to install roofing sheets, CCTV cameras for security, and solar panels.	No	Kerala	Palakad	10.00	No	Anand Kutir Trust	CSR00005202
		Social / Public Welfare	To support the destitute and vulnerable children through their Specialised Adoption Agency (SAA)	No	Kolkata	West Bengal	5.00	No	Society for Indian Children's Welfare	CSR00010258
		Social / Public Welfare	To uplift the poor by providing scholarship for education, medical edi and doing annadhana for general public.	Yes	Tamil Nadu	Chennai	3.00	No	Sri Vedha Paripalana Sabha	CSR00069764
		Social / Public Welfare	Procurement of stainless-steel flush cots and construction of an 800 ft. concrete canal for drainage disposal	Yes	Tamil Nadu	Chennai	2.00	No	Little Drops	CSR00003749
		Social / Public Welfare	To support their day care centre for the people with dementia	Yes	Tamil Nadu	Chennai	1.00	No	Dignity Foundation	CSR00008328
SUB TOTAL							41.00			
8	Sports Development	Sports	Training of Athletes and Para Athletes supported by OGQ for Paris Olympics and Paralympics	No	Maharashtra	Bhandara	10.00	No	Foundation for Promotion of Sports and Games (OGQ)	CSR00001100
SUB TOTAL							10.00			
GRAND TOTAL							2,330.21			

Annexure - IV

BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT

SECTION A: GENERAL DISCLOSURES

I Details of the Listed Entity

1.	Corporate Identity Number (CIN)	:	L65191TN1954PLC002429
2.	Name of the Listed Entity	:	Sundaram Finance Limited
3.	Year of Incorporation	:	1954
4.	Registered Office address	:	21, Patullos Road, Chennai 600 002
5.	Corporate Address	:	21, Patullos Road, Chennai 600 002
6.	E-mail id	:	investorservices@sundaramfinance.in
7.	Telephone	:	044-28881207
8.	Website	:	www.sundaramfinance.in
9.	Financial Year reported	:	1st April 2024 to 31st March 2025
10.	Name of the Stock Exchange(s) where shares are listed	:	National Stock Exchange of India Limited (NSE)
11.	Paid up capital	:	₹111.10 Cr.
12.	Name and contact details of the person who may be contacted in case of any queries on the BRSR report	:	P.N. Srikant, CCO & Company Secretary Tel-044-28881207 Email Id: pnsrik@sundaramfinance.in
13.	Reporting boundary	:	Disclosures made in this report are on a standalone basis.
14.	Name of assurance Provider	:	M/s Sundaram and Srinivasan, Chartered Accountants, Chennai
15.	Type of Assurance Provider	:	Reasonable Assurance for the 9 Core attributes BRSR

II Products / Services

16. Details of business activities (accounting for 90% of the turnover):

S. No.	Description of Main Activity	Description of Business Activity	% of Turnover of the entity
1	Financial and Insurance Service Main Product / service: Interest Income on Hypothecation Loan / Hire Purchase	Financial and Credit Leasing Activity	97.42%

17. Products/services sold by the entity (accounting for 90% of the turnover):

S. No.	Product/Service	NIC Code	% of total Turnover contributed
1	Providing finance for commercial vehicles, cars, multi-utility vehicles, construction equipment, tractors, working capital finance, Leasing, SME financing and NBFC funding.	As per National Industrial Classification – 2008: Section K - Financial and Insurance Activities Division 64 – Financial service activities, except insurance and pension funding.	97.42%

III Operations

18. Number of locations where plants and/or operations/offices of the entity are situated:

Location	Number of plants	Number of offices	Total
National	*	710	710
International	Not applicable		

* The Company is a Non-Banking Financial Company and hence does not undertake any manufacturing activity.

19. Markets served by the entity:

a. No of locations:

Locations	Total
National (No of states)	21
International (No of countries)	Nil

b. What is the contribution of exports as a percentage of the total turnover of the entity?
Not applicable

c. A brief on types of customers

The products offered by the Company are availed by a broad range of customers including individuals, educational institutions, SMEs, and corporates, who fall under the following categories:

- Transport Operators
- Fleet Operators
- Farmers
- Construction Equipment Operators
- Automobile Dealers
- MSME Sector
- Entrepreneurs
- Self-employed Professionals
- Salaried Individuals
- Educational Institutions
- Corporate Borrowers
- Depositors

IV Employees

20. Details as at the end of Financial Year:

a. Employees and workers (including differently abled):

S. No.	Particulars	Total	Male		Female	
		(A)	No. (B)	% (B / A)	No. C	% (C / A)
Employees						
1.	Permanent (D)	5,132	4,758	92.71%	374	7.29%
2.	Other than Permanent (E)	1,761	1,702	96.65%	59	3.35%
3.	Total (D + E)	6,893	6,460	93.72%	433	6.28%
Workers						
4.	Permanent (F)	–	–	–	–	–
5.	Other than Permanent (G)	–	–	–	–	–
6.	Total (F + G)	–	–	–	–	–

SFL is engaged in financial services business which does not require services of workers.

b. Differently abled Employees and workers:

S.no	Particulars	Total	Male		Female	
		(A)	No. (B)	% (B / A)	No. C	% (C / A)
Differently abled Employees						
1.	Permanent (D)	7	5	71.43%	2	28.57%
2.	Other than Permanent (E)	–	–	–	–	–
3.	Total (D + E)	7	5	71.43%	2	28.57%
Differently abled Workers						
4.	Permanent (F)	–	–	–	–	–
5.	Other than Permanent (G)	–	–	–	–	–
6.	Total (F + G)	–	–	–	–	–

21. Participation/Inclusion/Representation of women:

	Total (A)	No. and percentage of Females	
		No. (B)	% (B / A)
Board of Directors	12	3	25%
Key Management Personnel	2	0	–

22. Turnover rate for permanent employees and workers:

	2024-25			2023-24			2022-23		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Permanent Employees	7.8%	10.5%	8.0%	8.41%	0.63%	9.04%	8.47%	0.76%	9.23%
Permanent Workers	–	–	–	–	–	–	–	–	–

V Holding, Subsidiary and Associate Companies (including joint ventures)

23. Names of holding / subsidiary / associate companies / joint ventures:

Sl. No.	Name of the holding / subsidiary / associate companies / joint ventures (A)	Indicate whether holding/ Subsidiary/ Associate/ Joint Venture	% of shares held by listed entity	Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/No)
1	Sundaram Home Finance Limited	Subsidiary	100.00	No
2	Sundaram Asset Management Limited	Subsidiary	100.00	No
3	Sundaram Trustee Company Limited	Subsidiary	100.00	No
4	Sundaram Fund Services Limited	Subsidiary	100.00	No
5	LGF Services Limited	Subsidiary	100.00	No
6	Royal Sundaram General Insurance Co. Ltd	Joint Venture	50.00	No

VI CSR Details

24. (i) Whether CSR is applicable as per section 135 of Companies Act, 2013 : Yes

(ii) Turnover (₹ In Cr.) : ₹6,520.44

(iii) Net worth (₹ In Cr.) : ₹11,139.00

VII Transparency and Disclosures Compliances

25. Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct:

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in Place (Yes/No) (If Yes, then provide web-link for grievance redress policy)	2024-25			2023-24		
		Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks
Communities	No	–	–	–	–	–	–
Investors (other than shareholders)	Yes	–	–	–	–	–	–
Shareholders	Yes	3	0	–	2	0	–
Employees and workers	Yes	–	–	–	–	–	–

Customers	Yes	1,640	36	The figures mentioned under complaints pending at the end of the year relate to complaints that were received during March 2025 and were redressed during April 2025, well within the stipulated period of 30 days	3,509	68	The figures mentioned under complaints pending at the end of the year relate to complaints that were received during March 2024 and were redressed during April 2024, well within the stipulated period of 30 days.
Value Chain Partners	No	–	–	–	–	–	–
Others (please specify)	NA	–	–	–	–	–	–

Please refer Policy on BRSR - https://www.sundaramfinance.in/assets/app_docs/investor-info/corporate_governance/policies/sebi/policies_on_brsr.pdf

26. Overview of the entity's material responsible business conduct issues:

Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity to your business, rationale for identifying the same, approach to adapt or mitigate the risk along-with its financial implications, as per the following format:

Sl. No.	Material issue identified	Indicate whether risk or opportunity (R/O)	Rationale for identifying the risk / opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
1	Corporate Governance	O	The Company continues to maintain the highest standards of integrity and transparency in operations, excellence in service to all stakeholders and strong Corporate Governance standards.	–	Positive Implication
2	Customer Service with focus on Financial Inclusion	O	Since inception, the Company has set an exemplary standard in delivering the Sundaram Experience to all its customers, staff, partners and other stakeholders. The Company's focus has always been on ensuring that the financially underserved small Indian entrepreneur is able to meet his/her needs in a sustainable manner, with fair pricing, transparent repayment terms and access to quality services delivered courteously.	–	Positive Implication

3	Employee Well Being	O	The Company has taken a number of steps to ensure that its strong and loyal employee workforce is consistently provided with opportunities for empowerment, growth and an environment of well-being.	–	Positive Implication
4	Corporate Social Responsibility	O	CSR is one of the key areas through which the Company endeavours to give back to society. The core focus areas under CSR include health care, education, ecology, and art & culture.	–	Positive Implication
5	Digital Initiatives	O	In keeping with the age of AI, the Company has embarked on a number of initiatives to support its customers and other stakeholders digitally.	–	Positive Implication
6	Regulatory Compliance	R/O	<u>Risks:</u> Regulatory Compliance occupies a crucial position in determining the Company's responsibility towards its stakeholders. Any lapse in regulatory compliance can affect the reputation of the Company negatively. The Company has always focused on ensuring that it is fully compliant with all laws and regulatory provisions relating to its operations, which has enabled it to earn the respect of all stakeholders. <u>Opportunities:</u> With over seven decades of track record of impeccable compliance, often embracing prudence well ahead of regulatory directions, the Company has an opportunity to strengthen its reputation by continuing to remain an exemplary role model to other institutions in the financial ecosystem. Ongoing dialogue with the regulators, sharing of practices with peers and continuous education of employees and customers will be required to sustain this record.	Adequate steps have been taken to identify, assess, manage and report all instances of compliance risks across the various levels in the Company. The Compliance Team, with the guidance of Senior Management, plays a crucial role in effective compliance risk management.	Positive Implication

7	Data Security / Privacy	R	All the services being rendered by the Company are fully dependant on technology, which exposes the Company to a high degree of cyber / information security risk	The Company has set up a robust cyber security management framework which is monitored by the IT Strategy Committee, Risk Management Committee and Audit Committee. All IT security related matters are subjected to periodic Information Systems Security Audit and Internal Audit. All employees of the Company are regularly sensitised and educated on matters relating to cyber security, data privacy etc.	Negative Implication
8	Climate Change	R / O	Risks: Climate change impacts the business of the Company in different ways, viz., increased credit risk, disruption to operations, safety and well-being of customers and employees etc. Transitional risk comes from the potentially higher business costs from new policies, laws and other regulations designed to address climate change. Opportunities: The National priorities towards sustainability and carbon neutrality have unleashed a range of new clean fuel powered automotive technologies. These represent new opportunities for the Company in providing financing solutions to our sustainability sensitive customers.	In order to address the risks associated with climate change the Company has adopted measures like high degree of investment in solar, funding in the alternative fuel space and financing electric vehicles.	R - Negative Implication O - Positive Implication

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

This section is aimed at helping businesses demonstrate the structures, policies and processes put in place towards adopting the NGRBC Principles and Core Elements.

Disclosure Questions		Ethics & Transparency	Product Responsibility	Human Resources	Responsiveness to Stakeholders	Respect for Human Rights	Environment Protection	Public Policy Advocacy	Inclusive Growth	Customer Engagement
		P1	P2	P3	P4	P5	P6	P7	P8	P9
Policy and management processes										
1.	a. Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Y	N	Y	Y	Y	Y	Y	Y	Y
	b. Has the policy been approved by the Board? (Yes/No)	Y	N	Y	Y	Y	Y	Y	Y	Y
	c. Web Link of the Policies, if available	https://www.sundaramfinance.in/assets/app_docs/investor-info/corporate_governance/policies/sebi/policies_on_brsr.pdf								
2.	Whether the entity has translated the policy into procedures. (Yes / No)	Yes (to the extent applicable)								
3.	Do the enlisted policies extend to your value chain partners? (Yes/No)	Y	N	Y	Y	Y	N	Y	N	Y
4.	Name of the national and international Codes / certifications / labels/ standards (e.g. Forest Stewardship Council, Fairtrade, Rainforest Alliance, Trustee) standards (e.g. SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle.	Not applicable								
5.	Specific commitments, goals and targets set by the entity with defined timelines, if any.	1. Financial access and inclusion: The Company is committed to its founding purpose of providing financial products, services and solutions to the underserved Indian small entrepreneur – small road transport operator, small construction equipment operator, small farmer, MSME owner – at a fair pricing and transparent repayment terms while embracing its founding values of prudence, honesty and fairness. 2. Social responsibility: Focussing all available resources on contributing to marginalised and under-privileged citizens in the communities, the Company operates through its Corporate Social Responsibility initiatives with emphasis on healthcare, education, ecology and preservation of India's culture and heritage.								

		3. Sustainability: The Company is committed to financing clean fuel vehicles and will endeavour to remain ahead of the curve on this front, especially in the commercial vehicle space. In addition, the Company will continue to pursue clean energy options for internal energy requirements.
6.	Performance of the entity against the specific commitments, goals and targets along-with reasons in case the same are not met.	Recognising its role towards all stakeholders at large, the Company has proactively taken the following steps: a) Periodic engagement with different categories of customers, business partners and other value chain partners to ensure timely and fair financial access, as well as meaningful inclusion. The Company conducts regular training and awareness programs for employees to educate them on the importance of healthy customer relationship. Further, the Company conducts periodic awareness programs for customers as part of RBI's customer awareness initiatives. 80 – 90 % of financing is targeted towards the underserved Indian small entrepreneur. Additionally, the Company engages periodically with depositors and shareholders in connection with unclaimed deposits, unclaimed dividends / shares, dematerialisation, nomination, electronic transfer option for receipt of dividends etc. b) Contribution towards the sustenance of healthcare, education, environmental sustainability, ecological balance, heritage, art & culture, disaster relief, women empowerment, and rural development, so as to reach out to the vulnerable sections of the society across the country. Periodic health awareness programmes are conducted for employees and customers, with special focus on the marginalised and vulnerable segments like drivers, women, etc. Numerical data changed : During FY2025, the Company's spending in respect of its CSR outlay included 53% towards healthcare, 32% towards education, 8% towards environment and ecology, and the balance 7% towards other focus areas. The Company carried out an impact assessment of the contributions made to six institutions, including three assessments on voluntary basis, through independent agencies. c) Increased focus on funding in alternative fuel space, windmills, etc., high degree of investment in solar energy, prudence in the day-to-day consumption of energy, water etc., responsible waste management and increased thrust on preservation of ecological balance under CSR. Over ₹2,500 cr. of disbursements in FY2025 were towards financing clean fuel vehicles (EV, CNG, LNG, etc.).

Governance, leadership, and oversight

7.	Statement by director responsible for the business responsibility report, highlighting ESG related challenges, targets, and achievements (listed entity has flexibility regarding the placement of this disclosure) Sundaram Finance has, over the past 71 years, provided access to finance to small road transport operators, small construction equipment operators, small farmers and aspirational MSME entrepreneurs. The founding purpose of the Company has been to provide these underserved stakeholders finance at fair rates & transparent repayment terms coupled with renowned "Sundaram experience," an unswerving commitment to outstanding customer service. Indeed, the present-day thrust on "financial inclusion" has served as our driving force over the past 71 years. The Company has a long history of adhering to the highest standards of governance, fairness and transparency, often leading the industry in adopting regulatory and policy dispensations well ahead of timelines set by respective authorities. The founder Chairman's initiative to move an act of Parliament and amend the SBI Act to enable bank financing to NBFCs exemplifies these standards the Company has striven to hold. The Company also has an equally long track record in contributing to the communities that we live and operate in, with the focus being largely in the areas of healthcare, education, ecology and conservation of India's rich culture & heritage. Consequently, the more contemporary ESG considerations have been an integral part of the complexion of the Company for decades now. The Company has always taken a long-term view and believes that Sustainability objectives are an integral part of its core purpose. The Company has increased its focus on financing clean fuel vehicles and in its endeavour to reduce its carbon footprint, has ensured that nearly all branches, regional offices and its corporate head office have embraced solar power. Its social contributions extend pan-India and encompass support to over 100 beneficiaries. The Company believes that high standards of governance are a necessary imperative for serving all its stakeholders responsibly and to promote sustainability. The Company's considered view is that ESG responsibilities and deliverables should be measured by how wide and deep ESG parameters are integrated into the Company's processes, operational decisions & priorities, and not so much by "outcome" metrics.	
8.	Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy(ies).	**Mr. Rajiv C. Lochan** Managing Director DIN: 05309534
9.	Does the entity have a specified Committee of the Board/ Director responsible for decision making on sustainability related issues? (Yes / No). If yes, provide details.	Same as point no. 8

10. Details of Review of NGRBCs by the Company

Subject for review	Indicate whether review was undertaken by Director / Committee of the Board/ Any other Committee									Frequency (Annually/ Half yearly/ Quarterly / Any other – please specify)								
	P1	P2	P3	P4	P5	P6	P7	P8	P9	P1	P2	P3	P4	P5	P6	P7	P8	P9
Performance against above policies and follow up action.	Director									M / Q / A	-	P^	P^	M / Q / A	-	M	-	P^
Compliance with statutory requirements of relevance to the principles, and rectification of any non-compliances	Director									M / Q / A	-	P^	P^	M / Q / A	-	M	-	P^

P^ - the engagement with employees and customers is done on a day-to-day basis

11.	Has the entity carried out independent assessment/ evaluation of the working of its policies by an external agency? (Yes/No). If yes, provide name of the agency.	P 1	P 2	P 3	P 4	P 5	P 6	P 7	P 8	P 9
		No. However, the policies and processes are reviewed on a periodic basis by the internal audit team, risk management team, compliance team and Senior Management on a regular basis, with the support and participation of the regional / functional heads. Wherever applicable, the policies are also assessed and evaluated by the statutory auditors, the Board of Directors, and its committees.								
12.	If answer to question (1) above is "No" i.e. not all Principles are covered by a policy, reasons to be stated:									
	Questions	P 1	P 2	P 3	P 4	P 5	P 6	P 7	P 8	P 9
	1. The entity does not consider the principles material to its business (Yes/No)	-	-	-	-	-	-	-	-	-
	2. The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)	-	-	-	-	-	-	-	-	-
	3. The entity does not have the financial or/human and technical resources available for the task (Yes/No)	-	-	-	-	-	-	-	-	-
	4. It is planned to be done in the next financial year (Yes/No)	-	-	-	-	-	-	-	-	-
	5. Any other reason (please specify)	-	NA	-	-	-	NA	-	NA	-

Note: The figures for FY 2023–24 have been restated wherever necessary in accordance with the industry standard note on BRSR Core reporting, as mandated under Regulation 34(2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and as per SEBI Circular No. SEBI/HO/CFD/CFD-SEC-2/P/CIR/2023/122.

SFL is engaged in financial services business, which does not require the services of workers. Wherever worker-related disclosures are required, the same has been stated as Not Applicable.

SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

Principle 1: Businesses should Conduct and govern themselves with Integrity, and in a manner that is Ethical, Transparent, and Accountable.

ESSENTIAL INDICATORS

1. Percentage coverage by training and awareness programmes on any of the Principles during the financial year:

Segment	Total number of training and awareness programmes held	Topics / principles covered under the training and its impact	%age of persons in respective category covered by the awareness programmes
Board of Directors	7	**Topics / Principles covered:** • Overall business performance • Customer focus • Stakeholder interests • Market and environment • Business prospects • Corporate Governance • Regulatory Compliance • CSR initiatives • Employee performance management • Employee engagement	100
Key Managerial Personnel		**Impact:** All the programmes were highly informative and resourceful for the Directors, KMP and other functional heads, who also participated actively in the programmes.	
Employees other than BoD and KMPs	22	Senior level employees are trained on various aspects of leadership capabilities through various tailor-made leadership programmes. Other employees are put through various training programmes relating to domain knowledge and soft skills as part of the initiatives undertaken by Sundaram Learning. All employees of the Company are also covered under various other programmes like, induction, values socialisation, risk awareness, IT and cyber security, health awareness, etc. Additionally, employees are also trained on various business and social aspects through the online Learning Management System.	100
Workers	NA		

2. Details of fines / penalties /punishment/ award/ compounding fees/ settlement amount paid in proceedings (by the entity or by directors / KMPs) with regulators/ law enforcement agencies/ judicial institutions, in the financial year, in the following format:

Monetary					
	NGRBC Principle	Name of the regulatory/ enforcement agencies / Judicial Institutions	Amount (In INR)	Brief of the Case	Has an appeal been
Penalty/Fine	1	Tamil Nadu - Commercial Tax officer - A.Y 2018-19	62,869.80	Demand raised for Short paid of Tax, Supply to Sez and Excess availment of ITC.	Filed appeal and later withdrawn since we had opted for GST Amnesty Scheme, hence with-drawn
Penalty	1	Maharashtra - Deputy Commissioner - A.Y 2019-20	8,99,776.00	Demand raised for RCM Liability, Ex-cess claim of credit Unmatched credit, Ineligible credit. and charg-ing GST on inter-est income from fuel finance trans-actions.	Appeal filed
Penalty	1	Maharashtra - Deputy Commissioner - A.Y 2019-20 (Lease vertical)	7,83,094.80	Demand raised for Excess claim of ITC	Appeal filed
Penalty	1	Karnataka - Deputy Commissioner - A.Y 2020-21	20,000.00	Demand raised for availing ineligible ITC	Paid demand in Mar-25 for closing the issue.
Penalty	1	Maharashtra - Deputy Commissioner - A.Y 2020-21	4,47,610.00	Demand raised by charging GST on interest income from fuel finance transactions	Order re-ceived in Feb-25 will be filing appeal before 31st May-25
Penalty	1	Rajasthan – Joint Commissioner - A.Y 2020-21	76,190.00	Demand raised for ITC Mismatch and excess availment of ITC.	Order re-ceived in Feb-25 will be filing appeal before 31st May-25
Penalty	1	Tamil Nadu - Asst Commissioner - A.Y 2017-18	5,704.00	Demand raised for ineligible ITC claim	Paid demand in Mar-25 for closing the issue.
Penalty/Fine	1	Profession Tax Officers, Kerala PT Department	1,093.00	Delay in Profession Tax Payment	-
Settlement	-	-	-	-	-
Compounding fee	-	-	-	-	-

Non-Monetary				
	NGRBC Principle	Name of the regulatory/ enforcement agencies / Judicial Institutions	Brief of the Case	Has an appeal been agencies/ judicial institutions
Imprisonment	Nil			
Punishment				

3. Of the instances disclosed in Question 2 above, details of the Appeal/ Revision preferred in cases where monetary or non-monetary action has been appealed.

Case details	Name of the regulatory/enforcement agencies/judicial institutions
In terms of the instances wherein appeal has been referred to as disclosed in question 2 above, the necessary appeals have been filed with the respective state GST Appellate Authorities.	

4. Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details in brief and if available, provide a web-link to the policy.

No

5. Number of Directors/KMPs/employees/workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/ corruption: NIL

Category	2024-25	2023-24
Board of Directors	Nil	
KMPs		
Employees		
Workers		

6. Details of complaints with regard to conflict of interest:

Description	2024-25		2023-24	
	Number	Remarks	Number	Remarks
Number of complaints received in relation to issues of Conflict of Interest of the Directors	Nil		Nil	
Number of complaints received in relation to issues of Conflict of Interest of the KMPs				

7. Provide details of any corrective action taken or underway on issues related to fines / penalties / action taken by regulators/ law enforcement agencies/ judicial institutions, on cases of corruption and conflicts of interest.

Nil

8. Number of days of accounts payables ((Accounts payable *365) / Cost of goods/services procured) in the following format:

	2024-25	2023-24
Number of days of accounts payable	13.48	11.23

9. Open-ness of business

Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along-with loans and advances & investments, with related parties, in the following format:

Parameters	Metrics	2024-25	2023-24
Concentration of Purchases	a. Purchase from trading houses as % of total purchases	Not applicable	
	b. No. of trading houses where purchases are made from		
	c. Purchases from top 10 trading houses as % of total purchases from trading houses		
Concentration of sales	a. Sales to dealers / distributors as % of total sales		
	b. Number of dealers / distributors as % of total sales		
	c. Number of dealers / distributors as % of total sales		
Share of RPTs in	a. Purchases (Purchases with related parties / Total Purchase)		
	Sales (Sales with related parties/ Total Sales)		
	Loans & Advances (Loans & Advances given to related parties / Total Loans & Advances)	0.001%	0.11%
	Investments (Investments in related parties/ Total Investments made)	48.96%	45.22%

LEADERSHIP INDICATORS

1. Awareness programmes conducted for value chain partners on any of the principles during the financial year:

Total number of training and awareness programmes held	Topics / principles covered under the training and its impact	% of value chain partners covered (by value of business done with such partners) under the awareness programmes
The Company engages with dealers, service providers, technology partners, oil marketing companies, MSMEs, etc., on an on-going basis and conducts awareness programmes on the values systems, standards of integrity and transparency and service excellence.		

2. Does the entity have processes in place to avoid/ manage conflict of interests involving members of the Board? (Yes/No) If yes, provide details of the same.

Yes.

The Board of Directors has approved and adopted a Code of Conduct (the Code) for all the Directors which *inter alia include* suitable clauses to ensure effective management of conflict of interest. All the Directors affirm compliance with the Code on an annual basis to the Board.

Principle 2: Businesses should provide Goods and Services in a manner that is Sustainable and Safe

ESSENTIAL INDICATORS

1. Percentage of R&D and capital expenditure (capex) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.

	2024-25	2023-24	Details of improvements in environmental and social impacts
R&D	Not Applicable		
Capex	Not Applicable		

The Company is engaged in financial services. Its revenue and capital expenditure that contribute to environmental and social impact primarily relate to investments in information technology, enabling end-to-end digital operations and reducing paper usage.

2. a) Does the entity have procedures in place for sustainable sourcing? (Yes/No)

Yes

b) If yes, what percentage of inputs were sourced sustainably?

Negligible

3. Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life, for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste.

Although, this Principle has limited or no applicability to the Company, the following steps are effectively implemented to ensure appropriate handling of e-waste:

1. All the End-of-Life IT Assets are identified by the respective functions and details are shared with the IT Team for scraping.
2. The items are then bifurcated into reusable and disposable category.
3. In respect of storage devices to be disposed of, hard disks are degaussed.
4. Disposal of all e-waste in the Company is done only through a pre-approved e-waste management agency, with whom the Company has a valid contract.
5. After examining the details of the devices to be disposed, the IT team co-ordinates with the approved e-waste management agency and takes suitable steps to dispose the devices at the agreed scrap value.
6. E-waste disposal is done by the Company once in every three months, or at such shorter intervals as may be required.

The Company makes very limited use of plastic mineral water bottles and stationery items made of plastic. The Company ensures that all such plastic waste is disposed of on a monthly basis or such other shorter frequency as may be considered necessary, in a responsible manner, through vendors who are authorised to recycle the same. All other bio-degradable waste is disposed of in a responsible manner through the Municipal Corporation and authorised vendors. The Company does not produce any hazardous waste.

4. Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes / No). If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.

Not applicable

LEADERSHIP INDICATORS

1. **Has the entity conducted Life Cycle Perspective / Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)? If yes, provide details in the following format?**

NIC Code	Name of Product/ Service	% of total turnover contributed	Boundary for which the life cycle perspective / assessment was conducted	Whether conducted by independent external agency (Yes/No)	Results communicated in public domain (Yes/No) If yes, provide the web-link.
Not Applicable					

2. **If there are any significant social or environmental concerns and/or risks arising from production or disposal of your products / services, as identified in the Life Cycle Perspective / Assessments (LCA) or through any other means, briefly describe the same along-with action taken to mitigate the same.**

Name of Product/Service	Description of the risk/concern	Action Taken
Not Applicable		

3. **Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry).**

Indicate Input Material	Re-cycled or re-used input material to total material	
	2024-25	2023-24
Not Applicable		

4. **Of the products and packaging reclaimed at end of life of products, amount (in metric tonnes) reused, recycled, and safely disposed, as per the following format:**

	2024-25			2023-24		
	Re-used	Recycled	Safely Disposed	Re-used	Recycled	Safely Disposed
Plastics (including packaging)	Not Applicable					
E-waste						
Hazardous waste						
Other waste						

5. **Reclaimed products and their packaging materials (as percentage of products sold) for each product category.**

Indicate product category	Reclaimed products and their packaging materials as % of total products sold in respective category
Not Applicable	

Principle 3 : Businesses should respect and promote the well-being of all employees, including those in their value chains

ESSENTIAL INDICATORS

1. A. Details of measures for the well-being of employees

Category	Total	% of employees covered by									
		Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day care facilities	
	(A)	Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
Male	4,758	4,758	100%	4,758	100%	–	–	4,758	100%	–	–
Female	374	374	100%	374	100%	374	100%	–	–	–	–
Total	5,132	5,132	100%	5,132	100%	–	–	–	–	–	–
Other than permanent employees											
Male	1,702	1,702	100%	1,634	96%	–	–	–	–	–	–
Female	59	59	100%	56	95%	–	–	–	–	–	–
Total	1,761	1,761	100%	1,761	96%	–	–	–	–	–	–

B. Details of measures for the well-being of workers

Category	Total	% of workers covered by									
		Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day care facilities	
	(A)	Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
Male	NA										
Female											
Total											
Other than permanent employees											
Category	Total	Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day care facilities	
	(A)	Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
Male	NA										
Female											
Total											

C. Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format

	2024-25*	2023-24*
Cost incurred on well-being measures as a % of total revenue of the company	0.18%	0.21%

* Well-being measures spent is calculated in line with Industry Standard Note on BRSR Core reporting standard. The number for FY 2023-24 is also revised accordingly. Earlier reported spent was 0.25%.

2. Details of retirement benefits, for Current FY and Previous Financial Year

	2024-25			2023-24		
Benefits	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)
PF	100%	NA	Y	100%	NA	Y
Gratuity	100%	NA	Y	100%	NA	Y
ESI	22.27%	NA	Y	15%	NA	Y
Others - please specify	–	–	–	–	–	–

3. Accessibility of workplaces

Are the premises / offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard.

Yes, the Company premises/offices are accessible to differently abled employees and workers.

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web-link to the policy.

The Company, since inception, has always followed the principle of providing equal opportunities to all persons irrespective of their physiological condition. The Company has never believed in any form of discrimination between persons who are physically fit and those with disabilities. Hence, the need to frame an equal opportunity policy has not been felt necessary.

5. Return to work and Retention rates of permanent employees and workers that took parental leave.

	Permanent Employees		Permanent Workers	
Gender	Return to work rate	Retention Rate	Return to work rate	Retention rate
Male	100%	96%	NA	
Female	100%	89%		
Total	100%	92%		

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.

	Yes/No (If yes, then give details of the mechanism in brief)
Permanent Workers	Not Applicable
Other than Permanent Workers	
Permanent employees	Yes. The employees of the Company have been provided with the facility to raise their grievances through a Helpdesk portal on the Human Resource Management System [HRMS]. The grievances raised by the employees on the HRMS are usually redressed within a period of three working days, and the redressal process is monitored by the management and subjected to Internal Audit.
Other than Permanent Employees	Not Applicable

7. Membership of employees and worker in association(s) or Unions recognised by the listed entity.

	2024-25			2023-24		
Category	Total employees / workers in respective category (A)	No. of employees / workers in respective category, who are part of association(s) or Union (B)	% (B/A)	Total employees / workers in respective category (A)	No. of employees / workers in respective category, who are part of association(s) or Union (B)	% (B/A)
Total Permanent Employees						
Male	4,473	792	17.71%	1,077	804	74.65%
Female	318	25	7.86%	30	24	80.00%
Total Permanent Workers						
Male	Not Applicable					
Female						

8. Details of training given to employees and workers:

	2024-25					2023-24				
Category	Total	On health and safety measures		On skill upgradation		Total	On health and safety measures		On skill upgradation	
	(A)	No. (B)	% (B/A)	No. (C)	% (C/A)	(D)	No. (E)	% (E/A)	No. (F)	% (F/A)
Male	4,758	4,758	100%	3,357	70.55%	4,785	4,785	100%	4,785	100%
Female	374	374	100%	181	48.40%	274	274	100%	274	100%
Total	5,132	5,132	100%	3,538	68.94%	5,059	5,059	100%	5,059	100%
Other than permanent employees										
Male	–	–	–	–	–	–	–	–	–	–
Female	–	–	–	–	–	–	–	–	–	–
Total	–	–	–	–	–	–	–	–	–	–

9. Details of performance and career development reviews of employees and workers:

Category	2024-25			2023-24		
	Total (A)	No. (B)	% (B/A)	Total (C)	No. (D)	% (D/C)
Employees						
Male	4,603	4,603	100%	4,576	4,576	100%
Female	350	350	100%	244	244	100%
Total	4,953	4,953	100%	4,820	4,820	100%
Workers						
Male	NA					
Female						
Total						

Note : The percentage has been computed on the eligible employees due for annual performance review.

10. Health and safety management system:

a) Whether an occupational health and safety management system has been implemented by the entity? (Yes/ No). If yes, the coverage of such system.

Yes. Regular online training programs on occupational health are conducted, with monthly webcast by a medical professional on the related subject and online / Offline Yoga classes etc.

b) What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?

The employees of the Company have limited exposure to work related hazards, which is restricted to accidents during travel by two-wheelers or cars. Though such accidents have been very few in number, the Company has proactively taken effective steps to identify the risk of such a hazard and ensured mitigation of the same through programmes such as educating the employees on the importance of wearing a helmet while riding a two-wheeler or wearing the seat belt while driving a car, frequent eye check-ups and need based eye treatments for drivers, etc. The internal audit function of the Company annually audits all departments on adherence to these norms.

c) Whether you have processes for workers to report the work-related hazards and to remove themselves from such risks?

Please refer response to Point No. 10 (b)

d) Do the employees / workers of the entity have access to non-occupational medical and healthcare services? (Yes/ No)

Yes. All employees of the Company are covered under Group Mediclaim Insurance, Graded Life Cover and Group Personal Accident Insurance from the date of joining. All female employees of the Company are being supported with maternity leave with pay in accordance with the applicable statutory provisions.

11. Details of safety related incidents, in the following format:

Safety Incident/Number	Category	2024-25	2023-24
Lost Time Injury Frequency Rate (LTIFR) (per one million-person hours worked)	Employees	0	0
	Workers	NA	NA
Total recordable work-related injuries	Employees	0	0
	Workers	NA	NA
No. of fatalities	Employees	0	0
	Workers	NA	NA
High consequence work-related injury or ill-health (excluding fatalities)	Employees	0	0
	Workers	NA	NA

12. Describe the measures taken by the entity to ensure a safe and healthy workplace:

The workplace is designed with the primary objective of having safe work stations. At least 2 representatives from each department are given training on fire safety & first aid. This is done every year and each of them designated as Emergency Response Team.

13. Number of Complaints on the following made by employees and workers:

	2024-25			2023-24		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Working conditions	Nil					
Health & Safety						

14. Assessments for the year:

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Health and Safety Practices	Refer Note Below
Working Conditions	

Note: The Company strives to keep the workplace environment safe, hygienic, and humane, upholding the dignity of the employees. Offices across the group are internally assessed periodically through internal assessments for various aspects of health and safety measures, and related working conditions.

15. Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks / concerns arising from assessments of health & safety practices and working conditions.

Not applicable

LEADERSHIP INDICATORS

1. (A) Does the entity extend any life insurance or any compensatory package in the event of death of (a) Employees (Y/N).

The Company provides Graded Life Insurance Coverage for all employees from the date of their joining. Additionally, the Company extends the following types of support in the event of the death of an employee:

a. A Compassionate Allowance is paid to the family to support them in managing the incidental expenses that are likely to arise immediately upon the death of the employee, as well as meeting their livelihood.

b. Reimbursement of the school/college fees for a maximum of two children in accordance with the policy of the Company.

c. Providing employment in the Company/Group to the spouse or adult child.

(B) Workers (Y/N)

Not Applicable

2. **Provide the measures undertaken by the entity to ensure that statutory dues have been deducted and deposited by the value chain partners.**

Verifying the dues by checking the payment challans provided by them and also in the portal.

3. **Provide the number of employees / workers having suffered high consequence work-related injury / ill-health / fatalities (as reported in Q11 of Essential Indicators above), who have been rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment:**

Category	Total no. of affected employees/ workers		No. of employees/workers that are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment	
	2024-25	2023-24	2024-25	2023-24
Employees	NA		NA	
Workers				

Even though the employees of the Company have not suffered any high consequence work-related injury/ill health/fatalities, in the unfortunate event of an injury resulting in permanent disability or the death of an employee, the Company's long-standing approach is to provide a job opportunity to the spouse or adult child of the employee concerned, in addition to the financial support mentioned under Point No. 1 (A) of the Leadership Indicators.

4. **Does the entity provide transition assistance programs to facilitate continued employability and the management of career endings resulting from retirement or termination of employment? (Yes/ No).**

No.

5. **Details on assessment of value chain partners**

Benefits	% of value chain partners (by value of business done with such partners) that were assessed
Health & Safety Practices	Nil
Working conditions	Nil

6. **Provide details of any corrective actions taken or underway to address significant risks / concerns arising from assessments of health and safety practices and working conditions of value chain partners.**

Nil

Principle 4 : Businesses should respect the interests of and be responsive to all their stakeholders

ESSENTIAL INDICATORS

1. Describe the processes for identifying key stakeholder groups of the entity.

The Company actively interacts with individuals across different sectors involved in its business operations, focusing on nurturing and upholding one of its fundamental principles: fostering strong relationships. These regular interactions serve as the primary means through which the Company identifies all key stakeholder groups.

2. List of stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group.

Stakeholder Group	Whether identified as Vulnerable & Marginalised Group (Yes/No)	Channels of communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website), Others	Frequency of engagement (Annually/Half yearly/ Quarterly / others – please specify)	Purpose and scope of engagement including key topics and concerns raised during such engagement
Customers	No	1. Customer meetings 2. Road shows 3. In-person engagement 4. Social media / Online platforms 5. E-mails / SMS 6. Website 7. Postal communication 8. SF Customer Portal 9. SF Next App	Periodic	1. Service 2. Relationship 3. Financial inclusion 4. Information about subsisting contract 5. New product / service updates 6. Customer satisfaction 7. Grievance Redressal Awareness 8. Regulatory / Statutory awareness
Business Partners	No	1.Business conclaves 2. In-person engagement 3. Website 4. Social media 5. E-mails	Periodic	1. Relationship 2. Customer Service / Satisfaction / Benefits 3. Financing arrangements 4. Technological solutions for business processes and customer solutions 5. New product / service updates
Employees	No	1. Town Hall Meetings 2. Focus Group Discussions 3. Trainings 4. Team Meetings 5. Family Meets 6. Special Event Gatherings 7. Intranet / Other online platforms 8. E-mails 9. Notice Board.	Periodic	1. Company performance updates 2. Training 3. Employee policy communication 4. Employee engagement programmes 5. Health and safety related awareness programmes 6. Family socialisation and interaction 7. Statutory communication

Shareholders and other Investors	No	1. Email 2. Stock Exchange disclosures 3. Website 4. Institutional investor meetings 5. Press releases 6. Postal Communication 7. Newspaper advertisement 8. Telephonic communication	Periodic	1. Performance updates 2. Dividend / interest related intimation 3. Unclaimed dividend follow-up 4. Dematerialisation follow-up 5. Regulatory disclosures 6. General meetings / postal ballot notices 7. Other services
Depositors	Yes	1. Email 2. Social media / Online platforms 3. Website 4. Newspaper advertisement 5. Postal Communication 6. Telephonic communication	Periodic	1. Service 2. Relationship 3. Interest Rate revisions 4. Statutory communication 5. Tax related communication 6. Other services
Bankers	No	1. Consortium meeting 2. Meetings with individual bankers 3. E-mails 4. Postal communication	Periodic	1. Service 2. Relationship 3. Performance updates 4. Funding proposals
Regulatory Authorities	No	1. Portals of respective regulators 2. Website 3. E-mails 4. Newspaper advertisements	Monthly / Quarterly / Annually	Regulatory disclosures
Communities	Yes	CSR initiatives	Periodic	1. Promoting healthcare 2. Promoting education 3. Environmental sustainability and ecological balance 4. Heritage, Art and Culture 5. Empowerment of women and children from weak socio-economical background 6. Disaster Relief

LEADERSHIP INDICATORS

1. **Provide the processes for consultation between stakeholders and the Board on economic, environmental, and social topics or if consultation is delegated, how is feedback from such consultations provided to the Board.**

   The consultation on economic, environmental, and social topics with stakeholders is done by the members of the Senior Management and regional / functional heads and the feedback from such consultations is provided to the Board by the Executive Vice Chairman, Managing Director, Deputy Managing Director and Chief Financial Officer.

2. **Whether stakeholder consultation is used to support the identification and management of environmental, and social topics (Yes / No). If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into policies and activities of the entity.**

   Yes.

   On World Health Day, health camps were organized for our customers across our branches pan India. In alignment with the inputs received from various stakeholders, the Company has been consistently extending financial support to renowned institutions that promote awareness around physical and mental health. Additionally, as part of our CSR initiatives, we also support organizations focused on environmental sustainability and ecological balance.

   The Company has established a Green Task Force (GTF), initially started in the Head Office in Chennai and now with chapters in other locations as well. Through active employee volunteering and collaboration with the Environmentalist Foundation of India (EFI), a Non-governmental Organisation, we have undertaken several sustainable initiatives such as beach clean-ups, lake restoration and sapling plantation drives across our branch locations, thereby reaffirming our commitment to environmental conservation. As a responsible corporate entity, we have sponsored a lake cleanup initiative in Chennai in collaboration with EFI. This effort aims to preserve native biodiversity, while tackling the challenges posed by invasive plant species and environmental degradation.

   Further, through seedball activity at our Head Office, employee volunteers had done around 3000 seedballs for EFI, which, in turn, was used by them for seedball disbursal on the renovated ponds. As a part of nursery raising activity, around 500 seedlings were prepared by the employee volunteers and the sapling were planted in the Eco Park at Chennai by the EFI .

   The Solai Vanam afforestation project in South Chennai's Rathinamangalam village addresses rapid urbanization and loss of green cover. This site, located between a lake and water channel, was neglected and covered with invasive weeds, with solid waste dumped nearby. The EFI has taken up the land from the local panchayat for an afforestation project and our Company has contributed for 100 saplings in this project. Our employee volunteers planted the 100 saplings and as part of post maintenance care, they also got involved in de-weeding, manuring and watering.

   At Chennai, through beach clean-up, around 500 kg of waste was collected by our employee volunteers and handed over to the Greater Chennai Corporation through EFI for recycling. Further, as part of the initiatives in the regions, our employee volunteers at Ahmedabad, Vadodara, Mumbai, Bengaluru, Hyderabad and Vijayawada took part in lake and beach clean-ups, gathering a total of approximately 1,000 kg of waste, all of which was handed over to respective municipal corporations for recycling.

3. **Provide details of instances of engagement with, and actions taken to, address the concerns of vulnerable/ marginalised stakeholder groups.**

   –

Principle 5: Businesses should respect and promote human rights

ESSENTIAL INDICATORS

1. Employees and workers who have been provided training on human rights issues and policy(ies) of the entity, in the following format:

Category	2024-25			2023-24		
	Total (A)	No. of employees covered (B)	% (B/A)	Total (C)	No. of employees covered (D)	% (D/C)
EMPLOYEES						
Permanent	5,132	5,132	100%	5,059	5,059	100%
Other than Permanent	–	–	–	–	–	–
Total Employees	5,132	5,132	100%	5,059	5,059	100%
WORKERS						
Not applicable						

2. Details of minimum wages paid to employees and workers, in the following format:

Category	2024-25					2023-24				
	Total	Equal to Minimum Wage		More than Minimum Wage		Total	Equal to Minimum Wage		More than Minimum Wage	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
EMPLOYEES										
Permanent										
Male	4,758	26	0.55%	4,732	99.45%	4,785	–	–	4,785	100%
Female	374	14	3.74%	360	96.26%	274	–	–	274	100%
Other than Permanent										
Male	1,702	222	13.04%	1,480	86.96%	760	760	–	–	100%
Female	59	16	27.12%	43	72.88%	3	3	–	–	100%
WORKERS										
Not applicable										

3. Details of remuneration / salary / wages

a. Median remuneration / wages

	Male		Female	
	Number	Median remuneration/ salary/ wages of respective category (₹ in Lakhs)	Number	Remuneration/ salary/ wages of respective category (₹ in Lakhs)
Board of Directors (BoD)				
(Whole-time directors)	3	638.70	–	–
Key Managerial Personnel (other than BoD)	2	190.20	–	–
Employees other than BoD and KMP*	4,759	7.02	375	5.60
Workers	–	–	–	–

* Non Whole–time Directors are paid only Commission and Sitting Fees, details of which have been provided in the Corporate Governance Report.

b. Gross wages paid to females as % of total wages paid by the entity, in the following format:

	2024-25	2023-24
Gross wages paid to females as % of total wages*	5.35%	4.78%

** Gross wages are calculated based on the employee's CTC (Cost to Company). For employees who have joined or exited during the period, the CTC is prorated according to the actual number of working days.*

4. Do you have a focal point (Individual/ Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No).

Yes.

5. Describe the internal mechanisms in place to redress grievances related to human rights issues.

The mechanism to redress grievances related to human rights issues are in accordance with policies such as the POSH Policy, Whistle Blower Policy, Code of Conduct for employees, etc. The grievances, if any, raised by the employees under the POSH Policy are evaluated by the Internal Complaints Committee and in other cases, by the Head – HR, who escalates the matter to the senior management, if considered necessary. Thereafter, steps are taken to redress the grievance through appropriate corrective and preventive measures.

6. Number of Complaints on the following made by employees and workers:

	2024-25			2023-24		
	Filed during the year	Pending resolution at the end of the year	Remarks	Filed during the year	Pending resolution at the end of the year	Remarks
Sexual Harassment	1	0	NA	Nil		NA
Discrimination at workplace	Nil		NA	Nil		NA
Child Labour	Nil		NA	Nil		NA
Forced Labour/ Involuntary Labour	Nil		NA	Nil		NA
Wages	Nil		NA	Nil		NA
Other human rights related issues	Nil		NA	Nil		NA

7. Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2023, in the following format:

	2024-25	2023-24
Total Complaints reported under Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2023 (POSH)	1	NA
Complaints on POSH as a % of female employee/ workers	0.23%	NA
Complaints on POSH upheld	0	NA

8. Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.

The Senior Management, along with the Head – HR, Compliance Officer and Head – Internal Audit, ensures that complainants/whistle blowers, if any, are adequately protected and not subjected to any form of adverse consequences for the complaint raised by them. Further, the Senior Management has ensured that any attempt to victimise a complainant is dealt with appropriate disciplinary action.

9. **Do human rights requirements form part of your business agreements and contracts? (Yes/No)**

No.

10. **Assessments for the year:**

Particulars	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Child Labour	100%
Forced / Involuntary Labour	
Sexual Harassment	
Discrimination at Workplace	
Wages	
Others - please specify	

11. **Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 9 above.**

Not applicable

LEADERSHIP INDICATORS

1. **Details of a business process being modified / introduced as a result of addressing human rights grievances/complaints.**

No

2. **Details of the scope and coverage of any Human rights due diligence conducted.**

No

3. **Is the premise/office of the entity accessible to differently abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016?**

Yes

4. **Details on assessment of value chain partners:**

Particulars	% of value chain partners (by value of business done with such partners) that were assessed
Sexual Harassment	Nil
Discrimination at workplace	
Child Labour	
Forced Labour/ Involuntary Labour	
Wages	
others - Please specify	

5. **Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 4 above.**

Nil

Principle 6: Businesses should respect and make efforts to protect and restore the environment

ESSENTIAL INDICATORS

1. Details of total energy consumption (in Joules or multiples) and energy intensity, in the following format

Parameter	2024-25	2023-24
From renewable sources		
Total electricity consumption (A) (Giga Joules)*	5,224.19	577.07
Total fuel consumption (B) (Giga Joules)		
Energy consumption through other sources (C) (Giga Joules)		
Total energy consumption (A+B+C) (Giga Joules) (A+B+C)	5,224.19	577.07
From non-renewable sources		
Total electricity consumption (D)	34,383.99	40,747.07
Total fuel consumption (E)	46,570.10	40,816.05
Energy consumption through other sources (F)		
Total energy consumed from non-renewable sources (D+E+F)	80,954.09	81,563.12
Total energy consumed (A+B+C+D+E+F)	86,178.28	82,140.20
Energy intensity per rupee of turnover (Total energy consumption/ turnover in rupees)	0.0000013	0.0000015
Energy intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total energy consumed / Revenue from operations adjusted for PPP)	296.05	345.50
Energy intensity in terms of physical output	–	–
Energy intensity (optional) – the relevant metric may be selected by the entity	–	–

* The increase in electricity consumption from renewable sources in FY 2024-25 is attributable to additional third-party solar power procurement at the Head office. Consequently, there has been a substantial reduction in the electricity consumption from non-renewable sources.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency?

(Y/N) Yes, M/s Sundaram and Srinivasan, Chartered Accountants, Chennai.

2. Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.

Not applicable

3. Provide details of the following disclosures related to water, in the following format:

Parameter	2024-25	2023-24
Water withdrawal by source (in kilolitres)		
(i) Surface water	–	–
(ii) Groundwater	89,333.28**	75,453.12**
(iii) Third party water	–	–
(iv) Seawater / desalinated water	–	–
(v) Others	–	–
Total volume of water withdrawal (in kilolitres) (i + ii + iii + iv + v)	89,333.28	75,453.12
Total volume of water consumption (in kilolitres)	89,333.28	75,453.12
Water intensity per rupee of turnover (Total water consumption / Revenue from operations)	0.0000014	0.0000014
Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total water consumption / Revenue from operations adjusted for PPP)	306.89	317.37
Water intensity in term of Physical Output		
Water intensity (optional)–the relevant metric may be selected by the entity	–	–

Note on calculation for water consumption

** The quantity of water (in litres) per employee derived from the available data is in line with "National Building Code (NBC) – Bureau of Indian Standards (BIS), 2016 - Estimation of Water Requirement for Drinking and Domestic Use" which provides for "45 litres per person per working day".

Total water consumption is derived considering total head count at the end of the year, total working days and water requirement per person per working day as specified above.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N)

Yes - by M/s Sundaram and Srinivasan, Chartered Accountants, Chennai.

4. Provide the following details related to water discharged:

Parameter	2024-25	2023-24
Water discharge by destination and level of treatment (in kilolitres)		-
(i) To surface water	–	–
– No treatment	–	–
– With treatment – Please specify level of treatment	–	–
(ii) To Groundwater	–	–
– No treatment	89,333.28	75,453.12
– With treatment – Please specify level of treatment	–	–
(iii) To Seawater	–	–
– No treatment	–	–
– With treatment – Please specify level of treatment	–	–
(iv) Sent to third–parties	–	–
– No treatment	–	–
– With treatment – Please specify level of treatment	–	–
(v) Others	–	–
– No treatment	–	–
– With treatment – Please specify level of treatment	–	–
Total water discharged (in kilolitres)	89,333.28	75,453.12

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N)

Yes - by M/s Sundaram and Srinivasan, Chartered Accountants, Chennai.

5. **Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation.**

Not applicable

6. **Please provide details of air emissions (other than GHG emissions) by the entity, in the following format:**

Parameter	Please specify unit	2024-25	2023-24
NOx	Kg/Year	160.84	129.77
Sox	Kg/Year	53.61	43.26
Particulate matter (PM)	Kg/Year	10.72	8.65
Persistent organic pollutants (POP)	–	–	–
Volatile organic compounds (VOC)	–	–	–
Hazardous air pollutants (HAP)	–	–	–
Others – please specify	–	–	–

* Air emissions are estimated based on the diesel consumed in DG sets at the Company's premises using CPCB-prescribed emission factors. No direct stack monitoring was conducted. Other air pollutants are not applicable as the Company does not operate manufacturing or combustion-intensive processes.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N)

Yes - by M/s Sundaram and Srinivasan, Chartered Accountants, Chennai.

7. **Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the following format:**

Parameter	Unit	2024-25	2023-24
Total Scope 1 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	Metric tonnes of CO2 equivalent	2,387.83	2,151.66
Total Scope 2 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	Metric tonnes of CO2 equivalent	6,838.59	8104.14
Total Scope 1 and Scope 2 emissions per rupee of turnover (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations)		0.0000001	0.0000002
Total Scope 1 and Scope 2 emission intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations adjusted for PPP)		31.70	43.14
Total Scope 1 and Scope 2 emission intensity in terms of physical output		–	–
Total Scope 1 and Scope 2 emission intensity (optional) – the relevant metric may be selected by the entity		–	

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N)

Yes, M/s Sundaram and Srinivasan, Chartered Accountants, Chennai.

8. **Does the entity have any project related to reducing Green House Gas emission? If Yes, then provide details.**

Not Applicable

9. **Provide details related to waste management by the entity, in the following format:**

Parameter	2024-25	2023-24
Total Waste generated (in metric tonnes)		
Plastic waste (A)	–	–
E-waste (B)	8.64	8.15
Bio-medical waste (C)	–	–
Construction and demolition waste (D)	–	–
Battery waste (E)	–	–
Radioactive waste (F)	–	–
Other Hazardous waste. Please specify, if any. (G)	–	–
Other Non-hazardous waste generated (H). Please specify, if any. (Carton, White Paper, Colour Paper, Newspaper, cloth cover)	40.54	43.02
Total (A+B + C + D + E + F + G+ H)	49.18	51.17
Waste intensity per rupee of turnover (Total waste generated / Revenue from operations)	**0.000000001**	**0.000000001**
Waste intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total waste generated / Revenue from operations adjusted for PPP)	0.17	0.22
Waste intensity in terms of physical output	–	–
Waste intensity (optional) – the relevant metric may be selected by the entity	–	–
For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)		
Category of waste		
(i) Recycled	49.184	51.17
(ii) Re-used	–	–
(iii) Other recovery operations	–	–
Total	**49.184**	**51.17**
For each category of waste generated, total waste disposed by nature of disposal method (in metric tonnes)		
Category of waste		
(i) Incineration	Not Applicable	
(ii) Landfilling		
(iii) Other disposal operations		
Total		

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N)

Yes, M/s Sundaram and Srinivasan, Chartered Accountants, Chennai.

10. **Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.**

The Company does not manufacture anything and therefore, the question of using hazardous and toxic chemicals in products and processes does not arise. As regards waste management practises of the Company, please refer the response to Essential Indicator No. 3 under Principle 2.

11. **If the entity has operations/offices in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals / clearances are required, please specify details in the following format:**

S. No.	Location of operations/offices	Type of operations	Whether the conditions of environmental approval / clearance are being complied with? (Y/N) If no, the reasons thereof and corrective action taken, if any.
Not applicable			

12. **Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the current financial year:**

Name and brief details of project	EIA Notification No.	Date	Whether conducted by independent external agency (Yes / No)	Results communicated in public domain (Yes / No)	Relevant Web link
Not applicable					

13. **Is the entity compliant with the applicable environmental law/ regulations/ guidelines in India; such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment protection act and rules thereunder (Y/N). If not, provide details of all such non-compliances, in the following format:**

S. No.	Specify the law / regulation / guidelines which was not complied with	Provide details of the non- compliance	Any fines / penalties / action taken by regulatory agencies such as pollution control boards or by courts	Corrective action taken, if any
Not applicable				

LEADERSHIP INDICATORS

1. Water withdrawal, consumption, and discharge in areas of water stress (in kilolitres):

For each facility / plant located in areas of water stress, provide the following information:

(i) Name of the area

(ii) Nature of operations

(iii) Water withdrawal, consumption and discharge in the following format:

Parameter	2024-25	2023-24
Water withdrawal by source (in kilolitres)		
(i) Surface water	–	–
(ii) Groundwater	–	–
(iii) Third party water	–	–
(iv) Seawater / desalinated water	–	–
(v) Others	–	–
Total volume of water withdrawal (in kilolitres)	–	–
Total volume of water consumption (in kilolitres)	–	–
Water intensity per rupee of turnover *(Water consumed / turnover)*	–	–
Water intensity *(optional)* – the relevant metric may be selected by the entity	–	–
Water discharge by destination and level of treatment (in kilolitres)		
(i) Into Surface water	–	–
- No treatment	–	–
- With treatment – please specify level of treatment	–	–
(ii) To Groundwater	–	–
-No treatment	–	–
-With treatment – please specify level of treatment	–	–
(iii) To Seawater	–	–
-No treatment	–	–
-With treatment – please specify level of treatment	–	–
(iv) Sent to third parties	–	–
-No treatment	–	–
-With treatment – please specify level of treatment	–	–
(v) Others	–	–
-No treatment	–	–
-With treatment – please specify level of treatment	–	–
Total water discharged (in kilolitres)	–	–

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N)
Yes, by M/s Sundaram and Srinivasan, Chartered Accountants, Chennai

2. **Please provide details of total Scope 3 emissions & its intensity, in the following format:**

Parameter	Unit	2024-25	2023-24
Total Scope 3 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	Metric tonnes of CO2 equivalent	–	–
Total Scope 3 emissions per rupee of turnover		–	–
Total Scope 3 emission intensity (optional) – the relevant metric may be selected by the entity		–	–

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

3. **With respect to the ecologically sensitive areas reported at Question 11 of Essential Indicators above, provide details of significant direct & indirect impact of the entity on biodiversity in such areas along-with prevention and remediation activities.**

4. **If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency, or reduce impact due to emissions / effluent discharge / waste generated, please provide details of the same as well as outcome of such initiatives, as per the following format:**

Sl. No	Initiative undertaken	Details of the initiative (Web-link, if any, may be provided along-with summary)	Outcome of the initiative
–	–	–	–

5. **Does the entity have a business continuity and disaster management plan? Give details in 100 words/ web link.**

Yes, the Company has a robust and effective business continuity and disaster management plan. Adequate safety measures are in place to handle unforeseen hazards such as fires, flood, earthquakes, etc at the Head Office and branches. As regards the IT Infrastructure, the Company has a state-of-the-art Data Centre and a Disaster Recovery Site with near real-time data replication. The Company has a 24x7 Security Operations Centre for real-time cyber threat monitoring and alerting. The Company has also built secure and scalable IT Infrastructure for remote working (Work From Home) to ensure smooth business operations and customer services during adversities like the COVID-19 pandemic.

6. **Disclose any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard.**

Nil

7. **Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impacts.**

Nil

8. **How many Green credits have been generated or procured:**

a. By the listed entity

b. By the top ten (in terms of value of purchases and sales, respectively) value chain partners.

Principle 7: Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent.

ESSENTIAL INDICATORS

1. A) Number of affiliations with trade and industry chambers/ associations.

Eight (8)

B) List the top 10 trade and industry chambers/ associations (determined based on the total members of such body) the entity is a member of/ affiliated to.

S. No.	Name of the trade and industry chambers/ associations	Reach of trade and industry chambers/ associations (State/National)
1	Madras Chamber of Commerce & Industry	State
2	Finance Industry Development Council (FIDC)	National
3	Finance Companies' Association (India)	National
4	South India Hire Purchase Association	State
5	International Financial and Leasing Association	International
6	Madras School of Economics	State
7	Madras Management Association	State
8	Confederation of Indian Industry	National

2. Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities.

Name of authority	Brief of the case	Corrective action plan
Not applicable		

LEADERSHIP INDICATORS

1. Details of public policy positions advocated by the entity:

S. No.	Public Policy advocated	Method resorted for such advocacy	Whether information available in public domain? (Yes/No)	Frequency of Review by Board (Annually / Half Yearly/ Quarterly/ Others - please specify)	Web link, if available
Our Company has been representing on various initiatives, on its own and through FIDC, where we are an active participant. 1. We have taken up an issue concerning the entire industry regarding the appointment of Arbitrator, to Hon'ble Supreme Court of India, which matter has been referred to the Constitution Bench. 2. We have also taken up a common cause of the industry on applicability of stamp duty on arbitral awards, to various High Courts and the matters are pending adjudication. 3. We were the active participant before the Hon'ble Madras High Court challenging the FAQ of NCGTC derecognising arbitration as a legal action for the purpose of the claim on ECLGS and consequently, NCGTC accepted arbitration as a legal action, post which the Banks and NBFCs were able to lodge claims with NCGTC invoking the guarantee.					

Principle 8: Businesses should promote inclusive growth and equitable development.

ESSENTIAL INDICATORS

1. Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year

Name and brief details of project	SIA Notification No.	Date of Notification	Whether conducted by independent external agency (Yes/No)	Results communicated in public domain (Yes/ No)	Relevant Web link
Not applicable					

2. Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity, in the following format:

S. No.	Name of Project for which R&R is ongoing	State	District	No. of Project Affected Families (PAFs)	% of PAFs covered	Amounts paid to PAFs in the FY (In INR)
Not applicable						

3. Describe the mechanisms to receive and redress grievances of the community.

The Company's operations do not have any adverse impact on any section of the community and hence, the question of the community having grievances does not arise. However, the Company is sensitive and alert to the requirements of the Community, and it endeavours to fulfil these requirements through its CSR initiatives.

4. Percentage of input material (inputs to total inputs by value) sourced from suppliers:

	2024-25	2023-24
Directly sourced from MSMEs/small producers	1.06%	1.28%
Sourced directly from within the district and neighbouring districts	100%	100%

5. Job creation in smaller towns – Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent / on contract basis) in the following locations, as % of total wage cost

Location	2024-25	2023-24
Rural	0.38%	00.44%
Semi-urban	9.00%	09.05%
Urban	34.58%	34.45%
Metropolitan	56.04%	56.06%

(Place have been categorized as per RBI Classification System based on the population from census 2011 – rural/ semi-urban/ urban/ metropolitan)

LEADERSHIP INDICATORS

1. **Provide details of actions taken to mitigate any negative social impacts identified in the Social Impact Assessments (Reference: Question 1 of Essential Indicators above):**

Details of negative social impact identified	Corrective action taken
Not Applicable	

2. **Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies:**

S. No	State	Aspirational District	Amount spent (In INR)
1	Wayanad Girijana Seva Trust (Kerala)	Wayanad	5,00,000
2	The Hindu High School Committee (Tamil Nadu)	Virudhunagar	3,00,000

3. (a) Do you have a preferential procurement policy where you give preference to purchase from suppliers comprising marginalized / vulnerable groups? (Yes/No) - Not applicable

   (b) From which marginalized /vulnerable groups do you procure? - Not applicable

   (c) What percentage of total procurement (by value) does it constitute? - Not applicable

4. **Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the current financial year), based on traditional knowledge:**

S. No	Intellectual Property based on traditional knowledge	Owned/Acquired (Yes/No)	Benefit shared (Yes / No)	Basis of calculating benefit share
Not Applicable				

5. **Details of corrective actions taken or underway, based on any adverse order in intellectual property related disputes wherein usage of traditional knowledge is involved.**

Name of authority	Brief of the case	Corrective action taken
Not Applicable		

6. **Details of beneficiaries of CSR Projects:**

S. No	CSR Project	No of persons benefitted from CSR projects	% of beneficiaries from vulnerable and marginalized groups
1	Swami Vivekananda Rural Development Society (Single Teacher School)	Students - 2100 Teachers - 70	10%
2	Swami Vivekananda Rural Community College	20	75%
3	The Live Love Laugh Foundation	1115 direct beneficiaries & 1897 caregivers	100%

S. No	CSR Project	No of persons benefitted from CSR projects	% of beneficiaries from vulnerable and marginalized groups
4	Om Charitable Trust		100%
	Heritage Education - Monthly Stipend for Students and Teachers.	Students - 42 Teachers - 11	
	Heritage Education - Special studies	Students - 2 Teacher - 1	
	Heritage Education - Certification	ALL India Registration - 185	
	General Education - Scholorship	Educational scholorship - 30	
5.	Children Movement for Civic Awareness	800 Students from 20 Schools	100%
6.	Ramakrishna Mission Students Home	226	100%
7.	Hindu Mission Hospital, Tambaram		
	Upgrading 8 patient rooms	307 (since Dec 2024 till Mar 2025)	30%
	Waiting area for ICU patient attenders	1920 (since Dec 2024 till Mar 2025)	40%

Principle 9: Businesses should engage with and provide value to their consumers in a responsible manner.

ESSENTIAL INDICATORS

1. Describe the mechanisms in place to receive and respond to consumer complaints and feedback customer grievances/ complaints lodged with the Company, and which shall be acted upon by the company:

a) All customer grievances / complaints are redressed by the Company in accordance with the Fair Practices Code (Code) and Customer Grievances Redressal Policy (Policy) framed in compliance with regulatory guidelines of the Reserve Bank of Indian (RBI) and approved and adopted by the Board of Directors.

b) All customer complaints are received by the Company through the Customer Voice Portal set up for the said purpose.

c) The centralised Customer Voice Team (CVT) receives and responds to all the complaints received on the Customer Voice Portal, in coordination with the branches and other functions at head office, well within the timelines laid down for the said purpose.

d) Customer complaints are monitored on a regular basis by the Grievance Officers, Principal Nodal Officer, and other Nodal Officers, who co-ordinate with the CVT to ensure that all customer grievances are redressed within a reasonable time.

e) The Company has appointed an Internal Ombudsman (IO) in compliance with the RBI Guidelines for escalation of customer complaints that are rejected by the Company.

2. Turnover of products and/ services as a percentage of turnover from all products/service that carry information about:

	As a percentage to total turnover
Environmental and social parameters relevant to the product	Not Applicable
Safe and responsible usage	Not Applicable
Recycling and / or safe disposal	Not Applicable

3. Number of consumer complaints in respect of the following:

	2024-25		Remarks	2023-24		Remarks
	Received during the year	Pending resolution at end of year		Received during the year	Pending resolution at end of year	
Data privacy	Nil					
Advertising						
Cyber - security						
Delivery of essential services						
Restrictive Trade Practices						
Unfair Trade Practices						
Others	1640	36	The figures mentioned under complaints pending at the end of the year relate to complaints that were received during March 2025 and were redressed during April 2025, well within the stipulated period of 30 days	3509	68	The figures mentioned under complaints pending at the end of the year relate to complaints that were received during March 2024 and were redressed during April 2024, well within the stipulated period of 30 days

4. **Details of instances of product recalls on account of safety issues:** Not applicable

	Number	Reasons for recall
Voluntary recalls	Not Applicable	

5. **Does the entity have a framework/ policy on cyber security and risks related to data privacy? (Yes/No) If available, provide a web–link of the policy.**

   Yes – https://www.sundaramfinance.in/privacy-policy

6. **Provide details of any corrective actions taken or underway on issues relating to advertising, and delivery of essential services; cyber security and data privacy of customers; re–occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products / services.**

   Not applicable

7. **Provide the following information relating to data breaches:**

   a. Number of instances of data breaches – Nil

   b. Percentage of data breaches involving personally identifiable information of customers – Nil

   c. Impact, if any, of the data breaches – Nil

LEADERSHIP INDICATORS

1. **Channels / platforms where information on products and services of the entity can be accessed (provide web link, if available).** https://www.sundaramfinance.in/

2. **Steps taken to inform and educate consumers about safe and responsible usage of products and/or services.** - NA

3. **Mechanisms in place to inform consumers of any risk of disruption/discontinuation of essential services** - NA

4. **Does the entity display product information on the product over and above what is mandated as per local laws? (Yes/ No/Not Applicable) If yes, provide details in brief. Did your entity carry out any survey with regard to consumer satisfaction relating to the major products / services of the entity, significant locations of operation of the entity or the entity as a whole? (Yes/No)** - NA

INDEPENDENT PRACTITIONER'S REASONABLE ASSURANCE REPORT ON IDENTIFIED SUSTAINABILITY INFORMATION ("BRSR")

To the Board of Directors of Sundaram Finance Limited

We have undertaken to perform a reasonable assurance engagement, for Sundaram Finance Limited ("the company/"SFL") vide engagement letter dated 01st April 2025 in respect of the agreed Sustainability Information listed below (the "Identified Sustainability Information") in accordance with the criteria stated below. This Sustainability Information is as included in the BRSR of the Company for the year ended March 31, 2025.

Identified Sustainability Information

The Identified Sustainability Information as specified in Annexure 1 to SEBI Circular SEBI/HO/CFD/CFD-SEC-2/P/CIR/2023/122 dated July 12, 2023, for the year ended March 31, 2025 is summarized below:

Sr. No	Attribute/Parameter	Measurement	Reference to BRSR
1	**Green-house gas (GHG) footprint –** Total Scope 1 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	GHG (CO2e) Emission in Mn MT / KT / MT Direct emissions from organization's owned or controlled sources	Principle 6, Question 7 of Essential Indicators
	Green-house gas (GHG) footprint – Total Scope 2 emissions (Break-up of the GHG (CO2e) into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	GHG (CO2e) Emission in Mn MT / KT / MT Indirect emissions from the generation of energy that is purchased from a utility provider	Principle 6, Question 7 of Essential Indicators
	Green-house gas (GHG) footprint – GHG Emission Intensity (Scope 1 +2)	Total Scope 1 and Scope 2 emissions (MT) / Total Revenue from Operations adjusted for PPP Total Scope 1 and Scope 2 emissions (MT) / Total Output of Product or Services	Principle 6, Question 7 of Essential Indicators
2	**Water footprint -** Total water consumption	Mn Lt or KL	Principle 6, Question 3 of Essential Indicators
	Water footprint – Water consumption intensity	Mn Lt or KL / Rupee adjusted for PPP Mn Lt or KL / Product or Service	Principle 6, Question 3 of Essential Indicators
	Water footprint – Water Discharge by destination and levels of Treatment	Mn Lt or KL	Principle 6, Question 4 of Essential Indicators
3	**Energy footprint –** Total energy consumed. % of energy consumed from renewable sources	In Joules or multiples In % terms	Principle 6, Question 1 of Essential Indicators
	Energy footprint – Energy intensity	Joules or multiples / Rupee adjusted for PPP Joules or multiples / Product or Service	Principle 6, Question 1 of Essential Indicators

4	**Embracing circularity - details related to waste management by the entity** Plastic waste (A) E-waste (B) Bio-medical waste (C) Construction and demolition waste (D) Battery waste (E) Radioactive waste (F) Other Hazardous waste. Please specify, if any. (G) Other Non-hazardous waste generated (H). Please specify, if any. (Break-up by composition i.e., by materials relevant to the sector) Total waste generated (A+B + C + D + E + F + G + H)	Kg / MT Kg / MT	Principle 6, Question 9 of Essential Indicators
	Embracing circularity - details related to waste management by the entity – Waste intensity	Kg or MT / Rupee adjusted for PPP Kg or MT / Unit of Product or Service	Principle 6, Question 9 of Essential Indicators
	Embracing circularity - details related to waste management by the entity – Each category of waste generated, total waste recovered through recycling, re-using or other recovery operations	Kg or MT Intensity	Principle 6, Question 9 of Essential Indicators
	Embracing circularity - details related to waste management by the entity – For each category of waste generated, total waste disposed by nature of disposal method	Kg or MT Intensity	Principle 6, Question 9 of Essential Indicators
5	**Enhancing Employee Wellbeing and Safety** Spending on measures towards well-being of employees and workers – cost incurred as a % of total revenue of the company	In % terms	Principle 3, Question 1(c) of Essential Indicators
	Enhancing Employee Wellbeing and Safety Details of safety-related incidents for employees and workers (including contract-workforce e.g. workers in the company's construction sites)	Number of Permanent Disabilities Lost Time Injury Frequency Rate (LTIFR) (per one million-person hours worked) No. of fatalities	Principle 3, Question 11 of Essential Indicators
6	**Enabling Gender Diversity in Business** Gross wages paid to females as % of wages paid.	In % terms	Principle 5, Question 3(b) of Essential Indicators
	Enabling Gender Diversity in Business Complaints on POSH	Total Complaints on Sexual Harassment (POSH) reported. Complaints on POSH as a % of female employees / workers. Complaints on POSH upheld	Principle 5, Question 7 of Essential Indicators

7	**Enabling Inclusive Development** Input material sourced from following sources as % of total purchases – Directly sourced from MSMEs/ small producers and from within India	In % terms – As % of total purchases by value	Principle 8, Question 4 of Essential Indicators
	Enabling Inclusive Development Job creation in smaller towns – Wages paid to persons employed in smaller towns (permanent or non- permanent /on contract) as % of total wage cost	In % terms – As % of total wage cost	Principle 8, Question 5 of Essential Indicators
8	**Fairness in Engaging with Customers and Suppliers-** Instances involving loss / breach of data of customers as a percentage of total data breaches or cyber security events	In % terms	Principle 9, Question 7 of Essential Indicators
	Fairness in Engaging with Customers and Suppliers- Number of days of accounts payable	(Accounts payable *365) / Cost of goods/ services procured	Principle 1, Question 8 of Essential Indicators
9	**Open-ness of business** Concentration of purchases & sales done with trading houses, dealers, and related parties Loans and advances & investments with related parties	- Purchases from trading houses as % of total purchases - Number of trading houses where purchases are made from - Purchases from top 10 trading houses as % of total purchases from trading houses - Sales to dealers / distributors as % of total sales - Number of dealers / distributors to whom sales are made - Sales to top 10 dealers / distributors as % of total sales to dealers / distributors Share of RPTs (as respective %age) in - - Purchases - Sales - Loans & advances - Investments	Principle 1, Question 9 of Essential Indicators

Our reasonable assurance engagement was with respect to the year ended March 31, 2025 information only unless otherwise stated and we have not performed any procedures with respect to earlier periods or any other elements included in the BRSR and, therefore, do not express any conclusion thereon.

In connection with our assurance on the ISI, our responsibility is to read the other information identified above when it becomes available, and in doing so, consider whether other information is materially inconsistent with the ISI, or our knowledge obtained in the assurance, or otherwise appears to be materially misstated.

Criteria

The criteria used by the company to prepare the Identified Sustainability Information is based on the International Framework, Global Reporting Initiative ("GRI") Standards, Greenhouse Gas (GHG) protocol and National Guidelines on Responsible Business Conduct ("NGRBC"). In addition, Business Responsibility and Sustainability Reporting (BRSR) as per Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 was also considered while developing this Report.

Reporting Period: April 1, 2024 to March 31, 2025

Boundary

Boundary of the report covers 's the Company's operations in India.

Management's Responsibility

The Company's management is responsible for selecting or establishing suitable criteria for preparing the Sustainability Information, taking into account applicable laws and regulations, if any, related to reporting on the Sustainability Information, Identification of key aspects, engagement with stakeholders, content, preparation and presentation of the Identified Sustainability Information in accordance with the Criteria. This responsibility includes design, implementation and maintenance of internal control relevant to the preparation of the BRSR and the measurement of Identified Sustainability Information, which is free from material misstatement, whether due to fraud or error.

Inherent limitations

The absence of a significant body of established practice on which to draw to evaluate and measure non-financial information allows for different, but acceptable, measures and measurement techniques and can affect comparability between entities.

Our Independence and Quality Control

We have maintained our independence and confirm that we have met the requirements of the Code of Ethics issued by the Institute of Chartered Accountants of India and have the required competencies and experience to conduct this assurance engagement.

The firm applies Standard on Quality Control (SQC) 1, "Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements", and accordingly maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards, and applicable legal and regulatory requirements.

Our Responsibility

Our responsibility is to express a reasonable assurance conclusion on the Identified Sustainability Information based on the procedures we have performed and evidence we have obtained.

We conducted our engagement in accordance with the Standard on Sustainability Assurance Engagements (SSAE) 3000, "Assurance Engagements on Sustainability Information", issued by the Sustainability Reporting Standards Board of the Institute of Chartered Accountants of India. This standard requires that we plan and perform our engagement to obtain reasonable assurance about whether the Identified Sustainability Information is prepared, in all material respects, in accordance with the Criteria. A reasonable assurance engagement involves assessing the risks of material misstatement of the Identified Sustainability Information whether due to fraud or error, responding to the assessed risks as necessary in the circumstances.

The procedures we performed were based on our professional judgment and included inquiries, observation of processes performed, inspection of documents, evaluating the appropriateness of quantification methods and reporting policies, analytical procedures and agreeing or reconciling with underlying records.

Given the circumstances of the engagement, in performing the procedures listed above, we:

(i) Reviewed the approach to stakeholder engagement and materiality determination process and its outcomes as brought out in the Report.

(ii) Conducted interviews with selected representatives responsible for management of sustainability issues and implementation of the NGRBC Principles and carried out reviews of selected evidence to support topics and claims disclosed in the Report. We were free to choose interviewees and interviewed those with overall responsibility to deliver Company's overall sustainability objectives

(iii) Carried out Onsite verification of sustainability performance data and sample evidence related to the sampled offices of the Company to review the processes and systems for aggregating site-level sustainability information, as well as overall aggregation and consolidation of data from sites by the sustainability team at the Corporate Office at Chennai in Tamilnadu.

(iv) Reviewed the process of reporting on BRSR requirements including Section A: General Disclosures, Section B: Management and Process Disclosures, and Section C: Principle-wise Performance Disclosures.

(v) Carried out an assessment of the processes for gathering and consolidating performance data related to the NGRBC Principles and, for a sample, checked the processes of data consolidation to assess the Reliability and Accuracy of performance disclosures reported based on BRSR requirements.

(vi) An independent assessment of the reports of non-financial information against the requirements of BRSR and the guidance notes.

We believe that the evidence obtained is sufficient and appropriate to provide a basis for our reasonable assurance conclusions.

Exclusions:

Our assurance scope excludes the following and therefore we do not express a conclusion on the same:

- Operations of the Company other than those mentioned in the Identified Sustainability Information.
- Aspects of the BRSR and the data/information (qualitative or quantitative) other than the Identified Sustainability Information.
- Data and information outside the defined reporting period i.e. March 31, 2025
- The statements that describe expression of opinion, belief, aspiration, expectation, aim, or future intentions provided by the Company.
- Mapping of the Report with reporting frameworks other than those mentioned in Criteria above

While we considered the effectiveness of management's internal controls when determining the nature and extent of our procedures, our assurance engagement was not designed to provide assurance on internal controls.

Opinion

Based on the procedures performed as above , and the evidences obtained, and the information and explanations given to us along with the representation provided by the management and subject to inherent limitations outlined elsewhere in this report, in our opinion the Identified Sustainability Information for the year ended March 31, 2025 (as stated under "Identified Sustainability Information") are prepared in all material respects, in accordance with the criteria.

Restriction on use

Our Reasonable Assurance report has been prepared and addressed to the Board of Directors of the company at the request of the company solely, to assist the company in reporting on Company's sustainability performance and activities. Accordingly, we accept no liability to anyone other than the company. Our Deliverables should not be used for any other purpose or by any person other than the addressees of our Deliverables. The firm neither accepts nor assumes any duty of care or liability for any other purpose or to any other party to whom our Deliverables are shown or into whose hands it may come without our prior consent in writing.

For **Sundaram & Srinivasan**
Chartered Accountants
FRN 004207S

S Usha
Partner
Membership Number 211785
UDIN: 25211785BMIWEC2843

Date : 26-05-2025
Place : Chennai

Annexure - V (i)

Form No. MR-3

Secretarial Audit Report for the Financial Year ended 31.03.2025

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 24A(1) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To.

The Members,

SUNDARAM FINANCE LIMITED

(CIN: L65191TN1954PLC002429)

21, Patullos Road, Chennai - 600002.

We, M Damodaran & Associates LLP, Practicing Company Secretaries, Chennai have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by M/s. SUNDARAM FINANCE LIMITED (hereinafter called 'the Company'). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on March 31, 2025 ('Audit Period') complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2025 according to the provisions of:

(i) The Companies Act, 2013 (the Act) and the rules made there under;

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') including amendment/ re-enactment made thereto; (to the extent applicable):-

(a) Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

(b) Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

(c) Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;

(d) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021;

(e) Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act, dealing with client and ESOP;

(f) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI LODR');

(g) Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;

(h) Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018;

(i) Securities and Exchange Board of India (Debenture Trustees) Regulations, 1993;

(vi) Reserve Bank of India Act, 1934 and RBI Directions and Guidelines as applicable to the NBFCs.

We have also examined compliance with the applicable clauses of the following:

i. Listing Agreements entered into by the Company with the National Stock Exchange of India Limited (NSE) under SEBI LODR; and

ii. Secretarial Standards (SS-1) for Board Meeting and Secretarial Standards (SS-2) for General Meeting issued by The Institute of Company Secretaries of India.

During the period under review the Company has complied with the provisions of the Acts, Rules, Regulations, Circulars, Notifications, Guidelines, Secretarial Standards, etc. mentioned above and there are no specific observations requiring any qualification on non-compliances.

We further report that the Board of Directors of the Company is duly constituted with proper balance of Executive, Non-Executive and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the act.

Adequate notice is given to all directors to schedule the Board & Committee Meetings. Agenda and detailed notes on agenda were sent at least seven days in advance for meetings other than those held at shorter notice with the consent of all the Directors, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting. As per the minutes of the meetings duly recorded and signed by the respective Chairman, the decisions of the Board were unanimous and no dissenting views have been recorded.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period, the reclassification of the status of Mr. Jaideep Chakravarthy, Promoter, as public, under Reg. 31A of the SEBI LODR, has been approved by the NSE on July 18, 2024.

We further report that during the audit period, the board of directors of the Company, *inter alia*, has;

i. granted, at its meeting held on May 24, 2024, 15,003 Stock Options under the Sundaram Finance Employee Stock Option Scheme – 2008 to the eligible employees.

ii. took note, at its meeting held on May 24, 2024, of the retirement of Mr. Mahalingam Seturaman (DIN: 00121727), Independent Director of the Company, after completion of his second term of office on May 25, 2024 in accordance with the provisions of section 149 (10) and (11) of the Companies Act, 2013.

iii. appointed, at its meeting held on November 04, 2024, Mr. Mukund Raghavan as the Chief Risk Officer of the Company for a period of three (3) years w.e.f. November 15, 2024, in the place of Mr. N. Raman, whose term of office as Chief Risk Officer was completed from the close of the business hours on November 14, 2024.

iv. re-appointed, at its meeting held on November 04, 2024, Mr. V. Vaasen, as Head - Internal Audit of the Company, for a further period of three (3) years w.e.f. March 01, 2025.

v. approved, at its meeting held on March 27, 2025, the proposal to raise funds up to ₹13,000 crores, during the financial year 2025-26, by issuance of Non-Convertible Debentures on private placement basis, in one or more tranches.

We further report that during the audit period, the shareholders of the Company, inter alia, have;

a) passed special resolution through postal ballot on May 13, 2024 under sections 149, 152 read with Schedule IV and other applicable provisions of the Companies Act, 2013 and the rules made thereunder, and pursuant to regulation 16(1)(b), 17, 25 and other applicable provisions of the SEBI LODR, for appointment of Ms. Anuradha Rao (DIN: 07597195) as an Independent Director of the Company to hold office for a term of five (5) consecutive years with effect from April 01, 2024.

b) passed an ordinary resolution at the Annual General Meeting ('AGM') held on August 14, 2024, in accordance with the RBI Guidelines for Appointment of Statutory Auditors of Banks and NBFCs notified on April 27, 2021 read with the provisions of section 139 and other applicable provisions of the Companies Act, 2013, to appoint M/s Brahmayya & Co., Chartered Accountants, Chennai (Regn. No. 000511S) and M/s R.G.N Price & Co., Chartered Accountants, Chennai (Regn. No. 002785S) as joint statutory auditors of the Company to hold office for a term of three (3) consecutive years, from the conclusion of the 71st AGM to the conclusion of the 74th AGM of the Company, in the place of M/s B.K. Khare & Co., Chartered Accountants, Mumbai (Regn. No. 105102W) and M/s N.C. Rajagopal & Co., Chartered Accountants, Chennai (Regn. No. 003398S) who complete their three (3) year term of office at the conclusion of the 71st AGM, in accordance with the RBI Guidelines.

c) passed special resolution at the AGM held on August 14, 2024 under regulation 17(1A) of the SEBI LODR for re-appointment of retiring director Mr. Santhanam Viji (DIN: 00139043) under section 152 of the Companies Act, 2013, who has attained the age of 75 years.

d) passed an ordinary resolution at the AGM held on August 14, 2024 under sections 197 and 198 read with Schedule V and other applicable provisions of the Companies Act, 2013, for a revision in the scale of basic salary payable to Mr. Harsha Viji (DIN: 00602484), Executive Vice Chairman of the Company, with effect from April 01, 2025.

e) passed special resolution at the AGM held on August 14, 2024, for increasing the borrowing limit of the Company up to ₹60,000 crores as per Section 180(1)(c) and all other applicable provisions of the Companies Act, 2013.

We further report that during the audit period, the company has;

a) issued redeemable non-convertible debentures on various dates on private placement basis.

b) redeemed the redeemable non-convertible debentures on various dates.

c) issued and redeemed commercial papers on various dates.

For **M DAMODARAN & ASSOCIATES LLP**
M. DAMODARAN
Managing Partner
Membership No.: 5837
COP. No.: 5081
FRN: L2019TN006000
PR 3847 / 2023
ICSI UDIN:F005837G000371972

Place: Chennai
Date: May 19, 2025

(This report is to be read with our letter of even date which is annexed as Annexure A and forms an integral part of this report)

Annexure - A

Disclaimer Certificate

To,

The Members,

SUNDARAM FINANCE LIMITED

(CIN: L65191TN1954PLC002429)

21, Patullos Road,

Chennai – 600 002

Our Secretarial Audit Report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on the audit conducted by us.

2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on a test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices we followed provide a reasonable basis for our opinion.

3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.

4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on the test basis.

6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For **M DAMODARAN & ASSOCIATES LLP**
M. DAMODARAN
Managing Partner
Membership No.: 5837
COP. No.: 5081
FRN: L2019TN006000
PR 3847 / 2023
ICSI UDIN: F005837G000371972

Place: Chennai
Date: May 19, 2025

SECRETARIAL COMPLIANCE REPORT OF SUNDARAM FINANCE LIMITED FOR THE FINANCIAL YEAR ENDED 31.03.2025

(Pursuant to Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024)

We, M Damodaran & Associates LLP, Practicing Company Secretaries, Chennai have examined:

a) all the documents and records made available to us and explanation provided by SUNDARAM FINANCE LIMITED ("the listed entity"),

b) the filings/ submissions made by the listed entity to the stock exchanges,

c) website of the listed entity,

d) any other document/ filing, as may be relevant, which has been relied upon to make this certification,

for the year ended March 31, 2025 ("Review Period") in respect of compliance with the provisions of:

i. Securities and Exchange Board of India Act, 1992 ("SEBI Act") and the regulations, circulars, guidelines issued there under; and

ii. Securities Contracts (Regulation) Act, 1956 ("SCRA"), rules made there under and the regulations, circulars, guidelines issued there under by the Securities and Exchange Board of India ("SEBI");

The specific regulations prescribed under the SEBI Act whose provisions and the circulars/guidelines issued thereunder, (wherever applicable), have been examined, include:-

a) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI LODR');

b) Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;

c) Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

d) Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;

e) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021;

f) Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

g) Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client and ESOP;

h) Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018;

i) Securities and Exchange Board of India (Debenture Trustees) Regulations, 1993;

and based on the above examination, We hereby report that, during the review period:

a) The listed entity has complied with the provisions of the above regulations and circulars/ guidelines issued thereunder.

b) The listed entity was not required to take any actions as there were no observations made by the Secretarial Auditor in previous reports.

c) We hereby report that, during the review period the compliance status of the listed entity with the following requirements:

Sr. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS
1.	**Secretarial Standards:** The compliances of the listed entity are in accordance with the applicable Secretarial Standards (SS) issued by the Institute of Company Secretaries India (ICSI).	Yes	–
2.	**Adoption and timely updation of the Policies:**		
	• All applicable policies under SEBI Regulations are adopted with the approval of board of directors of the listed entity	Yes	–
	• All the policies are in conformity with SEBI Regulations and has been reviewed & timely updated, as per the regulations/ circulars/ guidelines issued by SEBI.	Yes	–

Sr. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS
3.	**Maintenance and disclosures on Website:**		
	• The listed entity is maintaining a functional website.	Yes	–
	• Timely dissemination of the documents/ information under a separate section on the website.	Yes	–
	• Web-links provided in annual corporate governance reports under Regulation 27(2) of SEBI LODR are accurate and specific which re-directs to the relevant document(s)/ section of the website.	Yes	–
4.	**Disqualification of Director:** None of the Director(s) of the listed entity are disqualified under Section 164 of Companies Act, 2013.	Yes	–
5.	**Details related to Subsidiaries of the listed entity:**		
	(a) Identification of material subsidiary companies.	Yes	–
	(b) Requirements with respect to disclosure of material as well as other subsidiaries.	Yes	–
6.	**Preservation of Documents:** The listed entity is preserving and maintaining records as prescribed under SEBI Regulations and disposal of records as per Policy of Preservation of Documents and Archival policy prescribed under SEBI LODR.	Yes	–
7.	**Performance Evaluation:** The listed entity has conducted performance evaluation of the Board, Independent Directors and the Committees at the start of every financial year as prescribed in SEBI Regulations.	Yes	–
8.	**Related Party Transactions:**		
	(a) The listed entity has obtained prior approval of Audit Committee for all related party transactions;	Yes	–
	(b) In case no prior approval obtained, the listed entity shall provide detailed reasons along with confirmation whether the transactions were subsequently approved/ ratified/rejected by the Audit Committee.	Not Applicable	All transactions with related parties were entered after obtaining prior approval of Audit Committee
9.	**Disclosure of events or information:** The listed entity has provided all the required disclosure(s) under Regulation 30 along with Schedule III of SEBI LODR within the time limits prescribed thereunder.	Yes	–
10.	**Prohibition of Insider Trading:** The listed entity is in compliance with Regulation 3(5) & 3(6) of SEBI (Prohibition of Insider Trading) Regulations, 2015.	Yes	–

Sr. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS
11.	**Actions taken by SEBI or Stock Exchange(s), if any:** No actions taken against the listed entity/ its promoters/ directors/ subsidiaries either by SEBI or by Stock Exchanges (including under the Standard Operating Procedures issued by SEBI through various circulars) under SEBI Regulations and circulars/ guidelines issued thereunder.	Yes	–
12.	**Resignation of statutory auditors from the listed entity or its material subsidiaries:** In case of resignation of statutory auditor from the listed entity or any of its material subsidiaries during the financial year, the listed entity and / or its material subsidiary(ies) has / have complied with paragraph 6.1 and 6.2 of Section V-D of Chapter V of the SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024 on compliance with the provisions of the LODR Regulations by listed entities.	Not Applicable	No resignation of statutory auditor during the review period
13.	**Disclosure of Employee Benefit Scheme Documents:** The listed entity has complied with the requirements for disclosure of Employee Benefit Scheme Documents in terms of regulation 46(2)(za) of the SEBI LODR as mentioned in Clause 11 of SEBI Circular No. SEBI/HO/CFD/CFD-PoD-2/CIR/P/2024/185 dated December 31, 2024.	Yes	–
14.	**No additional non-compliances observed:** No additional non-compliance observed under any of the SEBI regulations/circulars/ guidance notes etc.	Yes	–

Assumptions & limitation of scope and review:

1. Compliance of the applicable laws and ensuring the authenticity of documents and information furnished, are the responsibilities of the management of the listed entity.
2. Our responsibility is to report based upon our examination of relevant documents and information. This is neither an audit nor an expression of opinion.
3. We have not verified the correctness and appropriateness of financial records and books of account of the listed entity.
4. This report is solely for the intended purpose of compliance in terms of Regulation 24A (2) of the SEBI (LODR) Regulations, 2015 and is neither an assurance as to the future viability of the listed entity nor of the efficacy or effectiveness with which the management has conducted the affairs of the listed entity.

For **M DAMODARAN & ASSOCIATES LLP**
M. DAMODARAN
Managing Partner
Membership No.: 5837
COP. No.: 5081
FRN: L2019TN006000
PR 3847 / 2023
ICSI UDIN:F005837G000371983

Place: Chennai
Date: May 19, 2025

Disclosure pursuant to Rule 5 of Companies

(Appointment and Remuneration of Managerial Personnel) Rules, 2014

(i) & (ii) The ratio of the remuneration of each Director to the median and mean remuneration of the employees of the company for the financial year and the percentage increase in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year:

Names of the Directors / Key Managerial Personnel	Ratio to Median Remuneration (times)	Ratio to Mean Remuneration (times)	Inc / Dec in Remuneration
Mr. S.Viji, Chairman	4.69	3.10	16.07%
Mr. T.T. Srinivasaraghavan	4.06	2.68	7.05%
Mr. Srivats Ram	3.11	2.05	10.26%
Mr. S. Mahalingam ^	0.97	0.64	–
Mr. R. Raghuttama Rao	3.59	2.37	8.75%
Mr. Ganesh Lakshminarayan	3.29	2.18	15.74%
Mrs. Bhavani Balasubramanian	5.11	3.38	61.78%
Dr. Kshama Fernandes*	3.63	2.40	–
Mr. R. Venkatraman**	3.26	2.16	–
Ms. Anuradha Rao#	3.30	2.18	–
Mr. Harsha Viji, Executive Vice Chairman	115.36	76.27	25.69%
Mr. Rajiv C. Lochan, Managing Director	90.42	59.78	16.37%
Mr. A.N. Raju, Deputy Managing Director	65.85	43.53	7.57%
Mr. M. Ramaswamy, Chief Financial Officer	39.49	26.11	9.48%
Mr. P. N. Srikant, CCO & Company Secretary	10.35	6.84	6.15%

^ upto 25.05.2024 **with effect from 05.02.2024

* with effect from 11.08.2023 #with effect from 01.04.2024

(iii) The percentage increase in the median remuneration of employees in the financial year: 9.20%

(iv) The number of permanent employees on the rolls of the Company: 5,139

(v) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:

The average increase in salaries of employees other than managerial personnel in 2024-25 was 10.50%. Percentage increase in the managerial remuneration for the year was 8%.

(vi) Affirmation that the remuneration is as per the remuneration policy of the company.

The Company affirms that remuneration is as per the remuneration policy of the Company.

(vii) Names of top ten employees in terms of remuneration drawn during the year 2024-25

Sl. No	Name of the Employee	Designation	Remu-neration (₹ in cr)	Nature of Employement	Qualification and Experience	Date of Commencement of Employment	Date of Birth	Age	Last employment	% of equity shares	Relative of any director
1	Mr. Harsha Viji	Executive Vice Chairman	7.99	Contractual	B.Com, ACA MBA (Ann Arbor, Michigan) Has more than 2 decades experience in areas of specialisation particularly, strategy formulation, joint venture negotiations, new business development etc.	14-11-2005	28-08-1975	49	Mckinsey & Company	1.63	Son of Mr. S. Viji, Chairman
2	Mr. Rajiv C. Lochan	Managing Director	6.26	Contractual	B.Tech. (IIT), MS (MIT), MBA (Columbia Business School) Has nearly 3 decades of experience in the field of management especially in the area of finance, social sector and public health. Formerly MD & CEO of The Hindu Group and Partner at McKinsey & Company.	03-06-2020	23-07-1971	53	Kasturi and Sons Ltd., publishers of The Hindu	0.01	–
3	Mr. A.N. Raju	Deputy Managing Director	4.56	Contractual	B.Sc (Engineering), MBA Has nearly 4 decades of experience in the Automobiles, Engineering, Finance and General Management.	02-07-1997	15-05-1959	66	G.E. Capital Services India Limited	0.04	–
4	Mr. M. Ramaswamy	Chief Financial Officer	2.75	Others	B.Sc. Statistics, ACA Has nearly 4 decades of experience in accounts, taxation and treasury in finance services industry.	07-06-1986	28-07-1961	63	Brahmayya & Co.	0.03	–
5	Mr. Sudheer Warrier	Chief Technology & Digital Officer	1.74	Others	B.E. (Computer Science) Has 3 decades of experince in Information & Technology Industry	03-01-2022	20-05-1967	58	Tata Consultancy Services	–	–

Sl. No	Name of the Employee	Designation	Remu-neration (₹ in cr)	Nature of Employement	Qualification and Experience	Date of Commencement of Employment	Date of Birth	Age	Last employment	% of equity shares	Relative of any director
6	Mr. Rajesh Venkat	Senior Vice President & Head – Tamil Nadu Region & Analytics	1.33	Others	B.A. (Economics), MBA Nearly 2 decades experience in financial services industry	01-07-2017	27-08-1974	50	Sundaram Business Services Limited	–	–
7	Mr. Moahan Ananda Venkatesan	Senior Vice President & Head – HO Operations	1.19	Others	B. Com, ACA, CPA (Australia), Certified Internal Auditor (Institute of Internal Auditors, Australia) Has nearly 4 decades of experience in Banking and Finance Industry	01-04-2021	02-10-1962	62	Sundaram Home Finance Ltd	0.31	–
8	Mr. N. Ramachandran	Executive Director	1.15	Others	M.Com Has over 4 decades of experience in Automobile & Financial industry	01-12-1980	23-05-1957	68	–	–	–
9	Mr. M.J. Kulkarni	National Head - MH & CE	0.92	Others	B.Com., PGDMM Has over 3 decades of experience in Automobile & Financial industry	11-09-1985	08-03-1960	65	M G Automobiles	–	–
10	Mr. K. Sankarakumar	Senior Vice President - Corporate Finance - SME	0.92	Others	M.Sc., Maths, PGDM Has over 3 decades of experience in Automobile & Financial Services Industry.	01-05-2004	07-05-1961	64	Maruthi Udyog Ltd.	0.01	–

Annexure VII

'Disclosure under Rule 12 (9) of the Companies (Share Capital and Debentures) Rules, 2014 read with Clause 14 of the SEBI (Share Based Employee Benefits) Regulations, 2014

'The Sundaram Finance Employee Stock Options Scheme-2008 (the "SCHEME") came into existence with effect from 24th July 2008, pursuant to the approval obtained from the shareholders. The scheme was framed with the object of granting equity stock options not exceeding 1% of the paid-up capital of the Company (adjusted for corporate actions, if any) in one or more tranches, to eligible employees and Directors of the Company and its subsidiaries. The Scheme is being administered by the Nomination, Compensation and Remuneration Committee (NCRC), through the Sundaram Finance Employees Welfare Trust. On 28th May 2021, based on the recommendations of the NCRC, the Board of Directors modified the "SCHEME" by introducing "Stock Appreciation Rights" (SARs).

Accordingly, the Board of Directors grants Stock Options / SARs to the eligible employees / Directors of the Company and its subsidiaries based on the recommendations of the NCRC.

Sl. No	Particulars	Sundaram Finance Employee Stock Option Scheme - 2008
(a)	Options Granted from the introduction of the Scheme	2,88,800
	Stock Appreciation Rights (SARs) from the introduction of SARs #	4,918
(b)	Exercise Price	₹10/- per share (at par)
(c)	Options vested	2,35,865
	SAR Vested	4,316
(d)	Options exercised	2,31,687
	SARs paid	4,316
(e)	The total number of shares arising as a result of exercise of Option	2,31,687
(f)	Options lapsed/cancelled*	3,647
	SAR lapsed/cancelled*	166
(g)	Variation of terms of Options	Not Applicable
(h)	Money realized by exercise of Option (Amount `)	23,16,870
(i)	Total number of Options in force	53,466
(j)	Total number of SAR in force	436

Sl. No	Particulars		Sundaram Finance Employee Stock Option Scheme - 2008
(k)	**Employee-wise details of Options granted on 24th May 2024 (Grant 16) & 26th May 2025 (Grant 17)**		
			Options
	i) Key Managerial Personnel	1. Mr. Rajiv C Lochan, Managing Director	2,973
		2. Mr. A N Raju, Deputy Managing Director	1,506
		3. Mr. M Ramaswamy, Chief Financial Officer	1,098
		4. Mr. P N Srikant, CCO & Company Secretary	145
	ii) Any other employee who receives a grant in any one year of Option amounting to 5% or more of Option granted during that year/s:	Not Applicable	
	iii) Identified employees who were granted Option, during any one year, equal to or exceeding 1% of the issued capital (excluding outstanding warrants and conversions) of the Company at the time of grant	Not Applicable	

SARs granted as per Scheme

*750 Options - were cancelled as per the advise of the Regulator during 2020-2021,
400 Options - were cancelled before vesting as per terms of the Scheme during 2021-2022
218 options - were cancelled before vesting as per terms of the scheme during 2022-23
779 options - were cancelled before vesting as per terms of the scheme during 2023-24 and
1500 options - were cancelled before vesting as per terms of the scheme during 2024-25

**54 SARs - were cancelled before vesting as per terms of the scheme during 2022-23
88 SARs - were cancelled before vesting as per terms of the scheme during 2023-24
24 SARs - were cancelled before vesting as per terms of the scheme during 2024-25

Other details relating to stock Options granted have been furnished vide Note No. 41 forming part of the Notes to the Accounts.

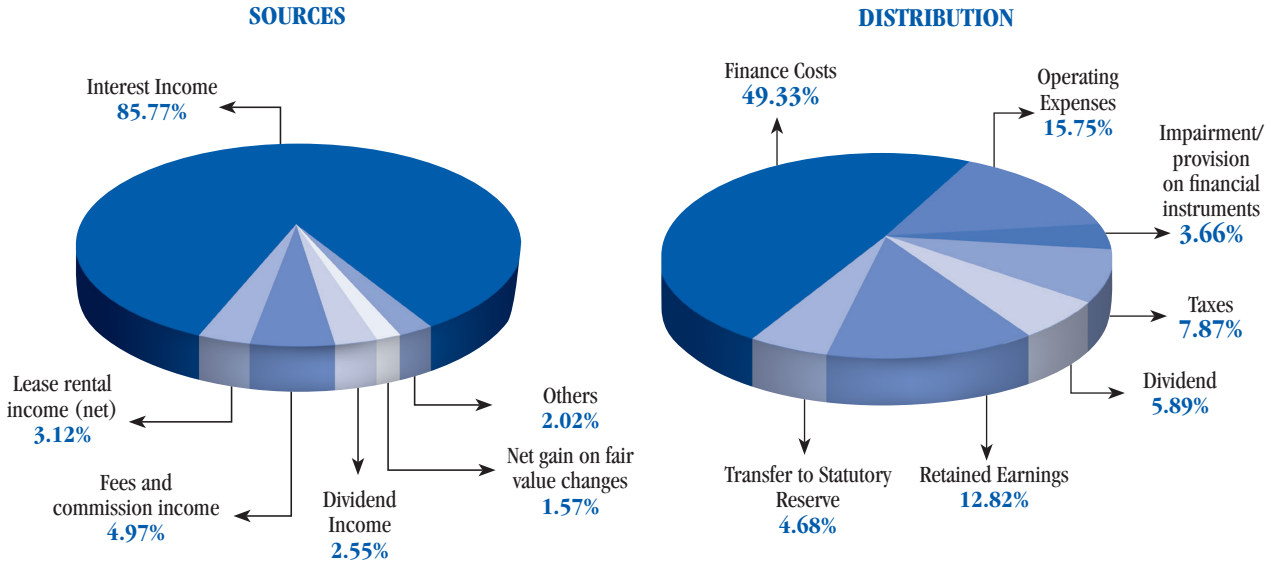
Financial Highlights

(₹ in cr.)

Year	Paid-up Capital	Reserves	Deposits	Borrowings	Total Receivables	PBDT	PAT	Dividend %	Dividend Amount
1954	0.02		0.10	0.10	0.10				
1972	1.00	0.58	8.35	8.37	9.86	0.73	0.30	16.00	0.16
1976	1.50	0.99	13.57	14.44	19.87	1.78	0.67	16.00	0.24
1978	2.00	1.37	14.65	19.47	27.18	2.01	0.77	18.00	0.36
1982	3.00	3.00	45.20	58.42	76.60	4.28	1.58	20.00	0.60
1986	6.00	6.59	104.10	125.60	184.66	10.35	2.67	16.00	0.96
1990-91	12.00	30.24	201.02	334.29	483.21	34.69	12.01	25.00	3.00
1995-96	24.00	204.31	550.44	1,138.69	1,637.05	127.50	64.92	35.00	8.40
2004-05	27.78	655.22	740.25	3,806.38	4,488.30	144.55	75.99	75.00	21.87
2008-09	55.55	1,097.12	940.06	6,275.77	9,203.53	257.47	150.73	65.00	36.11
2012-13	111.10	1,974.72	1,476.99	11,487.36	17,644.58	674.11	410.11	90.00	99.99
2020-21	111.10	6,068.36	4,021.00	28,251.05	35,735.56	1,126.55	809.05	180.00	199.98
2021-22	111.10	6,781.99	4,103.19	27,887.81	33,774.00	1,249.54	903.41	200.00	222.21
2022-23	111.10	7,626.30	4,709.17	32,815.35	39,950.00	1,513.50	1,088.31	270.00	299.98
2023-24	111.10	9,360.59	5,584.93	40,925.11	51,385.00	1,962.27	1,454.01*	300.00	333.30
2024-25	111.10	11,028.00	6,094.08	47,385.25	60,290.00	2,229.80	1,542.65	350.00	388.86

* includes an amount of ₹ 120.45 cr. towards exceptional income on account of sale of shares in Sundaram Finance Holdings Limited.

Sources and Distribution of Income (2024-25)
₹6,596.07 cr.



INDEPENDENT AUDITORS' REPORT

To the Members of Sundaram Finance Limited

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying Standalone Financial Statements of Sundaram Finance Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2025, the Statement of Profit and Loss including Other Comprehensive Income, the Statement of Cash Flows and the Statement of Changes in Equity for the year then ended and notes to Financial Statements including summary of Material Accounting Policies and other explanatory information ("Standalone Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2025, its profit and total comprehensive income, its changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Standalone Financial Statements in accordance with the Standards on Auditing specified under Section 143(10) of the Act (SAs). Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements' section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the Standalone Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Financial Statements of the current period. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Sr. No	Key Audit Matter	How the Key Audit Matter was addressed in our audit
1	**Information Technology (IT)**	
	Evaluation of Company's IT systems and Controls: The Company's key financial accounting and reporting processes are dependent on Information Technology Systems. High volume of transactions are processed and recorded on single or multiple applications. Appropriate IT general controls including application controls are required to ensure applications process the data as expected which is essential for reliability in Financial Reporting. We have considered this to be a Key Audit Matter taking into account the significance of the IT environment and related controls in processing large number of transactions on a daily basis across multiple modules.	As part of our audit procedures with respect to this matter, we: • Obtained an understanding of the Company's IT policy, IT environment & infrastructure and the controls in place; • Evaluated the reports of the independent Information Systems Auditor, pertaining to IT general controls including application controls, as well as the adequacy of the management's actions to address the observations, if any. • Tested the design and operating effectiveness of IT general controls and application controls, change management controls, password management, user access management and data backup management.
2	**Impairment Loss Allowance / ECL on Loans**	
	Under Ind AS 109, "Financial Instruments", allowance for loan losses is determined using Expected Credit Loss ('ECL') estimation model. The estimation of ECL on financial instruments requires management judgement and estimates, and include the following elements to be considered. • Variables - The key variables which are involved in the computation of ECL include staging, exposure at default, probability of default ("PD") and loss given default ("LGD"), which need to be verified for their correctness and basis of estimation. • Data inputs - The application of ECL model requires complete and accurate data inputs from the loan books of the Company. • Quantitative Factors – The PD and LGD of each loan depends on both the Company's ECL policy as well as certain quantitative factors such as level of security, geography, credit bureau scores, arrears and other macro-economic factors as well. We have considered this to be a Key Audit Matter on account of the level of judgment and estimation involved, extensiveness of the Company's ECL model, updates made to the model from time to time and overall importance of ECL in Financial reporting and compliance.	Our audit procedures were focussed on assessing the appropriateness of the management's judgement and estimates used in the impairment analysis, as well as verifying the completeness and accuracy of the data involved. As part of these audit procedures, we: • Reviewed the Company's ECL Policy, including the updates made during the year; • Assessed the design, implementation and operating effectiveness of controls over accuracy and completeness of the source data, stage-wise classification of loans, identification of NPA accounts and measurement of provision; • Tested the relevance and reasonableness of the economic forecasts, weights, and model assumptions applied, while determining the Probability of Default (PD) and Loss Given Default (LGD); • Ensured that updates to the model have been appropriately given effect to while computing the ECL amount; • Re-performed the ECL computation, to the extent feasible; • Ensured adequacy of disclosures made with respect to impairment of loans in the Financial Statements; and • Assessed as to whether the disclosures on key judgements, assumptions, qualitative and quantitative data including relevant regulatory compliance and disclosures with respect to impairment of loans in the Financial Statements are adequate, and obtained written management representations as appropriate.

Information Other than the Financial Statements and Auditors' Report thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the financial highlights, Board's report, corporate governance report, but does not include the Standalone Financial Statements and our Auditors' Report thereon.

Our opinion on the Standalone Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Standalone Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and Those Charged with Governance for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Standalone Financial Statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Financial Statements, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Standalone Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Standalone Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Standalone Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Financial Statements of the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matter

The figures for the year ended 31st March 2024 were audited by the predecessor auditors, who have issued an unmodified audit report.

Our opinion is not modified in respect of the above matter.

Report on other Legal and Regulatory requirements

1. As required by the Companies (Auditor's Report) Order, 2020("the Order"), issued by the Central Government of India in terms of sub-section (11) of Section 143 of the Act and on the basis of such checks of the books and records of the Company as we considered appropriate and according to the information and explanations given to us, we give in "Annexure A", a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by Section 143(3) of the Act, we report that:

   (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

   (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matter stated in the paragraph (h)(vi) below on reporting under Rule 11(g)

   (c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this report are in agreement with the books of account.

   (d) In our opinion, the aforesaid Standalone Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act.

   (e) On the basis of the written representations received from the directors, taken on record by the Board of Directors, none of the directors are disqualified as on March 31, 2025, from being appointed as a director in terms of Section 164(2) of the Act.

   (f) With respect to the adequacy of the internal financial controls with reference to Standalone Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to Financial Statements.

   (g) In our opinion and according to the information and explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of Section 197 read with Schedule V to the Act.

   (h) With respect to the other matters to be included in the Auditors' Report in accordance with the requirements of Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:

      i. The Company has disclosed the impact of pending litigations on its financial position in its Standalone Financial Statements – Refer Note 43.03 to the Standalone Financial Statements.

      ii. The Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts.

      iii. During the year, there has been no delay in transferring the amounts required to be transferred to the Investor Education and Protection Fund.

      iv. a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether

recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

c) Based on such audit procedures that we considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) above contain any material misstatement.

v. The interim dividend declared and paid by the Company during the year and until the date of this audit report is in accordance with section 123 of the Companies Act 2013.As stated in Note 43.13 to the Standalone Financial Statements, the Board of Directors of the Company have proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The dividend declared is in accordance with section 123 of the Act to the extent it applies to declaration of dividend.

vi. Based on our examination which included test checks, the company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year except in case of outsourced payroll processing application for which audit trail feature at the database level was enabled during the year.

Further, for the applications where audit trail (edit log) facility was operated throughout, we did not come across any instance of the audit trail (edit log) being tampered with. Additionally, the audit trail (edit log) has been preserved by the Company as per statutory requirements for record retention.

For **Brahmayya & Co.**
Chartered Accountants
Firm Registration Number – 000511S

L. Ravi Sankar
Partner
Membership Number: 025929
UDIN: 25025929BMRJSU1198

Place: Chennai
Date: 26 May, 2025

For **R.G.N. Price & Co**
Chartered Accountants
Firm Registration Number – 002785S

K. Venkatakrishnan
Partner
Membership No. 208591
UDIN: 25208591BMOGSV2061

Annexure A to the Independent Auditors' report on the Standalone Financial Statements of Sundaram Finance Limited for the year ended 31 March 2025

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act and as per the information and explanation provided to us, we give a statement on the matters Specified in paragraphs 3 and 4 of the Order, to the extent applicable.

(i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of its property, plant and equipment.

(B) The Company has maintained proper records showing full particulars of intangible assets.

(b) The Company has a regular programme of physical verification of its property, plant and equipment and investment properties by which the property, plant and equipment and investment properties are verified by the management according to a phased programme designed to cover all the items over a period of three years. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its property, plant and equipment and investment properties. In accordance with the programme, the Company has physically verified certain property, plant and equipment and investment properties during the year and no material discrepancies were noticed on such verification.

(c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds of the immovable property (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the Company.

(d) According to the information and explanations given to us and on the basis of our examination of the records, the Company has not revalued its property, plant and equipment (including Right of Use assets) or intangible assets during the year.

(e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, no proceedings have been initiated against the Company for holding Benami property under the "Benami Transactions (Prohibition) Act, 1988 and Rules made thereunder.

(ii) (a) The Company is in the business of providing loans and does not have any physical inventories. Accordingly, the provision of clause 3(ii)(a) of the Order is not applicable to it.

(b) Based on the information and explanations given to us, and as disclosed in Note no. 20, the Company has been sanctioned working capital limits from banks in excess of Rs 5 crores in aggregate, on the basis of security of book debts during the year. The periodic statements filed by the Company with such banks are in agreement with the books of accounts.

(iii) (a) Since the Company's principal business is to give loans, the provisions of clause 3(iii)(a) of the Order are not applicable it.

(b) In our opinion and according to the information and explanations given to us and on the basis of our examination of the records of the Company, the terms and conditions of the grant of all loans & advances and investments made are not observed to be prejudicial to the Company's interest.

(c) & (d) The company, being a Non-Banking Financial Company ('NBFC'), registered under provisions of the Reserve Bank of India Act, 1934 and rules made thereunder, in pursuance of its compliance with provisions of the said Act/Rules, particularly, the Income Recognition, Asset Classification and Provisioning Norms, monitors repayments of principal and payment of interest by its borrowers as stipulated. In cases where repayment of principal or payment of interest is not received as stipulated, the cognizance thereof is taken by the Company in course of its periodic regulatory reporting.

(e) Since the Company's principal business is to give loans, the provisions of clause 3(iii)(e) of the Order are not applicable to it.

(f) According to the information and explanations given to us, the Company has not granted any loans or advances in the nature of loans to Promoters or related parties as defined in clause (76) of section 2 of the Companies Act, 2013 either repayable on demand or without specifying any terms or period of repayment.

(iv) In our opinion and according to the information and explanations given to us, the Company has complied with the provisions of Sections 185 and 186 of the Act, with respect to loans granted, guarantees provided and investments made by the Company. The Company has not provided any security during the year to the parties covered under Sections 185 and 186 of the Act.

(v) In our opinion, the Company had complied with the directive issued by the Reserve Bank of India with regards to the deposits accepted and amounts deemed to be deposits during the year. According to the information and explanation given to us, the provisions of Section 73 to 76 and any other relevant provisions of the Act and the Companies (Acceptance of Deposits) Rules 2014 (as amended) are not applicable to the Company being a Non-Banking Financial Company registered with the RBI. We are informed by the Management that no order has been passed by the Company Law Board, National Company Law Tribunal or Reserve Bank of India or any Court or any other Tribunal on the Company in respect of the aforesaid deposits.

(vi) The Central Government has not prescribed the maintenance of cost records under sub section (1) of section 148 of the Act for any of the services rendered by the Company. Accordingly, the provision of the clause (vi) of the Order is not applicable.

(vii) (a) According to the information and explanations given to us and on the basis of our examination of the records provided to us, the Company is generally regular in depositing amounts deducted/accrued in the books of account in respect of undisputed statutory dues including Employees' Provident Fund, Income tax, Sales tax, Service tax, Goods and Services Tax, Cess and other material statutory dues, with the appropriate authorities. There are no undisputed statutory dues payable in respect to the above statues, outstanding as at March 31, 2025, for a period of more than six months from the date they became payable.

(b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, it did not have dues which have not been deposited as on March 31, 2025, on account of any disputes, except the following:

Name of the statute	Nature of dues	Amount Rs. Crores	Period to which the amount relates	Forum where dispute is pending
Income Tax Act 1961	Income Tax	0.06	2017-18	Commissioner of Income Tax (Appeals)
Income Tax Act 1961	Income Tax	94.01	2021-22	Commissioner of Income Tax (Appeals)
Value Added Tax	Value Added Tax	0.17	2010-11 to 2014-15	Joint Commissioner
Value Added Tax	Value Added Tax	2.42	2006-07 to 2013-14	Appellate Tribunal
			2007-08 to 2014-15	
Value Added Tax	Value Added Tax	0.72	2014-15 to 2017-18	High Court
Service Tax	Service Tax	69.18	2010-11 to 2014-15 & 2015-16 to 2017-18	Appellate Tribunal
Service Tax	Service Tax	18.26	2008-09 to 2010-11	High Court
Goods & Service Tax	Goods & Service Tax	6.66	2017-18 & 2018-19 & 2019-20 & 2020-21	Joint Commissioner of GST(Appeals)

(viii) According to the information and explanations given to us, there are no transactions in the nature of undisclosed income or income surrendered during the year in the tax assessments under the Income-tax Act, 1961which needs to be accounted in the books of accounts. Accordingly, the reporting under Clause 3(viii) of the Order is not applicable to the Company.

(ix) (a) According to the information and explanations given to us and based on the audit procedures performed by us, the Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender during the year.

(b) As represented, the Company has not been declared as a wilful defaulter by any bank or financial institution or other lender.

(c) In our opinion and according to the information and explanations given to us, the terms loans were applied for the purpose for which the loans were obtained.

(d) According to the information and explanations given to us and on an overall examination of the balance sheet of the Company we report that no funds raised on short-term basis have been utilised for long-term purposes.

(e) According to the information and explanations given to us and on an overall examination of the Standalone Financial Statements of the Company, we report that the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.

(f) According to the information and explanations given to us and based on the audit procedures performed by us, we report that the Company has not raised any loans during the year on the pledge of securities held in its subsidiaries or joint venture company. Accordingly, the reporting under Clause 3(ix)(f) of the Order is not applicable to the Company.

(x) (a) In our opinion and according to the information and explanations given to us, the Company has not raised any money by way of initial public offer/ further public offer (including debt instruments) during the year. Accordingly, the reporting under Clause 3(x)(a) of the Order is not applicable to the Company.

(b) According to the information and explanations given to us, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally convertible) during the year. Accordingly, the reporting under Clause 3(x)(b) of the Order is not applicable to the Company.

(xi) (a) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of fraud by the Company or any material fraud on the Company noticed or reported during the year, nor have we been informed of any such case by the management.

(b) There has been no report filed by us under sub-section (12) of Section 143 of the Act in Form ADT-4 as prescribed under Rule 13 of the Companies (Audit and Auditors) Rules, 2014 with the Central Government.

(c) As represented to us by the management, no whistle blower complaints were received by the Company during the year.

(xii) According to the information and explanations given to us, the Company is not a Nidhi company and the Nidhi Rules, 2014 are not applicable to it. Accordingly, the reporting under Clause 3(xii) of the Order is not applicable to the Company.

(xiii) According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with Sections 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the Ind AS Financial Statements as required under applicable Ind AS.

(xiv) (a) In our opinion, the Company has an internal audit system commensurate with its size and nature of its business.

(b) We have considered, during the course of our audit, the reports of the Internal Auditor(s) for the period under audit in accordance with the guidance provided in SA 610 "Using the work of Internal Auditors".

(xv) According to the information and explanations given to us and based on our examination of the records of the Company, it has not entered into non-cash transactions with Directors or persons connected with them.

(xvi) (a) In our opinion, the Company is required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 and it has obtained valid registration under the said section of the said Act.

(b) The Company has not conducted any Non-Banking Financial or Housing Finance activities without a valid Certificate of Registration from the Reserve Bank of India as per the Reserve Bank of India Act, 1934.

(c) In our opinion and according to the information and explanations given to us, the Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, the reporting under Clauses 3(xvi)(c) of the Order is not applicable to the Company.

(d) Based on the information and explanations given to us and the audit procedures performed by us, we report that the Group has eight unregistered Core Investment Companies.

(xvii) In our opinion and according to the information and explanations given to us, the Company has not incurred cash loss during this financial year as well as in the immediately preceding financial year.

(xviii) There has been no resignation of the Statutory Auditors as referred under Section 140(2) of the Act during the year.

(xix) In our opinion and according to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, along with details provided in Note 44.04 to the Ind AS Financial statements which describe the maturity analysis of assets & liabilities and other information accompanying the Ind AS Financial Statements and also our knowledge of the plans of Board of Directors and of Management, we are of the opinion that no material uncertainty exists as on the date of the audit report and that the company is capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the Balance Sheet date, will get discharged by the Company as and when they fall due.

(xx) (a) According to the information and explanations given to us, the Company has no unspent amount that needs to be transferred to a Fund specified in Schedule VII to the Act in compliance with second proviso to sub-section (5) of Section 135 of the Act.

(b) According to the information and explanations given to us, the Company has no unspent amount which needs to be transferred to a special account in compliance with sub-section (6) of Section 135 of the Act.

For **Brahmayya & Co.**
Chartered Accountants
Firm Registration Number – 000511S

L. Ravi Sankar
Partner
Membership Number: 025929
UDIN: 25025929BMRJSU1198

For **R.G.N. Price & Co**
Chartered Accountants
Firm Registration Number – 002785S

K. Venkatakrishnan
Partner
Membership No. 208591
UDIN: 25208591BMOGSV2061

Place: Chennai
Date: 26 May, 2025

Annexure B to the Independent Auditors' report on the Standalone Financial Statements of Sundaram Finance Limited for the year ended 31 March 2025

(Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

We have audited the internal financial controls with reference to the Standalone Financial Statements of Sundaram Finance Limited ("the Company") as at 31 March 2025 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

Management's responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal controls over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to the Standalone Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing ("SA"), prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to the Standalone Financial Statements. Those SAs and the Guidance Note require that we comply with the ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to the Standalone Financial Statements were established and maintained and whether such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to the Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to the Financial Statements included obtaining an understanding of internal financial controls with reference to the Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to the Standalone Financial Statements.

Meaning of Internal Financial Controls with reference to the Standalone Financial Statements

A Company's internal financial controls with reference to the Standalone Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance

with generally accepted accounting principles. A company's internal financial controls with reference to the Standalone Financial Statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the Financial Statements.

Inherent Limitations of Internal Financial Controls with reference to the Standalone Financial Statements

Because of the inherent limitations of internal financial controls with reference to the Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to the Standalone Financial Statements to future periods are subject to the risk that the internal financial controls with reference to the Standalone Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls with reference to Standalone Financial Statements and such internal financial controls with reference to Standalone Financial Statements were operating effectively as at March 31, 2025, based on the criteria for internal financial controls with reference to Standalone Financial Statements established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **Brahmayya & Co.**
Chartered Accountants
Firm Registration Number – 000511S

L. Ravi Sankar
Partner
Membership Number: 025929
UDIN: 25025929BMRJSU1198

For **R.G.N. Price & Co**
Chartered Accountants
Firm Registration Number – 002785S

K. Venkatakrishnan
Partner
Membership No. 208591
UDIN: 25208591BMOGSV2061

Place: Chennai
Date: 26 May, 2025

Standalone Balance Sheet

as at 31st March, 2025

(₹ in crores)

Particulars	Note	March 31, 2025	March 31, 2024
ASSETS			
Financial Assets			
Cash and cash equivalents	5	208.42	522.22
Bank Balances	6	1,766.11	896.17
Receivables	8		
(I) Trade receivables		19.75	27.89
(II) Other receivables		38.56	17.69
Loans	9	49,373.50	42,076.81
Investments	10	6,862.59	6,382.92
Other Financial assets	11	17.88	17.88
Non-Financial Assets			
Current tax assets (Net)	12	43.41	247.97
Deferred tax assets (Net)	12	–	15.16
Investment Property	13	74.66	98.62
Assets held for sale	13	19.48	–
Property, Plant and Equipment	14	555.36	474.96
Right-of-use assets	15	85.16	69.02
Intangible assets under development	16	0.45	1.30
Other intangible assets	16	15.44	14.31
Other non-financial assets	17	134.03	124.89
Total Assets		**59,214.80**	**50,987.81**
LIABILITIES AND EQUITY			
Liabilities			
Financial Liabilities			
Derivative financial instruments(net)	7	26.13	–
Payables	18		
(I) Trade Payables			
(i) Total outstanding dues of micro enterprises and small enterprises		2.42	2.20
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises		173.87	129.78
(II) Other Payables			
(i) Total outstanding dues of micro enterprises and small enterprises		–	–
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises		15.94	8.10
Debt securities	19	16,245.96	13,334.13
Borrowings (Other than debt securities)	20	22,131.48	19,349.98
Deposits	21	6,358.22	5,745.23
Subordinated liabilities	22	2,584.45	2,447.55
Other financial liabilities	23	419.84	414.09
Non-Financial Liabilities			
Provisions	24	51.01	47.59
Other non-financial liabilities	25	43.05	37.47
Deferred tax liabilities (Net)	12	23.33	–
Equity			
Equity share capital	26	111.10	111.10
Other equity*	26	11,028.00	9,360.59
Total Liabilities and Equity		**59,214.80**	**50,987.81**

Material Accounting policies and Notes to the Standalone Financial Statements 1-49

* Refer Statement of Changes of Equity

As per our report of even date attached
For **Brahmayya & Co.,**
Chartered Accountants
Firm Regd. No. 000511S
L Ravi Sankar
Partner
Membership No. 025929
For **R.G.N. Price & Co.,**
Chartered Accountants
Firm Regd. No. 002785S
K Venkatakrishnan
Partner
Membership No. 208591
Place : Chennai
Date : May 26, 2025

S. Viji
Chairman

Rajiv C. Lochan
Managing Director

Harsha Viji
Executive Vice Chairman

A.N. Raju
Deputy Managing Director

Bhavani Balasubramanian
Director

M. Ramaswamy
Chief Financial Officer

P.N. Srikant
CCO & Company Secretary

Statement of Standalone Profit and Loss

for the year ended 31st March, 2025

(₹ in crores)

Particulars	Note	2024-25	2023-24
Revenue from operations			
Interest Income	27	5,657.39	4,524.57
Lease Rental income (Net)		205.80	142.60
Fees and Commission Income	28	327.64	278.91
Dividend Income		168.08	346.41
Income from other Services		14.87	13.61
Recovery of Bad debts		43.27	56.13
Net gain on fair value changes	29	103.39	117.71
Total Revenue from operations		**6,520.44**	**5,479.94**
Other Income	30	75.63	14.44
Total Income		**6,596.07**	**5,494.38**
Expenses			
Finance cost	31	3,253.95	2,575.79
Employee benefit expenses	32	643.04	548.53
Administrative & other expenses	33	227.77	267.83
Depreciation & amortisation		168.12	131.75
Impairment/Provisions on financial instruments	34	241.51	273.81
Total expenses		**4,534.39**	**3,797.71**
Profit/(loss) before exceptional items and tax		2,061.68	1,696.67
Exceptional item	35	–	133.85
Profit/(loss) before tax		**2,061.68**	**1,830.52**
Tax expense		519.03	376.51
Current tax		470.87	401.77
Deferred tax		48.16	(25.26)
Profit/(loss) after tax for the Period		**1,542.65**	**1,454.01**
Other Comprehensive Income			
A (i) Items that will not be reclassified to profit or loss :			
Fair value change on Equity / Preference shares		472.43	786.60
Remeasurements of the defined benefit plans		(6.02)	(7.68)
(ii) Income tax relating to items that will not be reclassified to profit or loss		4.61	(181.20)
Sub-total (A)		**471.02**	**597.72**
B (i) Items that will be reclassified to profit or loss:			
Fair value change on cashflow hedge		(26.13)	(1.03)
(ii) Income tax relating to items that will be reclassified to profit or loss		6.58	0.26
Sub-total (B)		**(19.55)**	**(0.77)**
Other Comprehensive Income (A + B)		**451.47**	**596.95**
Total Comprehensive Income for the Period		**1,994.12**	**2,050.96**
Earnings per equity share of ₹10/- each			
Basic & diluted (₹)		138.85	130.87

Material Accounting policies and Notes to the Standalone Financial Statements 1-49

As per our report of even date attached
For **Brahmayya & Co.,**
Chartered Accountants
Firm Regd. No. 000511S
L Ravi Sankar
Partner
Membership No. 025929
For **R.G.N. Price & Co.,**
Chartered Accountants
Firm Regd. No. 002785S
K Venkatakrishnan
Partner
Membership No. 208591
Place : Chennai
Date : May 26, 2025

S. Viji
Chairman

Harsha Viji
Executive Vice Chairman

Bhavani Balasubramanian
Director

Rajiv C. Lochan
Managing Director

A.N. Raju
Deputy Managing Director

M. Ramaswamy
Chief Financial Officer

P.N. Srikant
CCO & Company Secretary

Statement of Changes in Equity for the year ended 31st March, 2025

a) Equity Share Capital (₹ in crores)

Particulars	Amount
Balance as at 31st March, 2024	**111.10**
Changes in equity share capital during the year	-
Balance as at 31st March, 2025	**111.10**

b) Other equity (₹ in crores)

Particulars	Reserves and Surplus					Other Comprehensive Income		Total
	Capital Reserve	Share Options Outstanding Account	Statutory Reserve	General Reserve	Retained Earnings	Equity / Preference shares through OCI	Effective portion of cash flow hedge	
Balance as at 31st March 2023	**6.60**	**3.10**	**1,926.63**	**3,505.78**	**2,183.42**	–	**0.77**	**7,626.30**
Changes in accounting policy or prior period errors	–	–	–	–	–	–	–	–
Restated balance as at 31st March 2023	**6.60**	**3.10**	**1,926.63**	**3,505.78**	**2,183.42**	–	**0.77**	**7,626.30**
(A) Profit After tax for the year	–	–	–	–	1,454.01	–	–	1,454.01
(B) Other comprehensive income:	–	–	–	–	–	–	–	–
Remeasurements of the defined benefit plans	–	–	–	–	(5.75)	–	–	(5.75)
Fair value change on Equity/Preference shares	–	–	–	–	–	603.47	–	603.47
Fair value change on cashflow hedge	–	–	–	–	–	–	(0.77)	(0.77)
Total Comprehensive income for the year (A)+(B)	–	–	–	–	**1,448.26**	**603.47**	**(0.77)**	**2,050.96**
Dividend payout (Final) – FY 22-23	–	–	–	–	(166.66)	–	–	(166.66)
Dividend payout (Interim) – FY 23-24	–	–	–	–	(155.56)	–	–	(155.56)
Options Granted during the year	–	5.27	–	–	–	–	–	5.27
Cost of shares transferred on exercise of option	–	(0.03)	–	–	–	–	–	(0.03)
Shares Forfeited	–	(0.22)	–	–	–	–	–	(0.22)
Deferred Employee Compensation Cost	–	0.53	–	–	–	–	–	0.53
Movement on account of Share Options	–	(1.82)	–	1.82	–	–	–	–
Transfer to Statutory reserve	–	–	–	–	(290.80)	–	–	(290.80)
Transfer from Retained earnings	–	–	290.80	–	–	–	–	290.80
Balance as at 31st March 2024	**6.60**	**6.83**	**2,217.43**	**3,507.60**	**3,018.66**	**603.47**	–	**9,360.59**

Statement of Changes in Equity for the year ended 31st March 2025

(₹ in crores)

Particulars	Reserves and Surplus					Other Comprehensive Income		Total
	Capital Reserve	Share Options Outstanding Account	Statutory Reserve	General Reserve	Retained Earnings	Equity / Preference shares through OCI	Effective portion of cash flow hedge	
Balance as at 31st March 2024	**6.60**	**6.83**	**2,217.43**	**3,507.60**	**3,018.66**	**603.47**	**–**	**9,360.59**
Changes in accounting policy or prior period errors	–	–	–	–	–	–	–	–
Restated balance as at 31st March 2024	**6.60**	**6.83**	**2,217.43**	**3,507.60**	**3,018.66**	**603.47**	**–**	**9,360.59**
(A) Profit After tax for the year	–	–	–	–	1,542.65	–	–	1,542.65
(B) Other comprehensive income:								
Remeasurements of the defined benefit plans	–	–	–	–	(4.50)	–	–	(4.50)
Fair value change on Equity / Preference shares	–	–	–	–	–	475.55	–	475.55
Fair value change on cashflow hedge	–	–	–	–	–	–	(19.55)	(19.55)
Total Comprehensive income for the year (A)+(B)	**–**	**–**	**–**	**–**	**1,538.15**	**475.55**	**(19.55)**	**1,994.15**
Dividend payout (Final) – FY 23-24	–	–	–	–	(177.77)	–	–	(177.77)
Dividend payout (Interim) – FY 24-25	–	–	–	–	(155.56)	–	–	(155.56)
Options Granted during the year	–	6.43	–	–	–	–	–	6.43
Cost of shares transferred on exercise of option	–	(0.02)	–	–	–	–	–	(0.02)
Shares Forfeited	–	(0.38)	–	–	–	–	–	(0.38)
Deferred Employee Compensation Cost	–	0.54	–	–	–	–	–	0.54
Movement on account of Share Options	–	(1.22)	–	1.22	–	–	–	–
Transfer to Statutory reserve	–	–	–	–	(308.53)	–	–	(308.53)
Transfer from Retained earnings	–	–	308.53	–	–	–	–	308.53
Balance as at 31st March 2025	**6.60**	**12.18**	**2,525.96**	**3,508.82**	**3,914.95**	**1,079.02**	**(19.55)**	**11,028.00**

Description of nature and purpose of other equity:

a) Capital Reserve: Represents reserve created on account of amalgamations and arrangements

b) Share Options Outstanding Account: Represents reserve on grant of option to employees of the company / group company under Employee Stock option Scheme.

c) Statutory reserve: Represents reserve created as per Section 45–IC of the Reserve Bank of India Act, 1934.

d) General reserve: Represents amount appropriated from retained earnings.

e) OCI Reserve: Equity/ Preference : represents the cumulative gains / losses arising on the fair valuation of equity / preference instruments measured at fair value through Other Comprehensive Income.

f) OCI Reserve: Cash flow hedge : Effective portion of cash flow hedges represents the cumulative effective portion of gains or losses arising on changes in fair value of hedging instruments entered into for cash flow hedges.

As per our report of even date attached
For **Brahmayya & Co.,**
Chartered Accountants
Firm Regd. No. 000511S
L Ravi Sankar
Partner
Membership No. 025929
For **R.G.N. Price & Co.,**
Chartered Accountants
Firm Regd. No. 002785S
K Venkatakrishnan
Partner
Membership No. 208591
Place : Chennai
Date : May 26, 2025

S. Viji
Chairman

Rajiv C. Lochan
Managing Director

Harsha Viji
Executive Vice Chairman

A.N. Raju
Deputy Managing Director

Bhavani Balasubramanian
Director

M. Ramaswamy
Chief Financial Officer

P.N. Srikant
CCO & Company Secretary

Cash Flow Statement for the year ended 31st March, 2025

(₹ in crores)

	2024–2025		2023–2024	
A. CASH FLOW FROM OPERATING ACTIVITIES:				
Profit before tax	2,061.68		1,830.52	
Add: Finance costs	3,253.95	5,315.63	2,575.79	4,406.31
Depreciation and Amortisation expense		168.12		131.75
Impairment/Provisions on financial instruments		241.51		273.81
(Gain)/loss on sale of property, plant and equipment		(28.59)		2.50
Share-based payment expense		5.16		4.28
Interest income from Investments		(239.88)		(159.06)
Net gain on fair value changes		(103.39)		(117.71)
Dividend income		(168.08)		(346.41)
Profit on sale of equity investment in Subsidiary		–		(133.85)
OPERATING PROFIT BEFORE WORKING CAPITAL CHANGES		**5,190.48**		**4,061.62**
(Increase)/Decrease in Leased assets – net of sales	(205.20)		(201.75)	
(Increase)/Decrease in Bank deposits	(781.27)		41.21	
(Increase)/Decrease in SLR Investments (net)	(633.10)		(142.99)	
(Increase)/ Decrease in trade and other receivables	(12.64)		(13.25)	
(Increase)/ Decrease in Loans	(7,608.48)		(8,525.74)	
(Increase)/ Decrease in Other financial assets	(0.12)		(1.86)	
(Increase)/ Decrease in Non financial assets	(34.31)		(21.95)	
(Increase)/ Decrease in Other non-financial assets	(184.78)		(38.50)	
Increase/ (Decrease) in trade and other payables	52.16		30.67	
Increase/(Decrease) in financial liabilities	30.76		37.59	
Increase/(Decrease) in other non-financial liabilities and provisions	10.66	(9,366.32)	7.73	(8,828.84)
Cash generated from / (used in) Operations		(4,175.84)		(4,767.22)
Financial costs	(2,785.36)		(2,157.48)	
Income Taxes Paid	(89.07)	(2,874.43)	(299.90)	(2,457.38)
NET CASH FROM / (USED IN) OPERATING ACTIVITIES (A)		**(7,050.27)**		**(7,224.60)**

(₹ in crores)

	2024–2025		2023–2024	
B. CASH FLOW FROM INVESTING ACTIVITIES:				
Payment for purchase and construction of property, plant and equipment		(25.77)		(45.58)
Payment for purchase and generation of intangible assets/ movement in Intangibles under development		(9.96)		(18.66)
Sale of investment in Equity instruments (Subsidiary)		–		151.31
Purchase of other investments		(27,019.68)		(26,145.33)
Sale of other investments		27,785.15		25,827.89
Proceeds from sale of property, plant and equipment, intangible assets and investment property		43.23		12.48
Interest received from Investments		178.55		117.84
Dividend income		168.08		346.41
NET CASH FROM / (USED IN) INVESTING ACTIVITIES (B)		**1,119.60**		**246.36**
C. CASH FLOW FROM FINANCING ACTIVITIES:				
Payment of Lease liability		(21.54)		(18.83)
Debt securities, deposits, sub-ordinated liabilities and other borrowings :				
Availment		34,793.12		35,595.27
Repayment		(28,821.38)		(27,891.03)
Dividend Paid		(333.33)		(322.22)
NET CASH FROM / (USED IN) FINANCING ACTIVITIES (C)		**5,616.87**		**7,363.19**
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS (A)+(B)+(C)		**(313.80)**		**384.95**
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR		522.22		137.27
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR		**208.42**		**522.22**
COMPONENTS OF CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR				
Cash, Cheques & drafts on hand		61.36		97.66
Balances with Banks		147.06		424.56
		208.42		**522.22**

As per our report of even date attached
For **Brahmayya & Co.,**
Chartered Accountants
Firm Regd. No. 000511S
L Ravi Sankar
Partner
Membership No. 025929
For **R.G.N. Price & Co.,**
Chartered Accountants
Firm Regd. No. 002785S
K Venkatakrishnan
Partner
Membership No. 208591
Place : Chennai
Date : May 26, 2025

S. Viji
Chairman

Rajiv C. Lochan
Managing Director

Harsha Viji
Executive Vice Chairman

A.N. Raju
Deputy Managing Director

Bhavani Balasubramanian
Director

M. Ramaswamy
Chief Financial Officer

P.N. Srikant
CCO & Company Secretary

NOTES TO THE STANDALONE FINANCIAL STATEMENTS

General information:

Sundaram Finance Limited ('the Company') is a Public Limited Company incorporated in India, having Corporate Identification Number (CIN) - L65191TN1954PLC002429 with its registered office located at No.21, Patullos Road, Chennai – 600 002. The Company is registered as a Non-Banking Finance Company (Deposit taking) with Reserve Bank of India and is primarily engaged in the business of financing of Commercial vehicles, Cars, construction equipment and other vehicles in the retail segment.

The equity shares of the Company are listed on the National Stock Exchange of India Limited.

1. BASIS OF PREPARATION AND PRESENTATION

1.1 Statement of Compliance

The Balance Sheet, the Statement of Profit and Loss and the Statement of Changes in Equity are prepared and presented in the format prescribed in the Division III of Schedule III to the Companies Act, 2013 (the "Act"). The Statement of Cash Flows has been prepared and presented as per the requirements of Ind AS 7 "Statement of Cash Flows". The Balance Sheet, Statement of Profit and Loss, Statement of Cash Flow and Statement of Changes in Equity are together referred as the financial statement of the Company.

The financial statements have been prepared as a going concern in accordance with the Indian Accounting Standard ('Ind AS'), notified under section 133 of the Companies Act,2013 read together with Rule 3 of the Companies (Indian Accounting Standards) Rules,2015 and Companies (Indian Accounting Standards) amendments Rules,2016 issued by the Ministry of Corporate Affairs (MCA). Any directions issued by the RBI or other regulators are implemented as and when they become applicable. In addition, the guidance notes and announcement issued by the Institute of Chartered Accountants of India are also applied, except where the compliance with other statutory provisions requires different treatment.

The accounting policies have been consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

All the amounts included in Standalone Financial Statements are reported in Indian Rupees (₹) and all values are rounded off to the nearest Crores except where otherwise indicated.

1.2 Accounting Convention

The Financial Statements have been prepared under the historical cost convention except for certain financial instruments that are measured at fair values at the end of each reporting period.

2. MATERIAL ACCOUNTING POLICIES

2.1 Revenue recognition

A) Interest Income

As per Ind AS 109, Financial Instruments, Interest income from financial assets is recognised on an accrual basis using effective interest rate method (EIR). Fee and commission income and expense that are integral to the effective interest rate on a financial asset or liability are included in the effective interest rate. The effective interest rate method is the rate that exactly discounts estimated future cash receipts (including all fees, transaction costs and other premiums or discounts paid or received) through the expected life of the financial instrument to the carrying amount on initial recognition.

B) Lease Income

Lessor Accounting

Leases for which the company is a lessor is classified as finance lease or operating lease based on the terms and conditions of the lease agreement.

Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee,

the contract is classified as a finance lease. All other leases are classified as operating leases.

1. Finance lease: Amount due from lessees under finance leases are recorded in balance sheet as receivables, being the amount equal to net investment in lease. The net investment in lease is the gross investment in lease less unearned finance income.

   The lease income earned are recognised in the profit and loss account based on pattern reflecting constant periodic return on the company's net investment in lease.

2. Operating lease: Assets leased out on operating lease are recognised as an asset under Property, Plant and Equipment in the balance sheet.

   Lease income from operating leases are recognised as income on straight line basis over the lease term. Where the rentals are structured solely to increase in line with expected general inflation to compensate for the Company's expected inflationary cost increases, such increases are recognised in the year in which such benefits accrue.

Lessee Accounting

The Company's lease asset classes primarily consist of leases for land and buildings. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (i) the contract involves the use of an identified asset (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognizes a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and low value leases. For these short-term and low value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

The lease liability is the present value of the lease payments to be made over the lease term using the incremental borrowing rates.

The right-of-use assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

Right of use assets are evaluated for impairment at each reporting date.

C) Fees and commission income

Fees, charges and reimbursements due from customers as per the contractual terms of the loan are recognised on realisation.

Servicing fees on securitisation transactions are recognised upon completion of services.

Commission and brokerage income earned from distribution of financial services are recognised as and when they are due.

D) Dividend Income

Dividend income from investments is recognised when the right to receive payment has been established.

E) Recoveries

The Company recognises income on recoveries of financial assets written off on realisation or when the right to receive the same without any uncertainties of recovery is established.

2.2 Evaluation of Business Model:

The Company monitors financial assets measured at amortised cost or fair value through other comprehensive income that are derecognised prior to their maturity to understand the reason for their disposal and whether the reasons are consistent with the objective of the business for which the asset was held. Monitoring is part of the Company's continuous assessment of whether the business model for which the remaining financial assets are held continues to be appropriate and if it is not appropriate whether there has been a change in business model and so a prospective change to the classification of those instruments.

The Company considers all relevant information and evidence available when making the business model assessment such as:

a. how the performance of the business model and the financial assets held within that business model are evaluated and reported to the Company's key management personnel.

b. the risks that affect the performance of the business model (and the financial assets held within that business model) and the way in which those risks are managed.

At initial recognition of a financial asset, the Company determines whether newly recognised financial assets are part of an existing business model or whether they reflect a new business model. The Company reassesses its business model at each reporting year to determine whether the business model has changed since the preceding year.

2.3 Measurement of fair values

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Company's accounting policies and disclosures require the measurement of financial and non-financial assets and liabilities at fair values. The Company has established policies and procedures with respect to measurement of fair values.

2.4 Financial instruments

A financial instrument is any contract that gives rise to a financial asset for one entity and a financial liability or equity instrument for another entity. Financial instruments also include derivative contracts such as foreign currency forward contracts and cross currency swaps. Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instruments.

Financial assets/liabilities

Financial assets and financial liabilities are initially measured at fair value. Transaction costs directly attributable to the acquisition of financial assets and financial liabilities measured at fair value through profit or loss are recognised immediately in profit or loss.

Transaction costs directly attributable to the acquisition or issue of financial assets and financial liabilities that are measured at amortised cost are added to or deducted from the fair value of the financial assets and financial liabilities, as appropriate, on initial recognition.

Classification and subsequent measurement:

Financial Assets

The Company classifies its financial assets as subsequently measured at either amortized cost or at fair value depending on the Company's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets.

At Amortised Cost

A financial asset is measured at amortised cost only if both of the following conditions are met:

- The asset is held within a business model whose objective is to hold them to collect contractual cash flows, and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the amount outstanding.

Such financial assets are subsequently measured at amortised cost using the Effective Interest Rate method.

Classification and measurement of financial instruments depends on the results of the Solely Payments of Principal and Interest on the principal amount outstanding ("SPPI") and the business model test.

Solely Payments of Principal and Interest ("SPPI")

The Company assesses the contractual terms of financial assets to identify whether they meet the SPPI test.

'Principal' for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortization of the premium/discount)

The most significant elements of interest within a lending arrangement are typically the consideration for the time value of money and credit risk. To make the SPPI assessment, the Company applies judgement and considers relevant factors.

Contractual terms that introduce exposure to risks or volatility in the contractual cash flows that are unrelated to a basic lending arrangement, such as exposure to changes in equity prices or commodity prices, do not give rise to contractual cash flows that are SPPI.

At Fair Value through Other Comprehensive Income (FVTOCI)

Financial assets are subsequently measured at fair value through other comprehensive income if these financial assets are held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding.

At Fair Value through Profit or Loss (FVTPL)

Any financial instrument, which does not meet the criteria for categorisation as amortized cost or as Fair Value Through Other Comprehensive Income (FVTOCI), is classified as at Fair Value Through P&L (FVTPL). In addition, the Company may elect to classify a debt instrument, which otherwise meets amortized cost or FVTOCI criteria, at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch'). Debt instruments included within the FVTPL category are measured at fair value with all changes recognised in the profit and loss.

Equity Investments

The Company accounts for equity investments in subsidiaries, associates and joint ventures at cost less impairment.

All other equity investments are designated at Fair Value Through Other Comprehensive Income (FVTOCI). The fair value changes on the instrument, excluding dividends, are recognised under Other Comprehensive Income (OCI). There is no recycling of the amounts from OCI to the statement of profit and loss on sale of investment.

Investment in Compulsorily Convertible Preference Shares (CCPS)

The Company designates investment in CCPS at FVTOCI. The fair value changes on the instrument, excluding dividends, are recognised under OCI. There is no recycling of the

amounts from OCI to the statement of profit and loss on sale of investment.

Fair value hierarchy

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consists of the following three levels:

Level 1 – This level includes financial assets that are measured by reference to quoted prices in active markets for identical assets or liabilities.

Level 2 – This level includes financial assets and liabilities, measured using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. price) or indirectly (i.e. derived from prices).

Level 3 – This level includes financial assets and liabilities measured using inputs that are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part, using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

Financial liabilities

All financial liabilities are subsequently measured at amortised cost using the effective interest rate method except for financial liabilities at FVTPL. A financial liability is classified as FVTPL if it is held-for-trading or it is a derivative or it is designated as FVTPL on initial recognition. Interest expense, foreign exchange gains (losses) and any gains and losses on de-recognition are recognised in the profit or loss.

Derivatives & Hedge Accounting

The company designates certain derivatives held for risk management as hedging instruments in qualifying hedging relationships. These derivatives qualify for hedge accounting and meet the criteria for cash flow hedge. The effective portion of the gain or loss arising on the fair value measurement of the hedging instrument is recognised in other comprehensive income.

2.5 Impairment of Financial Assets

The Company applies the Expected Credit Loss (ECL) model for recognising impairment losses on financial assets.

The accounting standard, Ind AS 109 does not specifically prescribe any methodology for computing ECL. However, entities are required to adopt sound and market acceptable methodologies which are in line with the size, complexity and risk-profile of the financial entity for computing the ECL. The Company uses three main components to measure ECL. These are, Exposure at Risk (EAR), Probability of Default (PD) and Loss Given Default (LGD). Exposure at Risk (EAR) is defined as the sum of Principal outstanding and interest accrued at the reporting date. PD is defined as the probability of borrowers defaulting on their obligations. LGD represents the economic loss, adjusted for cure rate, as a percentage of exposure at the time of default.

As per Ind AS 109, the Expected Credit Losses on financial instruments are classified under three stages.

Stage 1: Every financial asset is classified as stage 1, upon initial recognition. In addition, stage 1 contains all transactions with limited default risk.

Stage 2: Financial assets whose default risk has risen significantly since initial recognition and which are not classified as cases with limited default risk.

Stage 3: Financial assets that display objective evidence of impairment at the reporting date.

Accordingly, loan assets are categorised under three different stages, as under:

Stage 1: Where instalments are Current and 1-30 days overdue.

Stage 2: Where instalments are 31 days – 90 days overdue and

Stage 3: Where instalments are overdue beyond 90 days

12 months ECL represents the expected default events on the financial asset that are possible within 12 months after the reporting date.

Where the credit risk on the financial assets has not increased significantly since initial recognition, the loss is measured at an amount equal to 12 months ECL.

Where the credit risk on the financial assets has increased significantly since initial recognition, the loss is measured at an amount equal to the lifetime expected credit loss.

Lifetime Expected Credit Loss represent the expected credit loss from default events over the expected life of a financial asset.

The Probability of Default (PD)model has been developed for all the major asset classes using a statistical and iterative approach. The design and construction of the model involves identification of various credit parameters and variables that have a strong and direct correlation to propensity of default.

The PD model reflects to the probability of default, taking into consideration the inherent credit quality of the borrower and the residual tenor of each contract. It relies on not only historical information and the current economic environment, but also considers forward-looking information such as the forecasts on the macroeconomic outlook, including emerging risks.

The PD for stage 3 contracts is considered at 100%.

Where a customer has one contract in stage 3 and one or more contracts in stage 1 / stage 2, the PD for all the contracts is considered at 100%.

The PD is considered at 100% for (a) Customers in stage 3 and (b) Customers who were earlier in stage 3 and currently in stage 1/ Stage 2 whose arrears have not been fully updated since their slippage into Stage 3.

As per ECL policy, the company provides 100% for the identified fraud cases and accounts where recoverability is uncertain.

Loss Given Default (LGD)

LGD represents the economic loss, adjusted for cure rate, as a percentage of exposure at the time of default. Economic loss is the estimated shortfall in realisation of dues, in the event of default. Contracts that have turned delinquent do not necessarily involve ultimate losses, since many of them are resolved through corrective actions. The cure rate is calculated as the percentage of number of contracts which were in Stage 2/Stage 3 and collected in full or moved to stage 1 in a year.

Similarly, LGD has been estimated using the past write off experiences and collateral approach. The model of ECL so computed is yearly evaluated and impact thereof is recognised in the Statement of Profit and Loss.

The carrying amounts of assets are reviewed at each balance sheet date to ascertain impairment based on internal / external factors. An impairment loss is recognised when the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the higher of the net selling price of the assets and their value in use.

Policy on write off: Loans are written off when the value of underlying security/other collateral is not sufficient to cover the loan exposure or where the underlying security / customer are not traceable. In such cases, the company takes legal recourse for recovery of shortfall of dues, if any.

De-recognition of financial assets and financial liabilities

Financial asset: A financial asset or a part thereof is primarily de-recognised when:

The right to receive contractual cash flows from the asset has expired, or

The Company has transferred its right to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks

and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

If the company enters into transactions whereby it transfers assets recognised on its balance sheet, but retains all or substantially all the risks and rewards of the transferred assets, the transferred assets are not de-recognised.

On de-recognition of a financial asset, the difference between the carrying amount of the asset and the consideration received is recognised in profit or loss.

Financial liabilities: The Company de-recognises a financial liability when its contractual obligations are discharged, cancelled or expired.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet when the Company has a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

2.6 Employee Benefits

Short term Employee benefits

Short term employee benefits for services rendered by employees are recognised during the period when the services are rendered.

Post-Employment benefits

Defined contribution plans

1. **Superannuation:** The Company contributes to the Superannuation Fund, which is administered by trustees and managed by the Life Insurance Corporation of India (LIC). The contributions are charged to the Statement of Profit and Loss.

2. **Employees' Pension Scheme and Employees' State Insurance Scheme:** The Company also contributes to a government administered Employees' Pension Scheme under the Employees Provident Fund Act and to Employees' State Insurance Schemes on behalf of its employees.

Defined benefit plans

1. **Gratuity:** The Company makes an annual contribution to a Gratuity Fund administered by trustees and managed by LIC. The company accounts its liability based on actuarial valuation, as at the balance sheet date, using projected unit credit method.

   The change in defined benefit plan liability is split into changes arising out of service, interest cost and re-measurements and the change in defined benefit plan asset is split between interest income and re-measurements. Changes due to service cost and net interest cost / income is recognised in the statement of profit and loss.

   Re-measurement of the net defined benefit liability/ (asset) comprising actuarial gains and losses and the return on the plan assets (excluding amounts included in net interest on the net defined benefit liability /asset) are recognised in other comprehensive income.

2. **Provident Fund:** Contributions are made to the company's Employees Provident Fund Trust in accordance with the fund rules. The interest rate payable by the trust to the beneficiaries every year is notified by the Government. The company has an obligation to make good the shortfall, if any, between the return from the investment of the trust and the notified interest rate based on actuarial valuation. The monthly contribution made by the Company is recognised as employee benefit expense in the Statement of Profit and Loss.

Other Long-Term Employee Benefits

Leave Encashment: The company accounts its liability based on actuarial valuation, as at the balance sheet date, using projected unit credit method.

2.7 Share Based Payments:

Employee Stock Options: The Company has an employee stock option scheme in accordance with SEBI guidelines 1999. It recognises the compensation expense relating to share based payments in accordance with Ind AS 102 – Share based payments.

The equity settled share based payments to employees is measured at the fair value of the equity instrument at the grant date.

The equity settled shares vest in a graded manner over the vesting period. The fair value determined on the grant date of equity settled share payment is expensed on straight line basis over the vesting period of the respective tranches of such grants based on company's estimate of equity instruments that will eventually vest with a corresponding increase in equity. At the end of each financial year, the company revises its estimate of the number of equity instruments that are expected to vest. The impact of the revision of the original estimates, if any, is recognised in profit and loss in such a way that the cumulative expense reflects the revised estimate with a corresponding adjustment to equity.

The cash settled share-based payments vest in a graded manner over the vesting period and are measured initially at fair value of the liability and re-measured at the end of each reporting period until the liability is settled.

The option carries neither right to Dividend nor voting rights.

2.8 Income Taxes

Tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in OCI.

Current tax

Current tax is measured at the amount expected to be paid in respect of taxable income for the year in accordance with the Income Tax Act, 1961. Current tax comprises the tax payable on the taxable income or loss for the year and any adjustment to the tax payable in respect of previous years. It is measured using tax rates enacted at the reporting date.

Current tax assets and liabilities are offset only if, the Company has a legally enforceable right to set off the recognised amounts; and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable income.

The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities. It is measured using tax rates enacted or substantively enacted at the reporting date.

Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that future taxable income will be available against which the deductible temporary differences can be utilized. Deferred tax assets are reviewed at each reporting date and based on management's judgement, are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax assets and liabilities are offset only if the Company:

a) Has a legally enforceable right to set off current tax assets against current tax liabilities; and

b) The deferred tax assets and the deferred tax liabilities

relate to income taxes levied by the same taxation authority.

Current and Deferred tax for the Year

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

2.9 Property plant and equipment (PPE)

The property plant and equipment are the assets held for the use in the supply of services.

Property, plant and equipment's are stated in the balance sheet at cost (net of duty/ tax credit availed) less accumulated depreciation and accumulated impairment losses.

Cost of acquisition is inclusive of freight, non-refundable duties & taxes and other directly attributable cost of bringing the asset to its working condition for the intended use.

Freehold land is not depreciated.

An item is recognised as property plant and equipment if and only if it is probable that future economic benefits associated with the item will flow to the company and its costs can be measured reliably. Subsequent expenditure is added to the carrying amount or recognized as separate asset, when the Company expects future economic benefits from that item.

Depreciation is recognised to write off the cost of assets less their residual values over their useful lives, using the written down value method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

Estimated useful lives of the assets, based on technical assessment, which are different in certain cases from those prescribed in Schedule II of the Companies Act 2013, are as follows:

(in Years)

Assets	Plant and machinery	Computers-End user services	Computers-Servers and Network	Vehicles	Office equipment
Own	15	7	10	5	8
Operating lease	5	3	6	4	–

The property plant and equipment with definite life are reviewed for impairment whenever the events or changes indicate that their carrying value may not be recoverable.

Depreciation charge for impaired assets is adjusted in future periods in such a manner that the revised carrying amount of the asset is allocated over its remaining useful life.

An item of the property plant and equipment is de-recognised upon disposal or when no future economic benefits are expected to arise from the continued use of asset. Any gain or loss arising on the disposal or retirement of the item of property plant equipment is determined as the difference between the sale proceeds and carrying amount of the asset and is recognised in profit and loss.

2.10 Investment property

Property held to earn rental income or for capital appreciation or both and that is not occupied by the company is classified as Investment Property.

It is measured initially at cost of acquisition including transaction costs, borrowing cost and other directly attributable cost in bringing the asset to its working condition for its intended use. Subsequent expenditure is capitalized to the asset carrying amount only when it is probable that the future economic benefit associated with the expenditure will flow to the company.

The fair value of investment property has been determined by property valuer, having recognised qualifications and experience.

Depreciation is provided on written down value method by adopting useful life of 60 years in the case of Building as

prescribed under schedule II to the Companies Act, 2013 after retaining 5% of Original cost as residual value for Buildings.

2.11 Intangible assets

Intangible assets are identified non-monetary assets without physical existence. Intangible assets with finite useful lives that are acquired separately are capitalized and carried at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets are recognized in books only when it is probable that future economic benefits associated with the asset will flow to the company and the cost can be measured reliably.

The cost of the intangible asset shall include the purchase price, including non-refundable duties and taxes, all the directly attributable costs to bring the intangible to the present location, working condition and intended use.

Intangible assets represent computer software whose cost is amortized over their expected useful life 2 to 5 years on a straight-line basis.

The estimated useful life and amortization method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Impairment loss, if any, is provided to the extent, the carrying amount of assets exceeds their recoverable amount. Recoverable amount is the higher of an assets net selling price and the present value of estimated future cash flows expected to arise from the continuing use of the asset and from its disposal at the end of its useful life.

Intangible Assets under development

Development expenditure on new products is capitalized as intangible asset if all the following are demonstrated.

- Technical feasibility of completing the asset
- Intention to complete the asset
- The ability to use or sell the asset
- Probability that the intangible asset will generate future economic benefits
- Availability of adequate technical, financial and other resources to complete the intangible asset
- The ability to measure reliably the expenditure attributable during the development stage.

2.12 Dividend

The final dividend on shares is recorded as a liability on the date of approval by the shareholders and interim dividends are accounted on payment basis as they are revocable till actually paid.

2.13 Cash flow Statement

Cash flows are reported using the indirect method, whereby net profit after tax is adjusted for the effects of transactions of non-cash nature, tax and any deferrals or accruals of past or future cash receipts or payments. The cash flows are prepared for the operating, investing and financing activities of the Company. Cash comprises of cash on hand and demand deposits with banks. Cash equivalents are short-term deposits with banks (with an original maturity of three months or less from the date of placement) and cheques on hand. Short term and liquid investments being subject to more than insignificant risk of change in value, are not included as part of cash and cash equivalents.

2.14 Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognised only when the company has a present obligation (legal or constructive) as a result of past events, and it is probable that it is required to settle the obligation, and a reliable estimate can be made of the amount of obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the obligation at the reporting date, considering the risk and uncertainties surrounding the obligation.

Contingent liabilities

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more future uncertain events not wholly within the control of the Company (or)

There is a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made.

2.15 Earnings Per Share

The basic earnings per share has been computed by dividing the net income attributable to equity shareholders by weighted average number of shares outstanding during the year / period.

The diluted earnings per share have been computed using weighted average number of shares adjusted for effects of all potentially dilutive equity shares.

3. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

The preparation of financial statements in accordance with Ind AS requires use of estimates and assumptions for some items, which might have an effect on their recognition and measurement in the balance sheet and statement of profit and loss. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. The actual results may differ from these estimates. The Company's management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Any revision to the accounting estimates is recognized prospectively in the current and future periods.

Accounting estimates and judgements are used in various line items in the financial statements for e.g.:

- Business model assessment [Refer note no. 2.2]
- Fair value of financial instruments [Refer note no. 2.3]
- Impairment of financial assets [Refer note no. 2.5]

4. OTHER ACCOUNTING POLICIES :

Service income

Revenue is recognised upon transfer of control of promised services to customer in an amount that reflects the consideration we expect to receive as per the agreement with the customer.

Foreign Currency transaction

Transactions in foreign currency are accounted at the exchange rates prevailing on the date of the transaction. The foreign currency borrowing being a monetary liability is restated to INR (being the functional currency of the Company) at the prevailing rates of exchange at the end of every reporting period with the corresponding exchange gain/ loss being recognised in profit or loss. The Company enters into forward exchange contracts, forward rate agreements, coupon only swaps and interest rate swaps. The Company undertakes such transactions for hedging its balance sheet. The foreign currency borrowing and derivative swaps are treated as separate transactions.

The derivatives (swaps, forward rate agreements and forward contracts) are classified at fair value through profit or loss (FVTPL) under Ind AS 109, Financial Instruments with the resultant gain or loss being taken to profit or loss.

Note 5: Cash and cash equivalents

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Cash on hand	9.32	7.17
Balances with Banks	147.06	424.56
Cheques, drafts on hand	52.04	90.49
TOTAL	**208.42**	**522.22**

Note 6: Bank Balance other than specified in Note 5 above

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Unpaid dividend account	6.50	5.33
Balances with banks*	1,759.61	890.84
TOTAL	**1,766.11**	**896.17**

* includes :

a) ₹ 850.10 crores (as on 31.03.2024 ₹ 629.16 crores) provided as collateral for assets securitised.

b) In accordance with the Reserve Bank of India directives, the company has created a floating charge on the bank deposits of ₹ 135.00 crores (as on 31.03.2024 ₹ 222.50 crores) towards statutory liquidity requirements in favour of trustees representing the deposit holders of the Company.

c) A Bank Guarantee amounting to ₹ 1.82 crores (as on 31.03.2024 - ₹ 1.82 crores) has been provided for demand raised under TNVAT Act in respect of VAT on sale of repossessed vehicles.

d) Bank Guarantee amounting to ₹ 0.12 crores (as on 31.03.2024 - ₹ 0.27 crores) for Legal proceedings with respect to repossessed assets.

e) Bank deposit Nil (as on 31.03.2024 - ₹ 1.19 crores) placed for obtaining Letter of Credit on behalf of our Customers.

Note 7 : Derivative Financial Instruments

The details of the outstanding derivative instruments and their fair values are as below:

Part I (₹ in crores)

Particulars	March 31, 2025			March 31, 2024		
	Notional amount	Fair Value		Notional amount	Fair Value	
		Assets	Liabilities		Assets	Liabilities
(i) Currency derivatives:						
- Currency swaps	–	–	–	–	–	–
- Forward Contracts	–	–	–	–	–	–
Subtotal (i)	**–**	**–**	**–**	**–**	**–**	**–**
(ii) Interest rate derivatives:						
- Forward Rate Agreements & Interest Rate Swaps	5,353.45	–	26.13	–	–	–
Subtotal (ii)	5,353.45	–	26.13	–	–	–
Total Derivative Financial Instruments (i)+(ii)	**5,353.45**	**–**	**26.13**	**–**	**–**	**–**
Derivative Financial Asset / Liability (net)	–	**–**	**26.13**	–	–	**–**

Part II - Included in above (Part I) are derivatives held for hedging and risk management purposes as follows:

(₹ in crores)

Particulars	March 31, 2025			March 31, 2024		
	Notional amount	Fair Value		Notional amount	Fair Value	
		Assets	Liabilities		Assets	Liabilities
(i) Cash flow hedging:						
- Interest rate derivatives	5,353.45	–	26.13	–	–	–
(ii) Undesignated derivatives	**–**	–	**–**	**–**	**–**	–
Total Derivative Financial Instruments (i)+(ii)	**5,353.45**	–	**26.13**	**–**	**–**	–
Derivative Financial Asset / Liability (net)	–	–	**26.13**	–	–	–

Notes:

1) The Company has designated the Interest rate swaps (IRS), which were entered to mitigate interest rate risk on its variable interest rate rupee term loans, as hedging instruments. The risk management strategy and the use of derivatives are explained in Note 38 - Financial Risk Management Framework and Note 44.03 - Derivatives.

Note 7A: Derivatives designated as Hedging Instruments

The impact of the hedging instrument on the balance sheet as at 31st March 2025 is as follows:

(₹ in crores)

Hedged Instrument	Notional Amount	Carrying Amount	Line item in the Balance sheet	Change in fair value used for measuring ineffectiveness for the period
Interest rate swap	5,353.45	(26.13)	Derivative Financial Instruments	(26.13)

The impact of hedged items on the Balance sheet is as follows:

(₹ in crores)

Hedged Item	Change in value used for measuring ineffectiveness	Cash flow hedge reserve as on 31.03.2025
Floating rate borrowings	–	(19.55)

The effect of cash flow hedge in the statement of profit and loss and other comprehensive income is as follows:

(₹ in crores)

Hedged Item	Total hedging gain / (loss) recognised in OCI	Ineffectiveness recognised in the profit and loss	Line item in the statement of profit and loss that include the hedge ineffectiveness	Amount reclassified from cash flow hedge reserve to Profit or loss	Line item in the statement of profit or loss that includes the reclassification adjustment
Floating rate borrowings	(26.13)	–	NA	–	NA

Note 8: Receivables

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Trade receivables		
- Secured, considered good		
- Unsecured, considered good	19.72	27.98
- Receivables - credit impaired	0.07	0.01
Less: Impairment loss on above	(0.04)	(0.10)
Sub-total - Trade receivables	**19.75**	**27.89**
Other receivables		
- Secured, considered good	38.64	17.77
Less: Impairment loss	(0.16)	(0.12)
- Unsecured, considered good	0.12	0.15
Less: Impairment loss	(0.04)	(0.11)
Sub-total - Other receivables	**38.56**	**17.69**
TOTAL	**58.31**	**45.58**

No debts are due from directors or other officers or any of them either severally or jointly with any other person. No debts are due from Firms, Limited Liability Partnerships or Private companies in which any director is a partner or a director or a member.

Trade Receivables ageing schedule as at 31st March, 2025

(₹ in crores)

Particulars	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 Months	6 months to 1 year	1 to 2 years	2 to 3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	–	14.38	–	–	–	–	14.38
(ii) Undisputed Trade Receivables – credit impaired	–	0.07	–	–	–	–	0.07
(iii) Disputed Trade Receivables considered good	–	–	–	–	–	–	–
(iv) Disputed Trade Receivables – credit impaired	–	–	–	–	–	–	–
(v) Unbilled revenue – considered good	5.34	–	–	–	–	–	5.34

Trade Receivables ageing schedule as at 31st March, 2024

(₹ in crores)

Particulars	Outstanding for following periods from due date of payment						
	Not Due	Less than 6 Months	6 months to 1 year	1 to 2 years	2 to 3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	–	22.18	0.03	–	0.01	0.01	22.23
(ii) Undisputed Trade Receivables – credit impaired	–	0.01	–	–	–	–	0.01
(iii) Disputed Trade Receivables considered good	–	–	–	–	–	–	–
(iv) Disputed Trade Receivables – credit impaired	–	–	–	–	–	–	–
(v) Unbilled revenue – considered good	5.75	–	–	–	–	–	5.75

Note 9: Loans
Carried at amortised cost

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Hypothecation loans	48,251.90	41,073.18
Term Loans	1,085.65	957.69
Advance for business assets	295.90	286.13
Amount retained on Assets securitised / assigned	0.37	1.25
Loans repayable on Demand	35.30	47.10
Bills Purchased and Bills Discounted	–	22.59
Net investment in lease	177.37	87.05
Other loans @	60.60	45.64
Total Loans - Gross	**49,907.09**	**42,520.63**
Less: Impairment loss allowance	(533.59)	(443.82)
Total Loans - Net	**49,373.50**	**42,076.81**
Of the above		
Secured by tangible assets	49,132.47	41,726.78
Covered by Bank/Government Guarantees	53.74	196.69
Secured by Deposits	7.89	8.02
Unsecured	712.99	589.14
Total Loans - Gross	**49,907.09**	**42,520.63**
Less: Impairment loss allowance	(533.59)	(443.82)
Total Loans - Net	**49,373.50**	**42,076.81**
Loans in India		
Public Sector	–	–
Others *	49,907.09	42,520.63
Total Loans - Gross	**49,907.09**	**42,520.63**
Less: Impairment loss allowance	(533.59)	(443.82)
Total Loans in India - Net - (A)	**49,373.50**	**42,076.81**
Loans outside India	**–**	**–**
Less: Impairment loss allowance	–	–
Total Loans outside India - Net - (B)	–	–
Total loans (A) + (B)	**49,373.50**	**42,076.81**

@ includes loans to employees and loan against deposits

* includes loans to Individuals, Sole proprietorship, Partnership, LLPs, Private and Public Limited companies.

There are no Loans or Advances in the nature of loans granted to promoters, directors, KMPs and the related parties that are:

(a) repayable on demand or

(b) without specifying any terms or period of repayment

Note 10: Investments

(₹ in crores)

Particulars	Note No.	Face Value (₹)	March 31, 2025		March 31, 2024	
			Holding (Number)	Carrying Amount	Holding (Number)	Carrying Amount
At Cost:						
Equity Instruments						
- Subsidiaries						
Sundaram Asset Management Company Limited		10	9,62,51,566	261.58	9,62,51,566	261.12
Sundaram Home Finance Limited		10	10,12,54,438	1,154.71	10,12,54,438	1,153.79
Sundaram Fund Services Limited	i	10	15,03,000	0.64	4,50,03,000	0.64
Sundaram Trustee Company Limited		10	50,000	2.29	50,000	2.29
LGF Services Limited		10	2,50,000	0.05	2,50,000	0.05
				1,419.26		**1,417.89**
- Joint Ventures						
Royal Sundaram General Insurance Co. Limited		10	22,45,00,000	585.91	22,45,00,000	585.66
Total - A				**2,005.17**		**2,003.55**
At fair value through other comprehensive income:						
Equity Instruments						
Experian Credit Information Company of India Private Limited		10	1,12,00,000	11.20	1,12,00,000	11.20
Sundaram Finance Holdings Limited	ii	5	4,42,03,076	1,354.96	4,42,03,076	882.51
				1,366.16		**893.71**
Preference Shares						
Series A Compulsorily Convertible Preference Shares of RBSG Capital Private Limited		10	10,15,148	5.65	10,15,148	5.65
Total - B				**1,371.81**		**899.36**
At fair value through profit or loss:						
- Mutual Funds						
Sundaram Liquid Fund		1,000	7,65,388	175.41	25,92,381	552.79
SBI Liquid Fund		1,000	3,58,325	145.33	–	–

(₹ in crores)

Particulars	Note No.	Face Value (₹)	March 31, 2025		March 31, 2024	
			Holding (Number)	Carrying Amount	Holding (Number)	Carrying Amount
HDFC Ultra Short Term Fund		10	–	–	10,72,24,045	151.07
Nippon India Ultra Short Duration Fund		1,000	–	–	1,87,199	75.48
ICICI Prudential Ultra Short Term Fund		10	–	–	2,77,17,976	75.48
Aditya Birla Sun Life Savings Fund		100	14,71,276	80.43	–	–
SBI Magnum Ultra Short Duration Fund		1,000	1,70,352	101.63	–	–
Sundaram Mutual Fund - Seed Capital	iii		–	31.35	–	29.01
				534.14		**883.83**
- Alternative Investment Funds						
Sponsor investments						
Sundaram Alternative Opportunities Series –						
High Yield Secured Debt Fund II	iv		–	5.00	–	5.00
High Yield Secured Real Estate Fund III	iv		–	5.00	–	5.00
Sundaram High Yield Secured Real Estate Fund IV	iv		–	3.50	–	2.50
Sundaram Alternates - Emerging Corporate Credit Opportunities Fund - Series 1	iv		–	4.50	–	1.75
Sundaram India Premier Fund	iv	1,000	55,201	10.58	85,420	17.29
Sundaram Alternative Opportunities Fund -						
ACORN	iv	1,00,000	816	19.16	816	17.95
ATLAS	iv	1,00,000	1,000	15.04	1,000	13.12
ATLAS II	iv	1,00,000	895	12.53	814	10.14
Others						
Sundaram Alternative Opportunities Series –						
High Yield Secured Debt Fund II			–	29.28	–	80.75
High Yield Secured Real Estate Fund III			–	55.01	–	55.00
Sundaram High Yield Secured Real Estate Fund IV			–	124.38	–	35.00
Sundaram Alternates - Emerging Corporate Credit Opportunities Fund - Series 1			–	175.50	–	61.25
Trifecta Venture Debt Fund III		100	49,70,500	49.97	45,95,500	45.98
Amicus Capital Partners India Fund II		100	7,91,279	7.39	4,81,996	4.82
				516.85		**355.55**
				1,050.99		**1,239.38**
Less: Provision for AIF investments ^				(0.58)		(69.61)
Total - C				**1,050.41**		**1,169.77**

(₹ in crores)

Particulars	Note No.	Face Value (₹)	March 31, 2025		March 31, 2024	
			Holding (Number)	Carrying Amount	Holding (Number)	Carrying Amount
At amortised cost:						
Debt securities						
- Government Securities:						
Central Government Loans	ii	100	1,24,00,000	124.55	1,55,89,300	157.07
State Government Loans	ii	100	10,23,44,500	1,044.70	4,57,50,000	464.99
				1,169.25		**622.06**
- Treasury Bills:	ii	100	–	–	5,25,00,000	519.85
- Non-Convertible Debentures:						
SK Finance Limited	ii	1,00,000	9,950	107.28	–	–
Navi Finserv Limited	ii	1,000	10,00,000	100.26	10,00,000	99.71
Vivriti Capital Limited	ii	1,00,000	10,000	100.15	5,000	50.43
Veritas Finance Private Limited	ii	1,00,000	10,000	99.12	–	–
MAS Financial Services Limited	ii	1,00,000	8,500	84.87	–	–
DMI Finance Private Limited	ii	1,00,000	7,500	77.59	–	–
Aye Finance Private Limited	ii	1,00,000	7,500	56.00	–	–
Kosamattam Finance Limited	ii	1,00,000	5,000	41.86	–	–
Five Star Business Finance Limited	ii	1,00,000	4,000	40.91	4,000	40.85
Ugro Capital Limited	ii	1,000	2,11,161	20.90	–	–
Muthoot Microfin Limited	ii	1,00,000	2,500	15.64	2,500	25.04
Belstar Microfinance Limited	ii	1,00,000	2,500	6.35	2,500	19.00
Annapurna Finance Private Limited		1,00,000	2,500	6.25	2,500	18.71
Aye Finance Private Limited		1,00,000	2,500	6.25	2,500	18.70
Lendingkart Finance Limited		1,00,000	2,500	3.14	2,500	15.65
Keertana Finserv Private Limited	ii	1,00,000	–	–	1,500	8.21
Creditaccess Grameen Limited	ii	1,000	–	–	4,77,500	48.05
Kosamattam Finance Limited		1,000	–	–	2,50,000	14.97
				766.56		**359.32**
- Commercial Paper:						
Muthoot Fincorp Limited	ii	5,00,000	2,500	120.63	–	–
Northern Arc Capital Limited		5,00,000	2,000	96.58	6,000	286.69
Muthoot Capital Services Ltd		5,00,000	1,000	48.75	–	–
IIFL Samasta Finance Limited		5,00,000	1,000	47.80	1,000	48.25

(₹ in crores)

Particulars	Note No.	Face Value (₹)	March 31, 2025		March 31, 2024	
			Holding (Number)	Carrying Amount	Holding (Number)	Carrying Amount
Muthoottu Mini Financiers Limited		5,00,000	1,000	47.33	-	-
HDFC Securites Limited	ii	5,00,000	–	–	2,000	99.60
Tata Capital Limited	ii	5,00,000	–	–	2,000	99.47
L&T Finance Holdings Limited	ii	5,00,000	–	–	2,000	98.88
Bajaj Finance Limited	ii	5,00,000	–	–	2,000	98.80
				361.09		**731.69**
- Pass Through Certificates:				139.34		78.37
				2,436.25		**2,311.29**
Less: Allowance for Impairment loss				(1.05)		(1.06)
Total - D				**2,435.20**		**2,310.23**
Total Investments * A+B+C+D (Net of allowance for impairment loss)				**6,862.59**		**6,382.92**

^ Provision made in compliance to the RBI circular on Investments in AIFs vide notification dated 19th December 2023 & 27th March 2024 respectively.

* All investments of the company are in India.

Notes:

i) In accordance with the scheme of reduction of Equity Share Capital approved by the National Company Law Tribunal (NCLT) vide their order dated 14th November 2024, Sundaram Fund Services Limited (SFSL), a wholly owned subsidiary of the Company, reduced its paid up Equity Share Capital from ₹45 Crores (4,50,03,000 Equity Shares of ₹10/- each) to ₹1.50 Crores (i.e. 15,03,000 Equity Shares of ₹10/- each).

ii) Represent Quoted Investments.

iii) Represents investments in the growth option of the open-ended schemes of Sundaram Mutual Fund in compliance with the seed capital requirements as stipulated by SEBI (Mutual Funds) Regulations, 1996, as amended from time to time. The same cannot be redeemed unless the scheme is wound up.

iv) Represents sponsor investments, in compliance with SEBI (Alternative Investment Funds) Regulations, 2012 and the same cannot be redeemed unless the Fund is wound up.

v) In accordance with the Reserve Bank of India directives, the company has created a floating charge on the statutory liquid assets comprising investment in Government Securities of face value ₹767.45 Crores (amortised cost - ₹780.30 Crores).

Note 11: Other Financial assets

(₹in crores)

Particulars	March 31, 2025	March 31, 2024
Carried at amortised cost		
- Security deposits	10.57	9.27
- Other advances	7.66	8.84
Less: Impairment loss on the above	(0.35)	(0.23)
TOTAL	**17.88**	**17.88**

Note 12: Disclosure pursuant to Ind AS 12 "Income Taxes"

a) Major components of tax expense / (income) :

(₹ in crores)

Sl.no.	Particulars	2024-25	2023-24
(a)	**Profit or Loss section :**		
	(i) Current income tax :		
	Current income tax expense	470.87	401.77
	(ii) Deferred tax :		
	Tax expense on origination and reversal of temporary differences	48.16	(25.26)
	Income tax expense reported in Profit or Loss [(i) + (ii)]	**519.03**	**376.51**
(b)	**Other Comprehensive Income (OCI) section :**		
	(i) Items not to be reclassified to profit or loss in subsequent periods:	(4.61)	181.20
	Current tax expense/(income) :		
	On remeasurement of defined benefit plans	(1.52)	(1.93)
	Deferred tax expense/(income) :		
	On Fair value change on Equity / Preference shares	(3.09)	183.13
	(ii) Items to be reclassified to profit or loss in subsequent periods :		
	Deferred tax expense/(income) :		
	On Fair value change on cashflow hedge	(6.58)	(0.26)
	Income tax expense reported in Other Comprehensive Income (i) +(ii)	**(11.19)**	**180.94**
	Income tax expense reported in retained earnings	**507.84**	**557.45**

b) Reconciliation of tax expense and the accounting profit multiplied by domestic tax rate applicable in India :

(₹ in crores)

Sl. No.	Particulars		2024–25	2023–24
(a)	**Profit before tax and exceptional items**		2,061.68	1,696.67
(b)	**Profit on exceptional items**		–	133.85
(c)	**Profit before tax**		2,061.68	1,830.52
(d)	Corporate tax rate as per Income Tax Act 1961		25.17%	25.17%
(e)	**Tax on Accounting profit**	**(e)=(c)*(d)**	**518.88**	**460.70**
(f)	(i) Tax on income deductible / exempt from tax :			
	(A) Dividend income (deduction u/s. 80M)		33.84	63.66
	(ii) Tax on expenses not tax deductible :			
	CSR expenses/Donations		5.95	3.44
	(iii) Tax on exceptional items		–	13.40
	(iv) Tax effect on various other items		(28.04)	10.58
	Total effect of tax adjustments [(i) –(ii) + (iii) + (iv)]		(0.15)	84.20
(g)	**Tax expense recognised during the year (g)=(e)–(f)**		**519.03**	**376.51**
(h)	**Effective tax Rate (h)=(g)/(c)**		**25.18%**	**20.57%**

(c) Components of deferred tax assets / (liabilities) recognised in Balance Sheet and Statement of Profit or Loss :

(₹ in crores)

Sl. No.	Particulars	Balance sheet		Statement of Profit or Loss	
		March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024
(a)	Items disallowed u/s.43B of the Income Tax Act 1961	8.05	7.58	0.47	2.14
(b)	Provision for doubtful debts and advances	90.25	90.37	(0.12)	(4.65)
(c)	Difference between book depreciation and tax depreciation	43.94	38.76	5.18	4.96
(d)	Fair value change on Equity / Preference shares (OCI)	(180.04)	(183.13)	3.09	(183.13)
(e)	Other temporary differences	14.47	61.58	(47.11)	23.07
	Deferred tax (expense)/income	–	–	**(38.49)**	**(157.62)**
	Net deferred tax assets/(liabilities)	**(23.33)**	**15.16**		

d) Reconciliation of deferred tax assets / (liabilities):

(₹ in crores)

Sl. no.	Particulars	March 31, 2025	March 31, 2024
(a)	Opening balance as at April 1	15.16	172.77
(b)	Tax income/(expense) during the period recognised in :		
	(i) Statement of Profit and Loss in Profit or Loss section	(48.16)	25.26
	(ii) Statement of Profit and Loss under OCI section	9.67	(182.87)
Closing balance		**(23.33)**	**15.16**

Note 13 : Investment Property

(₹ in crores)

Particulars	Land*	Building*	Total
GROSS BLOCK AT COST			
As at 31.03.2024	90.61	11.54	102.15
Additions	–	–	–
Deductions	1.72	–	1.72
Asset held for sale	19.44	0.05	19.49
Asset Transfer to PPE	–	3.51	3.51
As at 31.03.2025	**69.45**	**7.98**	**77.43**
DEPRECIATION			
Upto 31.03.2024	–	3.53	3.53
Additions	–	0.29	0.29
Deductions	–	–	–
Asset held for sale	–	0.01	0.01
Asset Transfer to PPE	–	1.04	1.04
Upto 31.03.2025	**–**	**2.77**	**2.77**
Carrying Value as at 31.03.2025	**69.45**	**5.21**	**74.66**

(₹ in crores)

Particulars	Land	Building	Total
GROSS BLOCK AT COST			
As at 31.03.2023	90.61	11.54	102.15
Additions	–	–	–
Deductions	–	–	–
Asset Transfer from PPE	–	–	–
As at 31.03.2024	**90.61**	**11.54**	**102.15**
DEPRECIATION			
Upto 31.03.2023	–	3.10	3.10
Additions	–	0.43	0.43
Deductions	–	–	–
Asset Transfer from PPE		–	–
Upto 31.03.2024	**–**	**3.53**	**3.53**
Carrying Value as at 31.03.2024	**90.61**	**8.01**	**98.62**

Title deeds of all the Immovable Properties are held in the name of the Company.

The fair value measurement for all the investment property has been done by Registered Valuer.The fair valuation of the investment property is ₹241.11 crores (31.03.2024 : ₹303.17 crores).

* The below properties are held for sale:

1. Property at R K Pet, Tiruvallur, Tamilnadu (Carrying value ₹10.84 crores)

2. Property at Kuthambakkam, Poonamallee, Tamilnadu (Carrying value ₹8.64 crores)

Items relating to Investment property recognised in Profit & Loss account for the year ended are as given below:

(₹ in crores)

Particulars	2024-25	2023-24
Rental income	5.98	5.96
Direct Operating expenses on properties generating rental income	0.24	0.34
Direct Operating expenses on properties not generating rental income	0.26	0.06

The investment properties are freely realisable.

There is no contractual obligation to purchase, construct or develop investment property.

NOTES TO THE ACCOUNTS (Contd.)

Note 14: Property, Plant and equipment

(₹ in crores)

Particulars	Freehold Land	Freehold Buildings	Leasehold office / Residential Premises	Plant and Machinery and Computers	Furniture and Fixtures	Vehicles	Office Equipment	Assets on Operating Lease			Total
								Plant and Machinery and Computers	Vehicles	Medical Equipment	
GROSS BLOCK AT COST											
As at 31.03.2024	**27.84**	**16.65**	**6.64**	**76.74**	**18.45**	**38.56**	**15.20**	**21.75**	**504.30**	**11.43**	**737.56**
Additions	–	–	0.54	9.75	4.38	7.69	3.29	29.71	205.22	–	260.58
Deductions	–	0.05	–	7.00	0.40	4.57	0.58	5.25	76.62	–	94.47
Asset Transfer from IP	–	3.51	–	–	–	–	–	–	–	–	3.51
As at 31.03.2025	**27.84**	**20.11**	**7.18**	**79.49**	**22.43**	**41.68**	**17.91**	**46.21**	**632.90**	**11.43**	**907.18**
DEPRECIATION											
Upto 31.03.2024	–	5.47	1.88	46.35	9.44	14.98	7.10	11.35	157.64	8.38	262.60
Additions	–	0.97	0.34	11.30	2.68	6.68	1.83	8.75	111.54	0.96	145.05
Deductions	–	0.02	–	6.38	0.31	3.32	0.43	4.49	41.92	–	56.87
Asset Transfer from IP	–	1.04	–	–	–	–	–	–	–	–	1.04
Upto 31.03.2025	**–**	**7.46**	**2.22**	**51.27**	**11.81**	**18.34**	**8.50**	**15.61**	**227.26**	**9.34**	**351.82**
Carrying Value as at 31.03.2025	**27.84**	**12.65**	**4.96**	**28.22**	**10.63**	**23.34**	**9.41**	**30.60**	**405.64**	**2.09**	**555.36**

(₹ in crores)

Particulars	Freehold Land	Freehold Buildings	Leasehold office / Residential Premises	Plant and Machinery and Computers	Furniture and Fixtures	Vehicles	Office Equipment	Assets on Operating Lease			Total
								Plant and Machinery and Computers	Vehicles	Medical Equipment	
GROSS BLOCK AT COST											
As at 31.03.2023	**27.84**	**14.77**	**6.33**	**59.58**	**13.41**	**31.00**	**11.43**	**18.52**	**350.04**	**11.43**	**544.35**
Additions	–	1.88	0.31	19.34	5.55	15.04	4.20	8.66	217.59	–	272.57
Deductions	–	–	–	2.18	0.51	7.48	0.43	5.43	63.33	–	79.36
Asset Transfer to IP	–	–	–	–	–	–	–	–	–	–	–
As at 31.03.2024	**27.84**	**16.65**	**6.64**	**76.74**	**18.45**	**38.56**	**15.20**	**21.75**	**504.30**	**11.43**	**737.56**
DEPRECIATION											
Upto 31.03.2023	–	4.72	1.59	40.07	7.80	14.62	5.93	12.11	105.38	6.97	199.19
Additions	–	0.75	0.29	8.15	1.97	5.99	1.46	3.92	88.18	1.41	112.12
Deductions	–	–	–	1.87	0.33	5.63	0.29	4.68	35.91	–	48.71
Asset Transfer to IP	–	–	–	–	–	–	–	–	–	–	–
Upto 31.03.2024	**–**	**5.47**	**1.88**	**46.35**	**9.44**	**14.98**	**7.10**	**11.35**	**157.65**	**8.38**	**262.60**
Carrying Value as at 31.03.2024	**27.84**	**11.18**	**4.76**	**30.39**	**9.01**	**23.58**	**8.10**	**10.40**	**346.66**	**3.05**	**474.96**

Building on leasehold land includes flats in co-operative societies

Title deeds of all the Immovable Properties are held in the name of the Company.

No Revaluation of Property, Plant and Equipment has been carried out during the year.

Refer Note 19 for Mortgage on Immovable Property.

The Company does not have any benami property and no proceeding has been initiated or pending against the Company for holding any benami property.

Note 15 : Right of use - Assets

(₹in crores)

Particulars	ROU Land	ROU Buildings	Finance Lease Land	Total
GROSS BLOCK AT COST				
As at 31.03.2024	6.75	127.47	0.39	134.61
Additions	–	38.25	–	38.25
Deductions	–	14.55	–	14.55
As at 31.03.2025	**6.75**	**151.17**	**0.39**	**158.31**
DEPRECIATION				
Up to 31.03.2024	**4.82**	**60.78**	**–**	**65.60**
Additions	0.86	17.30	–	18.16
Deductions	–	10.61	–	10.61
Upto 31.03.2025	**5.68**	**67.47**	**–**	**73.15**
Carrying Value as at 31.03.2025	**1.07**	**83.70**	**0.39**	**85.16**

(₹ in crores)

Particulars	ROU Land	ROU Buildings	Finance Lease Land	Total
GROSS BLOCK AT COST				
As at 31.03.2023	4.39	107.87	0.39	112.65
Additions	2.36	27.60	–	29.96
Deductions	–	8.01	–	8.01
As at 31.03.2024	**6.75**	**127.46**	**0.39**	**134.60**
DEPRECIATION				
Up to 31.03.2023	3.96	48.80	–	52.76
Additions	0.86	15.10	–	15.96
Deductions	–	3.14	–	3.14
Upto 31.03.2024	**4.82**	**60.76**	**–**	**65.58**
Carrying Value as at 31.03.2024	**1.93**	**66.70**	**0.39**	**69.02**

Note 16: Other Intangibles Assets & Intangible Assets Under Development

(₹ in crores)

Particulars	Computer Software		Total	Intangibles Under Development*
	Purchased	Self Generated		
GROSS BLOCK AT COST				
As at 31.03.2024	18.98	26.32	45.30	1.30
Additions	0.71	5.05	5.76	4.20
Deductions	–	–	–	5.05
As at 31.03.2025	**19.69**	**31.37**	**51.06**	**0.45**
DEPRECIATION				
Up to 31.03.2024	18.30	12.69	30.99	–
Additions	0.35	4.28	4.63	–
Deductions	–	–	–	–
Upto 31.03.2025	**18.65**	**16.97**	**35.62**	**–**
Carrying Value as at 31.03.2025	**1.04**	**14.40**	**15.44**	**0.45**

* ₹0.45 crores ageing is less than 1 year as of 31st March 2025. No Revaluation of Intangible assets is done during the year

(₹ in crores)

Particulars	Computer Software		Total	Intangibles Under Development*
	Purchased	Self Generated		
GROSS BLOCK AT COST				
As at 31.03.2023	18.68	17.49	36.17	0.60
Additions	0.30	8.83	9.13	9.53
Deductions	–	–	–	8.83
As at 31.03.2024	**18.98**	**26.32**	**45.30**	**1.30**
DEPRECIATION				
Up to 31.03.2023	17.73	10.03	27.76	–
Additions	0.57	2.66	3.23	–
Deductions	–	–	–	–
Upto 31.03.2024	**18.30**	**12.69**	**30.99**	**–**
Carrying Value as at 31.03.2024	**0.68**	**13.63**	**14.31**	**1.30**

* ₹1.30 crores ageing is less than 1 year as of 31st March 2024. No Revaluation of Intangible assets is done during the year.

Note 17: Other Non-Financial Assets

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Balances with Government authorities	102.81	96.77
Prepaid expenses	20.86	17.74
SF employee welfare trust	2.86	2.88
Stamp and stamp papers on hand	3.24	3.24
Capital Advances	0.75	0.63
Others Assets *	3.51	3.63
TOTAL	**134.03**	**124.89**

* Amount paid for which goods / services are to be received.

Note 18: Payables

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Trade payables		
(i) Total outstanding dues of micro enterprises and small enterprises		
Outstanding Liability *	**2.42**	**2.20**
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises		
Dealer Balances	166.37	120.63
Outstanding Liabilities	7.50	9.15
Sub-Total	**173.87**	**129.78**
Other payables		
(i) Total outstanding dues of micro enterprises and small enterprises	–	–
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises	15.94	8.10
Sub-Total	**15.94**	**8.10**

* Subsequently liability is discharged

Trade Payables ageing schedule as at 31st March 2025

(₹ in crores)

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	0.99	1.43	–	–	–	2.42
(ii) Others	125.48	48.38	0.01	–	–	173.87
(iii) Disputed dues – MSME	–	–	–	–	–	–
(iv) Disputed dues - Others	–	–	–	–	–	–
(v) Unbilled	–	–	–	–	–	–

Trade Payables ageing schedule as at 31st March 2024

(₹ in crores)

Particulars	Outstanding for following periods from due date of payment					
	Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	0.02	2.18				2.20
(ii) Others	94.34	35.39				129.73
(iii) Disputed dues – MSME						
(iv) Disputed dues - Others						
(v) Unbilled	0.05					0.05

Note 19: Debt Securities

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Carried at amortised cost		
Non-Convertible debentures	11,717.65	11,403.71
Commercial paper	4,528.31	1,930.42
Total	**16,245.96**	**13,334.13**
Of the above		
- Debt securities in India	16,245.96	13,334.13
- Debt securities in outside India	–	–
Total	**16,245.96**	**13,334.13**

Note:

(i) The Secured Non - Convertible Debentures which are issued and allotted till 26-Nov-2020 are secured by mortgage of immovable property ranking pari passu with charges created in favour of the trustees and Hypothecation of specific Loan receivables / Lease agreements with a cover of 100%, as per the terms of issue.

(ii) The Secured Non - Convertible Debentures which are issued and allotted on or after 27-Nov-2020 are secured by Hypothecation of specific Loan receivables / Lease agreements with a cover of 100% /125% as per the terms of issue.

Note 20: Borrowings other than debt securities

Carried at amortised cost

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Secured:		
Term Loan from banks	19,661.46	17,303.54
Working capital demand loans and Cash credit	2,465.81	2,043.60
Unsecured:		
Credit facilities from banks / ICD Borrowings	4.21	2.84
TOTAL	**22,131.48**	**19,349.98**
Of the above		
Borrowings in India	22,131.48	19,349.98
Borrowings in Outside India	–	–
TOTAL	**22,131.48**	**19,349.98**

Note:

a) The term loan from banks are secured by hypothecation of specific assets covered by a charge on hypothecation loan receivable / Lease Agreements.

b) Term loans were deployed for the purpose for which they were obtained.

c) Working capital demand loans and cash credit are secured by a charge on hypothecation loan receivable/lease agreement , ranking pari passu ,excluding assets which are specifically charged to others.

d) Funds raised on short term basis have not been utilised for long term purposes.

e) The Company has not defaulted in the repayment of dues to its lenders.

f) Quarterly Returns or Statements of current assets filed by the Company with Banks or Financial Institutions are in agreement with the Books of Accounts.

g) The Company has not been declared as wilful defaulter by any Bank or Financial Institution or other lender or government or any government authority

Note 21: Deposits

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Carried at amortised cost		
- Public Deposits	6,004.60	5,581.19
- From others	353.62	164.04
TOTAL	**6,358.22**	**5,745.23**

Note 22: Subordinated Liabilities

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Carried at amortised cost		
Subordinated Non Convertible Debentures	2,584.45	2,447.55
Of the above		
– Subordinated Liabilities in India	2,584.45	2,447.55
– Subordinated Liabilities outside India	–	–
Total	**2,584.45**	**2,447.55**

Maturity Pattern of Borrowings:

(₹ in crores)

Implicit Interest rate * (%)	March 31, 2025				March 31, 2024			
Maturities	**<1 year**	**1 - 3 years**	**>3 years**	**Total**	**<1 year**	**1 - 3 years**	**>3 years**	**Total**
Secured Debentures								
>= 4 to 5	–	–	–	–	–	–	–	–
>= 5 to 6	261.27	–	–	261.27	1,664.31	253.43	–	1,917.74
>= 6 to 7	42.80	750.00	–	792.80	571.95	750.00	–	1,321.95
>= 7 to 8	2,820.71	5,092.86	2,750.00	10,663.58	1,395.42	3,461.07	3,307.53	8,164.02
Total	**3,124.78**	**5,842.86**	**2,750.00**	**11,717.65**	**3,631.68**	**4,464.50**	**3,307.53**	**11,403.71**
Long Term Loans								
>=3 to 4	23.12	1.83	–	24.95	147.27	39.53	–	186.80
>= 4 to 5	271.55	3.80	–	275.35	366.00	282.28	0.01	648.29
>= 5 to 6	161.39	8.48	–	169.87	224.90	178.56	0.07	403.53
>= 6 to 7	1,180.70	1,051.33	115.43	2,347.46	1,049.14	1,297.74	64.64	2,411.52
>= 7 to 8	6,070.01	7,263.27	959.87	14,293.15	3,499.40	6,178.89	1,484.83	11,163.12
>= 8 to 9	187.88	499.98	62.53	750.39	200.00	400.00	390.00	990.00
Total	**7,894.65**	**8,828.69**	**1,137.83**	**17,861.17**	**5,486.71**	**8,377.00**	**1,939.55**	**15,803.26**
Subordinated Liabilities								
>= 7 to 8	19.90	–	1,100.00	1,119.90	20.03	–	800.00	820.03
>= 8 to 9	67.49	825.00	400.00	1,292.49	49.58	150.00	1,075.00	1,274.58
>= 9 to 10	47.06	–	125.00	172.06	187.94	40.00	125.00	352.94
Total	**134.45**	**825.00**	**1,625.00**	**2,584.45**	**257.55**	**190.00**	**2,000.00**	**2,447.55**

* Monthly cost

Reconciliation of movement in borrowings to cash flows from financing activities

(₹ in crores)

Particulars	April 01, 2024	Cashflows	Others*	March 31, 2025
Debt securities	13,334.13	2,575.25	336.58	16,245.96
Borrowings (Other than debt securities)	19,349.98	2,763.85	17.64	22,131.48
Deposits	5,745.23	518.37	94.62	6,358.22
Subordinated liabilities	2,447.56	124.37	12.52	2,584.45
Total	**40,876.90**	**5,981.84**	**461.36**	**47,320.11**

(₹ in crores)

Particulars	April 01, 2023	Cashflows	Others*	March 31, 2024
Debt securities	13,721.13	(713.84)	326.85	13,334.13
Borrowings (Other than debt securities)	11,986.91	7,330.67	32.39	19,349.98
Deposits	4,806.04	887.94	51.25	5,745.23
Subordinated liabilities	2,240.86	199.48	7.22	2,447.56
Total	**32,754.94**	**7,704.24**	**417.71**	**40,876.90**

* Others represents the effect of interest accrued but not paid on borrowing and amortization of initial cost of borrowing.

Note 23: Other Financial Liabilities

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Amount due on assets securitised or assigned	5.49	8.04
Unpaid matured deposits and interest accrued thereon	39.02	48.23
Advance received from customers	27.12	28.56
Unpaid dividend	6.50	5.33
Payable to employees	115.59	104.39
Lease liability	84.15	66.82
Other liabilities *	141.97	152.72
Total	**419.84**	**414.09**

* Other liabilities include amount payable to creditors for expenses, payable to customers for security deposit received, commission payable to non-whole time directors.

Note 24: Provisions

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Provision for employee benefits	34.09	29.41
Provision for Other expenses ^	16.92	18.18
Total	**51.01**	**47.59**

^ Provision for other expenses include provision made for legal cases / claims

Note 25: Other Non-Financial Liabilities

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Revenue received in advance	0.24	0.86
Other Liabilities #	42.81	36.61
TOTAL	**43.05**	**37.47**

includes government dues, taxes payable, GST payable, salary deductions payable and ₹ 4.25 crores advance received towards assets held for sale.

Note 26: Equity Share Capital

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Authorised capital		
27,81,00,000 Equity Shares of ₹10/- each	278.10	278.10
Issued, Subscribed and fully paid-up		
11,11,03,860 Equity Shares of ₹10/- each	**111.10**	**111.10**

The Company has only one class of equity shares having a par value of ₹10/- per share. Each holder of equity shares is entitled to one vote per share. The final dividend is subject to the approval of the shareholders in the ensuing annual general meeting.

a) reconciliation of the number of shares outstanding at the beginning and at the end of the period

Particulars	March 31, 2025	March 31, 2024
At the beginning of the year	11,11,03,860	11,11,03,860
Changes in equity share capital during the current year	–	–
At the end of the year	**11,11,03,860**	**11,11,03,860**

b) There are no Share holder holding more than 5% of shares in the current year and previous year

c) Aggregate number of equity shares issued for consideration other than cash / Bonus shares during the period of five years immediately preceding the reporting date: Nil

d) **Share holding of promoters** - refer annexure

Shares held by promoters at the end of the year

Date	Promoter name	No.of shares	% of total shares	% change during the year
31.03.2024	As per table below	4,20,75,181	37.87	-
31.03.2025		4,13,53,783	37.22	-0.65

Annexure - Note 26 (d) : Shareholding of Promoters

	Name of the Promoters	Shareholders type	No. of Shares as on 31st March 2025	% of shares	No. of Shares as on 31st March 2024	% of shares	% Change
1	Mr. Srivats Ram	Promoter	17,01,322	1.53	17,01,322	1.53	–
2	Mrs.. Nivedita Ram	Promoter	16,49,516	1.48	16,49,516	1.48	–
3	Mr. Harsha Viji	Promoter Group	18,05,692	1.63	18,05,692	1.63	–
4	Mr. Arjun Rangarajan	Promoter Group	13,08,270	1.18	13,08,270	1.18	–
5	Mr. Sriram Viji	Promoter Group	12,78,620	1.15	12,78,620	1.15	–
6	Mrs. Gita Ram	Promoter Group	11,39,680	1.03	11,39,680	1.03	–
7	Late Mr. S. Sundaram	Promoter	–	–	4,000	0.00	-0.00
8	Mrs. S. Hema	Promoter Group	3,34,968	0.30	3,34,968	0.30	–
9	Mrs. Usha Raghavan	Promoter	5,89,992	0.53	5,89,992	0.53	–
10	Mr. Srikanth Ramanujam	Promoter	9,14,052	0.82	9,14,052	0.82	–
11	Mr. S. Viji	Promoter	12,75,704	1.15	12,75,704	1.15	–
12	Mrs. Vijaya Rangarajan	Promoter	10,86,265	0.98	10,86,265	0.98	–
13	Mrs. Chitra Viji	Promoter Group	8,34,034	0.75	8,34,034	0.75	–
14	Mrs. Prema Ramanujam	Promoter Group	6,43,412	0.58	6,43,412	0.58	–
15	Mrs. Lily Vijayaraghavan	Promoter	4,15,292	0.37	4,15,292	0.37	–
16	Mrs. Vijaya Rangarajan & Mr. Santhanam Ram	Promoter Group	6,09,896	0.55	6,09,896	0.55	–
17	Mr. S. Ram	Promoter	5,06,788	0.46	5,06,788	0.46	–
18	Mrs. Choodamani Narayanan	Promoter	5,09,094	0.46	5,09,094	0.46	–
19	Mr. Narayanan Ramji (HUF)	Promoter Group	1,36,160	0.12	1,36,160	0.12	–
20	Mrs. Anuradha Raghavan	Promoter	3,97,264	0.36	3,97,264	0.36	–
21	Mr. Jaideep Chakravarthy*	Promoter	–	–	6,85,198	0.62	-0.62
22	Mrs. Lily Vijayaraghavan & Mrs. Sashi Parthasarathy	Promoter	1,97,576	0.18	1,97,576	0.18	–
23	Mr. Sharath Vijayaraghavan (HUF)	Promoter Group	1,87,798	0.17	2,01,798	0.18	-0.01
24	Mr. K. Vasudevan	Promoter	2,83,492	0.26	2,87,492	0.26	-0.00

* reclassified as public in accordance with Reg. 31A of the SEBI (LODR) Regulations, 2015.

	Name of the Promoters	Shareholders type	No. of Shares as on 31st March 2025	% of shares	No. of Shares as on 31st March 2024	% of shares	% Change
25	Mr. Krishna Vasudevan	Promoter Group	1,300	0.00	–	–	0.00
26	Mrs. Lakshmi Vasudevan	Promoter Group	2,80,016	0.25	2,80,016	0.25	–
27	Mr. R. Ramanujam	Promoter Group	4,09,622	0.37	4,09,622	0.37	–
28	Mr. Aditya S. Ramanujam	Promoter Group	2,61,548	0.24	2,61,548	0.24	–
29	Miss. Tulsi S. Ramanujam	Promoter Group	2,67,767	0.24	2,67,767	0.24	–
30	Mr. Sharath Vijayaraghavan	Promoter	1,74,844	0.16	1,74,844	0.16	–
31	Mrs. Lily Vijayaraghavan & Mr. Badri Vijayaraghavan	Promoter	1,97,776	0.18	1,97,776	0.18	–
32	Mrs. Lily Vijayaraghavan & Mr. Sharath Vijayaraghavan	Promoter	1,97,776	0.18	1,97,776	0.18	–
33	Mr. T. T. Narendran, Mrs. Vimala Rangaswamy & Mrs. Padmini Narendran	Promoter	1,69,588	0.15	1,62,988	0.15	0.01
34	Mrs. Indira Krishnaswami	Promoter Group	1,62,180	0.15	1,62,180	0.15	–
35	Mr. T. T. Srinivasa Raghavan (HUF)	Promoter Group	1,23,192	0.11	1,23,192	0.11	–
36	Mr. Daya Ambirajan	Promoter Group	2,70,539	0.24	2,70,539	0.24	–
37	Mr. S. Kishore & Mr. A.M. Srinivasan	Promoter Group	4,63,612	0.42	4,63,612	0.42	–
38	Mrs. Bagyam Raghavan & Mr. T. T. Venkatraghavan	Promoter Group	1,19,908	0.11	1,13,308	0.10	0.01
39	Mr. T. T. Srinivasaraghavan & Mr. T. T. Narendran	Promoter	1,35,800	0.12	1,18,000	0.11	0.02
40	Mr. T. T. Srinivasaraghavan & Mrs. Bagyam Raghavan	Promoter Group	1,35,800	0.12	1,18,000	0.11	0.02
41	Mr. T. T. Narendran & Mrs. Padmini Narendran	Promoter Group	1,00,000	0.09	90,000	0.08	0.01
42	Mr. Narayanan Ramji	Promoter	1,12,148	0.10	1,12,148	0.10	–
43	Mr. S. Raghavan	Promoter Group	1,03,492	0.09	1,03,492	0.09	–
44	Mrs. Padmini Narendran & Mr. T. T. Hayagreevan	Promoter Group	1,16,012	0.10	1,09,412	0.10	0.01
45	Mr. N. Krishnan	Promoter	1,12,192	0.10	1,12,192	0.10	–
46	Mr. N. Krishnan (HUF)	Promoter Group	1,01,592	0.09	1,01,592	0.09	–
47	Mr. T. T. Narendran (HUF)	Promoter Group	95,068	0.09	95,068	0.09	–
48	Mrs. Vimala Rangaswamy, Mr. T. T. Narendran & Mrs. Padmini Narendran	Promoter Group	95,024	0.09	95,024	0.09	–

	Name of the Promoters	Shareholders type	No. of Shares as on 31st March 2025	% of shares	No. of Shares as on 31st March 2024	% of shares	% Change
49	Mr. T. T. Narendran & Mrs. Padmini Narendran	Promoter Group	90,000	0.08	80,000	0.07	0.01
50	Mr. T. T. Srinivasaraghavan, Mrs. Vimala Rangaswamy & Mrs. Bagyam Raghavan	Promoter	91,684	0.08	85,084	0.08	0.01
51	Mrs. Vimala Rangaswamy, Mr. T. T. Srinivasaraghavan & Mr. T. T. Venkatraghavan	Promoter Group	82,664	0.07	82,664	0.07	–
52	Mr. Srivats Ram (HUF)	Promoter Group	77,200	0.07	77,200	0.07	–
53	Mr. Vishnu Vijayaraghavan	Promoter Group	1,50,984	0.14	1,50,984	0.14	–
54	Mrs. Rupa Srikanth	Promoter Group	70,188	0.06	70,188	0.06	–
55	Mrs. Aruna Sankaranarayanan	Promoter Group	56,840	0.05	56,840	0.05	–
56	Mrs. Rama Sridharan	Promoter	55,920	0.05	55,920	0.05	–
57	Late Mr. T. T. Rangaswamy (Karta of HUF 1)	Promoter Group	49,324	0.04	49,324	0.04	–
58	Mr. Thiruvallore Thattai Narendran & Mr. Thiruvallur Thattai Hayagreevan	Promoter	–	–	49,200	0.04	–0.04
59	Mr. Thiruvallur Thattai Venkatraghavan & Mr. Thiruvallur Thattai Srinivasaraghavan	Promoter Group	–	–	48,628	0.04	–0.04
60	Mr. K. Vasudevan & Mrs. Lakshmi Vasudevan	Promoter	46,392	0.04	46,392	0.04	–
61	Mrs. Lakshmi Vijayaraghavan	Promoter Group	42,955	0.04	42,955	0.04	–
62	Mr. Shriram Vijayaraghavan (HUF)	Promoter Group	1,05,000	0.09	1,05,000	0.09	–
63	Mr. Shreen Raghavan	Promoter Group	94,892	0.09	94,892	0.09	–
64	Mr. R. Ramanujam & Mr. Ananth Ramanujam	Promoter Group	25,600	0.02	25,600	0.02	–
65	Miss. Tarika Ram (Minor)	Promoter Group	1,64,380	0.15	1,64,380	0.15	–
66	Miss. Gitanjali Jeevan Jose, Rep By M/G Mrs. Divya Jeevan Jose	Promoter Group	13,900	0.01	10,000	0.01	0.00
67	Master P. Siddhartha Jeevan, Rep By M/G Mrs. Divya Jeevan Jose	Promoter Group	13,900	0.01	10,000	0.01	0.00
68	Mr. R. Ramanujam (HUF)	Promoter Group	9,992	0.01	9,992	0.01	–

	Name of the Promoters	Shareholders type	No. of Shares as on 31st March 2025	% of shares	No. of Shares as on 31st March 2024	% of shares	% Change
69	Mr. R. Ramanujam & Mrs. Prema Ramanujam	Promoter Group	9,736	0.01	9,736	0.01	–
70	Mr. Sumanth Ramanujam	Promoter Group	9,27,129	0.83	9,27,129	0.83	–
71	Mr. S. Viji & Mrs. Chitra Viji	Promoter	8,684	0.01	8,684	0.01	–
72	Mr. Srikanth Ramanujam (HUF)	Promoter Group	8,000	0.01	8,000	0.01	–
73	Master Ranjan Ambirajan	Promoter Group	1,57,633	0.14	1,57,633	0.14	–
74	Mr. Shreen Raghavan (HUF)	Promoter Group	5,115	0.00	5,115	0.00	–
75	Mr. Srikanth Ramanujam & Mrs. Rupa Srikanth	Promoter	4,472	0.00	4,472	0.00	–
76	Mr. Sriram Viji & Mrs. Chitra Viji	Promoter Group	3,156	0.00	3,156	0.00	–
77	Mr. Harsha Viji & Mrs. Chitra Viji	Promoter Group	3,156	0.00	3,156	0.00	–
78	Mr. Srinivasan Ravindran	Promoter	2,39,680	0.22	2,39,680	0.22	–
79	Mr. S. Ravindran	Promoter Group	2,51,680	0.23	2,51,680	0.23	–
80	Mrs. Thanjam Ravindran	Promoter Group	5,62,670	0.51	5,62,670	0.51	–
81	Mr. Shreyas Ravindran & Mr. Srinivasan Ravindran	Promoter Group	1,36,342	0.12	1,36,342	0.12	–
82	Mr. C. B. Srinivasan	Promoter Group	9,600	0.01	9,600	0.01	–
83	Mr. A.M. Srinivasan & Mr. S. Kishore	Promoter Group	3,50,452	0.32	3,50,452	0.32	–
84	Mr. A. M. Srinivasan	Promoter Group	120	0.00	120	0.00	–
85	Mrs. Kavitha Gorur Keshav & Mr T T Hayagreevan	Promoter Group	10,000	0.01	10,000	0.01	–
86	Miss. Nakshatra Hayagreevan (Minor)	Promoter Group	13,900	0.01	10,000	0.01	0.00
87	Ms. Sanjana Tara Ramanujam	Promoter Group	99,524	0.09	99,524	0.09	–
88	Master T. T. Samitinjayan Rep by F/G Mr. T. T. Hayagreevan	Promoter Group	14,128	0.01	10,000	0.01	0.00
89	Mr. Badri Vijayaraghavan	Promoter	1,30,144	0.12	1,30,144	0.12	–
90	M/s. India Motor Parts & Accessories Limited	Promoter Group	28,98,600	2.61	28,98,600	2.61	–
91	M/s. Raghuvamsa Holdings Private Limited	Promoter Group	18,51,634	1.67	18,51,634	1.67	–
92	M/s. Uthirattadhi Sriram Holdings Private Limited	Promoter Group	14,79,560	1.33	14,79,560	1.33	–

	Name of the Promoters	Shareholders type	No. of Shares as on 31st March 2025	% of shares	No. of Shares as on 31st March 2024	% of shares	% Change
93	M/s. Silver Oak Holdings Private Limited	Promoter Group	14,36,914	1.29	14,36,914	1.29	–
94	M/s. Rohini Holdings Private Limited	Promoter Group	12,94,362	1.17	12,94,362	1.17	–
95	M/s. Padmalakshmi Holdings Private Limited	Promoter Group	12,92,832	1.16	12,92,832	1.16	–
96	M/s. Allegro Holdings Private Limited	Promoter Group	12,47,100	1.12	12,47,100	1.12	–
97	M/s. Revathi Holdings Private Limited	Promoter Group	12,20,460	1.10	12,20,460	1.10	–
98	M/s. Azorious Holdings Private Limited	Promoter Group	8,50,156	0.77	8,50,156	0.77	–
99	M/s. Maham Holdings Limited	Promoter Group	5,12,720	0.46	5,12,720	0.46	–
100	Mr. Ananth Ramanujam	Promoter Group	5,81,576	0.52	5,81,576	0.52	–
101	Mr. Ananth Krishnan	Promoter Group	1,80,000	0.16	1,80,000	0.16	–
102	Mr. Akshay Krishnan	Promoter Group	1,80,000	0.16	1,80,000	0.16	–
103	Mr. Srinivas Raghavan	Promoter Group	27,040	0.02	27,040	0.02	–
104	Mrs. Dangety Krishnakumari	Promoter Group	23,324	0.02	23,324	0.02	–
105	Mrs. Sashi Parthasarathi	Promoter Group	78,686	0.07	94,186	0.08	–0.01
	Total		**4,13,53,783**	**37.22**	**4,20,75,181**	**37.87**	**–0.65**

Note 26(e): OTHER EQUITY-RESERVES

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Capital Reserve		
At the beginning of the year	6.60	6.60
Add: Changes during the year	–	–
At the end of the year	**6.60**	**6.60**
Share Options Outstanding Account		
At the beginning of the year	6.83	3.10
Options Granted during the year	6.43	5.27
Cost of shares transferred on exercise of option	(0.02)	(0.03)
Shares Forfeited	(0.38)	(0.22)
Deferred Employee Compensation Cost	0.54	0.53
Transfer to general reserve	(1.22)	(1.82)
At the end of the year	**12.18**	**6.83**
Statutory Reserve		
At the beginning of the year	2,217.43	1,926.63
Add: Changes during the year	308.53	290.80
At the end of the year	**2,525.96**	**2,217.43**
General Reserve		
At the beginning of the year	3,507.60	3,505.78
Add:Transfer from Share Options Outstanding account	1.22	1.82
At the end of the year	**3,508.82**	**3,507.60**

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Retained Earnings		
At the beginning of the year	3,018.66	2,183.42
Profit After tax for the year	1,542.65	1,454.01
Remeasurements of the defined benefit plans	(4.50)	(5.75)
Dividend payout (Final)	(177.77)	(166.66)
Dividend payout (Interim)	(155.56)	(155.56)
Transfer to Statutory reserve	(308.53)	(290.80)
At the end of the year	**3,914.95**	**3,018.66**
Equity / Preference shares through OCI		
At the beginning of the year	603.47	–
Add: Changes during the year	475.55	603.47
At the end of the year	**1,079.02**	**603.47**
Effective portion of cash flow hedge		
At the beginning of the year	–	0.77
Fair value change on cashflow hedge	(19.55)	(0.77)
At the end of the year	**(19.55)**	**–**
Total equity	**11,028.00**	**9,360.59**

Description of nature and purpose of other equity:

a) **Capital Reserve:** Represents reserve created on account of amalgamations and arrangements

b) **Share Options Outstanding Account:** Represents reserve on grant of option to employees of the company / group company under Employee Stock option Scheme.

c) **Statutory reserve:** Represents reserve created as per Section 45-IC of the Reserve Bank of India Act, 1934.

d) **General reserve:** Represents amount appropriated from retained earnings.

e) **OCI Reserve :** Equity/ Preference : represents the cumulative gains / losses arising on the fair valuation of equity / preference instruments measured at fair value through Other Comprehensive Income.

f) **OCI Reserve :** Cash flow hedge : Effective portion of cash flow hedges represents the cumulative effective portion of gains or losses arising on changes in fair value of hedging instruments entered into for cash flow hedges

STATEMENT OF PROFIT AND LOSS NOTES

Note 27: Interest Income

(₹ in crores)

Particulars	2024-25	2023-24
On Financial assets measured at amortised cost:		
Loans	5,317.71	4,300.17
Investments	187.13	126.06
Deposits with Banks	99.80	65.34
On Financial assets classified at Fair value through profit or loss:		
Investments	52.75	33.00
Total	**5,657.39**	**4,524.57**

Note 28: Fees and commission income

(₹ in crores)

Particulars	2024-25	2023-24
Relating to		
- Loans	185.61	170.23
- Selldown servicing fee	21.59	17.00
- Income from other Financial Services	120.44	91.68
TOTAL	**327.64**	**278.91**

Note 29: Net gain / (loss) on fair value changes

(₹ in crores)

Particulars	2024-25	2023-24
A . Net gain on financial instruments at fair value through profit or loss		
(i) On trading portfolio	–	–
(ii) On Financial instruments designated at fair value through profit or loss	–	–
B. Others		
Net gain / (loss) on financial instruments at fair value through profit or loss on		
Investments	103.39	117.71
C. Total Net gain / (loss) on fair value changes (A + B)	103.39	117.71
Of the above, fair value changes:		
Realised	91.36	95.65
Unrealised	12.03	22.06
TOTAL	**103.39**	**117.71**

Note 30: Other Income

(₹ in crores)

Particulars	2024-25	2023-24
Net gain/(loss) on Derecognition of property, plant and equipment	34.32	1.17
Interest income	25.33	3.46
Rental income	6.57	6.25
Other non-operating income	9.41	3.56
Total	**75.63**	**14.44**

Note 31: Finance costs

(₹ in crores)

Particulars	2024-25	2023-24
On Financial liabilities carried at amortised cost:		
Interest on		
Deposits	458.65	377.04
Term loans	1,501.51	1,063.39
Debt securities	1,067.74	931.54
Subordinated liabilities	212.77	190.96
Other interest expense and borrowing cost*	13.28	12.86
Total	**3,253.95**	**2,575.79**

* includes interest on Lease liabilities ₹ 4.57 crores (2023-24 : ₹ 3.75 crores)

Note 32: Employee Benefits Expenses

(₹ in crores)

Particulars	2024-25	2023-24
Salaries and Wages	588.89	506.06
Contribution to provident and other funds	32.97	24.71
Share Based Payments to employees	5.16	4.28
Staff welfare expenses	16.02	13.48
Total	**643.04**	**548.53**

Note 33: Administrative and other Expenses

(₹ in crores)

Particulars	2024-25	2023-24
Rent, taxes and energy costs**	14.36	13.02
Repairs and maintenance	43.94	36.17
Communication Costs	11.09	10.15
Printing and stationery	3.54	3.86
Advertisement and publicity	1.47	1.85
Director's fees, allowances and expenses	2.77	2.68
Auditor's fees and expenses	1.51	1.46
Legal and Professional charges	14.74	8.57
Insurance	1.00	1.13
Outsourcing cost	28.74	99.79
Travel and conveyance	36.33	31.10
Corporate Social Responsibility (CSR) expenses	23.48	13.46
Other expenditure	44.80	44.59
Total	**227.77**	**267.83**

** includes expenses relating to short term leases ₹ 2.69 crores (2023-24 : ₹ 1.86 crores)

Note 34: Impairment / Provisions on financial instruments

(₹ in crores)

Particulars	2024-25	2023-24
Loans	302.76	202.25
Investments	(0.01)	0.51
Repossessed assets	8.26	1.88
Provision for Alternate Investment Funds (AIF) (refer Note 10)	(69.03)	69.61
Others	(0.47)	(0.44)
TOTAL	**241.51**	**273.81**

Other Notes

Note 35: Exceptional item:

During the previous year, the Company transferred 79,73,529 equity shares of ₹5/- each held in Sundaram Finance Holdings Limited (SFHL), representing 3.59% stake, resulting in a profit of ₹133.85 crores. SFHL has ceased to be a subsidiary of the company. These investments have been recognised at Fair Value through Other Comprehensive Income as per IND AS 109.

Note 36: Capital Management:

The Company's capital management strategy is to ensure that it has sufficient capital for business operations, strategic investment, and regulatory requirements, to provide reasonable return to the shareholders. Equity share capital and other equity are considered for Capital management.

The company monitors its Capital Adequacy ratio as stipulated by RBI for NBFC-Investment and credit company - Deposit taking. The Capital adequacy ratio as of March 31, 2025 is 20.42% (March 31, 2024 - 20.50%) as against the regulatory requirement of 15%.

Note 37: Financial instruments – Fair value measurements

The following table shows an analysis of financial instruments recorded at fair value by level of the fair value hierarchy:

a. Financial Assets / Liabilities that are measured at Fair value through P&L:

(₹ in crores)

Particulars	Fair Value Hierarchy	March 31, 2025	March 31, 2024
Investments			
Mutual Funds	Level 1	534.14	883.82
Alternate Investment Funds	Level 1	516.27	285.94
Financial Liabilities			
Derivatives	Level 2	26.13	–

Fair value is estimated based on the market inputs for the classification as per level 2.

b. i) Equity Shares designated at Fair value through Other Comprehensive Income (FVTOCI):

The Company designated the following investment in equity shares at FVTOCI, because the company intends to hold the investment for long-term strategic purpose.

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Investment in Experian Credit Information Company of India Private Ltd.*	11.20	11.20
Investment in Sundaram Finance Holdings Limited #	1,354.96	882.51

* As per Ind AS 109, Cost has been considered as the best estimate of the fair value.

Valued at the closing price quoted on NSE (Level 1) and dividend income of ₹41.55 Cr. was recognised during the year.

ii) Compulsory Convertible Preference Shares (CCPS) designated at Fair value through Other Comprehensive Income (Level 3):

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Investment in Series A CCPS of RBSG Capital Private Limited	5.65	5.65

c. The following table shows the carrying amounts and fair values of financial assets and financial liabilities measured at amortised cost, including their levels in the fair value hierarchy:

(₹ in crores)

Particulars	Carrying Amount		Fair Value Hierarchy	Fair Value	
	March 31, 2025	March 31, 2024		March 31, 2025	March 31, 2024
Financial Assets					
Cash and cash equivalents	208.42	522.22	Level 1	208.42	522.24
Bank Balances	1,766.11	896.17	Level 3	1,773.40	902.97
Receivables	58.31	45.58	Level 3	58.31	45.58
Loans	49,373.50	42,076.81	Level 3	49,430.49	41,943.13
Investments in Govt. securities / T-Bills	1,169.25	1,141.91	Level 1	1,178.57	1,146.23
Investments - others	1,265.95	1,168.34	Level 3	1,274.42	1,169.61
Other Financial assets	17.88	17.88	Level 3	17.88	17.88
Total	**53,859.42**	**45,868.91**		**53,941.49**	**45,747.64**
Financial Liabilities					
Payables	192.23	140.08	Level 3	192.23	140.08
Debt Securities	16,245.96	13,334.13	Level 3	16,308.50	13,279.21
Borrowings (Other than Debt Securities)	22,131.48	19,349.98	Level 3	22,138.29	19,281.12
Deposits	6,358.22	5,745.23	Level 3	6,433.23	5,727.15
Subordinated Liabilities	2,584.45	2,447.55	Level 3	2,639.78	2,453.18
Other Financial Liabilities	419.84	414.09	Level 3	419.84	414.09
Total	**47,932.18**	**41,431.06**		**48,131.88**	**41,294.83**

Fair value is arrived at using discounted future cash flows at market rates for the classification as per level 3 hierarchy.

Note 38 : Financial Risk Management framework

Risk is an inherent and integral part of the financial services business, and the company has been judiciously managing this through an efficient risk mitigation system, with a view to achieve the Company's stated objectives of Growth with Quality and Profitability. The risks primarily include credit risk, liquidity risk and market risk.

The policies and procedures laid down by the company for the purpose of risk identification, measurement and management, compare well with contemporary best practices followed by industry peers. The Risk Management Committee and Asset Liability Management Committee, functioning under the supervision of the Audit Committee, have enunciated detailed policies for assessment of various types of risks, and fixed tolerance limits as appropriate.

Note 38.1 Credit Risk

Credit risk is the risk of financial loss to the Company if a customer fails to meet his contractual obligations and arises principally from the company's loan receivables.

The company has in place a robust credit policy which clearly defines the credit filters and the terms of acceptance of proposals for financing different categories of borrowers and asset classes. The credit appraisal process, inter alia, includes filters for stratification of customers, compliance with know your customer (KYC) norms, field investigation, credit bureau verification, exposure ceilings, asset risk, segment, and geography risks. The risk metrics also address loan to value, loan tenure, based on the useful life of the asset, end-use of the asset and credit enhancements, as appropriate.

The Company's exposure is primarily to retail customers, thereby making for a well-diversified risk portfolio. The time-tested monitoring and recovery mechanism ensures timely recovery of instalments and where required, necessary action for resolution of delinquent accounts is initiated, including legal proceedings. Finally, physical presence and in-depth knowledge of the markets in which the Company operates enables early identification of emerging risks thereby facilitating prompt remedial action.

Following tables provide an overview of the gross carrying amount and credit loss allowance broken down into stages:

a. Loans and Advances*

(₹ in crores)

Gross Carrying Amount								
Stages->	**March 31, 2025**				**March 31, 2024**			
	1	**2**	**3**	**Total**	**1**	**2**	**3**	**Total**
Balance at the beginning of the year	40,909.33	1,425.74	545.69	42,880.76	32,665.67	1,228.53	576.51	34,470.71
New business Originated/ recoveries	8,674.99	(773.59)	(215.49)	7,685.92	9,413.07	(628.24)	(154.50)	8,630.33
Transfers due to change in creditworthiness	(1,907.96)	1,388.27	519.69	–	(1,129.09)	845.69	283.40	–
Financial assets that have been derecognised	–	–	–	–	–	–	–	–
Write off during the year	(74.05)	(39.72)	(107.48)	(221.25)	(40.32)	(20.23)	(159.72)	(220.28)
Balance at the end of the year	**47,602.31**	**2,000.70**	**742.42**	**50,345.44**	**40,909.33**	**1,425.74**	**545.69**	**42,880.76**

* Includes operating lease of ₹438.35 crores as on March 31, 2025, and ₹360.13 crores as on March 31, 2024.

Expected Credit Loss								
Stages->	**March 31, 2025**				**March 31, 2024**			
	1	**2**	**3**	**Total**	**1**	**2**	**3**	**Total**
Balance at the beginning of the year	100.25	69.70	273.88	443.83	114.09	65.92	279.96	459.97
New business originated/ change in creditworthiness	58.85	67.00	185.17	311.01	20.78	30.69	152.67	204.13
Transfers due to change in Staging	8.38	(17.51)	9.14	–	5.70	(6.67)	0.98	–
Financial assets that have been derecognised	–	–	–	–	–	–	–	–
Write off during the year	(74.05)	(39.72)	(107.48)	(221.25)	(40.32)	(20.23)	(159.72)	(220.28)
Balance at the end of the year	**93.42**	**79.46**	**360.71**	**533.59**	**100.25**	**69.70**	**273.88**	**443.83**

Concentration of Credit risk %

(i) Concentration by Geographical risk:

Particulars	March 31, 2025	March 31, 2024
South	53.98	53.99
North	28.54	28.31
West	13.14	13.34
East	4.34	4.36
Total	**100.00**	**100.00**

(ii) Concentration by Asset Class:

Particulars	March 31, 2025	March 31, 2024
Commercial Vehicles	46.12	46.89
Cars	26.14	25.71
Construction Equipment	11.03	10.83
Tractors & Farm Equipment	7.27	7.66
Others	9.44	8.91
Total	**100.00**	**100.00**

b. Other Assets

The company computes Expected credit loss on other financial assets including trade receivables based on a provision matrix which is constructed using historical credit loss experience as adjusted to reflect current conditions.

(₹ in crores)

Stages->	March 31, 2025				March 31, 2024			
	1	2	3	Total	1	2	3	Total
Gross Carrying Amount	76.62	0.10	0.06	76.78	63.51	–	0.13	63.64
Expected Credit Loss	0.55	–	0.04	0.59	0.44	–	0.13	0.57
Net Carrying Amount	**76.07**	**0.10**	**0.02**	**76.19**	**63.07**	**–**	**–**	**63.07**

c. Loan Commitments and Financial Guarantees

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Gross Carrying Amount	179.27	187.60
Expected Credit Loss	1.11	2.37
Net Carrying Amount	**178.16**	**185.23**

The above particulars are in respect of assets classified at stage 1.

Credit risk management practices

(i) Policy on write off: Loans are written off when the value of underlying security/other collateral is not sufficient to cover the loan exposure or where the underlying security / customer are not traceable. In such cases, the company takes legal recourse for recovery of shortfall of dues, if any.

(ii) Narrative description of collateral: The underlying assets, which are financed, are the primary collateral held. These are typically commercial vehicles, cars, construction equipment, farm equipment etc. Additional collateral, by way of credit enhancement, is obtained based on the management's credit evaluation of the customer.

d. Debt Securities:

All debt investments are allocated to stage 1 under initial recognition. If the rating assigned to the security at the time of investment is downgraded by two notches and / or where there is a delay in interest servicing by more than 30 days, this would result in stage 2 classification. Further downgrade of rating and/or delay in interest servicing by more than 90 days/default of payment of principal would result in stage 3 classification.

For investment in debt instruments, one-year transition matrix provided by the rating agencies is used as the PD. Loss given default (LGD) parameters assume a recovery rate of 65%, 75% and 50% for unsecured senior, unsecured subordinated and secured debt securities respectively.

A breakup of investment in debt securities into different stages is given as under:

(₹ in crores)

Particulars	Gross Carrying Amount			
	March 31, 2025		March 31, 2024	
	FVTPL	Amortised Cost	FVTPL	Amortised Cost
Government Securities	–	1,169.25	–	622.06
Mutual Funds	534.14	–	883.82	–
Alternate Investment Funds	516.85	–	355.55	–
Non-Convertible Debentures	–	766.56	–	359.34
Pass Through Certificates	–	139.34	–	78.37
T-Bills	–	–	–	519.85
Commercial Paper	–	361.10	–	731.69
Total	**1,050.99**	**2,436.25**	**1,239.37**	**2,311.31**

The Gross carrying amount in respect of investments classified under amortised cost are at stage 1.

(₹ in crores)

Particulars	Expected Credit loss	
	March 31, 2025	March 31, 2024
Balance at the beginning of the year	70.67	0.55
Additional Provisions (Net) / Provision on AIF Investments	1.09	70.39
Transfers due to change in creditworthiness	–	–
Financial assets that have been derecognised /Reversal of provision on AIF Investments.	70.13	0.27
Write off during the year	–	–
Balance at the end of the year	**1.63**	**70.67**

38.2 Liquidity Risk

Liquidity risk relates to our potential inability to meet all payment obligations when they fall due or only being able to meet them at excessive costs. The objective of the liquidity risk management framework is to ensure that the Company can fulfil its payment obligations at all times and can manage liquidity and funding risks within its risk appetite. The Asset Liability Management Committee regularly monitors the liquidity position and the duration of assets/liabilities and ensures that liquidity is strictly managed as per the policy.

Following are the contractual maturities of financial liabilities / financial assets at the reporting date. The amounts are gross, undiscounted and include estimated interest payments / receipts but exclude the impact of netting agreements.

(₹ in crores)

March 31, 2025	Upto 3 months	Over 3 months & upto 6 months	Over 6 months & upto 1 year	Over 1 year & upto 3 years	Over 3 years & upto 5 years	Over 5 years	Total
Financial Liabilities							
Payables	189.06	1.20	1.97	–	–	–	192.23
Debt Securities	2,457.48	2,648.83	3,100.43	6,680.95	3,126.93	–	18,014.60
Borrowings (Other than Debt Securities)	5,797.60	2,113.29	5,329.25	9,615.57	1,175.72	–	24,031.43
Deposits	904.26	980.09	1,623.84	3,435.20	–	–	6,943.38
Subordinated Liabilities	108.66	61.75	103.62	1,513.69	780.52	1,335.38	3,903.62
Other Financial Liabilities	173.46	37.22	12.36	48.17	97.77	50.85	419.84
Derivative Financial Liabilities	–	–	–	–	–	–	–
Total	**9,630.51**	**5,842.38**	**10,171.47**	**21,293.57**	**5,180.94**	**1,386.23**	**53,505.11**
Financial Assets							
Cash and cash equivalents	208.42	–	–	–	–	–	208.42
Bank Balances	39.56	491.40	914.35	330.66	–	–	1,775.97
Receivables	57.83	–	0.47	–	–	–	58.31
Loans	7,304.24	5,777.39	10,501.88	27,033.97	6,703.28	219.30	57,540.05
Investments	677.69	615.81	170.82	979.73	517.46	1,200.01	4,161.52
Other Financial Assets	7.54	0.36	0.87	4.14	2.24	2.75	17.88
Derivative Financial Assets	–	–	–	–	–	–	–
Total	**8,295.29**	**6,884.95**	**11,588.38**	**28,348.49**	**7,222.98**	**1,422.05**	**63,762.14**

(₹ in crores)

March 31, 2024	Upto 3 months	Over 3 months & upto 6 months	Over 6 months & upto 1 year	Over 1 year & upto 3 years	Over 3 years & upto 5 years	Over 5 years	Total
Financial Liabilities							
Payables	138.29	1.52	0.27	–	–	–	140.08
Debt Securities	2,463.28	1,486.30	2,055.81	5,367.79	1,919.87	2,159.40	15,452.45
Borrowings (Other than Debt Securities)	3,595.17	2,678.39	3,756.42	9,510.20	1,825.47	–	21,365.65
Deposits	530.10	621.11	1,206.66	4,003.64	–	–	6,361.51
Subordinated Liabilities	42.49	37.23	295.72	552.56	1,075.41	1,408.93	3,412.34
Other Financial Liabilities	215.53	43.89	1.87	97.49	15.39	39.92	414.09
Derivative Financial Liabilities	–	–	–	–	–	–	–
Total	**6,984.85**	**4,868.44**	**7,316.76**	**19,531.68**	**4,836.14**	**3,608.25**	**47,146.11**
Financial Assets							
Cash and cash equivalents	527.05	–	–	–	–	–	527.05
Bank Balances	22.01	16.74	266.59	676.2	–	–	981.54
Receivables	39.52	–	6.06	–	–	–	45.58
Loans	6,215.42	4,920.49	8,934.35	22,762.27	5,882.53	717.21	49,432.28
Investments	1,950.03	269.63	241.66	539.31	315.75	550.39	3,866.77
Other Financial Assets	8.83	0.36	0.87	3.2	2.27	2.35	17.88
Derivative Financial Assets	–	–	–	–	–	–	–
Total	**8,762.86**	**5,207.21**	**9,449.53**	**23,980.98**	**6,200.56**	**1,269.95**	**54,871.10**

38.3 Market Risk

Market risk is the risk of loss arising from potential adverse changes in the value of the firm's assets and liabilities from fluctuation in market variables like liquidity, interest rate and foreign exchange (Currency risk).

Interest rate risk

The major lending of the Company is in the form of Hypothecation loans at fixed rates. The loans are financed by various fixed / floating rate borrowings. While the Loan assets are generally recovered over the tenure of the underlying contract equally, the liabilities are repayable over the tenure or on maturity. Hence, the interest rate and liquidity risk due to mismatches in the duration of assets and liabilities are inherent and inevitable. The Company has a policy for entering into derivative transactions as required to manage such risks.

The interest rate profile of the Company's interest-bearing financial instruments is as follows:

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Financial assets		
Fixed-rate instruments		
Loans	48,809.86	41,433.81
Investments	2,435.20	2,310.25
Bank Balances	1,766.11	894.42
	53,011.17	**44,638.48**
Variable rate instruments		
Lease assets	615.72	447.18
Floating rate Loans	386.27	555.95
	54,013.16	**45,641.61**
Financial liabilities		
Fixed-rate instruments		
Debt securities / Subordinated Liabilities	18,830.40	15,781.68
Borrowings (Other than debt securities) *	17,092.13	11,366.72
Deposits	6,397.24	5,793.46
	42,319.77	**32,941.86**
Variable rate instruments		
Financial liabilities with floating interest rate	5,039.35	7,983.26
	47,359.12	**40,925.12**

* includes variable rate borrowings subsequently converted to fixed rate borrowings through Interest rate swap contracts.

Fair value sensitivity analysis for fixed rate instruments

The Company's fixed rate instruments are carried at amortised cost and are not measured for interest rate risk, as neither the carrying amount nor the future cash flows will fluctuate because of changes in market interest rates.

Cash flow sensitivity analysis for variable rate instruments

A reasonably possible change of 100 basis points in interest rates at the reporting date would have increased (decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables remain constant.

(₹ in crores)

Particulars	Profit or loss / Equity		Profit or loss / Equity	
	100 bps increase	100 bps decrease	100 bps increase	100 bps decrease
	March 31, 2025		March 31, 2024	
Variable rate instruments	(26.16)	26.04	(44.39)	44.29
Cash flow sensitivity (net)	(26.16)	26.04	(44.39)	44.29

a. Interest rate sensitivity

To measure this risk, the Company adopts duration gap analysis which is measured for assets and liabilities maturing in next 12 months as well as for the overall assets and liabilities. Also, for Interest rate risk management, the Duration Gap model is used on assets and liabilities maturing in the next 12 months, to assess the change in Net Interest Income (NII) for a 1% increase in interest rate. The change in NII for 1% change in interest rate as on 31.03.2025 is (16.82) Cr.

b. Currency Risk

The Company does not have any outstanding foreign currency assets/liabilities and hence not exposed to currency risk.

Note 39: Financial Instruments - Transferred that are not derecognised in their entirety:

The company as part of its business model periodically enters into securitisation transactions via Pass through Certificates (PTC) route. As per RBI guidelines, the company-maintained credit enhancement for securitisation transactions which covers the expected losses and thereby retains the risk associated with the assets.

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Carrying amount of transferred assets	6,185.39	4,493.68
Carrying amount of associated liabilities	6,437.28	4,693.54
Fair value of assets	6,152.88	4,430.76
Fair value of associated liabilities	6,453.49	4,672.97
Net position at Fair value	(300.61)	(242.21)

Note 40: Employee benefits

Post-employment benefits:

I) Defined Contribution Plans

(₹ in crores)

Amount recognised as expense in Employee benefit expense	March 31, 2025	March 31, 2024
Pension fund	9.62	7.63
Employee State Insurance scheme	1.31	0.14
Total	**10.93**	**7.77**

II) Defined benefit plans

Defined benefit plan exposes the Company to a number of risks, the most significant of which are detailed below:

Investment risk: This may arise from volatility in Asset value due to market fluctuations and impairment of assets due to credit losses. The defined benefit plans may hold equity type assets, which may carry volatility and associated risk.

Interest risk: A decrease in bond yields will increase plan liabilities, although this is expected to be partially offset by an increase in the value of the plan's investment in debt instruments.

Salary cost Inflation risk: The present value of some of the defined benefit plan obligations are calculated with reference to the future salaries of plan participants. Increase in salary due to adverse Inflationary pressures might lead to higher liabilities.

Longevity risk: The present value of defined benefit plan obligation is calculated by reference to the best estimate of the mortality of plan participants. Increase or decrease in such rate will affect the plan liability.

Asset Liability Mismatching or Market Risk: The entire Plan Assets are invested in insurer managed funds with Life Insurance Corporation of India (LIC), the composition of each major category of plan assets, the percentage or amount for each category to the fair value of plan assets & the description of the Asset-Liability matching strategies used by the plan are not available.

Details of defined benefit plans as per actuarial valuation are as below:

A. Gratuity

(₹ in Crores)

Particulars	FUNDED	
	Gratuity	
	31.03.2025	31.03.2024
Amounts recognised in profit or loss:		
Current service cost	7.48	5.26
Net interest expense/(income)	0.34	(0.17)
Total amount included in employee benefits expense	**7.82**	**5.09**
Amounts recognised in other comprehensive income:		
Remeasurement (gains)/losses:		
Actuarial (gains)/losses arising from changes in		
- Financial assumptions	1.91	2.21
- Experience adjustments	7.59	5.58
- Demographic Assumptions	(2.86)	–
Return on plan assets, excluding amount included in net interest expense/ (income)	(0.62)	(0.07)
Total amount recognised in other comprehensive income	**6.02**	**7.72**
Changes in the defined benefit obligation:		
Opening defined benefit obligation	97.11	82.80
Current service cost	7.48	5.26
Liability Transferred in/ (out)	1.74	–
Interest expense	6.77	5.81
Remeasurement (gains)/losses arising from changes in		
- Financial assumptions	1.91	2.21
- Experience adjustments	7.59	5.58
- Demographic assumptions	(2.86)	–
Benefits paid	(6.69)	(4.54)
Closing defined benefit obligation	**113.05**	**97.11**
Changes in fair value of plan assets during the year:		
Opening fair value of plan assets	92.24	79.68
Interest income	6.43	5.98
Return on plan assets (excluding interest income)	0.62	0.07
Contribution by employer	17.55	11.04
Liability Transferred in/ (out)	1.74	–
Benefits paid	(6.69)	(4.54)
Actuarial gain / (loss) on plan assets	–	–
Closing fair value of plan assets	**111.89**	**92.24**
Net asset / (liability) recognised in balance sheet:		
Defined benefit obligation	113.05	97.11
Fair value of plan assets	111.89	92.24
Surplus/(Deficit)	(1.16)	(4.87)

(in %)

Particulars	FUNDED Gratuity	
	31.03.2025	31.03.2024
I. Actuarial assumptions		
Discount rate	6.71%	6.97%
Expected Return on plan assets	6.71%	6.97%
Attrition rate (Age based):		
From Age 18 - 20 years		3.00%
From Age 21 - 30 years		2.00%
From Age 31 - 40 years		2.00%
From Age 41 - 58 years		1.00%
Attrition rate (Service based):		
For Service less than 5 years	10% - 14%	
For Service 5 years and above	4.50%	
Salary escalation	8.00%	8.00%

During the year , some hitherto outsourced employees were hired on a fixed term contract basis. For these employees, the attrition rate considered at 30% and salary escalation at 5%

Particulars	FUNDED Gratuity	
	31.03.2025	31.03.2024
II. Quantitative sensitivity analysis for impact of significant assumptions on defined benefit obligation are as below		
Impact of		
0.5% decrease in discount rate	3.83	4.87
0.5% increase in discount rate	(3.64)	(4.51)
0.5% decrease in salary growth rate	(3.57)	(4.48)
0.5% increase in salary growth rate	4.34	4.79
Weighted average duration of the Defined benefit obligation (in years)	8	14

Particulars	FUNDED Gratuity	
	31.03.2025	31.03.2024
Maturity profile of defined benefit obligation		
Year 1	16.04	1.85
Year 2	9.80	10.56
Year 3	8.80	7.26
Year 4	9.00	8.74
Year 5	10.89	5.91
Next 5 years	47.05	38.13

Expected contribution to the plan for the next year is ₹8.75 crores.

B. Leave encashment & Compensated absences (unfunded)

The company earmarks liability towards leave benefit and provides for payments to vested employees. The benefits under the plan are in the form of a payment to employees as per the leave policy of the company.

(in %)

Particulars	UNFUNDED	
	LONG TERM COMPENSATED ABSENCE - PRIVILEGE LEAVE*	
	31.03.2025	31.03.2024
Actuarial assumptions		
Discount rate	6.71%	6.97%
Salary escalation	8.00%	8.00%
Attrition rate:		8.00%
Full Time Employee (FTE):		
For Service 2 years and below	14.00%	
For Service 3 years and 4 years	10.00%	
For Service 5 years and above	4.50%	

* Leave encashment entitlement not available for fixed term contract employees

C. Provident Fund

The provident fund contributions to trust are managed through trust investments in addition to contribution of a portion of its provident fund liability relating to Employees Pension Scheme to Employee Provident Fund Organisation.

The fund has relatively balanced mix of investments in order to manage the risks. The investment strategy is designed based on the interest rate scenario, liquidity needs of the Plans and Pattern of the investments as prescribed under the statute.

The trustees regularly monitor the funding and investment, there are systems in place to ensure that the performance of the portfolio is regularly reviewed and investments do not pose significant risk of impairment.

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Plan assets at year end at fair value	302.95	261.66
Present value of defined obligation at year end	302.48	261.45
Surplus/(deficit) as per actuarial certificate	(0.47)	(0.22)
Shortfall recognised in balance sheet	(0.47)	(0.22)
Active members as at year end (nos)	8,872	7,605

Assumptions used in determining the present value obligation of the interest rate guarantee under the deterministic approach:

(in %)

Particulars	March 31, 2025	March 31, 2024
Discount rate	6.71%	6.97%
Yield on existing funds	7.62%	7.76%
Expected guaranteed interest rate	8.25%	8.25%

Contribution to Defined benefit Plan, recognised as expense for the year is as under:

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Employer's contribution towards Provident Fund	12.30	10.40

Major Category of Plan Assets as % of the Total Plan Asset

(in %)

Particulars	March 31, 2025	March 31, 2024
Central Government Securities	14.11	10.87
State Government Securities	38.61	40.54
Public Sector Bonds	32.73	34.09
Private Sector Bonds	7.25	3.65
Special Deposits	1.86	2.02
Equity Fund	5.44	5.22
Short Term Deposit	–	3.61
Total	**100.00**	**100.00**

Note 41: Share Based Payments

The Company grants ESOP to Senior Management employees in accordance with the terms of the Plan.

(a) Description of the ESOP plan that existed during the period:

Particulars	Grant 16	Grant 15	Grant 14	Grant 14	Grant 13
Options granted	15,003	21,878	6,732	10,854	9,480
Date of grant	24.05.2024	26.05.2023	25.05.2022	25.05.2022	28.05.2021
Vesting date / period	01.06.2027	01.06.2026	One Year	3 years grant with 30%, 30% and the balance vesting after 1, 2 & 3 years respectively	
Exercise period	01.06.2027 - 30.11.2027	01.06.2026 - 30.11.2026	Within 5 years after respective vesting		
Fair value of the options (₹ per share)	4,546.54	2,511.80	1,735.65	1,735.65	2,478.15

Exercise price (per share) is ₹10/- for all the above options

(b) Description of the Stock Appreciation Rights (SAR) plan that existed during the period:

Particulars	Grant 14	Grant 14	Grant 13
Board meeting date	25.05.2022	25.05.2022	28.05.2021
Options granted	1258	1276	1370
Date of grant	25.05.2022	25.05.2022	28.05.2021
Vesting date / period	One year	3 years grant with 30%, 30% and the balance vesting after 1,2 & 3 years respectively	
Exercise period	Within one day after respective vesting		

Exercise price (per share) is ₹10/- for all the above options

Effect of Share based payments transactions on financial statement of the entity:

(₹ in Crores)

Particulars	2024-25	2023-24
Expenses recognised in Profit & Loss account	5.16	4.28
Amount recognised as Investment in Group companies	1.63	1.61

Group share based payments:

The company as part of ESOP scheme has issued share options to employees of various group Companies. The company does not get reimbursed for the cost of such group share options and such costs are treated as investment in the group companies.

Unvested share options issued to employees of various group companies are as under:

(in numbers)

Particulars	Grant 16	Grant 15	Grant 14
Sundaram Asset Management Company Limited	826	3,109	–
Sundaram Home Finance Limited	2,035	1,853	756
Royal Sundaram General Insurance Co. Ltd	629	1,231	–
Sundaram Finance Holdings Limited	–	188	–
Total	**3,490**	**6,381**	**756**

Measurement of fair value

The fair values of the options issued have been arrived at using the Black Scholes Model.

The key assumptions used in computing the fair value are :

(in numbers)

Particulars	Grant 16	Grant 15	Grant 14	Grant 13
Risk free interest rate (1 year to 3 years)	7.06%	6.97%	6.34% to 7.07%	6.38% to 7.07%
Life of the option	3 years	3 years	1 to 3 years	1 to 3 years
Expected Volatility	36.28%	23.70%	22.73%	22.73%
Fair value of the option (per share)-ESOP Plan	4,546.54	2,502.49	1 year: NIL	1 year: NIL
			2 year: 1,726.94	2 year: NIL
			3 year : 1,727.58	3 Year: 2,469.55
Fair value of the option (per share)-SAR Plan	Nil	Nil	1 year: NIL	1 year: NIL
			2 year: 4,546.54	2 year: NIL
			3 year: 3,714.38	3 year: 4,546.54

The expected volatility is based on historical share price volatility. The life of the option has been based on general option holder behaviour.

Reconciliation of the share options outstanding as on 31.03.2025

The number and weighted-average exercise prices of share options under various grants are as follows:

(in numbers)

Grant Details	Grant 16 - ESOP	Grant 15 - ESOP	Grant 14 - ESOP	Grant 13 - ESOP
Particulars	**No. of options**			
Outstanding at the beginning of the period	–	21,451	9,949	4,279
Granted during the period	15,003	–	–	–
Forfeited / expired during the period	686	284	–	–
Exercised during the period	–	–	3,447	2,629
Outstanding at the end of the period	14,317	21,167	6,502**	1,650*
Exercisable at the end of the period	–	–	2,189**	1,650*

Weighted average exercise price per option is ₹10/- for all the above grants.

* represents options under 3 year grant (year 3) which are not exercisable as on 31.03.2025

** represents options under 1 year grant / 3 year grant (year 3) not exercised as on 31.03.2025.

(in numbers)

Grant Details	Grant 14 - SAR	Grant 13 - SAR
Particulars	**No. of options**	
Outstanding at the beginning of the period	815	504
Granted during the period	–	–
Forfeited / expired during the period	–	–
Exercised during the period	349	504
Outstanding at the end of the period	466	–
Exercisable at the end of the period	–	–

Weighted average exercise price per option is ₹10/- for all the above grants.

Exercise price and remaining Contractual life for the share options outstanding at the end of the period.

(in numbers)

Particulars	March 31, 2025	March 31, 2025	March 31, 2025	March 31, 2025
	Grant 16	Grant 15	Grant 14	Grant 13
Contractual life	27 Months	15 months	2 months	Nil

Exercise price per option is ₹10/- for all the above grants.

Reconciliation of the share options outstanding as on 31.03.2024

The number and weighted-average exercise prices of share options under various grants are as follows:

(in numbers)

Grant details	Grant 15 - ESOP	Grant 14 - ESOP	Grant 13 - ESOP
Particulars	**No. of options**		
Outstanding at the beginning of the period	–	17,586	6,858
Granted during the period	21,878	–	–
Forfeited / expired during the period	427	352	256
Exercised during the period	–	7,285	2,323
Outstanding at the end of the period	21,451	9,949**	4,279*
Exercisable at the end of the period	–	2,515**	545*

(in numbers)

Grant details	Grant 14 - SAR	Grant 13 - SAR
Particulars	**No. of options**	**No. of options**
Outstanding at the beginning of the period	2,534	959
Forfeited / expired during the period	88	54
Exercised during the period	1,631	401
Outstanding at the end of the period	815	504
Exercisable at the end of the period	–	–

Weighted average exercise price per option is ₹10/- for all the above grants.

* represents options under 3 year grant (year 2 and 3) which are not exercisable as on 31.03.2024 and options under 1 year grant / 3 year grant (year 1) not exercised as on 31.03.2024.

** represents options under 1 year grant / 3 year grant (year 1) not exercised as on 31.03.2024.

Note 42: Leases

a) Business Leases

(₹ in crores)

Details	March 31, 2025		March 31, 2024	
	Gross Investment in Lease	Present value of Minimum Lease payments	Gross Investment in Lease	Present value of Minimum Lease payments
Upto 1 Year	69.10	49.75	35.25	25.65
1-2 Years	62.96	49.65	30.28	23.64
2-3 Years	49.93	42.91	23.42	19.81
3-4 Years	24.10	21.35	15.50	14.10
4-5 Years	14.58	13.71	4.03	3.84
> 5 Years	–	–	0.01	0.01
Total	**220.67**	**177.37**	**108.49**	**87.05**
Less: Unearned Finance income	43.30		21.44	
Present value of Minimum Lease payments	**177.37**		**87.05**	

Operating lease as lessor

Maturity pattern of Minimum Lease payments:

(₹ in crores)

Year	March 31, 2025	March 31, 2024
Less than 1 year	190.21	154.08
1-2 Years	138.33	124.44
2-3 Years	79.17	71.43
3-4 Years	30.57	24.94
4-5 Years	2.56	3.95
> 5 years	0.09	0.07
Total	**440.93**	**378.91**

b) Maturity Pattern of Lease Liabilities as lessee

Year	March 31, 2025	March 31, 2024
Less than 1 year	2.16	2.17
1-3 Years	13.46	9.35
3-5 Years	17.68	15.39
> 5 years	50.85	39.91
Total	**84.15**	**66.82**

Note 43: General

43.01 Segment Information

Segment information is presented in the consolidated financial statements as per Ind AS 108.

43.02 Corporate Social Responsibility (CSR)

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
(a) Amount required to be spent by the company during the year	24.31	22.04
(b) Amount of expenditure incurred	24.70	14.12
(c) Excess/(Shortfall) amount spent for the Financial Year (b)-(a)	0.39	(7.92)
(d) Excess from previous years	0.08	8.00
(e) Excess carried forward to subsequent years	0.47	0.08
(f) Nature of CSR activities: Education, Art & Culture, Culture & Heritage, preservation and rejuvenation of National heritage and heritage crafts of India, Environment, Disaster Relief, Health, Park Maintenance, Protection / Restoration of Buildings and sites of historical importance, Protection of Ecology, Rural Development, Social Welfare, Sports, Animal Welfare.		
(g) Details of related party transactions, e.g., contribution to a trust controlled by the company in relation to CSR expenditure as per relevant Accounting Standard		
(h) Where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year has to be shown separately		

43.03 Provisions for other expenses and contingent liabilities

(₹ in crores)

Movement of provisions	Amount
Carrying amount as on 31.03.2024	18.18
Add: Provisions made during the year	1.11
Less: Amount used or reversed during the year	(2.37)
Carrying amount as on 31.03.2025	**16.92**

(₹ in crores)

Contingent liabilities	March 31, 2025	March 31, 2024
a) Bank guarantee and Letter of credit	2.14	3.48
b) Claims against the company not acknowledged as debts	8.23	7.20
c) Tax disputes	1.79	1.79

Tax disputes in respect of Income Tax, and VAT demands are pending before various appellate forums/authorities, and the outcome/liability would be determined only upon the receipt of decisions. The Company is of the opinion that the demands are not sustainable and expects to succeed in its appeal.

The contested tax demands have been ascertained based on relief allowed by the appellate authorities, on similar issues in earlier assessment years.

43.04 RELATED PARTIES DISCLOSURES:

Related party disclosures, as per INDAS 24 - 'Related Party Disclosures', for Year ended 31st March 2025, are given below:

Related Parties:

Subsidiary Companies:

Sundaram Home Finance Limited

Sundaram Asset Management Company Limited

Sundaram Asset Management Singapore Pte Ltd.

Sundaram Alternate Assets Limited

Sundaram Trustee Company Limited

LGF Services Ltd.

Sundaram Fund Services Limited

Sundaram Finance Employees Welfare trust

Joint Ventures:

Royal Sundaram General Insurance Co. Ltd.

Key Management Personnel:

Mr. Harsha Viji, Executive Vice Chairman

Mr. Rajiv C Lochan, Managing Director

Mr. A.N. Raju, Deputy Managing Director

Directors:

Mr. Raghuttama Rao

Mr. Ganesh Lakshminarayan

Ms. Bhavani Balasubramanian

Dr. Kshama Fernandes

Mr. R Venkatraman

Mr. T T Srinivasaraghavan

Mr. Srivats Ram

Ms. Anuradha Rao

Enterprises over which Key Management Personnel (KMP) and his relatives can exercise significant influence:

M/s. Azorius Holdings Private Limited

M/s. Uthirattadhi Sriram Holdings Private Ltd.

All the arrangements and transactions entered into by the company with related parties, during Year ended 31.03.2025 were in ordinary course of business and on arm's length price.

Related Party Transactions for Year ended 31st March 2025

The nature and volume of transactions for Year ended 31st March 2025 with the above related parties are as follows.

(₹ in crores)

Particulars	Subsidiaries	Joint Ventures	Apr - Mar 25	Apr - Mar 24
INCOME				
Interest Income	0.00	–	0.00	0.00
Lease Rental Income	0.36	0.05	0.41	5.30
Fees and Commission Income	18.82	20.34	39.16	39.95
Dividend Income	97.29	29.19	126.48	346.41
Income from other Services	8.65	6.22	14.87	13.61
Other Income				
Rent Receipts	4.77	0.79	5.56	5.68
Other Non Operating Income	0.98	0.10	1.08	1.07
EXPENDITURE				
Finance Cost-Interest	0.02	15.45	15.47	16.43
Administrative & other expenses				
Outsourcing Cost	0.23	–	0.23	11.85
Rent Paid	0.03	0.01	0.04	1.08
Insurance Premium	–	1.76	1.76	1.69
Brokerage	–	–	–	0.00
ASSETS				
Asset Purchase	0.09	–	0.09	–
Asset Sale	0.00	–	0.00	–
Investments - AIF Schemes	–	–	–	152.92
Investment-Sale of AIF schemes	–	–	–	68.59
Loans and Advances Disbursed	0.02	–	0.02	0.33
Purchase of Loans Assets	207.06	–	207.06	182.61
Repayment of Loans and Advances	0.02	–	0.02	0.33
Insurance Premium paid in advance	–	7.58	7.58	1.90
LIABILITIES				
Issue of Non Convertible Debentures	–	24.99	24.99	82.16
Redemption of Non Convertible Debentures	–	25.00	25.00	–
Other Liabilities	–	–	–	1.09
Deposits placed	–	–	–	8.75
Dividend Paid	2.67	–	2.67	11.09

(₹ in crores)

Compensation paid to Key Management Personnel	2024-25	2023-2024
Short term benefits	18.14	15.44
Post retirement benefits	0.66	0.56
Share based payments	1.31	1.39

(₹ in crores)

Transactions with Key Management Personnel / Relatives of Key Management Personnel	2024-25	2023-2024
Interest on deposits	1.93	1.83
Dividend Paid	15.81	15.26
Deposits placed	–	0.30
Dividend Paid to Enterprises over which KMP and their relatives are exercising significant influence	6.99	6.76

(₹ in crores)

Payment made to Directors / Relatives	2024-25	2023-2024
Interest on Deposits paid to Directors / Relatives	5.74	4.58
Commission paid to Directors	2.05	2.19
Sitting fees paid to Directors	0.31	0.32

Disclosure Of Material Transactions With Related Parties

(₹ in crores)

Particulars	Related Parties	2024–2025	2023–2024
INCOME			
Interest Income	Sundaram Asset Management Company Limited	0.00	0.00
	Brakes India Private Limited	–	0.00
Lease Rental Income			
	Brakes India Private Limited	–	3.22
	Wheels India Limited	–	1.02
	Turbo Energy Private Limited	–	0.73
	Axles India Limited	–	0.05
	Sundaram Asset Management Company Limited	0.03	0.03
	Royal Sundaram General Insurance Co. Ltd.	0.05	0.06
	Sundaram Home Finance Limited	0.33	0.09
	Sundaram Business Services Limited	–	0.01
	Transenergy Private Limited	–	0.09

(₹ in crores)

Particulars	Related Parties	2024–2025	2023–2024
Fees and Commission Income			
	Royal Sundaram General Insurance Co. Ltd.	20.34	24.09
	Sundaram Home Finance Limited	14.04	11.28
	Sundaram Alternate Assets Limited	4.78	4.58
Dividend Income			
	Sundaram Home Finance Limited	28.22	159.63
	Sundaram Asset Management Company Limited	67.38	146.25
	Sundaram Finance Holdings Limited	–	23.48
	Royal Sundaram General Insurance Co. Ltd.	29.19	15.72
	Sundaram Trustee Company Limited	1.60	1.26
	LGF Services Ltd.	0.10	0.08
Income from other Services			
	Sundaram Home Finance Limited	8.42	7.87
	Royal Sundaram General Insurance Co. Ltd.	6.22	5.54
	Sundaram Asset Management Company Limited	0.23	0.20
Other Income			
Rent Receipts	Sundaram Asset Management Company Limited	2.16	2.30
	Sundaram Home Finance Limited	2.49	2.13
	Sundaram Business Services Ltd.	–	0.44
	Royal Sundaram General Insurance Co. Ltd.	0.79	0.78
	Sundaram Finance Holdings Limited	–	0.02
	Brakes India Private Limited	–	0.00
	Sundaram Alternate Assets Limited	0.12	0.01
Other Income			
Other Non Operating Income	Sundaram Asset Management Company Limited	0.33	0.43
	Sundaram Home Finance Limited	0.59	0.32
	Royal Sundaram General Insurance Co. Ltd.	0.10	0.07
	Sundaram Business Services Ltd.	–	0.12
	Sundaram Alternate Assets Limited	0.06	0.06
	Sundaram Finance Holdings Limited	–	0.07
	India Motor Parts and Accessories Limited	–	0.00

Disclosure of Material Transactions with Related Parties

(₹ in crores)

Particulars	Related Parties	2024-2025	2023-2024
EXPENDITURE			
Finance Cost			
Interest on Debentures	Royal Sundaram General Insurance Co. Ltd.	15.45	15.01
	Turbo Energy Private Ltd.	–	0.31
Interest on Deposits	Sundaram Dynacast Private Ltd	–	0.92
	Sundaram Business Services Limited	–	0.18
	LGF Services Limited	0.02	0.01
Administrative & other expenses			
Outsourcing cost	Sundaram Finance Holdings Limited	–	11.85
	Sundaram Home Finance Limited	0.23	0.06
Rent	Sundaram Finance Holdings Limited	–	1.05
	Sundaram Home Finance Limited	0.03	0.03
	Royal Sundaram General Insurance Co. Ltd.	0.01	0.00
Insurance Premium	Royal Sundaram General Insurance Co. Ltd.	1.76	1.69
Brokerage	Sundaram Home Finance Limited	–	0.00

(₹ in crores)

Particulars	Related Parties	2024-2025	2023-2024
Dividend Paid	Sundaram Finance employee Welfare trust	2.67	2.60
	Turbo Energy Private Limited	–	0.08
	India Motor Parts and Accessories Limited	–	8.41

(₹ in crores)

Particulars	Related Parties	2024-2025	2023-2024
ASSETS			
Fixed Assets - Purchase	Sundaram Asset Management Company Limited	0.09	–
Fixed Assets - Sale	Sundaram Home Finance Limited	0.00	–
Investments - AIF Schemes	Sundaram Home Finance Limited - AIF Schemes (Sundaram High Yield Secured Debt Fund II & III)	–	152.92
Investment-Sale of AIF schemes	India Motor Parts and Accessories Limited	–	20.34
	Turbo Energy Private Limited	–	10.17
	Brakes India Private Limited	–	15.28
	Royal Sundaram General Insurance Co. Ltd.	–	22.80
Purchase of Loans Assets	Sundaram Home Finance Limited	207.06	182.61
Loans and Advances Disbursed	Sundaram Asset Management Company Limited	0.02	0.03
	Brakes India Private Ltd	–	0.29
Repayment of Loans and Advances	Sundaram Asset Management Company Limited	0.02	0.04
	Brakes India Private Ltd	–	0.29
Insurance Premium paid in advance	Royal Sundaram General Insurance Co. Ltd.	7.58	1.90
LIABILITIES			
Issue of Non Convertible Debentures	Royal Sundaram General Insurance Co. Ltd.	24.99	77.16
Redemption of Non Convertible Debentures	Royal Sundaram General Insurance Co. Ltd.	25.00	–
	Turbo Energy Private Limited	–	5.00
Other Liabilities	Sundaram Finance Holdings Limited	–	1.09

(₹ in crores)

Particulars	Related Parties	2024-2025	2023-2024
Deposits accepted	Sundaram Dynacast Private Ltd	–	4.00
	Sundaram Business Services Limited	–	4.50
	LGF Services Ltd.	–	0.25

Balances With Related Parties as at 31st March 2025

(₹ in crores)

Balances With Related Parties as at 31st March 2025	Subsidiaries	Joint Venture	Key Management Personnel/ Relatives of Key Management Personnel	Directors / Relatives of Directors	Enterprises over which KMP and their relatives are exercising significant influence	31.03.2025	31.03.2024
ASSETS							
Investments	1,419.26	585.91	–	–	–	2,005.17	2,003.54
Loans and Advances	0.00	–	–	–	–	0.00	0.00
Other Assets	1.67	7.36	–	–	–	9.03	11.19
LIABILITIES							
Equity Holdings	4.91	–	5.26	7.36	2.33	19.86	12.53
Non Convertible Debentures	–	192.69	–	–	–	192.69	214.78
Deposits	0.25	–	23.47	37.20	–	60.92	57.12
Other Liabilities	1.70	0.46	–	–	–	2.17	2.17
Remuneration payable	–	–	14.83	–	–	14.83	10.08

Balances with Related Parties as at 31st March 2025

(₹ in crores)

BALANCES OUTSTANDING	Subsidiaries	Joint Ventures	31.03.2025	31.03.2024
ASSETS				
Investments				
Sundaram Home Finance Limited	1,154.70	–	1,154.70	1,153.78
Royal Sundaram General Insurance Co. Ltd.	–	585.91	585.91	585.66
Sundaram Asset Management Company Limited	261.58	–	261.58	261.12
Sundaram Fund Services Limited	0.64	–	0.64	0.64
Sundaram Trustee Company Limited	2.29	–	2.29	2.29
LGF Services Ltd.	0.05	–	0.05	0.05
Total	**1,419.26**	**585.91**	**2,005.17**	**2,003.54**

Disclosure of Material Balances With Related Parties as at 31st March 2025

(₹ in crores)

BALANCES OUTSTANDING	Subsidiaries	Joint Ventures	31.03.2025	31.03.2024
Loans and Advances				
Sundaram Asset Management Company Ltd	0.00	–	0.00	0.00
Other Assets				
Royal Sundaram General Insurance Co. Ltd.	–	7.36	7.36	9.37
Sundaram Home Finance Limited	1.25	–	1.25	1.38
Sundaram Asset Management Company Limited	0.16	–	0.16	0.07
Sundaram Alternate Assets Limited	0.26	–	0.26	0.36
Total	**1.67**	**7.36**	**9.03**	**11.18**

Disclosure Of Material Balances With Related Parties as at 31st March 2025

(₹ in crores)

BALANCES OUTSTANDING	Subsidiaries	Joint Ventures	Key Management Personnel/ Relatives of Key Management Personnel	Director/ Relatives	Enterprises over which KMP and their relatives are exercising significant influence	31.03.2025	31.03.2024
LIABILITIES							
Equity Holdings	4.91	–	5.26	7.36	2.33	19.86	12.53
Non Convertible Debentures							
Royal Sundaram General Insurance Co. Ltd.	–	192.69	–	–	–	192.69	214.78
Deposits							
KMP/Directors	–	–	23.47	37.20	–	60.67	56.87
LGF Services Limited	0.25	–	–	–	–	0.25	0.25
Other Liabilities							
Sundaram Home Finance Limited	1.43	–	–	–	–	1.43	1.43
Royal Sundaram General Insurance Co. Ltd.	–	0.46	–	–	–	0.46	0.46
Sundaram Asset Management Company Limited	0.27	–	–	–	–	0.27	0.27
Remuneration payable	–	–	14.83	–	–	14.83	10.08
Total	**1.70**	**0.46**	**14.83**	**–**	**–**	**16.99**	**12.24**

(₹ in crores)

Maximum amount outstanding in respect of Loans and Advances	2024-2025	2023-2024
Sundaram Asset Management Company Limited	0.00	0.01
Brakes India Ltd	–	0.03

₹0.00 represents amount less than ₹50000

43.05 Estimated amount of contracts remaining to be executed on capital account

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Estimated amount of contracts remaining to be executed on capital account (net of advance)	32.04	9.79
Uncalled commitment in Alternative Investment Fund Schemes	116.89	203.43

Other Commitments

The Company has given an undertaking not to dilute, in any manner, its shareholding below 51% in respect of the borrowings availed by one of its wholly owned subsidiaries

43.06 Relationship with Struck off Company:

Name of Struck Off Company	Nature of transactions	As at March 31, 2025	As at March 31, 2024	Relationship with the struck off company, if any, to be disclosed for related party
S R Tradecentre Pvt Ltd	Loan	0.01	0.02	No
Jai Vitesh Traders Private Limited	Loan	0.07	-	No
HCMTECH India Private Limited	Admin exp	**	**	No
Kothari Intergroup Limited	Shareholder	*	*	No

Note: * 1. In the absence of purchase price of shares held by the above shareholders, face value is considered for reporting purpose. Amount is Less than ₹ 10,000/-

** 2. Admin expenses less than ₹ 50,000/-

43.07 Registration of charges or satisfaction:

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
(a) Where any charges or satisfaction yet to be registered with ROC beyond the statutory period,	Nil	Nil
(b) Details and reasons thereof shall be disclosed		

43.08 Utilisation of Borrowed funds and Share Premium (Diversion of Funds):

No funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

No funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

43.09 Undisclosed income

There is no surrender or disclosure of income separately on account of search or survey under Income tax since all transactions are recorded in the books.

43.10 Crypto Currency or Virtual Currency

Company has neither traded nor invested in Crypto currency or virtual currency during the year.

43.11 Administrative and other expenses "under Other Expenditure" include payment to Statutory Auditors towards:

(₹ in Crores)

Particulars	March 31, 2025	March 31, 2024
Auditors' fees and expenses*	1.51	1.46
Statutory fees	1.09	0.98
Tax fees	0.16	0.16
Certification fees	0.24	0.28
Reimbursement of expenses	0.02	0.04

* Including GST provision

43.12 Disclosure under the MSMED Act 2006

(₹ in Crores)

Particulars	March 31, 2025	March 31, 2024
ia) Principal amount remaining unpaid*	2.42	2.20
ib) Interest amount remaining unpaid	NIL	NIL
ii) Interest and principal amount paid beyond appointed date	NIL	NIL
iii) Amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointment day during the year) but without adding the interest specified under this Act.	NIL	NIL
iv) Interest accrued and remaining unpaid	NIL	NIL
v) Further interest due and payable even in the succeeding years, until such date when the interest due as above are actually paid to the small enterprises	NIL	NIL

* Subsequently liability is discharged

43.13 The Board of Directors have recommended a final dividend of ₹21/-per share (210%) for the year ended 31st March 2025 in May 2025. This together with interim dividend of ₹14 per share (140%) paid would aggregate to a total dividend of ₹35/- per share (350%).

43.14 Earnings per Share

Particulars	March 31, 2025	March 31, 2024
Profit /(Loss) attributable to equity shareholders (₹ in crores)	1,542.65	1,454.01
Weighted average number of equity shares	11,11,03,860	11,11,03,860
Earnings per share – Basic & Diluted (in ₹)	138.85	130.87
Face value of Share	10	10

43.15 Events After Reporting Date

There have been no other events after the reporting date apart from above that require disclosure in the financial statements.

43.16 Previous year's figures have been regrouped wherever necessary to conform to current year's classification.

Note 44: Balance sheet Disclosures for NBFC in Middle layer as per Master Directions - Reserve Bank of India Disclosures as per Master Directions - Reserve Bank of India (Non- Banking Financial Company - Scale Based Regulation) Directions, 2023

44.01 Capital to Risk Assets Ratio (CRAR)

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Tier 1 Capital	8,240.36	6,983.98
Tier 2 Capital	1,456.87	1,549.97
Total	9,697.23	8,533.95
Risk Weighted Assets	47,502.71	41,628.46
CRAR (%)	20.42	20.50
CRAR - Tier 1 Capital (%)	17.35	16.78
CRAR - Tier 2 Capital (%)	3.07	3.72
Subordinated debt considered as Tier 2 Capital	1,795.00	1,773.00

44.02 Investments

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
1. Value of Investments		
i) Gross Value of Investments		
a) In India	6,864.22	6,453.59
b) Outside India	–	–
ii) Provisions for Depreciation		
a) In India	1.63	70.67
b) Outside India	–	–
iii) Net Value of Investments		
a) In India	6,862.59	6,382.92
b) Outside India	–	–
2. Movement of provisions held towards depreciation on investments		
i) Opening balance	70.67	0.55
ii) Add : Provisions made during the year	1.09	70.39
iii) Less : Write-off/write-back of excess provisions during the year	70.13	0.27
iv) Closing balance	1.63	70.67

44.03 Derivatives

44.03.01 Forward Rate Agreements (FRA) / Interest Rate Swap (IRS)

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
The notional principal of swap agreements	5,353.45	–
Losses which would be incurred if counterparties failed to fulfill their obligations under the agreements	–	–
Collateral required by NBFC upon entering into swaps	–	–
Concentration of credit risk arising from the swaps	100% with Banks	–
The fair value of the swap book	(26.13)	–

The details and terms of IRS are set out below:

(₹ in crores)

Derivatives	March 31, 2025	March 31, 2024	Benchmark	Terms
	Notional Principal			
Interest Rate Swap	5,353.45	-	FBIL overnight MIBOR	Fixed Payable v/s Floating Receivable, in respect of liabilities maturing until September 2028.

44.03.02 Exchange Traded Interest Rate (IR) Derivaties : NIL

44.03.03 Qualitative disclosures on Risk Exposure in Derivatives

i) Qualitative disclosures

The Company has a Board approved policy for entering into derivative transactions. Derivative transaction comprises Forward Rate Agreements, Interest Rate Swaps, Coupon only swaps, Currency and Interest rate swap and Forward Exchange contracts. The Company undertakes such transactions for hedging balance sheet assets and liabilities. The Asset Liability Management Committee and Risk Management Committee periodically monitors and reviews the risks involved.

ii) Quantitative Disclosures

(₹ in crores)

	Particulars	Interest Rate Derivatives	
		March 31, 2025	March 31, 2024
i)	Derivatives (Notional Principal Amount)		
	For Hedging	5,353.45	–
ii)	Marked to Market Position	–	–
	- Asset (+)	–	–
	- Liability (-)	26.13	–
iii)	Credit Exposure	42.99	–
iv)	Unhedged Exposures	–	–

44.04 Asset Liability Management (Maturity Pattern of certain items of Assets and Liabilities)

As at March 31, 2025:

(₹ in crores)

	1 to 7 days	8 to 14 days	Upto 30/ 31 days	Over 1 month upto 2 months	Over 2 months upto 3 months	Over 3 months & upto 6 months	Over 6 months & upto 1 year	Over 1 year & upto 3 years	Over 3 years & upto 5 years	Over 5 years	Total
Deposits	102.14	47.09	121.03	313.32	300.31	919.20	1,499.80	3,094.35	–	–	6,397.24
Borrowings	51.92	1.07	999.13	1,319.70	3,164.05	4,403.90	10,011.22	15,515.30	4,421.72	1,100.00	40,988.01
Foreign Currency Liabilities	–	–	–	–	–	–	–	–	–	–	–
Advances	610.93	1,454.73	552.53	2,220.90	2,442.48	5,756.57	10,462.89	26,880.16	6,674.11	219.20	57,274.50
Investments	904.21	6.80	19.32	56.36	119.78	676.32	286.60	883.12	302.05	3,608.03	6,862.59
Foreign Currency Assets	–	–	–	–	–	–	–	–	–	–	–

As at March 31, 2024:

(₹ in crores)

	1 to 7 days	8 to 14 days	Upto 30/ 31 days	Over 1 month upto 2 months	Over 2 months upto 3 months	Over 3 months & upto 6 months	Over 6 months & upto 1 year	Over 1 year & upto 3 years	Over 3 years & upto 5 years	Over 5 years	Total
Deposits	87.58	30.68	77.85	142.95	184.42	568.60	1,097.85	3,603.53	–	–	5,793.46
Borrowings	46.82	–	762.49	1,416.98	1,522.40	3,790.81	7,313.59	13,031.50	4,047.08	3,200.00	35,131.67
Foreign Currency Liabilities	–	–	–	–	–	–	–	–	–	–	–
Advances	505.78	1,213.55	507.98	1,900.22	2,083.65	4,918.30	8,930.02	22,727.50	5,882.53	178.87	48,848.40
Investments	1,384.07	4.35	210.68	278.17	128.38	239.36	315.20	672.18	51.04	3,099.49	6,382.92
Foreign Currency Assets	–	–	–	–	–	–	–	–	–	–	–

44.05 Exposures

44.05.01 Exposure to Real Estate Sector

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
i) Direct exposure		
a) Residential Mortgages -		
Lending fully secured by mortgages on residential property that is or will be occupied by the borrower or that is rented. Exposure would also include non-fund based (NFB) limits.	134.41	166.60
b) Commercial Real Estate -		
Lending secured by mortgages on commercial real estates (office buildings, retail space, multi purpose commercial premises, multi-family residential buildings, multi-tenanted commercial premises, industrial or warehouse space, hotels, land acquisition, development and construction, etc). Exposure would also include non-fund based (NFB) limits.	–	–
c) Investments in Mortgage Backed Securities (MBS) and other securitised exposures		
i. Residential	–	–
ii. Commercial Real Estate	–	–
ii) Indirect Exposure		
Fund based and non-fund-based exposures on National Housing Bank and Housing Finance Companies	220.64	153.86
Total Exposure to Real Estate Sector	**355.05**	**320.46**

44.05.02 Exposure to Capital Market

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
a) Direct investment in equity shares, convertible bonds, convertible debentures and units of equity-oriented mutual funds the corpus of which is not exclusively invested in corporate debt *	1,354.96	882.51
b) All exposures to Alternate Investment Funds		
(i) Category I	–	–
(ii) Category II	459.54	297.05
(iii) Category III	57.31	58.50
Total Exposure to Capital Market	**1,871.81**	**1,238.06**

* Represent listed securities

44.05.03 Details of financing of parent company products : NIL

44.05.04 Details of Single Borrower Limit (SBL) / Group Borrower Limit (GBL) exceeded by the company : NIL

44.06 Registration obtained from other financial sector regulators during the year : NIL

44.07 Disclosure of penalties imposed by other regulators : 2024-25 - NIL

44.08 Rating Assignment by Credit Rating Agencies and migration of ratings during the year

Instrument	ICRA	CRISIL
Deposits	AAA	AAA
Debentures	AAA	AAA
Subordinated Debentures	AAA	AAA
Long Term Bank Loans	AAA	AAA
Consortium Bank Facilities	AAA	-
Commercial Paper	A1+	A1+
Short Term Bank Loans	A1+	-

Migration of ratings during the year : NIL

44.09 Provisions and Contingencies

(₹ in crores)

Break up of 'Provisions and Contingencies' shown under the head Expenditure in Profit and Loss Account	March 31, 2025	March 31, 2024
Provisions for depreciation on Investment	(0.01)	0.51
Provision for AIF Investment	(69.03)	69.61
Provisions towards NPA (incl. write offs)	309.29	221.67
Provisions for Standard assets	1.25	(17.98)
Provisions made towards Income tax	519.03	376.51

44.10 Concentration of Deposits

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Total Deposits of twenty largest depositors	548.68	365.91
Percentage of Deposits of twenty largest depositors to Total Deposits	8.58%	6.32%

44.11 Concentration of Advances

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Total Advances to twenty largest borrowers	996.14	1,047.67
Percentage of Advances to twenty largest borrowers to Total Advances	3.51%	4.04%

44.12 Concentration of Exposures

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Total Exposure to twenty largest borrowers/Customers	1,198.73	1,152.29
Percentage of Exposures to twenty largest borrowers / customers to Total exposure on borrowers / customers	2.38%	2.66%

44.13 Concentration of NPA assets

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Total Exposure to top four NPA accounts	31.14	27.01
Percentage of top four NPA accounts to total NPA accounts	2.85%	3.15%

44.14 Movement of NPA assets

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
i) Net NPAs to Net Advances (%)	1.38%	1.25%
ii) Movement of NPAs (Gross)		
a) Opening balance	857.26	1,039.65
b) Additions during the year	873.38	591.70
c) Reductions during the year	636.66	774.09
d) Closing balance	1,093.98	857.26
iii) Movement of Net NPAs		
a) Opening balance	538.56	722.35
b) Additions during the year	479.04	277.45
c) Reductions during the year	330.36	461.25
d) Closing balance	687.24	538.56
iv) Movement of Provision on NPAs (excluding provisions on standard assets)		
a) Opening balance	318.70	317.30
b) Provisions made during the year	394.35	314.25
c) Write-off/write-back of excess provisions	306.31	312.84
d) Closing balance	406.74	318.70

44.15 Overseas Assets (for those with Joint Ventures and Subsidiaries abroad) : NIL

44.16 Off-balance sheet SPVs sponsored (which are required to be consolidated as per accounting norms) : NIL

44.17 Disclosure of complaints

1) Summary information on complaints received by the NBFCs from customers and from the Offices of Ombudsman

Sr. No	Particulars		FY 24-25	FY 23-24
	Complaints received by the NBFC from its customers			
1		Number of complaints pending at beginning of the year	68	62
2		Number of complaints received during the year	1,640	3,509
3		Number of complaints disposed during the year	1,672	3,503
	3.1	Of which, number of complaints rejected by the NBFC	NIL	NIL
4		Number of complaints pending at the end of the year	36	68
	Maintainable complaints received by the NBFC from Office of Ombudsman			
5*		Number of maintainable complaints received by the NBFC from Office of Ombudsman	71	103
	5.1	Of 5, number of complaints resolved in favour of the NBFC by office of Ombudsman	70	103
	5.2	Of 5, number of complaints resolved through conciliation/mediation/ advisories issued by Office of Ombudsman	1	NIL
	5.3	Of 5, number of complaints resolved after passing of Awards by Office of Ombudsman against the NBFC	NIL	NIL
6*		Number of Awards unimplemented within the stipulated time (other than those appealed)	NIL	NIL

Note: Maintainable complaints refer to complaints on the grounds specifically mentioned in Integrated Ombudsman Scheme, 2021 (Previously The Ombudsman Scheme for Non-Banking Financial Companies, 2018) and covered within the ambit of the Scheme.

* It shall only be applicable to NBFCS which are included under The Reserve Bank - Integrated Ombudsman Scheme, 2021

(₹ in crores)

2) Top five grounds of complaints received by the NBFCs from customers

Grounds of complaints, (i.e. complaints relating to)	Number of complaints pending at the beginning of the year	Number of complaints received during the year	% increase/ decrease in the number of complaints received over the previous year	Number of complaints pending at the end of the year	Of 5, number of complaints pending beyond 30 days
(1)	(2)	(3)	(4)	(5)	(6)
FY 24-25					
Arrear Payment related	5	267	-16%	8	NIL
NOC related	8	338	-89%	3	NIL
Credit Bureau related	12	194	-216%	7	NIL
Repossession related	9	113	-45%	5	NIL
COVID-19 related	3	79	-87%	4	NIL
Others	31	649	-152%	9	NIL
Total	**68**	**1,640**	**-114%**	**36**	**-**
FY 23-24					
Arrear Payment related	14	309	-38%	5	NIL
NOC related	1	638	40%	8	NIL
Credit Bureau related	15	613	54%	12	NIL
Repossession related	2	164	-5%	9	NIL
COVID-19 related	3	148	-10%	3	NIL
Others	27	1,637	20%	31	NIL
Total	**62**	**3,509**	**22%**	**68**	**-**

44.18 A comparison between provisions required under IRACP and impairment allowances made under Ind AS 109:

(₹ in crores)

Asset Classification as per norms of the Reserve Bank.	Asset classification as per Ind AS 109	Gross Carrying Amount as per Ind AS	Loss Allowances (Provisions) as required under Ind AS 109	Net Carrying Amount	Provisions required as per IRACP norms (including income Deferred)	Difference between Ind AS 109 provisions and IRACP norms
(1)	(2)	(3)	(4)	(5)=(3)-(4)	(6)	(7) = (4)-(6)
Performing Assets						
Standard	Stage 1	47,571.53	86.92	47,484.61	192.92	(106.00)
	Stage 2	1,695.57	39.95	1,655.62	7.68	32.27
Subtotal		**49,267.10**	**126.87**	**49,140.23**	**200.60**	**(73.73)**
Non-Performing Assets (NPA)						
Substandard	Stage 1	46.43	6.52	39.91	5.16	1.36
	Stage 2	305.13	39.51	265.62	37.46	2.05
	Stage 3	520.85	147.85	373.00	79.53	68.32

(₹ in crores)

Asset Classification as per norms of the Reserve Bank.	Asset classification as per Ind AS 109	Gross Carrying Amount as per Ind AS	Loss Allowances (Provisions) as required under Ind AS 109	Net Carrying Amount	Provisions required as per IRACP norms (including income Deferred)	Difference between Ind AS 109 provisions and IRACP norms
(1)	(2)	(3)	(4)	(5)=(3)-(4)	(6)	(7) = (4)-(6)
Subtotal for Substandard		**872.41**	**193.88**	**678.53**	**122.15**	**71.73**
Doubtful - up to 1 year	Stage 3	106.30	98.83	7.46	73.68	25.16
1 to 3 years		95.86	94.75	1.11	85.69	9.06
More than 3 years		8.48	8.34	0.14	8.18	0.16
Subtotal for Doubtful		**210.64**	**201.93**	**8.71**	**167.55**	**34.38**
Loss	Stage 3	10.94	10.94	–	10.94	–
Subtotal for Loss		**10.94**	**10.94**	**–**	**10.94**	**–**
Subtotal for NPA		**1,093.98**	**406.74**	**687.24**	**300.64**	**106.10**
OFF BOOKS*	Stage 1	179.27	1.11	178.16	–	1.11
	Stage 2	–	–	–	–	–
	Stage 3	–	–	–	–	–
Subtotal		**179.27**	**1.11**	**178.16**	**–**	**1.11**
Total (On book assets)	Stage 1	47,617.96	93.44	47,524.52	198.08	(104.63)
	Stage 2	2,000.70	79.46	1,921.24	45.14	34.31
	Stage 3	742.42	360.71	381.71	258.02	102.70
	Total	**50,361.08**	**533.61**	**49,827.47**	**501.24**	**32.37**

* OFF BOOKS: Other items such as guarantees, loan commitments, etc. which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) norms

44.19 Disclosure on Resolution Framework 2.0 implemented in terms of RBI circulars RBI/2021-22/31 DOR.STR REC.11/21.04.048/2021-22 dated 5th May 2021.

(₹ in crores)

Type of Borrower	Exposure to accounts classified as Standard consequent to implementation of resolution plan – Position as at the end of the previous half-year (A) 30.09.2024	Of (A), aggregate debt that slipped into NPA during the half-year	Of (A) amount written off during the half-year	Of (A) amount paid by the borrowers during the half-year	Exposure to accounts classified as Standard consequent to implementation of resolution plan – Position as at the end of this half-year 31.03.2025
Personal Loans	–	–	–	–	–
Corporate persons*	–	–	–	–	–
Of which MSMEs	–	–	–	–	–
Others (Business loan)	55.16	1.52	0.12	26.01	27.51

*As defined in Section 3(7) of the Insolvency and Bankruptcy Code 2016.

44.20 Sectoral Exposure:

(₹ in crores)

Sectors	Current Year			Previous Year		
	Total Exposure	Gross NPAs	Percentage of Gross NPAs to total exposure in that sector	Total Exposure	Gross NPAs	Percentage of Gross NPAs to total exposure in that sector
1. Agriculture and Allied activities	3,658.16	76.52	2.09%	3,284.33	69.85	2.13%
2. Industry	–	–	–	–	–	–
3. Services						
3.1 Transport Operators	23,745.12	574.91	2.42%	20,107.44	450.93	2.24%
3.2 NBFCs	1,101.36	5.01	0.45%	1,317.11	–	–
3.3 Other Services	5,553.85	139.62	2.51%	4,643.94	92.79	2.00%
Total	**30,400.33**	**719.54**	**2.37%**	**26,068.49**	**543.72**	**2.09%**
Micro and Small	18,239.30	353.43	1.94%	13,074.30	228.22	1.75%
Medium	1,486.89	24.56	1.65%	1,112.47	21.24	1.91%
Large	–	–	–	–	–	–
Others	10,674.14	341.55	3.20%	11,881.72	294.26	2.48%
Total	**30,400.33**	**719.54**	**2.37%**	**26,068.49**	**543.72**	**2.09%**
4. Personal Loans						
4.1 Vehicle/Auto Loans	13,062.30	186.93	1.43%	11,000.70	138.08	1.26%
Total	**13,062.30**	**186.93**	**1.43%**	**11,000.70**	**138.08**	**1.26%**
5. Others	3,240.29	111.00	3.43%	2,886.56	105.61	3.66%
Total	**50,361.08**	**1,093.98**	**2.17%**	**43,240.08**	**857.26**	**1.98%**
Off Balance sheet exposure	179.27	–	–	187.60	–	–

44.21 Intra-group Exposures:

(₹ in crores)

Particulars	31.03.2025	31.03.2024
Total Amount of intra-group exposures	42.29	46.99
Total amount of top 20 intra group exposures	42.29	46.99
Percentage of intra group exposures to total exposure of the NBFC on borrowers/ customers	0.08%	0.11%

44.22 Unhedged foreign currency exposure - NIL (31.03.2024 - NIL)

44.23 Breach of covenant of loan availed or debt securities issued - NIL (31.03.2024 - NIL)

44.24 Divergence in Asset Classification and Provisioning:

There was no divergence in asset classification and provisioning for the period ended 31st March 2024, requiring disclosure under the directions.

44.25 Related party disclosure

(₹ in crores)

Particulars	Subsidiaries		Associates/Joint ventures		Key Management Personnel		Relatives of Key Management Personnel		Others		Total	
	March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024
Outstanding												
Borrowings	–	–	192.69	214.78	–	–	–	–	–	–	192.69	214.78
Deposits	0.25	0.25	–	–	13.38	14.77	8.32	38.32	220.31	128.09	242.27	181.43
Other Liabilities	1.70	0.27	0.46	0.46	8.75	12.96	–	–	–	–	10.91	13.69
Loans and advances	–	–	–	–	–	–	–	–	0.58	45.71	0.58	45.71
Investments	1,419.26	1,417.88	585.91	585.66	–	–	–	–	1,354.96	882.51	3,360.13	2,886.05
Other Assets	1.67	1.81	7.36	9.37	–	–	–	–	0.04	–	9.06	11.19
Transactions												
Issue of Non-Convertible Debentures	–	–	24.99	82.16	–	–	–	–	5.25	–	30.25	82.16
Redemption of Non Convertible Debentures	–	–	25.00	–	–	–	–	–	–	–	25.00	–
Deposits	–	4.75	–	4.00	–	–	–	–	49.39	36.36	49.39	45.11
Loans and advances disbursed	0.02	0.03	–	0.29	–	–	–	–	1,401.23	1,514.68	1,401.25	1,515.00
Repayment of Loans and advances	0.02	0.04	–	0.29	–	–	–	–	1,401.88	1,517.42	1,401.90	1,517.74
Investments	–	152.92	–	–	–	–	–	–	–	–	–	152.92

NOTES TO THE ACCOUNTS (Contd.)

(₹ in crores)

Particulars	Subsidiaries		Associates/Joint ventures		Key Management Personnel		Relatives of Key Management Personnel		Others		Total	
	March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024
Sale of Investments	–	–	–	68.60	–	–	–	–	–	–	–	68.60
Purchase of fixed assets	0.09	–	–	–	–	–	–	–	–	0.28	0.09	0.28
Loan Assets	207.06	182.61	–	–	–	–	–	–	–	–	207.06	182.61
Interest paid	0.02	0.27	15.45	16.24	17.95	18.29	–	–	3.14	0.16	36.57	34.98
Interest received	–	0.04	–	–	–	–	–	–	1.84	3.01	1.84	3.05
Dividend Income	97.29	330.69	29.19	15.72	–	–	–	–	41.55	–	168.03	346.41
Dividend paid	2.67	2.60	–	8.49	16.35	16.73	21.14	20.57	71.17	71.80	111.34	120.19
Others - income	33.58	29.95	27.49	25.82	–	–	–	–	9.01	6.27	70.08	62.05
Others - Expenses	0.27	14.63	17.23	–	–	32.47	–	–	4.13	1.71	21.63	48.81
Maximum Amount Outstanding												
Borrowings	–	–	192.69	215.54	–	–	–	–	–	–	192.69	215.54
Deposits	0.25	0.25	–	–	7.71	14.77	8.32	38.32	22.21	128.09	38.49	181.43
Loans and advances	–	–	–	–	–	–	–	–	86.71	3.03	86.71	3.03
Investments	1,419.26	1,417.88	585.91	585.66	–	–	–	–	1,354.96	882.51	3,360.13	2,886.05

44.26 Disclosure of Restructured Accounts

(₹ in crores)

Type of Restructuring		Others									
Asset Classification	Details	For the year ended 31st March 2025					For the year ended 31st March 2024				
		Standard	Sub-standard	Doubtful	Loss	Total	Standard	Sub-standard	Doubtful	Loss	Total
Restructured Accounts as on April 1 of the FY	No. of Borrowers	1340	529	222	6	2097	3023	1284	156	–	4463
	Amount Outstanding	143.64	74.29	47.09	1.26	266.27	399.36	213.01	38.33	–	650.69
	Provisions there on	11.40	47.09	42.95	1.26	102.70	41.91	61.90	35.69	–	139.50
Fresh restructuring during the year	No. of Borrowers	–	–	–	–	–	–	–	–	–	–
	Amount Outstanding	–	–	–	–	–	–	–	–	–	–
	Provisions there on	–	–	–	–	–	–	–	–	–	–
Upgradations to restructured standard category during the FY	No. of Borrowers	36	(36)	–	–	–	119	(119)	–	–	–
	Amount Outstanding	1.72	(1.72)	–	–	–	12.12	(12.12)	–	–	–
	Provisions there on	0.11	(0.11)	–	–	–	1.03	(1.03)	–	–	–
Downgradation of restructured accounts during the FY	No. of Borrowers	(61)	1	60	–	–	(233)	76	151	6	–
	Amount Outstanding	(5.87)	-8.04	13.91	–	–	(28.87)	(4.40)	32.06	1.20	–
	Provisions there on	(2.46)	-4.45	6.91	–	–	(8.24)	(7.13)	14.17	1.20	–

(₹ in crores)

Type of Restructuring		Others									
Asset Classification	Details	For the year ended 31st March 2025					For the year ended 31st March 2024				
		Standard	Sub-standard	Doubtful	Loss	Total	Standard	Sub-standard	Doubtful	Loss	Total
Restructured standard advances which cease to attract higher provisioning and / or additional risk weight at the end of the FY and hence need not be shown as restructured standard advances at the beginning of the next FY	No. of Borrowers	–	–	–	–	–	(3)	–	–	–	(3.00)
	Amount Outstanding	–	–	–	–	–	(0.47)	–	–	–	(0.47)
	Provisions there on	–	–	–	–	–	(0.01)	–	–	–	(0.01)
Write-offs of restructured accounts during the FY	No. of Borrowers	(76)	(83)	(84)	(3)	(246)	(51)	(91)	(62)		(204)
	Amount Outstanding	(1.89)	(3.76)	(7.72)	(0.54)	(13.91)	(4.51)	(16.23)	(19.69)		(40.44)
	Provisions there on	(1.89)	(3.76)	(7.72)	(0.54)	(13.91)	(4.51)	(16.23)	(19.69)		(40.44)
Restructured Accounts as on March 31 of the FY	No. of Borrowers	545	178	178	3	904	1340	529	222	6	2097
	Amount Outstanding	36.81	25.57	46.99	0.55	109.91	143.64	74.29	47.09	1.26	266.27
	Provisions there on	1.85	10.60	45.02	0.55	58.01	11.40	47.09	42.95	1.26	102.70

Note:

a) The above disclosure includes accounts restructured under Covid resolution framework 1.0 and 2.0.

b) The restructured accounts shown at the end of the year is after considering the recoveries made during the year.

Note 45: Disclosure as per RBI Notification No. RBI/DOR/2021-22/85 DOR.STR.REC.53/21.04.177/2021-22 dated September 24, 2021

(Disclosures to be made in Notes to Accounts by originators)

(₹ in crores)

Sl. No	Particulars	March 31, 2025	March 31, 2024
1	No. of SPEs holding assets for securitisation transactions originated by the originator (only the SPVs relating to outstanding securitization exposures to be reported here)	32	23
2	Total amount of securitised assets as per books of the SPEs	6,428.01	4,689.68
3	Total amount of exposures retained by the originator to comply with MRR as on the date of balance sheet		
	a) Off-balance sheet exposures		
	• First loss	–	–
	• Others	–	–
	b) On-balance sheet exposures		
	• First loss	850.10	629.16
	• Others	139.34	74.86
4	Amount of exposures to securitisation transactions other than MRR		
	a) Off-balance sheet exposures		
	i) Exposure to own securitisations		
	• First loss	–	–
	• Others	–	–
	ii) Exposure to third party securitisations		
	• First loss	–	–
	• Others	–	–
	b) On-balance sheet exposures		
	i) Exposure to own securitisations		
	• First loss	–	–
	• Others	–	–
	ii) Exposure to third party securitisations		
	• First loss	–	–
	• Others	–	–

(₹ in crores)

Sl. No	Particulars	March 31, 2025	March 31, 2024
5	Sale consideration received for the securitised assets Gain/loss on sale on account of securitisation		
	- Consideration Received	11,383.39	8,481.38
	- Gain/Loss	NIL	NIL
6	Form and quantum (outstanding value) of services provided by way of, liquidity support, post-securitisation asset servicing, etc.	850.10	629.16
7	Performance of facility provided. Please provide separately for each facility viz. Credit enhancement, liquidity support, servicing agent etc. Mention percent in bracket as of total value of facility provided.		
	(a) Amount Paid (Initial CC)	912.74	699.86
	(b) Repayment received (CC Reset)	62.64	70.70
	(c) Outstanding amount (Outstanding CC)	850.10	629.16
8	Average default rate of portfolios observed in the past. Please provide breakup separately for each asset class i.e. RMBS, Vehicle Loans etc	CV : 0.94% Tractor : 1.07% CE : 0.57%	CV : 1.00% Tractor : 1.08% CE : 0.64%
9	Amount and number of additional/top up loan given on same underlying asset. Please provide breakup separately for each asset class i.e. RMBS, Vehicle Loans etc	NIL	NIL
10	Investor complaints (a) Directly/Indirectly received and; (b) Complaints outstanding	NIL	NIL

Note 46: Disclosure pursuant to RBI circular- RBI/DOR/2021-22/86 DOR.STR.REC.51/21.04.048/2021-22 dated 24th September 2021 are as under:

a) The Company has acquired loans not in default, from its subsidiary company during the year 2024-2025, as per details given below:

Sl. No	Particulars	2024-2025	2023-2024
1	Count of loan accounts acquired	52	49
2	Amount of Loans Acquired	₹ 207.06 cr.	₹ 202.90 cr.
3	Retention of beneficial economic interest	90%	90%
4	Weighted average maturity	27.47 months	24.59 months
5	Weighted average holding period	11.86 months	16.06 months
6	Coverage of tangible security	100%	100%
7	Rating-wise distribution of rated loans	Not rated	Not rated

b) The Company has not transferred or acquired any stressed loans during the year 2024-2025.

Note 47: Disclosure on frauds

There are 39 fraud cases reported to RBI as of 31st March 2025, involving an amount of ₹24.12 Cr., including 12 cases reported during the financial year 2024-25 involving ₹4.08 Cr. The company has fully provided for / written off the amount and has proceeded legally to recover the dues from the respective parties.

Note 48: Disclosure on Liquidity Coverage Ratio (LCR):

As part of the Liquidity Risk Management Framework for NBFCs, RBI has mandated maintenance of Liquidity Coverage Ratio (LCR) effective 1st Dec 2020. The Company is required to maintain adequate unencumbered High Quality Liquid Asset (HQLA) to meet its liquidity needs for a 30 calendar-day time horizon under a significantly severe liquidity stress scenario. The objective of the LCR is to promote the short-term resilience of the liquidity risk profile. Presently, the Company is required to maintain a minimum LCR of 100%, effective December 1, 2024.

The LCR is calculated by dividing the company's stock of HQLA by its total net cash outflows over a 30-day stress period. "High Quality Liquid Assets (HQLA)" means liquid assets that can be readily sold or immediately converted into cash at little or no loss of value or used as collateral to obtain funds in a range of stress scenarios. Total Net cash outflows is defined as total expected cash outflows minus total expected cash inflows in the specified stress scenario for the subsequent 30 calendar days. The main drivers of LCR are adequate HQLAs and lower net cash outflow.

Major source of borrowing for the Company are Non-Convertible Debentures, Term loans from Banks, Commercial paper and Public deposits. Details of funding concentration from Significant counter party are given above under public disclosure.

The company has maintained LCR well above the regulatory requirement for all the quarters. The average LCR for the quarter ended 31st March 2025 is 152.7% (for the quarter ended 31st March 2024 – 176.8%), as against the regulatory requirement of 100% (85% for the corresponding period last year).

Liquidity Coverage Ratio (LCR)

(₹ in crores)

	Particulars	Liquidity Coverage Ratio (LCR)							
		Apr - Jun 2024		Jul - Sep 2024		Oct - Dec 2024		Jan - Mar 2025	
		Unweighted Value (Average)	Weighted Value (Average)	Unweighted Value (Average)	Weighted Value (Average)	Unweighted Value (Average)	Weighted Value (Average)	Unweighted Value (Average)	Weighted Value (Average)
	High Quality Liquid Assets								
1	**Total High Quality Liquid Assets (HQLA)		810.32		951.40		952.50		1,036.10
	Cash Outflows								
2	Deposits (for deposit taking companies)	236.46	271.93	246.81	283.83	250.84	288.47	261.48	300.70
3	Unsecured wholesale funding	349.70	402.15	553.81	636.88	174.88	201.11	621.81	715.08
4	Secured wholesale funding	979.06	1,125.92	1,017.07	1,169.64	1,217.03	1,399.58	1,000.50	1,150.57
5	Additional requirements, of which								
	(i) Outflows related to derivative exposures and other collateral requirements	–	–	–	–	–	–	–	–
	(ii) Outflows related to loss of funding on debt products	–	–	–	–	–	–	–	–
	(iii) Credit and liquidity facilities	193.70	222.76	233.34	268.34	199.02	228.88	188.02	216.22
6	Other contractual funding obligations	307.61	353.75	318.42	366.18	249.12	286.49	252.12	289.93
7	Other contingent funding obligations	5.19	5.97	12.56	14.44	10.76	12.38	35.80	41.17
8	**TOTAL CASH OUTFLOWS**	**2,071.73**	**2,382.49**	**2,382.02**	**2,739.32**	**2,101.66**	**2,416.90**	**2,359.73**	**2,713.69**
	Cash Inflows								
9	Secured lending	–	–	–	–	–	–	–	–
10	Inflows from fully performing exposures	2,415.43	1,811.57	2,442.89	1,832.17	2,653.95	1,990.46	2,591.16	1,943.37
11	Other cash inflows	2,702.48	2,026.86	2,994.92	2,246.19	1,915.55	1,436.66	2,186.62	1,639.96
12	**TOTAL CASH INFLOWS**	**5,117.91**	**3,838.43**	**5,437.81**	**4,078.36**	**4,569.50**	**3,427.13**	**4,777.78**	**3,583.34**

			Total Adjusted Value		Total Adjusted Value		Total Adjusted Value		Total Adjusted Value
13	**TOTAL HQLA**		**810.32**		**951.40**		**952.50**		**1,036.10**
14	**TOTAL NET CASH OUTFLOWS**		**595.62**		**684.83**		**604.23**		**678.42**
15	**LIQUIDITY COVERAGE RATIO (%)**		**136.0%**		**138.9%**		**157.6%**		**152.7%**
**	Components of HQLA								
	- Cash		5.33		0.17		0.16		0.21
	- Balance with Banks		50.20		0.49		0.53		6.78
	- Government Securities		499.36		907.59		951.81		1,029.11
	- Treasury Bills		255.42		43.16		-		-
	Total HQLA		**810.32**		**951.40**		**952.50**		**1,036.10**

Note 49: Public Disclosure on Liquidity Risk as on March 31, 2025:

(i) Funding concentration based on significant counterparty (both deposits and borrowings)

Sl. No.	Instrument	Number of significant counterparties	Amount (in cr.)	% of Total Deposits *	% of Total Liabilities
1	Borrowings	14	32,090.97	–	66.75

* None of the Depositors hold more than 1% of the Total Liabilities

(ii) Top 20 large deposits

Amount (₹ in crores)	548.68
% of Total Deposits	8.58

(iii) Top 10 borrowings

Amount (₹ in crores)	29,400.05
% of Total Borrowings	62.04

(iv) Funding Concentration based on significant instrument / product

Sl. No.	Name of the Instrument / product	Amount (₹ in crores)	% of Total Liabilities
1	Non-Convertible Debentures	14,302.09	29.7
2	Term loans & Securitisation	19,687.59	41.0
3	Public Deposits	6,397.24	13.3
4	Commercial paper	4,528.31	9.4
5	Other borrowings	2,470.03	5.1

(v) Stock Ratios:

Sl. No.	Name of the Instrument / Product	As a % of Total Public funds	As a % of Total Liabilities	As a % of Total Assets
1	Commercial Paper	9.6	9.4	7.6
2	Non-Convertible Debentures (original maturity < 1 year)	-NA-	-NA-	-NA-
3	Other Short- term Liabilities	39.5	39.0	31.6

Institutional set-up for liquidity risk management:

Board has setup the Asset Liability Management Committee (ALCO) and Risk Management Committee to manage various risks of the Company. ALCO meets on a regular basis and is responsible for ensuring adherence to the risk tolerance/limits set by the Board including the Liquidity risk of the Company. The performance of the ALCO is reviewed by Audit Committee / Board.

The Company has formulated a policy on Liquidity Risk Management Framework. Accordingly, the Company,

- Performs stress testing on a quarterly basis which enables the Company to estimate the liquidity requirements as well as adequacy and cost of the liquidity buffer under stressed conditions.
- Has also formulated a contingency funding plan as a part of the outcome of stress testing results.
- Monitors liquidity risk based on 'Stock' approach to liquidity by way of pre-defined internal limits for various critical ratios pertaining to liquidity risk.

The Company has diversified source of funding to ensure that there is no significant source, the withdrawal of which could trigger liquidity problems.

The Company monitors cumulative mismatches across all time buckets by establishing internal prudential limits. The Company maintains adequate liquidity buffer of readily marketable assets, to protect itself against any liquidity risk at the same time is mindful of the cost associated with it.

Notes

1. As per the circular issued by RBI on Liquidity Risk Management Framework for Non-Banking Financial Companies and Core Investment Companies dated 04th November 2019, "Significant counterparty" is defined as a single counterparty or group of connected or affiliated counterparties accounting in aggregate for more than 1% of the total liabilities and "Significant instrument/product" is defined as a single instrument/product of group of similar instruments/products which in aggregate amount to more than 1% of the total liabilities.
2. Total Liabilities represent 'Total Liabilities and Equity' as per Balance sheet less Equity.
3. Public funds are as defined in Master Direction – Reserve Bank of India (Non-Banking Financial Company– Scale Based Regulation) Directions, 2023.
4. Other Short-term liabilities represent all Short-term borrowings other than CPs.

As per our report of even date attached
For **Brahmayya & Co.,**
Chartered Accountants
Firm Regd. No. 000511S

L Ravi Sankar
Partner
Membership No. 025929

For **R.G.N. Price & Co.,**
Chartered Accountants
Firm Regd. No. 002785S

K Venkatakrishnan
Partner
Membership No. 208591
Place : Chennai
Date : May 26, 2025

S. Viji
Chairman

Rajiv C. Lochan
Managing Director

Harsha Viji
Executive Vice Chairman

A.N. Raju
Deputy Managing Director

Bhavani Balasubramanian
Director

M. Ramaswamy
Chief Financial Officer

P.N. Srikant
CCO & Company Secretary

SCHEDULE

(as required under Master Directions - Reserve Bank of India
(Non- Banking Financial Company - Scale Based Regulation) Directions, 2023)

(₹ in crores)

	Particulars	Amount outstanding	Amount overdue
	Liabilities side:		
(1)	**Loans and advances availed by the NBFCs @**		
a	Debentures : Secured	11,717.65	–
	: Unsecured	2,584.45	–
	(other than falling within the meaning of public deposits)		
b	Deferred Credits	–	–
c	Term Loans	19,661.46	–
d	Inter-corporate loans and borrowings	4.22	–
e	Commercial paper	4,528.31	–
f	Public Deposits	6,043.62	39.02#
g	Other loans		
	- Bank Borrowing	2,465.81	–
	- Deposits from Corporates	353.62	–
(2)	**Break-up of 1 (f) above (Outstanding public deposits) @**		
a	In the form of Unsecured debentures	–	–
b	In the form of partly secured debentures i.e. debentures where there is a shortfall in the value of security	–	–
c	Other public deposits	6,043.62	39.02#

@ Includes interest accrued thereon but not due and hence not paid

Represents unrenewed deposits and interest accrued thereon

(₹ in crores)

	Particulars	Amount outstanding
	Assets side:	
(3)	**Break–up of Loans and Advances including bills receivables (other than those included in (4) below) :**	
a	Secured	530.53
b	Unsecured (including Advance for Business Assets)	348.55
(4)	**Break–up of Leased Assets and Stock on hire and hypothecation loans counting towards AFC activities:**	
(i)	Lease assets including lease rentals under sundry debtors	
a	Financial Lease	–
b	Operating Lease	438.35
(ii)	Net Stock on hire including hire charges under sundry debtors	
a	Assets on hire	177.43
b	Repossessed Assets	–
(iii)	Hypothecation loans counting towards AFC activities	
a	Loans where assets have been repossessed	74.72
b	Loans other than (a) above	48,775.86

(₹ in crores)

	Particulars	Amount outstanding
(5)	**Break-up of Investments :**	
	Current Investments:	
1.	Quoted:	
	Others	
	- Investment in Commercial Paper	120.56
2.	Unquoted:	
(i)	Units of mutual funds	502.79
(ii)	Others	
	- Investment in Commercial Paper	240.33
	Long Term Investments:	
1.	Quoted:	
(i)	Equity Shares	1,354.96
(ii)	Government Securities	1,169.25
(iii)	Others	
	- Investment in Non Convertible Debentures	750.55
2.	Unquoted:	
(i)	Equity Shares	2,016.37
(ii)	Compulsorily Convertible Preference Shares	5.65
(iii)	Units of mutual funds	31.35
(iv)	Others	
	- Investment in Pass Through Certificates	138.89
	- Investment in Alternative Investment Fund	516.27
	- Investment in Non Convertible Debentures	15.62
	Total	6,862.59

(₹ in crores)

(6)	**Borrower group-wise classification of all leased assets, stock-on-hire and loans and advances:**			
	Category	**Amount net of provisions**		
		Secured	**Unsecured**	**Total**
1.	**Related Parties****			
a	Subsidiaries	1.96	–	1.96
b	Companies in the same group	35.03	–	35.03
c	Other related parties	–	–	–
2.	**Other than related parties**	49,846.44	335.14	50,181.58
	Total	**49,883.43**	**335.14**	**50,218.57**

(₹ in crores)

(7)	Investor group-wise classification of all investments (current and long term) in shares and securities (both quoted and unquoted) :		
	Category	**Market Value / Break up or fair value or NAV**	**Book Value (Net of Provisions)**
1.	**Related Parties****		
a	Subsidiaries	2,584.70	1,419.26
b	Companies in the same group	2,297.67	1,952.06
c	Other related parties	–	–
2.	**Other than related parties**	3,509.05	3,491.27
	Total	**8,391.42**	**6,862.59**

** As per Ind AS

(₹ in crores)

(8)	Other Information	
	Particulars	**Amount**
(i)	**Gross Non-Performing Assets**	
a	Related Parties	–
b	Other than related parties	1,093.98
(ii)	**Net Non-Performing Assets**	
a	Related Parties	–
b	Other than related parties	687.24
(iii)	Assets acquired in satisfaction of debt (during the year)	–

Consolidated Financial Statements

INDEPENDENT AUDITOR'S REPORT

To the members of Sundaram Finance Limited

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying Consolidated Financial Statements of Sundaram Finance Limited ("the Holding Company ") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group") which includes the Group's share of profit in its Joint Venture Company which comprise the Consolidated Balance Sheet as at March 31, 2025 and the Consolidated Statement of Profit and Loss including Other Comprehensive Income, the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity for the year then ended and notes to Consolidated Financial Statements including a summary of material accounting policies and other explanatory information. ("Consolidated Financial Statements")

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of reports of the other auditors referred to in the Other Matters section below, the aforesaid Consolidated Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended ('Ind AS') and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group and its Joint Venture Company as at March 31, 2025 and their consolidated profit, their consolidated total comprehensive income, their consolidated cash flows and their consolidated changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the Consolidated Financial Statements in accordance with the Standards on Auditing specified under Section 143(10) of the Act (SAs). Our responsibilities under those Standards are further described in the Auditor's Responsibility for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group, and its Joint Venture Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the Consolidated Financial Statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us and the audit evidence obtained by the other auditors in terms of their reports referred to in the Other Matters section below, is sufficient and appropriate to provide a basis for our audit opinion on the Consolidated Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Financial Statements for the current period. These matters were addressed in the context of our audit of the Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Sr. No	Key Audit Matter	How the Key Audit Matter was addressed in our audit
1	**Information Technology (IT)**	
	Evaluation of the Holding Company's IT systems and Controls: The Holding Company's key financial accounting and reporting processes are dependent on Information Technology Systems. High volume of transactions are processed and recorded on single or multiple applications Appropriate IT general controls including application controls are required to ensure applications process the data as expected which is essential for reliability in Financial Reporting. We have considered this to be a Key Audit Matter taking into account the significance of the IT environment and related controls in processing large number of transactions on a daily basis across multiple modules.	As part of our audit procedures with respect to this matter, we: • Obtained an understanding of the Holding Company's IT policy, IT environment & infrastructure and the controls in place; • Evaluated the reports of the independent Information Systems Auditor, pertaining to IT general controls as well as the adequacy of the management's actions to address the observations, if any • Tested the design and operating effectiveness of IT general controls and application controls, change management controls, user access management and data backup management,
2	**Impairment Loss Allowance / ECL on Loans**	
	Under Ind AS 109, "Financial Instruments", allowance for loan losses for the Holding Company is determined using Expected Credit Loss ('ECL') estimation model. The estimation of ECL on financial instruments requires management judgement and estimates and include the following elements to be considered. • Variables - The key variables which are involved in the computation of ECL include staging, exposure at default, probability of default ("PD") and loss given default ("LGD"), which need to be verified for their correctness and basis of estimation. • Data inputs - The application of ECL model requires complete and accurate data inputs from the loan books of the Company. • Quantitative Factors – The PD and LGD of each loan depends on both the Company's ECL policy as well as certain quantitative factors such as level of security, geography, credit bureau scores, arrears and other macro-economic factors as well. We have considered this to be a Key Audit Matter on account of the level of judgment and estimation involved, extensiveness of the Holding Company's ECL model, updates made to the model from time to time and overall importance of ECL in Financial reporting and compliance.	Our audit procedures were focussed on assessing the appropriateness of the management's judgement and estimates used in the impairment analysis, as well as verifying the completeness and accuracy of the data involved. As part of these audit procedures, we: • Reviewed the Company's ECL Policy, including the updates made during the year; • Assessed the design, implementation and operating effectiveness of controls over accuracy and completeness of the source data, stage-wise classification of loans, identification of NPA accounts and measurement of provision; • Tested the relevance and reasonableness of the economic forecasts, weights, and model assumptions applied, while determining the Probability of Default (PD) and Loss Given Default (LGD); • Ensured that updates to the model have been appropriately given effect to while computing the ECL amount; • Re-performed the ECL computation, to the extent feasible; • Ensured adequacy of disclosures made with respect to impairment of loans in the Financial Statements; and • Assessed as to whether the disclosures on key judgements, assumptions, qualitative and quantitative data including relevant regulatory compliance and disclosures with respect to impairment of loans in the Financial Statements are adequate, and obtained written management representations as appropriate.

Information Other than the Financial Statements and Auditor's Report Thereon

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Directors report and its Annexures, but does not include the Consolidated Financial Statements, Standalone Financial Statements and our auditor's report thereon.

Our opinion on the Consolidated Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Financial Statements, our responsibility is to read the other information, compare with the financial statements of the subsidiaries, and Joint Venture Company audited by the other auditors to the extent it relates to these entities and in doing so, place reliance on the work of the other auditors and consider whether the other information is materially inconsistent with the Consolidated Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. Other information so far as it relates to the subsidiaries, and Joint Venture Company, is traced from their respective financial statements audited by the other auditors.

If, based on the work we have performed, we conclude that there is a material misstatement, of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Consolidated Financial Statements

The Holding Company 's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Consolidated Financial Statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated changes in equity of the Group including its Joint Venture Company in accordance with Ind AS and other accounting principles generally accepted in India. The respective Board of Directors of the companies included in the Group and of its Joint Venture Company are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and its Joint Venture Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Consolidated Financial Statements by the Directors of the Holding Company as aforesaid.

In preparing the Consolidated Financial Statements, the respective Board of Directors of the companies included in the Group and its Joint Venture Company are responsible for assessing the ability of the respective entities to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate their respective entities or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group and its Joint Venture Company are also responsible for overseeing the financial reporting process of the Group and its associates and its Joint Venture Company.

Auditor's Responsibility for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its Joint Venture Company to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its Joint Venture Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Consolidated Financial Statements, including the disclosures, and whether the Consolidated Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its Joint Venture Company to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the Consolidated Financial Statements

of which we are the independent auditors. For the other entities included in the Consolidated Financial Statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the Consolidated Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Consolidated Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Consolidated Financial Statements.

We communicate with those charged with governance of the Holding Company among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Financial Statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

1. We did not audit the financial statements of five subsidiaries included in the Consolidated Financial Statements whose financial information reflect total assets of ₹17,241.30. crores as at 31st March 2025, total revenues of ₹2,254.48 crores, total net profit after tax of ₹463.42 crores, total comprehensive income of ₹483.94 crores for the year ended 31st March 2025 respectively and net cash flows amounting to ₹82.74 crores for the year ended 31st March 2025, as considered in the Consolidated Financial Statements

2. The financial statements of two subsidiaries and the Employees Welfare Trust included in the Consolidated Financial Statements were audited by one of the joint auditors of the Holding Company, whose financial information reflect total assets of ₹170.76 crores as at 31st March 2025, total revenues of ₹128.89 crores, total net profit after tax of ₹22.76 crores, total comprehensive income of ₹57.46 crores for the year ended 31st March 2025 respectively and net cash flows amounting to ₹0.38 crores for the year ended 31st March 2025, as considered in the Consolidated Financial Statements.

3. The Consolidated Financial Statements also include the Group's share of net profit/loss after tax of ₹66.63 crores and total comprehensive income of ₹139.76 crores for the year ended 31st March 2025 respectively, as considered in the Consolidated Financial Statements in respect of the Joint venture company whose financial statements are audited by one of the joint auditors of the Holding Company along with another auditor.

4. Reports of the above entities have been made available to us by the Management/ considered by us and our opinion on the Consolidated Financial Statements in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and joint venture company and our report in terms of subsection (3) of Section 143 of the Act, in so far as it relates to the aforesaid Subsidiaries and Joint Venture Company is based solely on the reports of the other auditors.

5. The figures for the year ended 31st March 2024 were audited by the predecessor auditors, who have issued an unmodified audit report.

Our opinion on the Statement is not modified in respect of our reliance on the work done and the reports of the other auditor.

Report on Other Legal and Regulatory Requirements

1. With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 (the "Order"/ "CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Independent Auditor's report, according to the information and explanations given to us, and based on the Independent Auditor's Reports issued by the Auditors of companies included in the Consolidated Financial Statements, to which reporting under CARO is applicable, we report that there are no qualifications or adverse remarks in these reports except the following mentioned in **"Annexure-A"** to the Independent Auditor's Report:

2. As required by Section 143(3) of the Act, based on our audit and on the consideration of the reports of the other auditors referred to in the Other Matters section above we report, to the extent applicable that:

   a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Consolidated Financial Statements.

   b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated Financial Statements have been kept so far as it appears from our examination of those books, returns and the reports of the other auditors except for the matter stated in the paragraph (h)(vi) below on reporting under Rule 11(g)

   c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including Other Comprehensive Income, the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the Consolidated Financial Statements.

   d) In our opinion, the aforesaid Consolidated Financial Statements comply with the Ind AS specified under Section 133 of the Act.

   e) On the basis of the written representations received from the directors of the Holding Company and the reports of the statutory auditors of its subsidiary companies, and its Joint Venture Company incorporated in India, none of the directors of the group, and the Joint Venture Company incorporated in India are disqualified as on 31st March, 2025 from being appointed as a director in terms of Section 164 (2) of the Act.

   f) With respect to the adequacy of the internal financial controls with reference to financial reporting and the operating effectiveness

of such controls, refer to our separate Report in **"Annexure B"** which is based on the auditors' reports of the Holding Company, subsidiary companies, and Joint Venture Company incorporated in India. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to financial statements of those companies.

g) In our opinion and according to the information and explanations given to us, the remuneration paid during the current year by the Holding Company is in accordance with the provisions of Section 197 read with Schedule V to the Act.

h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:

i. The Consolidated Financial Statements disclose the impact of pending litigations on the consolidated financial position of the Group, its Joint Venture Company - Refer Note 43.02 to the Consolidated Financial Statements

ii. The Holding Company has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts-

iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiary, incorporated in India

iv. a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company or any of its subsidiaries, and Joint Venture Company which are companies incorporated in India to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company or any of such subsidiaries and Joint Venture Company("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the Company any of its subsidiaries, and Joint Venture Company which are companies incorporated in India to or into any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

c) Based on such audit procedures that we considered reasonable and appropriate in the circumstances, nothing has

come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) contain any material misstatement.

v. The interim dividend declared and paid by the Group and its Joint Venture Company during the year and until the date of this audit report is in accordance with section 123 of the Companies Act 2013.

The Board of Directors of the Holding Company, its subsidiaries and Joint Venture Company whose financial statements have been audited under the Act, wherever applicable, have proposed final dividend for the year which is subject to the approval of the members of the respective Companies in its, Annual General Meeting. The dividend declared as referred above is in accordance with section 123 of the Act to the extent it applies to declaration of dividend.

vi. Based on our examination which included test checks and that performed by the respective auditors of the subsidiaries and Joint Venture Company which are incorporated in India, the Companies have used accounting softwares for maintaining their books of account which have a feature of recording audit trail (edit log) facility, and the same have operated throughout the year for all relevant transactions during the year, except in case of outsourced payroll processing application of the Holding Company for which audit trail feature at the database level was enabled during the year.

During the course of our audit, we and the respective auditors of the above referred subsidiaries and Joint Venture Company did not come across any instance of audit trail feature being tampered with.

Additionally, we and the respective auditors of the above referred subsidiaries and Joint Venture Company noted that the audit trail (edit log), wherever enabled, has been preserved by the above referred companies as per statutory requirements for record retention.

For **Brahmayya & Co**
Chartered Accountants
Firm Registration Number - 000511S

L. Ravi Sankar
Partner
Membership No. 025929
UDIN: 25025929BMRJSV7027

Place: Chennai
Date: 26 May 2025

For **R.G.N Price & Co**
Chartered Accountants
Firm Registration Number - 002785S

K. Venkatakrishnan
Partner
Membership No. 208591
UDIN: 25208591BMOGSW2670

"ANNEXURE A" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)- Qualifications or Adverse Remarks observed in the Audit Report of the Subsidiaries & Joint Venture Company

Sundaram Home Finance Limited (Subsidiary of the Company)
Disclosure under Fraud Reporting – (Clause no xi of CARO 2020)

a) During the course of the examination of the books and records of the Company carried out in accordance with generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instances of fraud by the Company or on the Company noticed or reported during the year, except for frauds on the Company amounting to ₹7.01 crore as stated in Note 33.11 to the accompanying financial statements.

b) A report under sub-section (12) of Section 143 of the Companies Act has been filed by the Company in Form ADT-4 as prescribed under Rule-13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government in respect of fraud committed by an employee of the Company.

For **Brahmayya & Co**
Chartered Accountants
Firm Registration Number - 000511S

L. Ravi Sankar
Partner
Membership No. 025929
UDIN: 25025929BMRJSV7027

For **R.G.N Price & Co**
Chartered Accountants
Firm Registration Number – 002785S

K. Venkatakrishnan
Partner
Membership No. 208591
UDIN:25208591BMOGSW2670

Place: Chennai
Date: 26 May 2025

"ANNEXURE B" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 2 (f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

In conjunction with our audit of the Consolidated Financial Statements of the Sundaram Finance Limited as of and for the year ended March 31, 2025, we have audited the internal financial controls with reference to Consolidated Financial Statements of Sundaram Finance Limited (hereinafter referred to as "Holding Company"), subsidiary companies and Joint Venture Company which are companies incorporated in India, as of that date.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Holding Company , its subsidiary companies, and Joint Venture Company, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the respective Companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to Consolidated Financial Statements of the Holding Company, its subsidiary companies, and Joint Venture Company, which are companies incorporated in India, based on our audit.

We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Consolidated Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to Consolidated Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Consolidated Financial Statements included obtaining an understanding of internal financial controls with reference to Consolidated Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence obtained and the audit evidence obtained by the other auditors of the subsidiaries, and Joint Venture Company, which are companies incorporated in India, in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system with reference to Consolidated Financial Statements.

Meaning of Internal Financial Controls with reference to financial statements.

A company's internal financial control with reference to Consolidated Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to Consolidated Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to financial statements.

Because of the inherent limitations of internal financial controls with reference to Consolidated Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Consolidated Financial Statements to future periods

are subject to the risk that the internal financial controls with reference to Consolidated Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors referred to in the Other Matters paragraph below, the Holding Company, its subsidiary companies, and Joint Venture Company, which are companies incorporated in India, have, in all material respects, an adequate internal financial controls system with reference to Consolidated Financial Statements and such internal financial controls with reference to Consolidated Financial Statements were operating effectively as at March 31, 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

Other Matters

The report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with respect to financial statements of four subsidiary companies incorporated in India, for the year ended 31st March 2025 were issued by other auditors.

The report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with respect to financial statements of two subsidiary companies incorporated in India, for the year ended 31st March 2025 was issued by one of the Joint Auditors of the Holding Company.

The report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with respect to financial statements of Joint Venture Company incorporated in India, for the year ended 31st March 2025 were jointly issued by one of the Joint Auditors of the Holding Company.

Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to Consolidated Financial Statements in sofar as it relates to subsidiary companies and Joint Venture Company, which are incorporated in India, is based solely on the corresponding reports of the auditors mentioned above.

Our opinion is not modified in respect of the above matter

For **Brahmayya & Co**
Chartered Accountants
Firm Registration Number - 000511S

L. Ravi Sankar
Partner
Membership No. 025929
UDIN: 25025929BMRJSV7027

Place: Chennai
Date: 26 May 2025

For **R.G.N Price & Co**
Chartered Accountants
Firm Registration Number - 002785S

K. Venkatakrishnan
Partner
Membership No. 208591
UDIN: 25208591BMOGSW2670

Consolidated Balance Sheet
as at 31st March, 2025

(₹ in crores)

Particulars	Note	March 31, 2025	March 31, 2024
ASSETS			
Financial Assets			
Cash and cash equivalents	5	310.72	543.93
Bank Balances	6	1,821.21	958.75
Receivables	8		
(I) Trade receivables		89.87	87.43
(II) Other receivables		38.56	17.69
Loans	9	64,647.22	54,873.68
Investments	10	6,481.03	5,731.83
Other Financial assets	11	125.02	62.00
Non-Financial Assets			
Current tax assets (Net)	11A	123.87	342.15
Deferred tax assets (Net)		–	44.71
Investment Property	12	55.60	76.86
Property, Plant and Equipment	13	608.75	534.95
Right-of-use assets	14	130.37	106.35
Goodwill	15	472.51	472.48
Other intangible assets	15	182.51	198.46
Intangible assets under development	15	1.25	5.26
Other non-financial assets	16	219.89	219.51
Assets held for sale	12&13	28.29	–
Total Assets		**75,336.67**	**64,276.04**
LIABILITIES AND EQUITY			
Liabilities			
Financial Liabilities			
Derivative financial instruments	7	26.13	–
Payables	17		
(I) Trade Payables			
(i) Total outstanding dues of micro enterprises and small enterprises		8.79	4.04
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises		213.41	169.26
(II) Other Payables			
(i) Total outstanding dues of micro enterprises and small enterprises		–	–
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises		22.53	12.41
Debt securities	18	22,930.46	17,448.33
Borrowings (Other than debt securities)	19	26,891.57	24,390.32
Deposits	20	8,677.15	7,982.15
Subordinated liabilities	21	2,584.45	2,513.40
Other financial liabilities	22	603.20	536.36
Non-Financial Liabilities			
Provisions	23	97.54	84.86
Other non-financial liabilities	24	63.47	56.69
Deferred tax liabilities (Net)	11A	21.14	–
Equity			
Equity share capital	25	110.21	110.20
Other equity *	25	13,086.62	10,968.02
Total Liabilities and Equity		**75,336.67**	**64,276.04**

Material Accounting policies and notes to the consolidated financial statements 1-43

* Refer Statement of Changes in equity

As per our report of even date attached
For **Brahmayya & Co.,**
Chartered Accountants
Firm Regd. No. 000511S
L Ravi Sankar
Partner
Membership No. 025929
For **R.G.N. Price & Co.,**
Chartered Accountants
Firm Regd. No. 002785S
K Venkatakrishnan
Partner
Membership No. 208591
Place : Chennai
Date : May 26, 2025

S. Viji
Chairman

Rajiv C. Lochan
Managing Director

Harsha Viji
Executive Vice Chairman

A.N. Raju
Deputy Managing Director

Bhavani Balasubramanian
Director

M. Ramaswamy
Chief Financial Officer

P.N. Srikant
CCO & Company Secretary

Consolidated Statement of Profit and Loss
for the Year Ended 31st March, 2025

(₹ in crores)

Particulars	Note	2024-25	2023-24
Revenue from operations			
Interest Income	27	7,139.45	5,852.37
Lease Rental income (Net)		205.77	142.57
Fees and Commission Income	28	330.49	280.91
Dividend Income		42.94	17.70
Income from other Services		503.79	493.55
Recovery of Bad debts		52.36	70.35
Net gain on fair value changes	29	123.78	195.11
Net gain on derecognition of financial instruments under amortised cost category		87.05	214.56
Total Revenue from operations		**8,485.63**	**7,267.12**
Other Income	30	77.35	18.38
Total Income		**8,562.98**	**7,285.50**
Expenses			
Finance cost	31	4,225.98	3,417.86
Employee benefit expenses	32	945.74	832.13
Fees and commission expenses		90.59	94.67
Administrative & other expenses	33	378.85	406.76
Depreciation & amortisation		222.56	182.86
Impairment/Provisions on financial instruments	34	251.87	298.37
Total expenses		**6,115.59**	**5,232.65**
Profit/(loss) before exceptional items and tax		**2,447.39**	**2,052.85**
Exceptional item	35	**-**	**(91.72)**
Profit/(loss) before tax		**2,447.39**	**1,961.13**
Tax expense:			
Current tax		566.17	542.49
Deferred tax		68.41	(3.79)
Profit after tax (before adjustment for non controlling interest)		**1,812.81**	**1,422.43**
Add: Share of Profit from Associates		-	335.48
Add: Share of Profit from Joint Ventures		66.63	84.45
Profit after Tax		**1,879.44**	**1,842.36**

Consolidated Statement of Profit and Loss for the Year Ended 31st March, 2025 (Contd.)

Particulars	Note	2024-25	2023-24
Other Comprehensive Income (OCI)			
A (i) Items that will not be reclassified to profit or loss			
Remeasurements of the defined benefit plans		(13.78)	(10.92)
Equity and other investments through Other Comprehensive Income		518.32	1,514.92
Share of other comprehensive income from associates & Joint Ventures using equity method		(1.01)	122.43
(ii) Income tax relating to items that will not be reclassified to profit or loss		3.79	(292.34)
Sub-total (A) = (i)-(ii)		**507.32**	**1,334.09**
B (i) Items that will be reclassified to profit or loss			
Change in fair value of derivative instrument/Other Investments		(26.13)	(1.51)
Share of other comprehensive income from associates & Joint Ventures using equity method		74.13	32.25
Foreign Currency Translation Reserve		1.54	3.19
(ii) Income tax relating to items that will be reclassified to profit or loss		6.58	0.38
Sub-total (B)= (i)-(ii)		56.12	34.31
Other Comprehensive Income (A + B)		**563.44**	**1,368.40**
Total Comprehensive Income for the year		**2,442.88**	**3,210.76**
Profit for the period attributable to:			
Owners of the Company		1,879.44	1,436.02
Non-controlling interests		–	406.34
Other Comprehensive Income for the year attributable to:			
Owners of the Company		563.44	808.20
Non-controlling interests		–	560.20
Total Comprehensive Income for the year attributable to:			
Owners of the Company		2,442.88	2,244.22
Non-controlling interests		–	966.54
Earnings per equity share (on PAT)(Face value of ₹10/-each) Basic & diluted		**170.53**	**130.31**
Material Accounting policies and notes to the consolidated financial statements	1-43		

As per our report of even date attached
For **Brahmayya & Co.,**
Chartered Accountants
Firm Regd. No. 000511S
L Ravi Sankar
Partner
Membership No. 025929
For **R.G.N. Price & Co.,**
Chartered Accountants
Firm Regd. No. 002785S
K Venkatakrishnan
Partner
Membership No. 208591
Place : Chennai
Date : May 26, 2025

S. Viji
Chairman

Rajiv C. Lochan
Managing Director

Harsha Viji
Executive Vice Chairman

A.N. Raju
Deputy Managing Director

Bhavani Balasubramanian
Director

M. Ramaswamy
Chief Financial Officer

P.N. Srikant
CCO & Company Secretary

Statement of Changes in Equity
for the Year Ended March 31, 2025

a) Equity Share Capital (₹ in crores)

Particulars	Amount
Balance as at 31st March, 2023	110.20
Add: Allotment of Shares by ESOP Trust to Employees	–
Balance as at 31st March 2024	110.20
Add: Allotment of Shares by ESOP Trust to Employees	0.01
Balance as at 31st March 2025	**110.21**

b) Other equity

Statement of Changes in Equity for the year ended 31st March, 2024 (₹ in crores)

Particulars	Reserves and Surplus							Items of Other Comprehensive Income				Total Other Equity	Non Controlling Interest	Total
	Capital Reserve	Share Options Outstanding Account	Statutory Reserve	Special Reserve	General Reserve	Retained Earnings	Foreign Currency Translation Reserve	Capital Redemption Reserve	Debt instruments through Other Comprehensive Income	Equity instrument through Other Comprehensive Income	Effective portion of cash flow hedge			
Balance as at 31st March, 2023	34.81	3.10	1,966.24	386.74	4,169.21	3,083.62	12.65	–	(58.38)	200.89	0.77	9,799.65	2,728.63	12,528.28
Changes in accounting policy or prior period errors														
Changes due to Demerger	38.03					(28.08)						9.95	–	9.95
Restated balance as at 31st March, 2023	72.84	3.10	1,966.24	386.74	4,169.21	3,055.54	12.65	–	(58.38)	200.89	0.77	9,809.60	2,728.63	12,538.23
(A) Profit after tax for the year						1,436.02						1,436.02	406.34	1,842.35
(B) Other comprehensive income:												–		–
(i) Items that will not be reclassified to profit or loss														

(₹ in crores)

Particulars	Reserves and Surplus							Items of Other Comprehensive Income				Total Other Equity	Non Controlling Interest	Total
	Capital Reserve	Share Options Outstanding Account	Statutory Reserve	Special Reserve	General Reserve	Retained Earnings	Foreign Currency Translation Reserve	Capital Redemption Reserve	Debt instruments through Other Comprehensive Income	Equity instrument through Other Comprehensive Income	Effective portion of cash flow hedge			
Remeasurements of the defined benefit plans						(8.25)						(8.25)	0.06	(8.19)
Change in Fair value of equity instruments/other investments										756.69		756.69	463.15	1,219.84
Share of other comprehensive income from associates using equity method						28.64						28.64	93.79	122.43
(ii) Items that will be reclassified to profit or loss														
Change in fair value of derivative instrument						(0.08)					(0.77)	(0.85)	(0.27)	(1.13)
Changes in fair value of financial instrument						–						–	–	–
Share of other comprehensive income from associates using equity method						0.37			30.69			31.06	1.20	32.26
Foreign Currency Translation Reserve							0.90					0.90	2.29	3.19
Total Comprehensive income for the year (A)+(B)												**2,244.22**	**966.54**	**3,210.76**
Dividend payout (Final)						(155.56)						(155.56)	(76.46)	(232.02)
Dividend payout (Interim)						(163.42)						(163.42)		(163.42)
Change in the % of equity share holding in an erstwhile Subsidiary (refer note : 35)	(20.00)				(30.86)	(367.99)	(6.87)			(346.86)		(772.58)	(3,618.75)	(4,391.33)

Particulars	Reserves and Surplus						Items of Other Comprehensive Income				Total Other Equity	Non Controlling Interest	Total
	Capital Reserve	Share Options Outstanding Account	Statutory Reserve	Special Reserve	General Reserve	Retained Earnings	Foreign Currency Translation Reserve	Capital Redemption Reserve	Debt instruments through Other Comprehensive Income	Equity instrument through Other Comprehensive Income	Effective portion of cash flow hedge			
Other IND AS Adjustment						0.15						0.15		0.15
Options granted during the year		5.27										5.27	0.04	5.31
Cost of shares transferred on exercise of option		(0.03)										(0.03)		(0.03)
Deferred Employee Compensation Cost		0.53										0.53		0.53
On account of Sundaram Finance Employees' Welfare Trust						0.08						0.08		0.08
Transfer to Statutory Reserve						(306.26)						(306.26)		(306.26)
Transfer to Special Reserve						(31.71)						(31.71)		(31.71)
Share Options lapsed during the year		(0.22)										(0.22)		(0.22)
Transfer to / from Retained earnings to CRR						(15.00)		15.00				–		–
Transfer to General Reserve		(1.82)			1.82							–		–
Transfer from Retained earnings			306.26	31.71								337.97		337.97
Balance as at 31st Mar, 2024	**52.85**	**6.83**	**2,272.50**	**418.45**	**4,140.17**	**3,472.52**	**6.68**	**15.00**	**(27.69)**	**610.72**	**–**	**10,968.02**	**–**	**10,968.02**

Statement of Changes in Equity for the period ended 31st March 2025

(₹ in crores)

Particulars	Reserves and Surplus							Items of Other Comprehensive Income				Total Other Equity	Non Controlling Interest	Total
	Capital Reserve	Share Options Outstanding Account	Statutory Reserve	Special Reserve	General Reserve	Retained Earnings	Foreign Currency Translation Reserve	Capital Redemption Reserve	Debt instruments through Other Comprehensive Income	Equity instrument through Other Comprehensive Income	Effective portion of cash flow hedge			
Balance as at 31st March , 2024	**52.85**	**6.83**	**2,272.50**	**418.45**	**4,140.17**	**3,472.52**	**6.68**	**15.00**	**(27.69)**	**610.72**	**–**	**10,968.02**	**–**	**10,968.02**
Changes in accounting policy or prior period errors														
Restated balance as at 31st March,2024	**52.85**	**6.83**	**2,272.50**	**418.45**	**4,140.17**	**3,472.52**	**6.68**	**15.00**	**(27.69)**	**610.72**	**–**	**10,968.02**	**–**	**10,968.02**
(A) Profit after tax for the year						1,879.44						1,879.44		1,879.44
(B) Other comprehensive income:												–		–
(i) Items that will not be reclassified to profit or loss														
Remeasurements of the defined benefit plans						(10.31)						(10.31)	–	(10.31)
Change in Fair value of equity instruments/other investments										518.63		518.63	–	518.63
Share of other comprehensive income from associates using equity method						(1.01)						(1.01)	–	(1.01)
(ii) Items that will be reclassified to profit or loss														
Change in fair value of derivative instrument						–					(19.55)	(19.55)	–	(19.55)

Particulars	Reserves and Surplus						Items of Other Comprehensive Income				Total Other Equity	Non Controlling Interest	Total
	Capital Reserve	Share Options Outstanding Account	Statutory Reserve	Special Reserve	General Reserve	Retained Earnings	Foreign Currency Translation Reserve	Capital Redemption Reserve	Debt instruments through Other Comprehensive Income	Equity instrument through Other Comprehensive Income	Effective portion of cash flow hedge			
Share of other comprehensive income from associates using equity method						–			74.14			74.14	–	74.14
Foreign Currency Translation Reserve							1.54					1.54		1.54
Total Comprehensive income for the year (A)+(B)												**2,442.88**	**–**	**2,442.88**
Dividend payout (Interim)						(154.31)						(154.31)		(154.31)
Dividend payout (Final)						(176.34)						(176.34)		(176.34)
Options granted during the year		6.43										6.43	–	6.43
Cost of shares transferred on exercise of option		(0.02)										(0.02)		(0.02)
Deferred Employee Compensation Cost		0.54										0.54		0.54
On account of Sundaram Finance Employees' Welfare Trust						(0.21)						(0.21)		(0.21)
Transfer to Statutory Reserve						(323.29)						(323.29)		(323.29)
Transfer to Special Reserve						(34.17)						(34.17)		(34.17)
Share Options lapsed during the year		(0.38)										(0.38)		(0.38)

Particulars	Reserves and Surplus							Items of Other Comprehensive Income				Total Other Equity	Non Controlling Interest	Total
	Capital Reserve	Share Options Outstanding Account	Statutory Reserve	Special Reserve	General Reserve	Retained Earnings	Foreign Currency Translation Reserve	Capital Redemption Reserve	Debt instruments through Other Comprehensive Income	Equity instrument through Other Comprehensive Income	Effective portion of cash flow hedge			
Transfer to General Reserve		(1.22)			1.22							–		–
Transfer from Retained earnings			323.29	34.17								357.46		357.46
Balance as at 31st March 2025	**52.85**	**12.18**	**2,595.79**	**452.62**	**4,141.39**	**4,652.32**	**8.22**	**15.00**	**46.45**	**1,129.35**	**(19.55)**	**13,086.62**	**–**	**13,086.62**

Statement of Changes in Equity for the year ended 31st March 2025

Description of nature and purpose of other equity:

a) Capital Reserve: Represents reserve created on account of amalgamations and arrangements

b) Share Options Outstanding Account: Represents reserve on grant of option to employees of the company / group company under Employee Stock option Scheme.

c) General reserve: Represents amount appropriated from retained earnings.

d) Statutory reserve: Represents reserve created as per Section 45-IC of the Reserve Bank of India Act, 1934.

e) Special reserve: Represents reserve created as per Section 36(1)(viii) of Income Tax Act,1961 and Section 29C of the National Housing Bank Act, 1987.

f) Capital redemption reserve Represents reserves created as per companies act

g) OCI Reserve : Equity/ Preference : represents the cumulative gains / losses arising on the fair valuation of equity / preference instruments measured at fair value through Other Comprehensive Income.

f) OCI Reserve : Cash flow hedge : Effective portion of cash flow hedges represents the cumulative effective portion of gains or losses arising on changes in fair value of hedging instruments entered into for cash flow hedges

As per our report of even date attached
For **Brahmayya & Co.,**
Chartered Accountants
Firm Regd. No. 000511S
L Ravi Sankar
Partner
Membership No. 025929
For **R.G.N. Price & Co.,**
Chartered Accountants
Firm Regd. No. 002785S
K Venkatakrishnan
Partner
Membership No. 208591
Place : Chennai
Date : May 26, 2025

S. Viji
Chairman

Harsha Viji
Executive Vice Chairman

Bhavani Balasubramanian
Director

Rajiv C. Lochan
Managing Director

A.N. Raju
Deputy Managing Director

M. Ramaswamy
Chief Financial Officer

P.N. Srikant
CCO & Company Secretary

Consolidated Cash Flow Statement

for the year ended 31st March 2025

(₹ in crores)

Particulars	2024-25		2023-24	
A. CASH FLOW FROM OPERATING ACTIVITIES:				
Profit before tax	2,447.39		1,961.13	
Add: Finance costs	4,225.98	6,673.37	3,417.86	5,378.99
Depreciation and Amortisation expense		222.55		182.86
Impairment/Provisions on financial instruments		251.87		298.37
(Gain)/loss on sale of property, plant and equipment		(34.42)		2.21
Share-based payment expense		6.54		5.57
Net gain on fair value changes		(123.78)		(195.11)
Loss on sale of equity investment in Subsidiary		–		91.72
Interest income from investments		(263.46)		(193.52)
Dividend income		(42.94)		(17.70)
OPERATING PROFIT BEFORE WORKING CAPITAL CHANGES		**6,689.73**		**5,553.39**
(Increase)/ Decrease in Leased assets - net of sales	(205.20)		(201.75)	
(Increase)/ Decrease in Bank deposits	(772.91)		(1,906.70)	
(Increase)/ Decrease in SLR Investments (net)	(633.10)		(142.99)	
(Increase)/ Decrease in trade and other receivables	(23.20)		(31.29)	
(Increase)/ Decrease in Loans	(10,091.79)		(8,523.16)	
(Increase)/ Decrease in Other financial assets	(66.64)		(36.94)	
(Increase)/ Decrease in Non financial assets	(32.29)		(28.44)	
(Increase)/ Decrease in Other non-financial assets	(179.84)		(41.88)	
Increase/ (Decrease) in trade and other payables	62.67		34.97	
Increase/(Decrease) in financial liabilities	82.34		86.99	
Increase/(Decrease) in other non-financial liabilities and provisions	24.36	(11,835.60)	20.12	(10,771.07)
Cash generated from / (used in) Operations		**(5,145.87)**		**(5,217.68)**
Financial costs	(3,672.72)		(2,884.24)	
Income Taxes Paid	(166.66)	(3,839.38)	(385.71)	(3,269.95)
NET CASH FROM / (USED IN) OPERATING ACTIVITIES (A)		**(8,985.25)**		**(8,487.63)**
B. CASH FLOW FROM INVESTING ACTIVITIES:				
Purchase and construction of property, plant and equipment		(46.09)		(83.35)
Purchase and generation of intangible assets		(11.28)		–
Purchase of investment in Equity instruments		(2.99)		(2.30)
Sale of investment in Equity instruments(Subsidary)		–		151.31
Purchase of other investments		(31,556.52)		(34,063.59)

(₹ in crores)

Particulars	2024-25		2023-24	
Sale of other investments		32,230.00		34,087.02
Loss on sale of equity investment in Subsidiary		–		(183.73)
Proceeds from sale of property, plant and equipment, intangible assets and investment property		43.64		12.51
Interest received from Investments		202.23		155.31
Dividend income		72.12		15.72
NET CASH FROM INVESTING ACTIVITIES (B)		**931.11**		**88.90**
C. CASH FLOW FROM FINANCING ACTIVITIES:				
Payment of Lease liability		(49.01)		(47.27)
Debt securities, deposits, sub-ordinated liabilities and other borrowings:				
Availment		41,189.99		40,107.89
Repayment		(32,989.40)		(30,987.32)
Dividend Paid		(330.65)		(318.97)
NET CASH FROM FINANCING ACTIVITIES (C)		**7,820.93**		**8,754.33**
NET INCREASE IN CASH AND CASH EQUIVALENTS (A)+(B)+(C)		**(233.21)**		**355.60**
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR		543.93		188.33
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR		**310.72**		**543.93**
COMPONENTS OF CASH AND CASH EQUIVALENTS				
AT THE END OF THE YEAR				
Cash, Cheques & drafts on hand		66.36		104.98
Balances with Banks		244.36		438.95
		310.72		**543.93**

As per our report of even date attached
For **Brahmayya & Co.,**
Chartered Accountants
Firm Regd. No. 000511S
L Ravi Sankar
Partner
Membership No. 025929
For **R.G.N. Price & Co.,**
Chartered Accountants
Firm Regd. No. 002785S
K Venkatakrishnan
Partner
Membership No. 208591
Place : Chennai
Date : May 26, 2025

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Director

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Chief Financial Officer

P.N. Srikant
CCO & Company Secretary

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

MATERIAL ACCOUNTING POLICIES

General information:

Sundaram Finance Limited (the 'Company') is a Public Limited Company incorporated in India, having Corporate Identification Number (CIN) - L65191TN1954PLC002429 with its registered office located at No.21, Patullos Road, Chennai – 600 002. The Company has been incorporated under the provisions of the Indian Companies Act 1913 and its equity shares are listed on the National Stock Exchange (NSE) in India.

The consolidated financial statements comprises the Company, its subsidiaries and the Group's interest in joint ventures (referred collectively as the Group). The Company, together with its subsidiaries and joint venture is engaged in the business of financing of commercial vehicles, cars, construction equipment, other vehicles, housing finance in the retail segment, business of Investments, Mutual Funds, General Insurance and retail distribution of a wide array of financial services and products.

1. BASIS OF PREPARATION AND PRESENTATION

1.1 Statement of Compliance

The Balance Sheet, the Statement of Profit and Loss and the Statement of Changes in Equity are prepared and presented in the format prescribed in the Division III of Schedule III to the Companies Act, 2013 (the "Act"). The Statement of Cash Flows has been prepared and presented as per the requirements of Ind AS 7 "Statement of Cash Flows". The Balance Sheet, Statement of Profit and Loss, Statement of Cash Flow and Statement of Changes in Equity are together referred as the financial statement.

The financial statements have been prepared as a going concern in accordance with the Indian Accounting Standard ('Ind AS'), notified under section 133 of the Companies Act, 2013 read together with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016 issued by the Ministry of Corporate Affairs (MCA).

Any directions issued by the RBI or other regulators are implemented as and when they become applicable. In addition, the guidance notes and announcement issued by the Institute of Chartered Accountants of India are also applied, except where the compliance with other statutory provisions requires different treatment. The accounting policies have been consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

All the amounts included in Consolidated Financial Statements are reported in Indian Rupees (₹) and all values are rounded off to the nearest Crores except where otherwise indicated.

1.2 Accounting Convention

The Consolidated Financial Statements have been prepared under the historical cost convention except for certain financial instruments that are measured at fair values at the end of each reporting period.

1.3 Basis of Consolidation

The consolidated financial statement of the subsidiaries has been prepared on the following basis:

The consolidated financial statements incorporate the financial statements of the Company and the entities controlled by the Group.

The consolidated financial statement of the group combines the financial statement of the parent and its subsidiaries line by line by adding together the like items of the assets, liabilities, income and expenses. All the intra group assets, liabilities, income, expenses, unrealised profits/losses on intra group transaction are eliminated on consolidation.

The consolidated financial statements of the Joint ventures have been prepared on the following basis:

Interest in Joint ventures is accounted for using the equity method. An investment in Joint venture is initially recognised

at cost and adjusted thereafter to recognise the Group's share of profit or loss and other comprehensive income. Gain or loss in respect of changes in other equity of Joint ventures resulting in dilution of stake in the Joint ventures is recognised in the Statement of Profit and Loss.

Goodwill on consolidation

Goodwill represents the purchase consideration in excess of the Group's interest in the net fair value of identifiable assets, liabilities and contingent liabilities of the acquired entity. When the net fair value of the identifiable assets, liabilities and contingent liabilities acquired exceeds purchase consideration, the fair value of net assets acquired is reassessed and the bargain purchase gain is recognised in capital reserve.

Goodwill is measured at cost less accumulated impairment losses.

Impairment

Goodwill is tested for impairment on an annual basis and whenever there is an indication that the recoverable amount is less than its carrying amount. An impairment loss on goodwill is recognised in the Consolidated Statement of Profit and Loss and is not reversed in the subsequent period.

2. MATERIAL ACCOUNTING POLICIES

2.1 Revenue recognition

A) Interest Income

As per Ind AS 109, Financial Instruments, Interest income from financial assets is recognised on an accrual basis using effective interest rate method (EIR). Fee and commission income and expense that are integral to the effective interest rate on a financial asset or liability are included in the effective interest rate. The effective interest rate method is the rate that exactly discounts estimated future cash receipts (including all fees, transaction costs and other premiums or discounts paid or received) through the expected life of the financial instrument to the carrying amount on initial recognition.

B) Lease Income

Lessor Accounting

Leases for which the Group is a lessor is classified as finance lease or operating lease based on the terms and conditions of the lease agreement.

Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

1. **Finance lease:** Amount due from lessees under finance leases are recorded in balance sheet as receivables, being the amount equal to net investment in lease. The net investment in lease is the gross investment in lease less unearned finance income.

   The lease income earned are recognised in the profit and loss account based on pattern reflecting constant periodic return on the Group's net investment in lease.

2. **Operating lease:** Assets leased out on operating lease are recognised as an asset under Property, Plant and Equipment in the balance sheet.

   Lease income from operating leases are recognised as income on straight line basis over the lease term. Where the rentals are structured solely to increase in line with expected general inflation to compensate for the Group's expected inflationary cost increases, such increases are recognised in the year in which such benefits accrue.

Lessee Accounting

The Group's lease asset classes primarily consist of leases for land and buildings. The Group assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether: (i) the contract involves the

use of an identified asset (ii) the Group has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Group has the right to direct the use of the asset.

At the date of commencement of the lease, the Group recognises a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lease except for leases with a term of twelve months or less (short-term leases) and low value leases. For these short-term and low value leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease.

The lease liability is the present value of the lease payments to be made over the lease term using the incremental borrowing rates.

The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

Right of use assets are evaluated for impairment at each reporting date.

C) Fees and commission income

Fees, charges and reimbursements due from customers as per the contractual terms of the loan are recognised on realisation.

Servicing fees on securitisation transactions are recognised upon completion of services.

Commission and brokerage income earned from distribution of financial services are recognised as and when they are due.

D) Dividend Income

Dividend income from investments is recognised when the right to receive payment has been established.

E) Recoveries

The Group recognises income on recoveries of financial assets written off on realisation or when the right to receive the same without any uncertainties of recovery is established.

2.2 Evaluation of Business Model:

The Group monitors financial assets measured at amortised cost or fair value through other comprehensive income that are derecognised prior to their maturity to understand the reason for their disposal and whether the reasons are consistent with the objective of the business for which the asset was held. Monitoring is part of the Group's continuous assessment of whether the business model for which the remaining financial assets are held continues to be appropriate and if it is not appropriate whether there has been a change in business model and so a prospective change to the classification of those instruments.

The Group considers all relevant information and evidence available when making the business model assessment such as:

a. how the performance of the business model and the financial assets held within that business model are evaluated and reported to the Group's key management personnel.

b. the risks that affect the performance of the business model (and the financial assets held within that business model) and the way in which those risks are managed.

At initial recognition of a financial asset, the Group determines whether newly recognised financial assets are part of an existing business model or whether they reflect a new business model. The Group reassesses its business model at each reporting year to determine whether the business model has changed since the preceding year.

2.3 Measurement of fair values

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Group's accounting policies and disclosures require the measurement of financial and non-financial assets and liabilities at fair values. The Group has established policies and procedures with respect to measurement of fair values.

2.4 Financial instruments

A financial instrument is any contract that gives rise to a financial asset for one entity and a financial liability or equity instrument for another entity. Financial instruments also include derivative contracts such as foreign currency forward contracts and cross currency swaps. Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instruments.

Financial assets / liabilities

Financial assets and financial liabilities are initially measured at fair value. Transaction costs directly attributable to the acquisition of financial assets and financial liabilities measured at fair value through profit or loss are recognised immediately in profit or loss.

Transaction costs directly attributable to the acquisition or issue of financial assets and financial liabilities that are measured at amortised cost are added to or deducted from the fair value of the financial assets and financial liabilities, as appropriate, on initial recognition.

Classification and subsequent measurement:

Financial Assets

The Group classifies its financial assets as subsequently measured at either amortised cost or at fair value depending on the Group's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets.

At Amortised Cost

A financial asset is measured at amortised cost only if both of the following conditions are met:

- The asset is held within a business model whose objective is to hold them to collect contractual cash flows, and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the amount outstanding.

Such financial assets are subsequently measured at amortised cost using the Effective Interest Rate method.

Classification and measurement of financial instruments depends on the results of the Solely Payments of Principal and Interest on the principal amount outstanding ("SPPI") and the business model test.

Solely Payments of Principal and Interest ("SPPI")

The Group assesses the contractual terms of financial assets to identify whether they meet the SPPI test.

'Principal' for the purpose of this test is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortisation of the premium/discount)

The most significant elements of interest within a lending arrangement are typically the consideration for the time value of money and credit risk. To make the SPPI assessment, the Group applies judgement and considers relevant factors.

Contractual terms that introduce exposure to risks or volatility in the contractual cash flows that are unrelated to a basic lending arrangement, such as exposure to changes in equity prices or commodity prices, do not give rise to contractual cash flows that are SPPI.

At Fair Value through Other Comprehensive Income (FVTOCI)

Financial assets are subsequently measured at fair value through other comprehensive income if these financial

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

assets are held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding.

At Fair Value through Profit or Loss (FVTPL)

Any financial instrument, which does not meet the criteria for categorisation as amortised cost or as Fair Value Through Other Comprehensive Income (FVTOCI), is classified as at Fair Value Through P&L (FVTPL). In addition, the Group may elect to classify a debt instrument, which otherwise meets amortised cost or FVTOCI criteria, at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch'). Debt instruments included within the FVTPL category are measured at fair value with all changes recognised in the profit and loss.

Equity Investments

The Group accounts for equity investments in subsidiaries, associates and joint ventures at cost less impairment.

All other equity investments are designated at Fair Value Through Other Comprehensive Income (FVTOCI). The fair value changes on the instrument, excluding dividends, are recognised under Other Comprehensive Income (OCI). There is no recycling of the amounts from OCI to the statement of profit and loss on sale of investment.

Investment in Compulsorily Convertible Preference Shares (CCPS)

The Group designates investment in CCPS at FVTOCI. The fair value changes on the instrument, excluding dividends, are recognised under OCI. There is no recycling of the amounts from OCI to the statement of profit and loss on sale of investment.

Fair value hierarchy

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consists of the following three levels:

Level 1 - This level includes financial assets that are measured by reference to quoted prices in active markets for identical assets or liabilities.

Level 2 - This level includes financial assets and liabilities, measured using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. price) or indirectly (i.e. derived from prices).

Level 3 - This level includes financial assets and liabilities measured using inputs that are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part, using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data.

Financial liabilities

All financial liabilities are subsequently measured at amortised cost using the effective interest rate method except for financial liabilities at FVTPL. A financial liability is classified as FVTPL if it is held-for-trading or it is a derivative or it is designated as FVTPL on initial recognition. Interest expense, foreign exchange gains (losses) and any gains and losses on de-recognition are recognised in the profit or loss.

Derivatives & Hedge Accounting

The Group designates certain derivatives held for risk management as hedging instruments in qualifying hedging relationships. These derivatives qualify for hedge accounting and meet the criteria for cash flow hedge. The effective portion of the gain or loss arising on the fair value measurement of the hedging instrument is recognised in other comprehensive income.

Contract Asset and Contract Liability

The Group's right to consideration in exchange for goods or services that have been transferred to a customer is recognised as Contract Assets.

The Group's obligation to transfer goods or services to a customer for which consideration has been received is recognised as Contract Liabilities.

Value of contract Asset/liability is determined based on the time spent on each project or on period basis for Annual maintenance contract.

2.5 Impairment of Financial Assets

The Group applies the Expected Credit Loss (ECL) model for recognising impairment losses on financial assets.

The accounting standard, Ind AS 109 does not specifically prescribe any methodology for computing ECL. However, entities are required to adopt sound and market acceptable methodologies which are in line with the size, complexity and risk-profile of the financial entity for computing the ECL. The Group uses three main components to measure ECL. These are, Exposure at Risk (EAR), Probability of Default (PD) and Loss Given Default (LGD). Exposure at Risk (EAR) is defined as the sum of Principal outstanding and interest accrued at the reporting date. PD is defined as the probability of borrowers defaulting on their obligations. LGD represents the economic loss, adjusted for cure rate, as a percentage of exposure at the time of default.

As per Ind AS 109, the Expected Credit Losses on financial instruments are classified under three stages.

Stage 1: Every financial asset is classified as stage 1, upon initial recognition. In addition, stage 1 contains all transactions with limited default risk.

Stage 2: Financial assets whose default risk has risen significantly since initial recognition and which are not classified as cases with limited default risk.

Stage 3: Financial assets that display objective evidence of impairment at the reporting date.

Accordingly, loan assets are categorised under three different stages, as under:

Stage 1: Where instalments are Current and 1-30 days overdue.

Stage 2: Where instalments are 31 days – 90 days overdue and

Stage 3: Where instalments are overdue beyond 90 days

12 months ECL represents the expected default events on the financial asset that are possible within 12 months after the reporting date.

Where the credit risk on the financial assets has not increased significantly since initial recognition, the loss is measured at an amount equal to 12 months ECL.

Where the credit risk on the financial assets has increased significantly since initial recognition, the loss is measured at an amount equal to the lifetime expected credit loss.

Lifetime Expected Credit Loss represent the expected credit loss from default events over the expected life of a financial asset.

The Probability of Default (PD) model has been developed for all the major asset classes using a statistical and iterative approach. The design and construction of the model involves identification of various credit parameters and variables that have a strong and direct correlation to propensity of default.

The PD model reflects to the probability of default, taking into consideration the inherent credit quality of the borrower and the residual tenor of each contract. It relies on not only historical information and the current economic environment but also considers forward-looking information such as the forecasts on the macroeconomic outlook, including emerging risks.

The PD for stage 3 contracts is considered at 100%.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Where a customer has one contract in stage 3 and one or more contracts in stage 1 / stage 2, the PD for all the contracts is considered at 100%.

The PD is considered at 100% for (a) Customers in stage 3 and (b) Customers who were earlier in stage 3 and currently in stage 1/ Stage 2 whose arrears have not been fully updated since their slippage into Stage 3.

As per ECL policy, the Group provides 100% for the identified fraud cases and accounts where recoverability is uncertain.

Loss Given Default (LGD)

LGD represents the economic loss, adjusted for cure rate, as a percentage of exposure at the time of default. Economic loss is the estimated shortfall in realisation of dues, in the event of default. Contracts that have turned delinquent do not necessarily involve ultimate losses, since many of them are resolved through corrective actions. The cure rate is calculated as the percentage of number of contracts which were in Stage 2/Stage 3 and collected in full or moved to stage 1 in a year.

Similarly, LGD has been estimated using the past write off experiences and collateral approach. The model of ECL so computed is yearly evaluated and impact thereof is recognised in the Statement of Profit and Loss.

The carrying amounts of assets are reviewed at each balance sheet date to ascertain impairment based on internal / external factors. An impairment loss is recognised when the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the higher of the net selling price of the assets and their value in use.

Policy on write off: Loans are written off when the value of underlying security/other collateral is not sufficient to cover the loan exposure or where the underlying security / customer are not traceable. In such cases, the Group takes legal recourse for recovery of shortfall of dues, if any.

De-recognition of financial assets and financial liabilities

Financial asset: A financial asset or a part thereof is primarily de-recognised when:

The right to receive contractual cash flows from the asset has expired, or

The Group has transferred its right to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

If the Group enters into transactions whereby it transfers assets recognised on its balance sheet, but retains all or substantially all the risks and rewards of the transferred assets, the transferred assets are not de-recognised.

On de-recognition of a financial asset, the difference between the carrying amount of the asset and the consideration received is recognised in profit or loss.

Financial liabilities: The Group de-recognises a financial liability when its contractual obligations are discharged, cancelled or expired.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet when the Group has a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

2.6 Employee Benefits

Short term Employee benefits

Short term employee benefits for services rendered by employees are recognised during the period when the services are rendered.

Post-Employment benefits

Defined contribution plans

1. **Superannuation:** The Group contributes to the Superannuation Fund, which is administered

by trustees and managed by the Life Insurance Corporation of India (LIC) / SBI Life Insurance Company Limited. The contributions are charged to the Statement of Profit and Loss.

2. **Employees' Pension Scheme and Employees' State Insurance Scheme:** The Group also contributes to a government administered Employees' Pension Scheme under the Employees Provident Fund Act and to Employees' State Insurance Schemes on behalf of its employees.

3. **Provident Fund**

Contributions of the subsidiaries and associates of the Group are made to the Government administered Provident Fund and Employees' pension scheme under the Employees' Provident Fund Act and through Employees' State Insurance scheme on behalf of its employees. The contributions are charged to statement of Profit and Loss.

Defined benefit plans

1. **Gratuity:** The Group makes an annual contribution to a Gratuity Fund administered by trustees and managed by LIC/ SBI Life Insurance Company Limited. The Group accounts its liability based on actuarial valuation, as at the balance sheet date, using projected unit credit method.

   The change in defined benefit plan liability is split into changes arising out of service, interest cost and re-measurements and the change in defined benefit plan asset is split between interest income and re-measurements. Changes due to service cost and net interest cost / income is recognised in the statement of profit and loss.

   Re-measurement of the net defined benefit liability/(asset) comprising actuarial gains and losses and the return on the plan assets (excluding amounts included in net interest on the net defined benefit liability /asset) are recognised in other comprehensive income.

2. **Provident Fund:** Contributions of the Company are made to the Company's Employees Provident Fund Trust in accordance with the fund rules. The interest rate payable by the trust to the beneficiaries every year is notified by the Government. The Company has an obligation to make good the shortfall, if any, between the return from the investment of the trust and the notified interest rate based on actuarial valuation. The monthly contribution made by the Company is recognised as employee benefit expense in the Statement of Profit and Loss.

   Other Long-Term Employee Benefits

   Leave Encashment: The Group accounts its liability based on actuarial valuation, as at the balance sheet date, using projected unit credit method.

2.7 Share Based Payments:

Employee Stock Options: The Group has an employee stock option scheme in accordance with SEBI guidelines 1999. It recognises the compensation expense relating to share based payments in accordance with Ind AS 102 – Share based payments.

The equity settled share-based payments to employees is measured at the fair value of the equity instrument at the grant date.

The equity settled shares vest in a graded manner over the vesting period. The fair value determined on the grant date of equity settled share payment is expensed on straight line basis over the vesting period of the respective tranches of such grants based on Group's estimate of equity instruments that will eventually vest with a corresponding increase in equity. At the end of each financial year, the Group revises

its estimate of the number of equity instruments that are expected to vest. The impact of the revision of the original estimates, if any, is recognised in profit and loss in such a way that the cumulative expense reflects the revised estimate with a corresponding adjustment to equity.

The cash settled share-based payments vest in a graded manner over the vesting period and are measured initially at fair value of the liability and re-measured at the end of each reporting period until the liability is settled.

The option carries neither right to Dividend nor voting rights.

2.8 Income Taxes

Income tax expense comprises current and deferred income tax. Income tax expense is recognised in net profit in the Consolidated Statement of Profit and Loss except to the extent that it relates to items recognised directly in equity, in which case it is recognised in other comprehensive income.

Current tax

Current tax is measured at the amount expected to be paid in respect of taxable income for the year in accordance with the Income Tax Act, 1961. Current tax comprises the tax payable on the taxable income or loss for the year and any adjustment to the tax payable in respect of previous years. It is measured using tax rates enacted at the reporting date.

Current tax assets and liabilities are offset only if, the Group has a legally enforceable right to set off the recognised amounts; and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable income.

The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities. It is measured using tax rates enacted or substantively enacted at the reporting date.

Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that future taxable income will be available against which the deductible temporary differences can be utilised. Deferred tax assets are reviewed at each reporting date and based on management's judgement, are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax assets and liabilities are offset only if the Group:

a) Has a legally enforceable right to set off current tax assets against current tax liabilities; and

b) The deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority.

Current and Deferred tax for the Year

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

Business Combination

Business combinations have been accounted as per the acquisition method prescribed in Ind AS 103.

When a business combination is achieved in stages, any previously held equity interest in the acquired is remeasured at its acquisition-date fair value and the resulting gain or loss, if any, is recognised in the consolidated statement of profit and loss or other comprehensive income, as appropriate.

The excess of

(i) Sum of

- the consideration transferred
- the amount of any non-controlling interests in the acquired entity and
- the acquisition-date fair value of any previously held equity interest in the acquired entity

over

(ii) The acquisition-date fair value of the net identifiable assets acquired is recognised as "Goodwill" or else as "Gain on bargain purchase".

Any "Gain on a bargain purchase" is recognised in other comprehensive income and accumulated in equity as Capital Reserve if there exists clear evidence of the underlying reasons for classifying the business combination as resulting in a bargain purchase, otherwise the gain is recognised directly in equity as Capital Reserve.

Transaction costs in connection with a business combination are expensed as incurred.

2.9 Property plant and equipment (PPE)

The property plant and equipment are the assets held for use in the supply of services.

Property, plant and equipment's are stated in the balance sheet at cost (net of duty/ tax credit availed) less accumulated depreciation and accumulated impairment losses.

Cost of acquisition is inclusive of freight, non-refundable duties & taxes and other directly attributable cost of bringing the asset to its working condition for the intended use.

Freehold land is not depreciated.

An item is recognised as property plant and equipment if and only if it is probable that future economic benefits associated with the item will flow to the Group and its costs can be measured reliably. Subsequent expenditure is added to the carrying amount or recognised as separate asset, when the Group expects future economic benefits from that item.

Depreciation is recognised to write off the cost of assets less their residual values over their useful lives, using the written down value method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

Estimated useful lives of the assets, based on technical assessment, which are different in certain cases from those prescribed in Schedule II of the Companies Act 2013, are as follows:

(In Years)

Assets	Own	Operating Lease
Plant and Machinery	15	5
Computer and end user devices	3-7	3
Computer servers and network	6-10	6
Vehicles	5	4
Office equipment	3-8	–
Electrical installations	15	–
Furniture and Fixtures	3-10	–

Assets	Operating Lease
Improvement to lease hold premises	Equally over the maximum period of the lease initially agreed upon and in case of improvement to existing leased premises, over the balance lease period

The property plant and equipment are reviewed for impairment whenever the events or changes indicate that their carrying value may not be recoverable.

Depreciation charge for impaired assets is adjusted in future periods in such a manner that the revised carrying amount of the asset is allocated over its remaining useful life.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

An item of the property plant and equipment is de-recognised upon disposal or when no future economic benefits are expected to arise from the continued use of asset. Any gain or loss arising on the disposal or retirement of the item of property plant equipment is determined as the difference between the sale proceeds and carrying amount of the asset and is recognised in profit and loss. When the use of property changes from owner-occupied to investment property, the property is reclassified as investment property at its carrying amount on the date of reclassification.

2.10 Investment property

Property held to earn rental income or for capital appreciation or both and that is not occupied by the Group is classified as Investment Property.

It is measured initially at cost of acquisition including transaction costs, borrowing cost and other directly attributable cost in bringing the asset to its working condition for its intended use. Subsequent expenditure is capitalised to the asset carrying amount only when it is probable that the future economic benefit associated with the expenditure will flow to the Group.

The fair value of investment property has been determined by property valuer, having recognised qualifications and experience.

Depreciation is provided on written down value method by adopting useful life prescribed under schedule II to the Companies Act, 2013 after retaining 5% of original cost as residual value for buildings. The useful life of buildings is between 30 to 60 years.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property is recognised in the statement of profit and loss in the same period.

Discontinued Operations

Discontinuing operation is a component of an entity that either has been disposed of or is classified as "Held for sale".

Assets and Liabilities in connection with Discontinuing operations are classified under "Held for sale" if their carrying amount is intended to be recovered principally through sale rather than through continued use.

The condition for classification of "Held for sale" is met when the Assets and Liabilities are available for immediate sale and the same is highly probable of being completed within one year from the date of classification under "Held for sale".

Assets "Held for sale" are measured at lower of carrying amount and fair value less cost to sell.

2.11 Intangible assets

Intangible assets are identified non-monetary assets without physical existence. Intangible assets with finite useful lives that are acquired separately are capitalised and carried at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets are recognised in books only when it is probable that future economic benefits associated with the asset will flow to the Group and the cost can be measured reliably.

The cost of the intangible asset shall include the purchase price, including non-refundable duties and taxes, all the directly attributable costs to bring the intangible to the present location, working condition and intended use.

Intangible assets represent computer software whose cost is amortised over their expected useful life 2 to 5 years on a straight-line basis.

The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Impairment loss, if any, is provided to the extent the carrying amount of assets exceeds their recoverable amount.

Recoverable amount is the higher of an assets net selling price and the present value of estimated future cash flows expected to arise from the continuing use of the asset and from its disposal at the end of its useful life.

Intangible Assets under development

Development expenditure on new products is capitalised as intangible asset if all the following are demonstrated.

- Technical feasibility of completing the asset
- Intention to complete the asset
- The ability to use or sell the asset
- Probability that the intangible asset will generate future economic benefits
- Availability of adequate technical, financial and other resources to complete the intangible asset
- The ability to measure reliably the expenditure attributable during the development stage.

2.12 Dividend

The final dividend on shares is recorded as a liability on the date of approval by the shareholders and interim dividends are accounted on payment basis as they are revocable till actually paid.

2.13 Cash flow Statement

Cash flows are reported using the indirect method, whereby net profit after tax is adjusted for the effects of transactions of non-cash nature, tax and any deferrals or accruals of past or future cash receipts or payments. The cash flows are prepared for the operating, investing and financing activities of the Group. Cash comprises of cash on hand and demand deposits with banks. Cash equivalents are short-term deposits with banks (with an original maturity of three months or less from the date of placement) and cheques on hand. Short term and liquid investments being subject to more than insignificant risk of change in value, are not included as part of cash and cash equivalents.

2.14 Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognised only when the Group has a present obligation (legal or constructive) as a result of past events, and it is probable that it is required to settle the obligation, and a reliable estimate can be made of the amount of obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the obligation at the reporting date, considering the risk and uncertainties surrounding the obligation.

Contingent liabilities

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more future uncertain events not wholly within the control of the Group (or)

There is a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made.

2.15 Earnings Per Share

The basic earnings per share have been computed by dividing the net income attributable to equity shareholders by weighted average number of shares outstanding during the year / period.

The diluted earnings per share have been computed using weighted average number of shares adjusted for effects of all potentially dilutive equity shares.

Operating Segments

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components, and for which discrete financial

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

information is available. Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker (CODM). The Chairman of the Group is responsible for allocating resources and assessing performance of the operating segments and accordingly is identified as the CODM. The Group's CODM reviews financial information presented, for purposes of making operating decisions and assessing financial performance of the Group.

3. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

The preparation of financial statements in accordance with Ind AS requires use of estimates and assumptions for some items, which might have an effect on their recognition and measurement in the balance sheet and statement of profit and loss. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. The actual results may differ from these estimates. The Group's management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Any revision to the accounting estimates is recognised prospectively in the current and future periods.

Accounting estimates and judgements are used in various line items in the financial statements for e.g.:

- Business model assessment [Refer note no. 2.2]
- Fair value of financial instruments [Refer note no. 2.3]
- Impairment of financial assets [Refer note no. 2.5]

4. OTHER ACCOUNTING POLICIES:

Service income

Revenue is recognised upon transfer of control of promised services to customer in an amount that reflects the consideration we expect to receive as per the agreement with the customer.

Trusteeship Fee, investment management and advisory fees

The trusteeship fee, investment management and advisory fee are accounted on accrual basis.

Amortisation Policy on Brokerage Expenses – Mutual Fund

Scheme expenses: New fund offer expenses are recognised in the profit or loss account in the year they are incurred. Brokerage expenses incurred are amortised over a period of the scheme / months as per the policy.

Amortisation Policy on Brokerage Expenses – AIF: Brokerage is amortised in proportion to Fees charged on AUM or Fees Charged on commitment amount as the case may be.

Foreign Currency transaction

Transactions in foreign currency are accounted at the exchange rates prevailing on the date of the transaction. The foreign currency borrowing being a monetary liability is restated to INR (being the functional currency of the Group) at the prevailing rates of exchange at the end of every reporting period with the corresponding exchange gain/ loss being recognised in profit or loss. The Group enters into forward exchange contracts, forward rate agreements, coupon only swaps and interest rate swaps. The Group undertakes such transactions for hedging its balance sheet. The foreign currency borrowing and derivative swaps are treated as separate transactions.

The derivatives (swaps, forward rate agreements and forward contracts) are classified at fair value through profit or loss (FVTPL) under Ind AS 109, Financial Instruments with the resultant gain or loss being taken to profit or loss.

Particulars of Consolidation

The financial statements of the following subsidiaries have been consolidated as per Ind AS 110 "Consolidated Financial Statements".

Name of the Company	% of Holdings as on	
	31.03.2025	31.03.2024
Sundaram Asset Management Company#	100	100
Sundaram Trustee Company	100	100
LGF Services Limited	100	100
Sundaram Finance Employee Welfare Trust	100	100
Sundaram Finance Holdings Limited (SFHL)*	–	–
Sundaram Home Finance Limited	100	100
Sundaram Fund Services Limited	100	100

* SFHL ceased to be a subsidiary of the company from March 24. These investments have been recognised at Fair Value through Other Comprehensive Income as per IND AS 109.

The investments in the following subsidiaries of Sundaram Asset Management Company (SAMC) have been considered for the company's consolidation

Name of the Company	% of Holdings as on	
	31.03.2025	31.03.2024
Subsidiaries		
Sundaram Asset Management Singapore Pte Ltd	100	100
Sundaram Alternate Assets Limited	100	100

The investment in the following joint venture has been consolidated as per "Ind AS 28 -Investment in Associates and Joint ventures".

Name of the Company	% of Holdings as on	
	31.03.2025	31.03.2024
Royal Sundaram General Insurance Company Limited	50.00	50.00

Note 5: Cash and cash equivalents

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Cash on hand	9.62	7.78
Balances with Banks	244.37	438.95
Cheques, drafts on hand	56.73	97.20
TOTAL	**310.72**	**543.93**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Note 6: Bank Balance other than specified in Note 5 above

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Unpaid dividend account	6.50	5.83
Balances with banks*	1,814.71	952.92
TOTAL	**1,821.21**	**958.75**

* Includes,

a) ₹859.20 crores (as on 31.03.2024 ₹644.79 crores) provided as collateral for assets securitised.

b) In accordance with the Reserve Bank of India directives, the Group has created a floating charge on the statutory liquid assets comprising bank deposits of ₹135.00 crores (as on 31.03.2024 ₹222.50 crores) in favour of trustees representing the deposit holders of the Company.

c) Deposits given as margin for Bank Guarantee amounting to ₹1.82 crores (as on 31.03.2024 - ₹1.82crores) has been provided for demand raised under TNVAT Act in respect of VAT on sale of repossessed vehicles.

d) Deposits given as margin for Bank Guarantee amounting to ₹0.12 crores (as on 31.03.2024 - ₹0.27 crores) for Legal proceedings with respect to repossessed assets.

e) Bank deposit Nil (as on 31.03.2024 - ₹1.19 crores) placed for obtaining Letter of Credit on behalf of our Customers.

Note 7 : Derivative Financial Instruments

The details of the outstanding derivative instruments and their fair values are as below;

Part I

(₹ in crores)

Particulars	31st March 2025			31st March 2024		
	Notional amount	Fair Value		Notional amount	Fair Value	
		Assets	Liabilities		Assets	Liabilities
(i) Currency derivatives:						
- Currency swaps	–	–	–	–	–	–
- Forward Contracts	–	–	–			
Subtotal (i)	**–**	–	**–**	**–**	**–**	–
(ii) Interest rate derivatives:						
- Forward Rate Agreements & Interest Rate Swaps	5,353.45	–	26.13	–	–	–
Subtotal (ii)	**5,353.45**		**26.13**	**–**	**–**	**–**
Total Derivative Financial Instruments (i)+(ii)	5,353.45	–	26.13	–	–	–
Derivative Financial Asset / Liability (net)	**–**	–	**26.13**	**–**	–	–

Part II - Included in above (Part I) are derivatives held for hedging and risk management purposes as follows:

(₹ in crores)

Particulars	31st March 2025			31st March 2024		
	Notional amount	Fair Value		Notional amount	Fair Value	
		Assets	Liabilities		Assets	Liabilities
(i) Cash flow hedging: - Interest rate derivatives	5,353.45	–	26.13	–	–	–
(ii) Undesignated derivatives	–	–	–	–	–	–
Total Derivative Financial Instruments (i)+(ii)	5,353.45	–	26.13	–	–	–
Derivative Financial Asset / Liability (net)	–	–	26.13	–	–	–

Notes:

1) The Company has designated the Interest rate swaps (IRS), which were entered to mitigate interest rate risk on its variable interest rate rupee term loans, as hedging instruments. The risk management strategy and the use of derivatives are explained in Note 38 - Financial Risk Management Framework.

Note 7A: Derivatives designated as Hedging Instruments

The impact of the hedging instrument on the balance sheet as at 31st March 2025 is as follows:

(₹ in crores)

Hedged Instrument	Notional Amount	Carrying Amount	Line item in the Balance sheet	Change in fair value used for measuring ineffectiveness for the period
Interest rate swap	5,353.45	(26.13)	Derivative Financial Instruments	(26.13)

The impact of hedged items on the Balance sheet is as follows:

(₹ in crores)

Hedged Item	Change in value used for measuring ineffectiveness	Cash flow hedge reserve as on 31.03.2025
Floating rate borrowings	–	(19.55)

The effect of cash flow hedge in the statement of profit and loss and other comprehensive income is as follows:

(₹ in crores)

Hedged Item	Total hedging gain / (loss) recognised in OCI	Ineffectiveness recognised in the profit and loss	Line item in the statement of profit and loss that include the hedge ineffectiveness	Amount reclassified from cash flow hedge reserve to Profit or loss	Line item in the statement of profit or loss that includes the reclassification adjustment
Floating rate borrowings	(26.13)	–	NA	–	NA

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Note 8 Receivables

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Trade receivables		
- Secured, considered good	–	–
- Unsecured, considered good	89.84	87.52
- Receivables which have significant increase in Credit Risk	–	–
- Receivables - credit impaired	0.07	0.01
Less: Impairment loss on the above	(0.04)	(0.10)
Sub-total - Trade receivables	**89.87**	**87.43**
Other receivables		
- Secured, considered good	38.64	17.77
- Unsecured, considered good	0.12	0.15
Less: Impairment loss on the above	(0.20)	(0.23)
Sub-total - Other receivables	**38.56**	**17.69**
TOTAL	**128.43**	**105.12**

No debts are due from directors or other officers or any of them either severally or jointly with any other person. No debts are due from Firms, Limited Liability Partnerships or Private companies in which any director is a partner or a director or a member.

Trade Receivables ageing schedule as at 31-03-2025

(₹ in crores)

Outstanding for following periods from due date of payment							
Particulars	**Not Due**	**Less than 6 Months**	**6 months to 1 year**	**1 to 2 years**	**2 to 3 years**	**More than 3 years**	**Total**
(i) Undisputed Trade receivables – considered good	–	18.60	–	–	–	–	18.60
(ii) Undisputed Trade Receivables – credit impaired	–	0.07	–	–	–	–	0.07
(iii) Disputed Trade Receivables- considered good	–	–	–	–	–	–	–
(iv) Disputed Trade Receivables – credit impaired	–	–	–	–	–	–	–
(v) Unbilled revenue – considered good	5.33	–	–	–	–	–	5.33
(vi) Trade receivable considered good - Unsecured	0.42	65.48	–	–	–	–	65.90
Total	**5.75**	**84.15**	–	–	–	–	**89.90**

Trade Receivables ageing schedule as at 31-03-2024

(₹ in crores)

Outstanding for following periods from due date of payment							
Particulars	**Not Due**	**Less than 6 Months**	**6 months to 1 year**	**1 to 2 years**	**2 to 3 years**	**More than 3 years**	**Total**
(i) Undisputed Trade receivables – considered good	–	24.01	0.03		0.01	0.01	24.06
(ii) Undisputed Trade Receivables – credit impaired	–	0.01	–	–	–	–	0.01
(iii) Disputed Trade Receivables- considered good	–	–	–	–	–	–	–
(iv) Disputed Trade Receivables – credit impaired	–	–	–	–	–	–	–
(v) Unbilled revenue – considered good	5.75		–	–	–	–	5.75
(vi) Trade receivable considered good - Unsecured	0.33	57.38	–	–	–	–	57.71
Total	**6.08**	**81.40**	**0.03**	–	**0.01**	**0.01**	**87.53**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Note 9: Loans^

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Hypothecation loans	48,251.90	41,073.18
Term Loans	1,085.65	957.69
Housing Loans	10,062.64	8,316.28
Non Housing Loans	5,408.48	4,703.36
Advance for business assets	295.90	286.13
Amount retained on Assets securitised / assigned	0.37	1.25
Loans repayable on Demand	35.30	47.10
Bills Purchased and Bills Discounted	–	22.59
Net investment in lease	177.37	87.05
Other loans @	62.46	47.34
Total Loans - Gross	**65,380.07**	**55,541.97**
Less: Impairment loss allowance	(732.85)	(668.29)
Total Loans - Net	**64,647.22**	**54,873.68**
Of the above		
Secured by Tangible assets	64,605.45	54,993.92
Covered by Bank/Government Guarantees	53.74	196.69
Secured by Deposits placed	7.89	8.02
Unsecured	712.99	343.34
Total Loans - Gross	**65,380.07**	**55,541.97**
Less: Impairment loss allowance	(732.85)	(668.29)
Total Loans - Net	**64,647.22**	**54,873.68**
Loans in India		
Public Sector	–	–
Others *	65,380.07	55,541.97
Total Loans - Gross	65,380.07	55,541.97
Less: Impairment loss allowance	(732.85)	(668.29)
Total Loans in India - Net - (A)	**64,647.22**	**54,873.68**
Loans outside India	–	–
Less: Impairment loss allowance	–	–
Total Loans outside India - Net - (B)	–	–
Total loans (A) + (B)	**64,647.22**	**54,873.68**

@ includes loans to employees and loan against deposits

* includes loans to Individuals, Sole proprietorship, Partnership, LLPs, Private and Public Limited companies.

There are no Loans or Advances in the nature of loans granted to promoters, directors, KMPs and the related parties that are:
(a) repayable on demand or
(b) without specifying any terms or period of repayment

^ During the Year, the group has assigned loans of ₹ 1,590.94 crores (PY - ₹ 712.81 crores) and retained 10% of the Loans as part of Minimum Retention Requirement. The amount outstanding on such loans in books as at 31st March 2025 is ₹140.2 crores (PY - ₹ 69.38 crores) (At amortised cost).

Note 10: Investments

(₹ in crores)

Particulars		As at 31.03.2025	As at 31.03.2024
Measured as per equity method			
Investments in Equity Instruments			
- Joint Ventures			
Royal Sundaram General Insurance Co. Limited		931.53	820.81
	Total - A	**931.53**	**820.81**
At fair value through other comprehensive income:			
Investment in Equity Instruments		1,409.44	947.91
Investment in Preference Shares		5.65	5.65
Investment in Mutual Funds		63.54	–
Investment in Alternative Investment Funds		1.48	1.37
	Total - B	**1,480.11**	**954.93**
At fair value through profit or loss:			
Investment in Mutual Funds		772.96	1,039.99
Investment in Alternative Investment Funds		525.51	364.11
Investment in Equity Instruments		0.72	0.77
	Total - C	**1,299.19**	**1,404.87**
At amortised cost:			
Investment in Government Securities ** @		1,501.96	924.58
Investment in Non-Convertible Debentures @		766.56	361.15
Investment in Pass Through Certificates		142.21	82.02
Investment in Commercial Paper		361.10	731.69
Investment in Equity instruments		–	2.60
Investment in Treasury bills @		–	519.85
		2,771.83	**2,621.89**
Less: Allowance for Impairment loss ^		(1.64)	(70.67)
	Total - D	**2,770.19**	**2,551.22**
Total Investments (Net of allowance for impairment loss)	**A+B+C+D**	**6,481.03**	**5,731.83**

^ Provision made in compliance to the RBI circular on Investments in AIFs vide notification dated 19th December 2023 and 27th March 2024 respectively.

** In accordance with the RBI / NHB directives, the group has created a floating charge on the statutory liquid assets comprising investment in Government Securities of face value ₹1,088.95 crores (amortised cost - ₹1,113.01 crores).

@ Represent Quoted Investments

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Note 11: Other Financial assets

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Carried at amortised cost		
- Security deposits	18.17	15.90
- Receivables on assigned loans	99.19	36.64
- Other advances	9.38	10.41
Less: Impairment loss on the above	(1.72)	(0.95)
TOTAL	**125.02**	**62.00**

Note 11A Tax Reconciliation

Disclosure pursuant to Ind AS 12 "Income Taxes"

(a) Major components of Tax expense/(Income) :

(₹ in crores)

Sl. No.	Particulars	2024-25	2023-24
(a)	**Profit or Loss section :**		
	(i) Current income tax :		
	Current income tax expense	566.17	542.49
	(ii) Deferred tax :		
	Tax expense on origination and reversal of temporary differences	68.41	(3.79)
	Income tax expense reported in Profit or Loss [(i) + (ii)]	**634.58**	**538.70**
(b)	**Other Comprehensive Income (OCI) section :**		
	(i) Items not to be reclassified to profit or loss in subsequent periods:		
	Current tax expense/(income) :	3.79	(292.34)
	Fair value of equity investments	3.79	(292.34)
	(ii) Items to be reclassified to profit or loss in subsequent periods :		
	Deferred tax expense/(income) :		
	On MTM of cash flow hedges	6.58	0.38
	Income tax expense reported in Other Comprehensive Income [(i) + (ii)]	**10.37**	**(291.96)**
	Income tax expense reported in retained earnings	**644.95**	**246.74**

b) Reconciliation of Tax expense and the Tax on accounting profit at applicable tax rate

(₹ in crores)

Sl. No.	Particulars	2024-25	2023-24
(a)	Profit before tax and exceptional items	2,447.39	2,052.85
(b)	Profit on exceptional items	-	(91.72)
(c)	Profit before tax	2,447.39	1,961.13
(d)	Tax on Accounting profit	615.96	648.94
(e)	(i) Tax on income exempt from tax :		
	Dividend income	33.84	63.66
	(ii) Tax on expenses not tax deductible :		
	CSR expenses/Donations/others	7.50	8.09
	(iii) Tax effect on various other items	(44.97)	41.27
(f)	Total effect of tax adjustments [(i) to (iii)] (f)=(i)-(ii)+(iii)	(18.63)	96.84
(g)	Tax on exceptional items	–	13.40
(h)	**Tax expense recognised during the year (h)=(d)-(f)+(g)**	**634.58**	**538.70**

c) Reconciliation of Deferred Taxes for the Year Ended 2024-25

(₹ in crores)

Particulars	01.04.2024	Recognised Through Profit and Loss Account	Recognised Through Other Comprehensive Income	Recognised Through Retained Earnings	31.03.2025
Difference between book depreciation and tax depreciation	34.90	(7.50)			27.40
Loans and impairment on loans	54.31	78.31	6.58		139.20
Investments	(84.48)	(113.41)	3.09		(194.80)
Others	39.98	(32.92)			7.06
Total	**44.71**	**(75.52)**	**9.67**	**–**	**(21.14)**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

d) Reconciliation of Deferred Taxes for the Year Ended 2023-24

(₹ in crores)

Particulars	01.04.2023	Recognised Through Profit and Loss Account	Recognised Through Other Comprehensive Income	Recognised Through Retained Earnings	31.03.2024
Difference between book depreciation and tax depreciation	29.44	5.47	–	–	34.90
Loans and impairment on loans	68.79	(14.48)	–	–	54.31
Investments	73.02	(14.96)	(295.08)	152.54	(84.48)
Others	9.85	27.73	3.12	(0.74)	39.98
Total	**181.10**	**3.76**	**(291.96)**	**151.80**	**44.71**

Note 12 : Investment Property

(₹ in crores)

Particulars	Land*	Building*	Total
GROSS BLOCK AT COST			
As at 31.03.2024	75.94	2.22	78.16
Additions	–	–	–
Deductions	1.72	–	1.72
Asset Held for Sale	19.44	0.05	19.49
Asset Transfer from PPE	–	–	–
Other Adjustments	–	–	–
As at 31.03.2025	**54.78**	**2.17**	**56.95**
DEPRECIATION			
Upto 31.03.2024	–	1.30	1.30
Additions	–	0.06	0.06
Deductions	–	–	–
Asset Held for Sale	–	0.01	0.01
Asset Transfer from PPE	–	–	–
Other Adjustments	–	–	–
Upto 31.03.2025	**–**	**1.35**	**1.35**
Carrying Value as at 31.03.2025	**54.78**	**0.82**	**55.60**

(₹ in crores)

Particulars	Land	Building	Total
GROSS BLOCK AT COST			
As at 31.03.2023	93.37	2.64	96.01
Additions	–	–	–
Deductions	–	–	–
Asset Transfer from PPE	–	–	–
Other Adjustments*	17.43	0.42	17.85
As at 31.03.2024	**75.94**	**2.22**	**78.16**
DEPRECIATION			
Upto 31.03.2023	–	1.64	1.64
Additions	–	0.07	0.07
Deductions	–	–	–
Asset Transfer from PPE	–	–	–
Other Adjustments*	–	0.41	0.41
Upto 31.03.2024	**–**	**1.30**	**1.30**
Carrying Value as at 31.03.2024	**75.94**	**0.92**	**76.86**

* Sundaram Finance Holdings Limited has ceased to be a subsidary

Title deeds of all the Immovable Properties are held in the name of the Company

The fair value measurement for all the investment property has been done by Registered Valuer. The fair valuation of the investment property is ₹241.11 crores (31.03.2024 : ₹303.17 crores).

* The below properties are held for sale:

1. Property at R K Pet, Thiruvallur, Tamilnadu (Carrying value ₹10.84 crores)

2. Property at Kuthambakkam, Poonamallee, Tamilnadu (Carrying value ₹8.64 crores)

Items relating to Investment property recognised in Profit & Loss account for the year ended are as given below:

(₹ in crores)

Particulars	2024-25	2023-24
Rental income	1.65	3.42
Direct Operating expenses on properties generating rental income	0.03	0.01
Direct Operating expenses on properties not generating rental income	0.26	0.06

The investment properties are freely realisable.

There is no contractual obligation to purchase, construct or develop investment property

Note 13: Property, Plant and equipment

(₹ in crores)

Particulars	Freehold Land	Freehold Buildings	Leasehold office / Residential Premises	Plant and Machinery and Computers	Furniture and Fixtures	Vehicles	Office Equipment	Assets on Operating Lease			Total
								Plant and Machinery and Computers	Vehicles	Medical Equipments	
GROSS BLOCK AT COST											
As at 31.03.2024	**58.73**	**30.09**	**10.20**	**100.89**	**25.34**	**47.27**	**23.03**	**21.75**	**504.30**	**11.43**	**833.03**
Additions	–	–	3.30	15.50	7.71	7.69	7.08	29.71	205.22	–	276.21
Deductions	–	0.05	5.49	8.60	0.59	5.33	1.55	5.25	76.62	–	103.48
Asset Held for Sale	8.71	0.10	–	–	–	–	–	–	–	–	8.81
Asset Transfer to IP	–	–	–	–	–	–	–	–	–	–	–
Translation Adjustments	–	–	0.02	0.01	–	–	–	–	–	–	0.03
As at 31.03.2025	**50.02**	**29.94**	**8.03**	**107.80**	**32.46**	**49.63**	**28.56**	**46.21**	**632.90**	**11.43**	**996.98**
DEPRECIATION											
Upto 31.03.2024	–	10.80	4.58	61.63	12.29	19.97	11.44	11.35	157.64	8.38	298.08
Additions	–	1.24	1.16	16.36	4.05	8.31	3.28	8.75	111.54	0.96	155.65
Deductions	–	0.02	5.48	7.88	0.49	3.94	1.31	4.49	41.92	–	65.53
Asset Held for Sale	–	–	–	–	–	–	–	–	–	–	–
Asset Transfer to IP	–	–	–	–	–	–	–	–	–	–	–
Translation Adjustments	–	–	0.02	0.01	–	–	–	–	–	–	0.03
Upto 31.03.2025	**–**	**12.03**	**0.28**	**70.12**	**15.85**	**24.34**	**13.41**	**15.61**	**227.26**	**9.34**	**388.23**
Carrying Value as at 31.03.2025	**50.02**	**17.92**	**7.75**	**37.68**	**16.61**	**25.29**	**15.15**	**30.60**	**405.64**	**2.09**	**608.75**

(₹ in crores)

Particulars	Freehold Land	Freehold Buildings	Leasehold office / Residential Premises	Plant and Machinery and Computers	Furniture and Fixtures	Vehicles	Office Equipment	Assets on Operating Lease			Total
								Plant and Machinery and Computers	Vehicles	Medical Equipments	
GROSS BLOCK AT COST											
As at 31.03.2023	60.34	29.08	10.98	83.55	17.97	38.05	17.70	18.52	350.04	11.43	637.66
Additions	–	1.92	0.97	24.03	8.69	17.63	6.78	8.66	217.59	–	286.27
Deductions	–	–	1.75	2.79	0.63	8.40	0.64	5.43	63.33	–	82.97
Asset Transfer to IP	–	–	–	–	–	–	–	–	–	–	–
Translation Adjustments	–	–	–	–	–	–	–	–	–	–	–
Other Adjustments*	1.61	0.91	–	3.90	0.69	0.01	0.81				7.93
As at 31.03.2024	**58.73**	**30.09**	**10.20**	**100.89**	**25.34**	**47.27**	**23.03**	**21.75**	**504.30**	**11.43**	**833.03**
DEPRECIATION											
Upto 31.03.2023	–	9.67	5.48	53.60	10.20	18.26	10.08	12.11	105.38	6.97	231.75
Additions	–	1.25	0.74	13.11	3.08	8.22	2.41	3.92	88.18	1.41	122.32
Deductions	–	–	1.64	2.43	0.53	6.50	0.45	4.68	35.92	–	52.15
Asset Transfer to IP	–	–	–	–	–	–	–	–	–	–	–
Translation Adjustments	–	–	–	–	–	–	–	–	–	–	–
Other Adjustments*	–	0.12	–	2.65	0.46	0.01	0.60	–	–	–	3.84
Upto 31.03.2024	**–**	**10.80**	**4.58**	**61.63**	**12.29**	**19.97**	**11.44**	**11.35**	**157.64**	**8.38**	**298.08**
Carrying Value as at 31.03.2024	**58.73**	**19.29**	**5.62**	**39.26**	**13.05**	**27.30**	**11.59**	**10.40**	**346.66**	**3.05**	**534.95**

Building on leasehold land includes flats in co-operative societies

Title deeds of all the Immovable Properties are held in the name of the Company.

No Revaluation of Property, Plant and Equipment has been carried out during the year.

Refer Note 19 for Mortgage on Immovable Property.

The Company does not have any benami property and no proceeding has been initiated or pending against the Company for holding any benami property.

Asset Held for Sale (Home Finance) - During the year, the company has decided to dispose the free hold land located at Neelankarai, Tamilnadu and initiated the process of identifying the potential buyers. The carrying value of the property is ₹ 8.81 crores as on 31st March 2025.

* Sundaram Finance Holdings Limited has ceased to be a subsidary

Note 14 – Right of use – Assets

(₹ in crores)

Particulars	ROU Land	ROU Buildings	ROU Vehicles	Finance Lease Land	Total
GROSS BLOCK AT COST					
As at 31.03.2024	6.75	181.29	0.15	0.39	188.58
Additions	–	69.71	1.96	–	71.67
Deductions	–	32.98	–	–	32.98
Other Adjustments	–	4.93	–	–	4.93
As at 31.03.2025	**6.75**	**213.09**	**2.11**	**0.39**	**222.33**
DEPRECIATION					
Up to 31.03.2024	4.82	77.31	0.09	–	82.22
Additions	0.86	34.74	0.22	–	35.81
Deductions	–	26.09	–	–	26.09
Other Adjustments	–	(0.02)	–	–	(0.02)
Upto 31.03.2025	5.68	85.98	0.31	–	91.97
Carrying Value as at 31.03.2025	**1.07**	**127.11**	**1.80**	**0.39**	**130.37**

(₹ in crores)

Particulars	ROU Land	ROU Buildings	ROU Vehicles	Finance Lease Land	Total
GROSS BLOCK AT COST					
As at 31.03.2023	4.39	167.92	0.59	0.39	173.29
Additions	2.36	51.79	–	–	54.15
Deductions	–	19.19	0.44	–	19.63
Other Adjustments*	–	19.23	–	–	19.23
As at 31.03.2024	**6.75**	**181.29**	**0.15**	**0.39**	**188.58**
DEPRECIATION					
Up to 31.03.2023	3.96	63.72	0.49	–	68.17
Additions	0.86	31.00	0.04	–	31.90
Deductions	–	13.14	0.44	–	13.58
Other Adjustments*	–	4.27	–	–	4.27
Upto 31.03.2024	4.82	77.31	0.09	–	82.22
Carrying Value as at 31.03.2024	**1.93**	**103.97**	**0.06**	**0.39**	**106.35**

* Sundaram Finance Holdings Limited has ceased to be a subsidary

Note 15
a) Goodwill

(₹ in crores)

Particulars	Amount
Gross carrying value as at 01.04.2023	474.05
Additions / Impairment / Disposals / Other Adjustments	(1.57)
Net carrying value as at 31.03.2024	472.48
Additions / Impairment / Disposals / Other Adjustments	0.03
Net carrying value as at 31.03.2025	472.51

b) Other Intangibles Assets & Intangible Assets Under Development

(₹ in crores)

Particulars	Computer Software		Rights	Total	Intangibles Under Development
	Purchased	Self Generated			
GROSS BLOCK AT COST					
As at 31.03.2024	51.98	26.31	234.79	313.08	5.26
Additions	10.02	5.05	–	15.07	4.77
Deductions	3.97	–	–	3.97	8.78
Other Adjustments	–	–	–	–	–
As at 31.03.2025	**58.03**	**31.36**	**234.79**	**324.18**	**1.25**
DEPRECIATION					
Up to 31.03.2024	49.16	12.68	52.78	114.62	–
Additions	3.27	4.28	23.47	31.02	–
Deductions	3.97	–	–	3.97	–
Other Adjustments	–	–	–	–	–
Upto 31.03.2025	**48.46**	**16.96**	**76.25**	**141.67**	**–**
Carrying Value as at 31.03.2025	**9.57**	**14.40**	**158.54**	**182.51**	**1.25**

(₹ in crores)

Particulars	Computer Software		Rights	Total	Intangibles Under Development
	Purchased	Self Generated			
GROSS BLOCK AT COST					
As at 31.03.2023	48.48	17.48	234.79	300.75	0.60
Additions	1.82	8.83	–	10.65	13.49
Deductions	–	–	–	–	8.83
Other Adjustments*	1.68	–	–	1.68	–
As at 31.03.2024	**51.98**	**26.31**	**234.79**	**313.08**	**5.26**
DEPRECIATION					
Up to 31.03.2023	45.10	10.03	29.25	84.38	–
Additions	2.37	2.66	23.53	28.56	–
Deductions	–	–	–	–	–
Other Adjustments*	**1.68**	**–**	**–**	**1.68**	**–**
Upto 31.03.2024	**49.15**	**12.68**	**52.78**	**114.62**	**–**
Carrying Value as at 31.03.2024	**2.83**	**13.63**	**182.01**	**198.46**	**5.26**

* Sundaram Finance Holdings Limited has ceased to be a subsidary

Note 16: Other Non-Financial Assets

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Stamp and stamp papers on hand	3.24	3.24
Prepaid expenses	92.28	100.59
Balances with Government authorities	115.42	106.16
Capital Advances	1.52	1.91
Other advances*	7.42	7.61
TOTAL	**219.89**	**219.51**

* Amount paid for which goods / services are to be received.

Note 17: Payables

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Trade payables		
(i) Total outstanding dues of micro enterprises and small enterprises		
Outstanding Liability	**8.79**	**4.04**
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises		
Dealer Balances	166.37	120.63
Outstanding Liability	47.04	48.63
Sub-Total	**213.41**	**169.26**
Other payables		
(i) Total outstanding dues of micro enterprises and small enterprises	–	–
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises	22.53	12.41
Sub-Total	**22.53**	**12.41**

Trade Payables ageing schedule as at 31-03-2025

(₹ in crores)

	Outstanding for following periods from due date of payment					
Particulars	**Not Due**	**Less than 1 year**	**1-2 years**	**2-3 years**	**More than 3 years**	**Total**
(i) MSME	0.99	7.80	–	–	–	8.79
(ii) Others	125.48	87.92	0.01	–	–	213.41
(iii) Disputed dues – MSME	–	–	–	–	–	–
(iv) Disputed dues - Others	–	–	–	–	–	–
(v) Unbilled	–	–	–	–	–	–
Total	126.47	95.72	0.01	–	–	222.20

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Trade Payables ageing schedule as at 31-03-2024

(₹ in crores)

Outstanding for following periods from due date of payment						
Particulars	**Not Due**	**Less than 1 year**	**1-2 years**	**2-3 years**	**More than 3 years**	**Total**
(i) MSME	0.60	3.44	–	–	–	4.04
(ii) Others	107.88	61.33	–	–	–	169.21
(iii) Disputed dues – MSME	–	–	–	–	–	–
(iv) Disputed dues - Others	–	–	–	–	–	–
(v) Unbilled	0.05	–	–	–	–	0.05
Total	**108.53**	**64.77**	**–**	**–**	**–**	**173.30**

Note 18 : Debt Securities

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Carried at amortised cost		
Non-Convertible debentures	17,275.73	15,226.80
Commercial paper	5,654.73	2,221.53
TOTAL	**22,930.46**	**17,448.33**
Of the above		
Debt securities in India	22,930.46	17,448.33
Debt securities outside India	–	–
TOTAL	**22,930.46**	**17,448.33**

(i) The Secured Non - Convertible Debentures which are issued and allotted till 26-Nov-2020 are secured by mortgage of immovable property ranking pari passu with charges created in favour of the trustees and Hypothecation of specific Loan receivables / Lease agreements with a cover of 100%, as per the terms of issue.

(ii) The Secured Non - Convertible Debentures which are issued and allotted on or after 27-Nov-2020 are secured by Hypothecation of specific Loan receivables / Lease agreements with a cover of 100% /125% as per the terms of issue.

Note 19 : Borrowings other than debt securities

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Carried at amortised cost		
Secured		
Term Loan from banks	22,311.52	20,093.16
Term Loan from National Housing Bank (Refinance Loan)	1,684.88	1,871.80
Working capital demand loans and Cash credit	2,890.96	2,422.53
Unsecured		
Others	4.21	2.83
Total	**26,891.57**	**24,390.32**
Of the above		
Borrowings in India	**26,891.57**	**24,390.32**
Borrowings Outside India	**–**	**–**
Total	**26,891.57**	**24,390.32**

a) The term loan from banks are secured by hypothecation of specific assets covered by a charge on hypothecation loan receivable / Lease Agreements.

b) The Refinance from NHB is secured by negative lien on assets / specific charge on loan assets of a Subsidiary Company other than Statutory Liquid Assets having floating charge in favour of Trustees. It is repayable in quarterly instalments.

c) Term loans were deployed for the purpose for which they were obtained.

d) Working capital demand loans and cash credit are secured by a charge on hypothecation loan receivable/ lease agreement , ranking pari passu ,excluding assets which are specifically charged to others.

e) Funds raised on short term basis have not been utilised for long term purposes.

f) The Company has not defaulted in the repayment of dues to its lenders.

g) Quarterly Returns or Statements of current assets filed by the Group with Banks or Financial Institutions are in agreement with the Books of Accounts.

h) 'The Group has not been declared as wilful defaulter by any Bank or Financial Institution or other lender or government or any government authority.

Note 20: Deposits

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Carried at amortised cost		
- Public Deposits	8,281.83	7,806.64
- From Others	395.32	175.51
TOTAL	**8,677.15**	**7,982.15**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Note 21: Subordinated Liabilities

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Carried at amortised cost		
Subordinated Non Convertible Debentures		
- India	2,584.45	2,513.40
- Outside India	–	–
TOTAL	**2,584.45**	**2,513.40**

Note 22: Other Financial Liabilities

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Amounts due on assets securitised or assigned	87.85	36.96
Unpaid matured deposits and interest accrued thereon	66.07	81.79
Unpaid dividend	6.50	5.33
Payable to Employees	139.02	124.14
Advance received from customers	27.12	28.56
Lease Liability	131.69	107.54
Other liabilities*	144.95	152.04
TOTAL	**603.20**	**536.36**

* Other liabilities include amount payable to creditor for expenses, payable to customers for security deposits received and commission payable to non-whole-time directors.

Note 23: Provisions

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Provision for employee benefits	80.60	66.45
Provision for Other expenses^	16.94	18.41
TOTAL	**97.54**	**84.86**

^ Provision for other expenses include provision made for legal cases / claims

Note 24: Other Non- Financial liabilities

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Other Liabilities #	60.77	55.13
Revenue received in advance	2.70	1.56
TOTAL	**63.47**	**56.69**

includes government dues, taxes payable, GST payable, salary deductions payable and ₹4.25 crores advance received towards assets held for sale.

Note 25 : Equity Share Capital

(₹ in crores)

Particulars	31st March 2025	31st March 2024
Authorised Capital		
27,81,00,000 Equity Shares of ₹10/- each	278.10	278.10
Issued and Subscribed :		
11,11,03,860 Equity Shares of ₹10/- each fully paid up	111.10	111.10
Less:		
8,90,829 (March 2024 - 8,96,906) Equity Shares of ₹10/- each held by ESOP trust but not yet alloted to Employees	0.89	0.90
Adjusted , Issued and Subscribed Share Capital	**110.21**	**110.20**

a) Reconciliation of the number of shares outstanding at the beginning and at the end of the year :

Particulars	31st March 2025	31st March 2024
Issued and Subscribed :		
Balance at the beginning of the Year	11,11,03,860	11,11,03,860
Less: Shares held by Sundaram Finance Employees' Welfare Trust	8,90,829	8,96,906
Adjusted , Issued and Subscribed Share Capital	**11,02,13,031**	**11,02,06,954**

(Refer note no 26d of the Standalone Financial statements for shareholding of promoters)

b) The Company has only one class of equity shares having a par value of ₹10/- per share. Each holder of equity shares is entitled to one vote per share. The final dividend is subject to the approval of the shareholders in the ensuing annual general meeting.

c) There are no Share holder holding more than 5% of shares in the current year and previous year.

d) Aggregate number of equity shares issued for consideration other than cash / Bonus shares during the period of five years immediately preceding the reporting date: Nil

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Note 25 (e) : Other Equity

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Capital Reserve		
At the beginning of the year	52.85	72.84
Change in the % of equity share holding in an erstwhile Subsidiary (refer note : 35)	–	(20.00)
Change in the value of Holdings	–	–
At the end of the year	**52.85**	**52.85**
Capital Redemption Reserve		
At the beginning of the year	15.00	–
Additions during the year	–	15.00
At the end of the year	**15.00**	**15.00**
Share Options Outstanding Account		
At the beginning of the year	6.83	3.10
Options Granted during the year	6.43	5.27
Cost of shares transferred on exercise of option	(0.02)	(0.03)
Deferred Employee Compensation Cost	0.54	0.53
Transfer to general reserve	(1.22)	(1.82)
Share Options lapsed during the year	(0.38)	(0.22)
At the end of the year	**12.18**	**6.83**
Statutory Reserve		
At the beginning of the year	2,272.50	1,966.24
Add: Changes during the year	323.29	306.26
At the end of the year	**2,595.79**	**2,272.50**
Special Reserve		
At the beginning of the year	418.45	386.74
Add: Changes during the year	34.17	31.71
At the end of the year	**452.62**	**418.45**
General Reserve		
At the beginning of the year	4,140.17	4,169.21
Add:Transfer from Share Options Outstanding account	1.22	1.82
Change in the % of equity share holding in an erstwhile Subsidiary (refer note : 35)	–	(30.86)
At the end of the year	**4,141.39**	**4,140.17**

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Retained Earnings		
At the beginning of the year	3,472.52	3,055.53
Profit After tax for the year	1,879.44	1,436.02
Other comprehensive income:		
(i) Items that will not be reclassified to profit or loss		
Remeasurements of the defined benefit plans	(10.31)	(8.22)
Share of other comprehensive income from associates using equity method	(1.01)	28.64
(ii) Items that will be reclassified to profit or loss		
Change in fair value of derivative instrument/other investment	–	(0.13)
Share of other comprehensive income from associates using equity method	–	0.37
On account of Sundaram Finance Employees' Welfare Trust	(0.21)	0.08
Dividend payout (Final)	(176.34)	(163.42)
Dividend payout (Interim)	(154.31)	(155.56)
IND AS adjustment	–	0.15
Change in the % of equity share holding in an erstwhile Subsidiary (refer note : 35)	–	(367.97)
Change in the value of Holdings of associates		
Transfer to Statutory reserve	(323.29)	(306.26)
Transfer to Special reserve	(34.17)	(31.71)
Transfer to Capital Redemption reserve	–	(15.00)
At the end of the year	**4,652.32**	**3,472.52**
Foreign Currency Translation Reserve		
At the beginning of the year	6.68	12.65
Add: Changes during the year	1.54	0.90
Change in the % of equity share holding in an erstwhile Subsidiary (refer note : 35)	–	(6.87)
At the end of the year	**8.22**	**6.68**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
OTHER EQUITY (Contd.)		
Debt instruments through Other Comprehensive Income		
At the beginning of the year	(27.69)	(58.38)
Add: Changes during the year	74.14	30.69
At the end of the year	**46.45**	**(27.69)**
Equity instrument through Other Comprehensive Income		
At the beginning of the year	610.72	200.89
Change in the Fair value of equity and preference investments	518.63	614.48
Change in the % of equity share holding in an erstwhile Subsidiary (refer note : 35)	–	(204.65)
At the end of the year	**1,129.35**	**610.72**
Effective portion of cash flow hedge		
At the beginning of the year	–	0.77
Fair value change on cashflow hedge	(19.55)	(0.77)
At the end of the year	**(19.55)**	**–**
Non Controlling Interest		
At the beginning of the year	–	2,728.63
Profit After tax for the year	–	406.34
Other comprehensive income:		
(i) Items that will not be reclassified to profit or loss		
Remeasurements of the defined benefit plans	–	–
Change in Fair value of equity instruments	–	560.21
Share of other comprehensive income from associates using equity method	–	–
(ii) Items that will be reclassified to profit or loss		
Change in fair value of derivative instrument	–	–
Share of other comprehensive income from associates using equity method	–	–
Foreign Currency Translation Reserve		
On account of Sundaram Finance Employees' Welfare Trust		
Dividend payout (Final)	–	(76.47)
ESOP reserve	–	0.04
Change in the value of Holdings and reserves	–	45.49
Options Granted during the year		
Change in the % of equity share holding in an erstwhile Subsidiary, reversal of NCI (refer note : 35)	–	(3,664.24)
At the end of the year	**–**	**–**
Total equity	**13,086.62**	**10,968.02**

STATEMENT OF PROFIT AND LOSS NOTES

Note 27: Interest Income

(₹ in crores)

Particulars	2024-25	2023-24
On Financial assets measured at amortised cost:		
Loans	6,774.09	5,593.64
Investments	210.71	150.43
Deposit with Banks	101.90	67.03
On Financial assets classified at Fair value through profit or loss :		
Investments	52.75	41.27
TOTAL	**7,139.45**	**5,852.37**

Note 28: Fees and Commission Income

(₹ in crores)

Particulars	2024-25	2023-24
Relating to		
- Loans	202.58	184.06
- Selldown servicing fee	21.78	17.52
- Income from other Financial Services	102.76	76.77
- Trusteeship Fees	3.37	2.56
TOTAL	**330.49**	**280.91**

Note 29: Net gain/(loss) on fair value changes

(₹ in crores)

Particulars	2024-25	2023-24
A. Net gain/(loss) on financial instruments at fair value through profit or loss		
(i) On trading portfolio	–	–
- Investments	–	–
- Derivatives	–	–
- Others	–	–
(ii) On Financial instruments designated at fair value through profit or loss	–	–
B. Others		
Net gain/(loss) on financial instruments at fair value through profit or loss on		
- Investments	123.78	195.11
- Derivatives	–	–
C. Total Net gain/(loss) on fair value changes (A + B)	123.78	195.11
Of the above, fair value changes:		
- Realised	103.74	138.57
- Unrealised	20.04	56.54
TOTAL	**123.78**	**195.11**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Note 30: Other Income

(₹ in crores)

Particulars	2024-25	2023-24
Derecognition of property, plant and equipment	34.42	1.48
Foreign currency transaction and translation (other than considered as finance cost)	(0.45)	3.48
Others		
- Interest income	27.19	6.61
- Rental income	1.65	3.42
- Other non-operating income	14.54	3.39
TOTAL	**77.35**	**18.38**

Note 31: Finance costs

(₹ in crores)

Particulars	2024-25	2023-24
On Financial liabilities carried at amortised cost:		
Interest on		
Deposits	628.73	532.27
Term loans	1,869.35	1,421.76
Debt securities	1,488.27	1,245.81
Subordinated liabilities	217.97	197.03
Other interest expense and borrowing cost*	21.66	20.99
TOTAL	**4,225.98**	**3,417.86**

* includes interest on Lease liabilities ₹ 8.56 crores (2023-24 : ₹ 7.28 crores)

Note 32: Employee Benefits Expenses

(₹ in crores)

Particulars	2024-25	2023-24
Salaries and Wages	854.23	757.25
Contribution to provident and other funds	52.99	43.00
Share Based Payments to employees	6.54	5.57
Staff welfare expenses	31.98	26.31
TOTAL	**945.74**	**832.13**

Note 33: Administrative and other Expenses

(₹ in crores)

Particulars	2024-25	2023-24
Rent, taxes and energy costs**	18.02	21.77
Repairs and maintenance	67.63	59.58
Communication Costs	20.38	18.58
Printing and stationery	5.86	6.26
Advertisement and publicity	4.72	4.44
Director's fees, allowances and expenses	4.67	5.07
Auditor's fees and expenses	2.90	3.36
Legal and Professional charges	40.71	38.12
Insurance	2.97	2.83
Outsourcing cost	34.62	98.49
Travel and conveyance	48.23	43.28
Corporate Social Responsibility (CSR) expenses	29.78	20.23
Other expenditure	98.36	84.75
TOTAL	**378.85**	**406.76**

** includes expenses relating to short term leases ₹ 2.95 crores (2023-24 : ₹ 1.87 crores)

Note 34: Impairment on Financial Instruments

(₹ in crores)

Particulars	2024-25	2023-24
On Financial instruments measured at amortised cost:		
Loans	312.48	226.19
Investments	(0.01)	0.50
Repossessed assets	8.26	1.88
Others	0.17	0.19
Provision for Alternate Investment Funds (AIF) (refer Note 10)	(69.03)	69.61
TOTAL	**251.87**	**298.37**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Note 35: Exceptional item:

During the previous year, the Company transferred 79,73,529 equity shares of ₹5/- each held in Sundaram Finance Holdings Limited (SFHL), representing 3.59% stake, resulting in a profit of ₹133.85 crores. SFHL has ceased to be a subsidiary of the company. These investments have been recognised at Fair Value through Other Comprehensive Income as per IND AS 109.

Note 36: Capital Management:

The Group's capital management strategy is to ensure that it has sufficient capital for business operations, strategic investment, and regulatory requirements, to provide reasonable return to the shareholders. Equity share capital and other equity are considered for Capital management. The Group monitors the Capital adequacy ratio, Debt equity ratio and Solvency ratio for the purpose of adequacy of capital.

Note 37: Revenue

Performance obligation

The performance obligations in the entity's contract with customers are satisfied upon completion of service. The contracts with customers have no significant financing components. Revenue is recognised on time proportion basis using agreed rates. Other revenues are recognised when the customer obtains control of services rendered by the company.

Note 38: Financial instruments – Fair value measurements

The following table shows an analysis of financial instruments recorded at fair value by level of the fair value hierarchy:

a. Financial Assets / Liabilities that are measured at Fair value through P&L/OCI:

(₹ in crores)

Particulars	Fair Value Hierarchy	March 31, 2025	March 31, 2024
Investments			
Mutual Funds	Level 1	836.50	1,094.18
Alternate Investment Funds	Level 1	526.99	295.88
Equity Instruments	Level 2	0.72	0.77
Financial Liabilities			
Derivatives	Level 2	26.13	–

Fair value is estimated based on the market inputs for the classification as per level 2.

b. i) Equity Shares designated at Fair value through Other Comprehensive Income:

The Group designated the investments in equity shares (other than subsidiaries, associates and joint ventures) at FVTOCI, because the Group intends to hold these investments for long-term strategic purpose.

(₹ in crores)

Particulars	Fair Value Hierarchy	March 31, 2025	March 31, 2024
^ Sundaram Finance Holdings Limited (SFHL)	Level 1	1,398.24	882.51
*Experian Credit Information Company of India Pvt. Ltd.	Level 3	11.20	11.20
Total		**1,409.44**	**893.71**

^ Dividend income of ₹42.88 cr. was recognised during the year. (FY 23-24 - ₹24.11 cr.)

*As per Ind AS 109, Cost has been considered as the best estimate of the fair value.

ii) Compulsory Convertible Preference Shares (CCPS) designated at Fair value through Other Comprehensive Income (Level 3):

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Investment in Series A CCPS of RBSG Capital Private Limited	5.65	5.65

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

c. The following table shows the carrying amounts and fair values of financial assets and financial liabilities measured at amortised cost, including their levels in the fair value hierarchy:

(₹ in crores)

Particulars	Carrying Amount		Fair Value Hierarchy	Fair Value	
	31st March 2025	31st March 2024		31st March 2025	31st March 2024
Financial Assets:					
Cash and cash equivalents	310.72	543.93	Level 1	310.72	543.95
Bank Balances	1,821.21	958.75	Level 3	1,828.50	965.55
Receivable	128.43	105.12	Level 3	128.43	105.09
Loans	64,647.22	54,873.68	Level 3	64,704.22	54,751.83
Investments in Government Securities	1,501.96	1,444.43	Level 1	1,516.41	1,445.87
Investment (Others)	1,268.82	1,173.80	Level 3	1,277.29	1,175.31
Other Financial Assets	125.03	62.00	Level 3	125.03	62.00
Total	**69,803.39**	**59,161.71**		**69,890.59**	**59,049.61**
Financial Liabilities:					
Payables	244.72	185.72	Level 3	244.72	185.72
Debt Securities	22,930.46	17,448.33	Level 3	23,080.86	17,420.56
Borrowings (Other than Debt Securities)	26,891.58	24,390.33	Level 3	26,898.38	24,466.81
Deposits	8,677.15	7,982.15	Level 3	8,759.95	7,980.36
Subordinated Liabilities	2,584.45	2,513.40	Level 3	2,639.78	2,519.02
Other Financial Liabilities	603.20	536.35	Level 3	603.20	536.35
Total	**61,931.56**	**53,056.28**		**62,226.90**	**53,108.83**

Fair value is arrived at using discounted future cash flows at market rates for the classification as per level 3 hierarchy.

Note 39 : Financial Risk Management framework

Risk is an inherent and integral part of the financial services business, and the Group has been judiciously managing this through an efficient risk mitigation system, with a view to achieve the Group's stated objectives of Growth with Quality and Profitability. The risks primarily include credit risk, liquidity risk and market risk.

The policies and procedures laid down by the Group for the purpose of risk identification, measurement and management, compare well with contemporary best practices followed by industry peers. The various committees constituted by the respective Group's Board such as Risk Management Committee, Asset Liability Management Committee, Investment Committee etc. have enunciated detailed policies for assessment of various types of risks, and fixed tolerance limits as appropriate.

39.1 Credit Risk

Credit risk is the risk of financial loss to the Group if a customer fails to meet his contractual obligations, and arises principally from the Group's loan receivables.

The Group has in place a robust credit policy which clearly defines the credit filters and the terms of acceptance of proposals for financing different categories of borrowers and asset classes.

The credit appraisal process, inter alia, includes filters for stratification of customers, compliance with know your customer (KYC) norms, Field investigation, Credit bureau verification, exposure ceilings, asset risk and segment and geography risks. The risk metrics also address Loan to Value, loan tenure, based on the useful life of the asset, end-use of the asset and credit enhancements, as appropriate.

The Group's exposure is primarily to retail customers, thereby making for a well-diversified risk portfolio. The time-tested monitoring and recovery mechanism ensures timely recovery of instalments and where required, necessary action for resolution of delinquent accounts is initiated, including legal proceedings. Finally, physical presence and in-depth knowledge of the markets in which the Group operates enables early identification of emerging risks thereby facilitating prompt remedial action.

Following tables provide an overview of the gross carrying amount and credit loss allowance broken down into stages:

a. Loans and Advances*

(₹ in crores)

Gross Carrying Amount								
Stages->	**March 31, 2025**				**March 31, 2024**			
	1	**2**	**3**	**Total**	**1**	**2**	**3**	**Total**
Balance at the beginning of the year	53,257.24	2,044.09	697.01	55,998.36	42,961.53	1,822.03	828.03	45,611.60
New Assets Originated - net of collections	14,556.70	(758.92)	(192.04)	13,605.72	13,887.17	(608.03)	(85.65)	13,193.49
Transfers due to change in creditworthiness	(2,133.42)	1,533.10	569.98	(30.34)	(1,281.93)	937.91	322.94	(21.08)
Financial assets that have been derecognised	(3,369.60)	(97.90)	(35.28)	(3,502.78)	(2,308.74)	(107.14)	(85.07)	(2,500.95)
Write off during the year	(74.11)	(39.81)	(138.60)	(252.52)	(0.79)	(0.68)	(283.23)	(284.71)
Balance at the end of the year	**62,236.81**	**2,680.56**	**901.07**	**65,818.43**	**53,257.24**	**2,044.09**	**697.01**	**55,998.36**

* Includes operating lease of ₹438.35 Crores as on 31st March 2025 and ₹360.13 Crores as on 31st March, 2024.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

(₹ in crores)

Expected Credit Loss								
Stages->	March 31, 2025				March 31, 2024			
	1	2	3	Total	1	2	3	Total
Balance at the beginning of the year	160.77	147.68	359.98	668.43	156.95	160.95	407.10	724.98
New Assets Originated - net of collections	78.39	79.22	204.25	361.85	5.45	14.81	235.01	255.27
Transfers due to change in creditworthiness	5.46	(8.91)	23.39	19.93	8.33	(6.94)	12.50	13.89
Financial assets that have been derecognised	(31.71)	(21.51)	(11.63)	(64.85)	(9.16)	(20.46)	(11.38)	(41.00)
Write off during the year	(74.11)	(39.81)	(138.60)	(252.51)	(0.79)	(0.68)	(283.23)	(284.69)
Balance at the end of the year	**138.79**	**156.66**	**437.39**	**732.85**	**160.77**	**147.68**	**359.98**	**668.43**

Concentration of Credit risk %

(i) Concentration by Geographical risk

Particulars	March 31, 2025	March 31, 2024
South	61.15	61.78
North	23.29	22.94
West	11.91	11.59
East	3.65	3.68
Total	**100.00**	**100.00**

(ii) Concentration by Asset Class:

Particulars	March 31, 2025	March 31, 2024
Commercial Vehicles	35.27	35.96
Cars	19.99	19.72
Housing	15.31	14.90
Non-Housing	8.22	8.41
Construction Equipment	8.44	8.31
Tractors & Farm Equipment	5.56	5.87
Others	7.21	6.83
Total	**100.00**	**100.00**

b. Other Assets

The Group computes Expected credit loss on other financial assets including trade receivables based on a provision matrix which is constructed using historical credit loss experience as adjusted to reflect current conditions.

(₹ in crores)

Stages->	March 31, 2025				March 31, 2024			
	1	2	3	Total	1	2	3	Total
Gross Carrying Amount	255.24	0.10	0.07	255.41	164.99	–	0.19	165.18
Expected Credit Loss	1.92	–	0.06	1.98	1.10	–	0.19	1.29
Net Carrying Amount	**253.31**	**0.10**	**0.02**	**253.43**	**163.89**	**–**	**–**	**163.89**

c. Loan Commitments and Financial Guarantees:

(₹ in crores)

Stages–>	March 31, 2025				March 31, 2024			
	1	2	3	Total	1	2	3	Total
Gross Carrying Amount	971.43	2.11	0.94	974.48	999.76	1.41	–	1,001.18
Expected Credit Loss	4.97	0.01	0.01	4.99	5.74	0.01	–	5.74
Net Carrying Amount	**966.46**	**2.10**	**0.93**	**969.49**	**994.02**	**1.40**	**–**	**995.44**

Credit risk management practices

(i) Policy on write off: Loans are written off when the value of underlying security/other collateral is not sufficient to cover the loan exposure or where the underlying security / customer are not traceable. In such cases, the Group takes legal recourse for recovery of shortfall of dues, if any.

(ii) Narrative description of collateral: The underlying assets, which are financed, are the primary collateral held. These are typically commercial vehicles, cars, construction equipment, farm equipment, properties mortgaged, hypothecation of loan receivables etc. Additional collateral, by way of credit enhancement, is obtained based on the management's credit evaluation of the customer.

d. Debt Securities:

All debt investments are allocated to stage 1 under initial recognition. If the rating assigned to the security at the time of investment is downgraded by two notches and / or where there is a delay in interest servicing by more than 30 days, this would result in stage 2 classification. Further downgrade of rating and/or delay in interest servicing by more than 90 days/default of payment of principal would result in stage 3 classification.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

For investment in debt instruments, one-year transition matrix provided by the rating agencies is used as the PD. Loss given default (LGD) parameters assume a recovery rate of 65%, 75% and 50% for unsecured senior, unsecured subordinated and secured debt securities respectively.

A breakup of investment in debt securities into different stages is given as under:

(₹ in crores)

Particulars	March 31, 2025		March 31, 2024	
	Gross Carrying Amount		Gross Carrying Amount	
	FVTPL	Amortised Cost	FVTPL	Amortised Cost
Government securities	–	1,501.96	–	924.58
Mutual Fund	836.50	–	1,094.18	–
Alternative Investment Funds	526.98	–	364.10	–
Pass through certificates	–	142.22	–	82.03
Non-Convertible Debentures	–	766.56	–	361.15
T-Bills	–	–	–	519.85
Commercial paper	–	361.10	–	731.69
Total	**1,363.48**	**2,771.84**	**1,458.28**	**2,619.30**

The Gross carrying amount in respect of investments classified under amortised cost are at stage 1.

(₹ in crores)

Particulars	Expected Credit loss	
	March 31, 2025	March 31, 2024
Balance at the beginning of the year	70.68	0.57
Additional Provisions (Net) / Provision on AIF Investments	1.10	70.39
Transfers due to change in creditworthiness	–	–
Financial assets that have been derecognised/Reversal of provision on AIF Investments	(70.13)	(0.27)
Write off during the year	–	(0.01)
Balance at the end of the year	**1.65**	**70.68**

The expected credit loss pertains to investments classified under amortised cost at Stage 1/ AIF provision as per RBI regulations.

39.2 Liquidity Risk

Liquidity risk relates to our potential inability to meet all payment obligations when they fall due or only being able to meet them at excessive costs. The objective of the liquidity risk management framework is to ensure that the Group can fulfil its payment obligations at all times and can manage liquidity and funding risks within its risk appetite. The Asset Liability Committee regularly monitors the liquidity position and the duration of assets/liabilities and ensures that liquidity is strictly managed as per the policy.

Following are the contractual maturities of financial liabilities / financial assets at the reporting date. The amounts are gross and undiscounted and include estimated interest payments / receipts and exclude the impact of netting agreements.

(₹ in crores)

31st March 2025	Upto 3 months	Over 3 months & upto 6 months	Over 6 months & upto 1 year	Over 1 year & upto 3 years	Over 3 years & upto 5 years	Over 5 years	Total
Financial Liabilities							
Payables	239.59	12.23	2.06	0.01	0.11	1.69	255.69
Debt Securities	3,455.08	3,328.57	3,969.28	9,672.25	4,449.80	1,336.65	26,211.63
Borrowings (Other than Debt Securities)	6,261.63	2,600.71	6,237.12	11,987.08	2,092.76	1,161.53	30,340.84
Deposits	1,116.81	1,264.45	2,001.74	4,810.82	416.48	–	9,610.30
Subordinated Liabilities	108.66	61.75	103.62	1,513.69	780.52	1,335.38	3,903.62
Other Financial Liabilities	287.75	40.84	18.95	65.57	106.92	56.06	576.09
Derivative Financial Liabilities	–	–	–	–	–	–	–
Total	**11,469.52**	**7,308.56**	**12,332.77**	**28,049.42**	**7,846.59**	**3,891.31**	**70,898.17**
Financial Assets							
Cash and cash equivalents	310.71	–	–	–	–	–	310.71
Bank Balances	39.56	495.79	964.30	331.41	–	–	1,831.06
Receivables	125.97	–	2.46	–	–	–	128.43
Loans	7,946.69	6,416.50	11,780.08	31,828.76	10,981.81	16,967.06	85,920.90
Investments	771.33	630.16	271.00	1,045.61	574.03	1,518.18	4,810.31
Other Financial Assets	18.28	9.49	16.50	43.11	19.90	17.75	125.03
Derivative financial assets	–	–	–	–	–	–	–
Total	**9,212.53**	**7,551.93**	**13,034.34**	**33,248.89**	**11,575.74**	**18,502.99**	**93,126.43**

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

(₹ in crores)

March 31, 2024	Upto 3 months	Over 3 months & upto 6 months	Over 6 months & upto 1 year	Over 1 year & upto 3 years	Over 3 years & upto 5 years	Over 5 years	Total
Financial Liabilities							
Payables	181.04	2.19	0.28	0.02	0.12	2.07	185.72
Debt Securities	2,806.29	2,282.58	2,449.14	7,367.67	2,552.07	3,021.41	20,479.16
Borrowings (Other than Debt Securities)	4,070.12	3,111.12	4,677.95	11,905.44	3,033.93	517.10	27,315.66
Deposits	752.50	894.54	1,479.04	5,321.57	514.01	–	8,961.66
Subordinated Liabilities	42.50	37.23	366.64	552.56	1,075.41	1,408.93	3,483.27
Other Financial Liabilities	249.17	48.00	8.94	112.02	21.62	43.31	483.05
Derivative Financial Liabilities	–	–	–	–	–	–	–
Total	**8,101.62**	**6,375.66**	**8,981.98**	**25,259.26**	**7,197.16**	**4,992.83**	**60,908.53**
Financial Assets							
Cash and cash equivalents	536.65	–	–	–	–	–	536.65
Bank Balances	34.66	22.35	323.05	676.20	–	–	1,056.26
Receivables	99.06	–	6.06	–	–	–	105.12
Loans	6,763.86	5,471.29	10,037.23	26,918.20	9,528.82	14,200.19	72,919.59
Investments	2,005.89	298.55	337.91	601.34	369.56	782.57	4,395.81
Other Financial Assets	9.98	0.43	2.51	5.10	4.36	39.62	62.00
Derivative Financial Assets	–	–	–	–	–	–	–
Total	**9,450.10**	**5,792.62**	**10,706.77**	**28,200.83**	**9,902.74**	**15,022.37**	**79,075.44**

39.3 Market Risk

Market risk is the risk of loss arising from potential adverse changes in the value of the firm's assets and liabilities from fluctuation in market variables like liquidity, interest rate and foreign exchange (Currency risk) and equity prices.

a. Interest rate risk

The Group's exposure to changes in interest rates relates to its investment in debt securities/ outstanding floating rate liabilities. The major lending of the Group is in the form of Hypothecation loan on Vehicles at fixed rates and Housing loan / Loan against property at floating rates. The loans are financed by various fixed / floating Rate borrowings. While the Loan assets are generally recovered over the tenure of the underlying contract equally, the liabilities are repayable over the tenure or on maturity. Hence, the interest rate risk and liquidity (mismatches in the duration of assets and liabilities) are inherent and inevitable.

The interest rate profile of the Group's interest-bearing financial instruments is as follows:

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Financial Assets		
Fixed rate Instruments		
Loans	49,393.02	42,041.08
Investments	2,770.78	2,618.23
Bank Balances	1,821.21	957.00
Sub Total (A)	**53,985.01**	**45,616.31**
Variable rate Instruments		
Lease assets	615.72	447.18
Loans	15,076.83	12,745.55
Sub Total (B)	**15,692.55**	**13,192.73**
Total (A) + (B)	**69,677.56**	**58,809.04**
Financial Liabilities		
Fixed rate Instruments		
Debt Securities	25,514.90	19,154.66
Borrowings (Other than debt securities) *	17,863.25	12,144.46
Deposits	8,743.22	8,063.94
Sub Total (C)	**52,121.37**	**39,363.05**
Variable rate Instruments		
Financial liabilities with floating interest rate	9,028.32	13,052.94
Sub Total (D)	**9,028.32**	**13,052.94**
Total (C) + (D)	**61,149.69**	**52,415.98**

*includes variable rate borrowings subsequently converted to fixed rate borrowings through Interest rate swap contracts.

Fair value sensitivity analysis for fixed rate instruments

The Group's fixed rate instruments which are carried at amortised cost are not measured for interest rate risk. In respect of other instruments, the risks are measured through fair value.

Cash flow sensitivity analysis for variable rate instruments

A reasonably possible change of 100 basis points in interest rates at the reporting date would have increased (decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables remain constant.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

(₹ in crores)

Particulars	March 31, 2025		March 31, 2024	
	100 bps increase	100 bps decrease	100 bps increase	100 bps decrease
Variable rate instruments	72.10	(72.24)	35.52	(35.64)
Cash flow sensitivity (Net)	72.10	(72.24)	35.52	(35.64)

Interest rate sensitivity

To measure the interest rate sensitivity the Group adopts the duration gap analysis which is measured for assets and liabilities maturing in next 12 months as well as for the overall assets and liabilities. Also, for Interest rate risk management, the Duration Gap model is used on assets and liabilities maturing in the next 12 months, to assess the change in Net Interest Income (NII) for a 1% increase in interest rate.

b. Currency Risk

The Group is exposed to currency risk to the extent that there is a mismatch between the currencies in which borrowings are denominated and the respective functional currency, i.e. INR. The transactions of the Group are primarily denominated in INR.

Exposure to currency risk on account of Services business:

Particulars	Currency	March 31, 2025		March 31, 2024	
		Foreign Currency	₹ in crores	Foreign Currency	₹ in crores
Cash and Cash Equivalents	AED	1,02,703	0.24	19,064	0.04
Bank Balances	AED	58,244	0.14	55,683	0.13
Investments	USD	200	0.00	200	0.00
Other Financial Assets	AED	4,090	0.01	3,477	0.01
Other Financial Liabilities	AED	63,016	0.15	1,44,274	0.33

Equity Risk:

The Group has investments in listed/unlisted companies, which are measured at FVTPL and FVTOCI. The valuation is dependent on market conditions.

Note 40: Financial Instruments - Transferred that are not derecognised in their entirety

The Group as part of its business model periodically enters into securitisation transactions via Pass Through Certificates (PTC) route. As per RBI guidelines, the Group maintained credit enhancement for securitisation transactions which covers the expected losses and thereby retains the risk associated with the assets.

(₹ in crores)

Particulars	March 31, 2025	March 31, 2024
Carrying amount of transferred assets	6,258.37	4,586.15
Carrying amount of associated liabilities	6,508.15	4,784.40
Fair value of assets	6,225.86	4,523.23
Fair value of associated liabilities	6,524.36	4,763.83
Net position at Fair value	(298.50)	(240.61)

Note 41: Employee benefits

Post-employment benefits: Defined Contribution plan

(₹ in crores)

Amount recognised as expense in Employee benefit expense	2024-25	2023-24
Contribution to Provident Fund	23.83	20.43
Contribution to Pension Fund	11.70	8.63
Contribution to Superannuation Fund	0.07	0.19
Contribution to State Insurance Scheme	1.32	0.15
Contribution to Labour Welfare Fund	0.07	0.05
Total	**36.99**	**29.45**

Defined benefit plans

Defined benefit plan exposes the Group to a number of risks, the most significant of which are detailed below:

Investment risk: This may arise from volatility in Asset value due to market fluctuations and impairment of assets due to credit losses. The defined benefit plans may hold equity type assets, which may carry volatility and associated risk.

Interest risk: A decrease in bond yields will increase plan liabilities, although this is expected to be partially offset by an increase in the value of the plan's investment in debt instruments.

Salary cost Inflation risk: The present value of some of the defined benefit plan obligations are calculated with reference to the future salaries of plan participants. Increase in salary due to adverse Inflationary pressures might lead to higher liabilities.

Longevity risk: The present value of defined benefit plan obligation is calculated by reference to the best estimate of the mortality of plan participants. Increase or decrease in such rate will affect the plan liability.

Asset Liability Mismatching or Market Risk: The entire Plan Assets are invested in insurer managed funds with Life Insurance Corporation of India (LIC), the composition of each major category of plan assets, the percentage or amount for each category to the fair value of plan assets and the description of the Asset-Liability matching strategies used by the plan are not available.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Details of defined benefit plans as per actuarial valuation are as below:

Gratuity (Funded)

(₹ in crores)

Particulars	FUNDED	
	Gratuity	
	31.03.2025	31.03.2024
Amounts recognised in profit or loss:		
Current service cost	10.70	8.45
Past service cost	(0.10)	–
Net interest expense/(income)	0.59	0.45
Total amount included in employee benefits expense	**11.19**	**8.90**
Amounts recognised in other comprehensive income:		
Remeasurement (gains)/losses:		
Actuarial (gains)/losses arising from changes in		
- Financial assumptions	2.92	2.89
- Experience adjustments	9.02	8.30
- Demographic Assumptions	(2.86)	–
Return on plan assets, excluding amount included in net interest expense/ (income)	(1.12)	(0.05)
Total amount recognised in other comprehensive income	**7.96**	**11.14**
Changes in the defined benefit obligation:		
Opening defined benefit obligation	127.68	107.89
Past service cost	(0.10)	–
Current service cost	10.70	8.45
Liability Transferred in/ (out)	(1.52)	0.30
Interest expense	8.55	7.50
Remeasurement (gains)/losses arising from changes in	–	–
- Financial assumptions	2.92	2.74
- Experience adjustments	9.02	8.30
- Demographic assumptions	(2.86)	0.28
Benefits paid	(11.56)	(7.17)
Closing defined benefit obligation	**142.84**	**127.68**
Changes in fair value of plan assets during the year:		
Opening fair value of plan assets	115.75	101.36
Interest income	7.97	7.50
Return on plan assets (excluding interest income)	1.12	0.07
Contribution by employer	23.71	13.62
Liability Transferred in/ (out)	(0.73)	0.38

(₹ in crores)

Particulars	FUNDED	
	Gratuity	
	31.03.2025	31.03.2024
Benefits paid	(11.56)	(7.17)
Actuarial gain / (loss) on plan assets	–	(0.01)
Closing fair value of plan assets	**136.26**	**115.75**
Net asset / (liability) recognised in balance sheet:		
Defined benefit obligation	142.84	127.68
Fair value of plan assets	136.26	115.75
Surplus/(Deficit)	(6.58)	(11.93)

(in %)

Particulars	FUNDED	
	Gratuity	
	31.03.2025	31.03.2024
Actuarial assumptions		
Discount rate	6.70-6.76%	6.96-7.20%
Expected Return on plan assets	6.97-7.65%	6.97-7.65%
Attrition rate (Age Based)		1 to 10%
Attrition rate (Service Based)	4.50 to 14%	
Salary escalation	7 to 8%	5 to 8%

During the year, some hitherto outsourced employees were hired on a fixed term contract basis. For these employees, the attrition rate considered at 30% and salary escalation at 5%.

Leave encashment & Compensated absences (unfunded):

The Group earmarks liability towards leave benefit and provides for payments to vested employees. The benefits under the plan are in the form of a payment to employees as per the leave policy of the Group.

(in %)

Particulars	UNFUNDED	
	LONG TERM COMPENSATED ABSENCE - PRIVILEGE LEAVE	
	31.03.2025	31.03.2024
Actuarial assumptions		
Discount rate	6.70-6.76%	6.96-7.21%
Salary escalation	7 to 8%	5 to 8%
Attrition rate (Age Based)		1 to 10%
Attrition rate (Service Based)	4.50 to 14%	

Leave encashment entitlement not available for Fixed Term Contract employee (FTC)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Note 42: Share Based Payments

The Group grants ESOP to Senior Management employees in accordance with the terms of the Plan.

(a) Description of the ESOP plan that existed during the period:

Particulars	Grant 16	Grant 15	Grant 14	Grant 14	Grant 13
Options granted	15,003	21,878	6,732	10,854	9,480
Date of grant	24.05.2024	26.05.2023	25.05.2022	25.05.2022	28.05.2021
Vesting date / period	01.06.2027	01.06.2026	One Year	3 years grant with 30%, 30% and the balance vesting after 1, 2 & 3 years respectively	
Exercise period	01.06.2027 to 30.11.2027	01.06.2026 to 30.11.2026	Within 5 years after respective vesting		
Fair value of the option (₹ per share)	4,546.54	2,511.80	1,735.65	1,735.65	2,478.15

Exercise price (per share) is ₹10/- for all the above options

(b) Description of the Stock Appreciation Rights (SAR) plan that existed during the period:

Particulars	Grant 14	Grant 14	Grant 13
Board meeting date	25.05.2022	25.05.2022	28.05.2021
Options granted	1,258	1,276	1,370
Date of grant	25.05.2022	25.05.2022	28.05.2021
Vesting date / period	One Year	3 years grant with 30%, 30% and the balance vesting after 1, 2 & 3 years respectively	
Exercise period	Within one day after respective vesting		

Exercise price (per share) is ₹10/- for all the above options

Effect of Share based payments transactions on financial statement of the entity:

(₹ in crores)

Particulars	2024-25	2023-24
Expenses recognised in Profit & Loss account	6.54	5.57

Measurement of fair value

The fair values of the options issued have been arrived at using the Black Scholes Model.

The key assumptions used in computing the fair value are :

(in numbers)

Particulars	Grant 16	Grant 15	Grant 14	Grant 13
Risk free interest rate (1 year to 3 years)	7.06%	6.97%	6.34% to 7.07%	6.38% to 7.07%
Life of the option	3 years	3 years	1 to 3 years	1 to 3 years
Expected Volatility	36.28%	23.70%	22.73%	22.73%
Fair value of the option (per share)-ESOP Plan	4,546.54	2,502.49	1 year: NIL	1 year: NIL
			2 year: 1,726.94	2 year: NIL
			3 year : 1,727.58	3 Year: 2,469.55
Fair value of the option (per share)-SAR Plan	NIL	NIL	1 year: NIL	1 year: NIL
			2 year: 4,546.54	2 year: NIL
			3 year: 3,714.38	3 year: 4,546.54

The expected volatility is based on historical share price volatility. The life of the option has been based on general option holder behaviour.

Reconciliation of the share options outstanding as on 31.03.2025

The number and weighted-average exercise prices of share options under various grants are as follows:

(in numbers)

Grant details	Grant 16 ESOP	Grant 15 ESOP	Grant 14 ESOP	Grant 13 ESOP
Particulars	**No. of options**			
Outstanding at the beginning of the period	–	21,451	9,949	4,279
Granted during the period	15,003	–	–	–
Forfeited / expired during the period	686	284	–	–
Exercised during the period	–	–	3,447	2,629
Outstanding at the end of the period	14,317	21,167	6,502**	1,650*
Exercisable at the end of the period	–	–	2,189**	1,650*

Weighted average exercise price per option is ₹10/- for all the above grants.

* represents options under 3 year grant (year 3) which are not exercisable as on 31.03.2025

** represents options under 1 year grant / 3 year grant (year 3) not exercised as on 31.03.2025.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

(in numbers)

Grant details	Grant 14 - SAR	Grant 13 - SAR
Particulars	**No. of options**	
Outstanding at the beginning of the period	815	504
Granted during the period	–	–
Forfeited / expired during the period	–	–
Exercised during the period	349	504
Outstanding at the end of the period	466	–
Exercisable at the end of the period	–	–

Weighted average exercise price per option is ₹ 10/- for all the above grants

Exercise price and Contractual life for the share options outstanding at the end of the period

(in numbers)

Particulars	March 31, 2025	March 31, 2025	March 31, 2025	March 31, 2025
	Grant 16	Grant 15	Grant 14	Grant 13
Contractual life	27 Months	15 Months	2 Months	NIL

Exercise price per option is ₹10/- for all the above grants.

Reconciliation of the share options outstanding as on 31.03.2024

The number and weighted-average exercise prices of share options under various grants are as follows:

(in numbers)

Grant details	Grant 15 - ESOP	Grant 14 - ESOP	Grant 13 - ESOP
Particulars	No. of options		
Outstanding at the beginning of the period		17,586	6,858
Granted during the period	21,878	–	–
Forfeited / expired during the period	427	352	256
Exercised during the period	–	7,285	2,323
Outstanding at the end of the period	21,451	9,949**	4,279*
Exercisable at the end of the period	–	2,515**	545*

(in numbers)

Grant details	Grant 14 - SAR	Grant 13 - SAR
Particulars	No. of options	
Outstanding at the beginning of the period	2,534	959
Forfeited / expired during the period	88	54
Exercised during the period	1,631	401
Outstanding at the end of the period	815	504
Exercisable at the end of the period	–	–

Weighted average exercise price per option is ₹10/- for all the above grants.

* represents options under 3 year grant (year 2 and 3) which are not exercisable as on 31.03.2024 and options under 1 year grant / 3 year grant (year 1) not exercised as on 31.03.2024.

** represents options under 1 year grant / 3 year grant (year 1) not exercised as on 31.03.2024.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Note 43: General

43.01 : Provisions for other expenses

Movement of provisions	Amount (₹ in crores)
Carrying amount as on 31.03.2024	18.41
Add: Provisions made during the year	1.13
Less: Amount used or reversed during the year	(2.60)
Carrying amount as on 31.03.2025	16.94

43.02 : Contigent Liabilities

(₹ in crores)

Contingent liabilities	31.03.2025	31.03.2024
a) On Cheques discounted	–	–
b) Bank guarantee and Letter of credit	2.27	3.61
c) Claims against the company not acknowledged as debts	9.92	7.20
d) Tax disputes	58.29	85.59
e) Retrospective bonus	–	0.34

Tax disputes in respect of Income Tax and VAT demands are pending before various appellate forums/authorities, and the outcome/liability would be determined only upon the receipt of decisions. The Company is of the opinion that the demands are not sustainable and expects to succeed in its appeal.

The contested tax demands have been ascertained based on relief allowed by the appellate authorities, on similar issues in earlier assessment years.

43.03 Segment Reporting (₹ in crores)

Business Segments	Asset Financing		Other Operations		Eliminations		Consolidated Total	
	2024-25	2023-24	2024-25	2023-24	2024-25	2023-24	2024-25	2023-24
REVENUE								
Segment Revenue	7,818.83	6,445.57	666.80	821.55			8,485.63	7,267.12
Inter segment sales	(7.47)	(6.70)	155.80	386.47	148.33	379.77	–	–
Total Revenue	7,811.36	6,438.87	822.60	1,208.02	148.33	379.77	8,485.63	7,267.12
RESULT								
Segment Result	2,134.60	1,659.65	400.78	746.66	127.82	346.58	2,407.56	2,059.73
Unallocated income (net of expense)							39.83	(98.60)
Profit before tax							2,447.39	1,961.13
Less: Income tax							634.58	538.70
Net Profit (before adjustment for non controlling interest)							1,812.81	1,422.43
Add: Share of Profit in Associates/Joint control Entities							66.63	419.93
Less: Non controlling interest							–	406.34
Profit after Tax							1,879.44	1,436.02
OTHER INFORMATION	31.03.2025	31.03.2024	31.03.2025	31.03.2024	31.03.2025	31.03.2024	31.03.2025	31.03.2024
Segment Assets*	71,705.19	61,068.43	4,081.10	3,512.91	1,449.36	1,441.27	74,336.93	63,140.07
Unallocated Assets							999.74	1,135.97
Total Assets							**75,336.67**	**64,276.04**
Segment Liabilities	61,934.14	53,041.88	183.42	157.21	3.41	1.27	62,114.15	53,197.82
Unallocated Liabilities							25.69	
Total Liabilities							**62,139.84**	**53,197.82**
Capital Expenditure	282.97	358.07	7.75	9.00	–	–	290.72	367.07
Depreciation	190.83	148.89	34.75	36.58	3.02	1.97	222.56	183.50
Non-cash expenses other than depreciation	251.87	228.76	–	69.61	–	–	251.87	298.37

*includes assets held for sale

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

43.04 Estimated amount of contracts remaining to be executed on capital account

(₹ in crores)

Particulars	31.03.2025	31.03.2024
Estimated amount of contracts remaining to be executed on capital account (net of advance)	34.00	89.77
Uncalled commitment in Alternative Investment Fund Schemes / Investments	134.66	93.65

43.05 Registration of charges or satisfaction:

(₹ in crores)

Particulars	31.03.2025	31.03.2024
(a) Where any charges or satisfaction yet to be registered with ROC beyond the statutory period, (b) Details and reasons thereof shall be disclosed	Nil	Nil

43.06 Utilisation of Borrowed funds and Share Premium (Diversion of Funds):

No funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Group to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

No funds have been received by the Group from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Group shall, whether, directly or indirectly, lend to or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

43.07 Undisclosed income

There is no surrender or disclosure of income separately on account of search or survey under Income tax since all transactions are recorded in the books.

43.08 Crypto Currency or Virtual Currency

The Group has neither traded nor invested in Crypto currency or virtual currency during the year.

43.09 RELATED PARTIES DISCLOSURES:

Related party disclosures, as per INDAS 24 for the year ended 31st March 2025, are given below:

RELATED PARTIES:

Joint Ventures:

Royal Sundaram General Insurance Co. Ltd.

Key Management Personnel:

Mr. Harsha Viji, Executive Vice Chairman

Mr. Rajiv C Lochan - Managing Director

Mr. A.N. Raju - Deputy Managing Director

Directors:

Mr. Raghuttama Rao

Mr. Ganesh Lakshminarayan

Ms. Bhavani Balasubramanian

Dr. Kshama Fernandes

Mr. R Venkatraman

Mr. T T Srinivasaraghavan

Mr. Srivats Ram

Ms. Anuradha Rao

Enterprises over which Key Management Personnel (KMP) and his relatives can exercise significant influence:

M/s. Azorius Holdings Private Limited

M/s. Uthirattadhi Sriram Holdings Private Ltd.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

All the arrangements and transactions entered into by the company with related parties, for the Year ended 31.03.2025 were in ordinary course of business and on arm's length price

Related Party Transactions for the Year ended 31st March 2025

The nature and volume of transactions for the Year ended 31st March 2025 with the above related parties are as follows.

(₹ in crores)

Particulars	Joint Ventures	2024-25	2023-24
INCOME			
Interest Income	–	–	0.00
Lease Rental Income	0.05	0.05	5.08
Fees and Commission Income	20.34	20.34	24.09
Dividend Income	29.19	29.19	145.56
Income from Other Services	6.22	6.22	6.79
Other Income			
Rent Receipts	0.79	0.79	1.58
Other Non Operating Income	0.10	0.10	0.08
EXPENDITURE			
Finance Cost-Interest	28.77	28.77	29.24
Administrative & other expenses			
Rent Paid	0.01	0.01	–
Insurance Premium	2.89	2.89	2.39
Professional Fees	–	–	0.81
ASSETS			
Purchase of equity Shares	–	–	23.40
Investment-Sale of AIF schemes	–	–	68.60
Sale of Shares	–	–	13.17
Capital Reduction	–	–	21.56
Insurance Premium paid in advance	7.58	7.58	1.90
Loans and Advances Disbursed	–	–	0.29
Repayment of Loans and Advances	–	–	0.29
LIABILITIES			
Issue of Non Convertible Debentures	24.99	24.99	82.16
Redemption of Non Convertible Debentures	25.00	25.00	–
Deposits placed	–	–	4.00
Dividend Paid	–	–	8.49

(₹ in crores)

Compensation paid to Key Managerial Personnel	2024-25	2023-24
Short term benefits	18.14	15.44
Post retirement benefits	0.66	0.56
Share based payments	1.31	1.39

(₹ in crores)

Transactions with Key Managerial Personnel	2024-25	2023-24
Interest on deposits	1.93	1.83
Dividend Paid	15.81	15.26
Deposits Made	–	0.30
Dividend Paid to Enterprises over which KMP and their relatives are exercising significant influence	6.99	6.76

(₹ in crores)

Payment made to Directors / Relatives	2024-25	2023-24
Interest on Deposits paid to Directors/Relatives	5.74	4.58
Commission paid to Directors	2.05	2.19
Sitting fees paid to Directors	0.31	0.33

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Disclosure Of Material Transactions With Related Parties

(₹ in crores)

Particulars	Related Parties	2024-25	2023-24
INCOME			
Interest Income	Brakes India Private Limited	–	0.00
Lease Rental Income	Brakes India Private Limited	–	3.22
	Wheels India Limited	–	1.02
	Turbo Energy Private Ltd.	–	0.73
	Axles India Limited	–	0.05
	Royal Sundaram General Insurance Co. Ltd.	0.05	0.06
Fees and Commission Income	Royal Sundaram General Insurance Co. Ltd.	20.34	24.09
Dividend Income	Turbo Energy Private Ltd.	–	68.86
	Brakes India Private Limited	–	39.93
	Royal Sundaram General Insurance Co. Ltd.	29.19	15.72
	Wheels India Limited	–	2.28
	Axles India Limited	–	8.90
	Indian Motor Parts and Accessories Limited	–	5.99
	Sundaram Dynacast Private Limited	–	3.39
	Transenergy Private Limited	–	0.49
Income from Other Services	Royal Sundaram General Insurance Co. Ltd.	6.22	6.59
	Wheels India Limited	–	0.15
	Brakes India Private Limited	–	0.05
OTHER INCOME			
Rent Receipts	Royal Sundaram General Insurance Co. Ltd.	0.79	0.78
	Turbo Energy Private Ltd.	–	0.42
	Brakes India Private Limited	–	0.38
Other Non Operating Income	Royal Sundaram General Insurance Co. Ltd.	0.10	0.07
	India Motor Parts and Accessories Limited	–	0.01

(₹ in crores)

Particulars	Related Parties	2024-25	2023-24
EXPENDITURE			
Interest	Royal Sundaram General Insurance Co. Ltd.	28.77	28.34
	Sundaram Dynacast Private Ltd	–	0.59
	Turbo Energy Private Ltd.	–	0.31
Rent Paid	Royal Sundaram General Insurance Co. Ltd.	0.01	–
Professional Fees	Brakes India Private Limited	–	0.81
Insurance Premium	Royal Sundaram General Insurance Co. Ltd.	2.89	2.39

(₹ in crores)

Particulars	Related Parties	2024-25	2023-24
ASSETS			
Purchase of Shares	Sundaram Composite Structures Private Limited	–	23.40
Investment-Sale of AIF schemes	Indian Motor Parts and Accessories Limited	–	20.34
	Turbo Energy Private Limited	–	10.17
	Brakes India Private Limited	–	15.28
	Royal Sundaram General Insurance Co. Ltd.	–	22.80
Sale of Shares	Mind S.r.l.	–	8.45
	Sundaram Composite Structures Private Limited	–	4.72
Loans and Advances Disbursed	Brakes India Private Limited	–	0.29
Repayment of Loans and Advances	Brakes India Private Limited	–	0.29
Capital Reduction	Dunes Oman LLC	–	21.56
Insurance Pemium paid in advance	Royal Sundaram General Insurance Co. Ltd.	7.58	1.90
LIABILITIES			
Issue of Non Convertible Debentures	Royal Sundaram General Insurance Co. Ltd.	24.99	77.16
	Turbo Energy Private Limited	–	5.00
Redemption of Non Convertible Debentures	Royal Sundaram General Insurance Co. Ltd.	25.00	–
Deposits placed	Sundaram Dynacast Pvt Ltd	–	4.00

(₹ in crores)

Dividend Paid Details	2024-25	2023-24
Turbo Energy Private Limited	–	0.08
India Motor Parts and Accessories Limited	–	8.41

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Contd.)

Balances With Related Parties as at 31st March 2025

(₹ in crores)

BALANCES OUTSTANDING	Joint Ventures	Key Management Personnel/ Relatives of Key Management Personnel	Director/ Relatives	Enterprises over which KMP and their relatives are exercising significant influence	31.03.2025	31.03.2024
ASSETS						
Investments	585.91	–	–	–	585.91	585.66
Other Assets	9.59	–	–	–	9.59	9.72
LIABILITIES						
Equity Holdings	–	5.26	7.36	2.33	14.95	7.59
Non Convertible Debentures	419.05	–	–	–	419.05	399.70
Deposits	–	23.47	37.20	–	60.67	56.87
Other Liabilities	0.46	–	–	–	0.46	0.46
Remuneration payable	–	14.83	–	–	14.83	10.08

Balances With Related Parties as at 31st March 2025

(₹ in crores)

Balances Outstanding	Joint Ventures	31.03.2025	31.03.2024
ASSETS			
Investments in Equity Shares	–	–	–
Royal Sundaram General Insurance Co. Ltd	585.91	585.91	585.66
Total	**585.91**	**585.91**	**585.66**

Disclosure of Material Balances With Related Parties as at 31st March 2025 (₹ in crores)

BALANCES OUTSTANDING	Joint Ventures	Key Management Personnel/ Relatives of Key Management Personnel	Director/ Relatives	Enterprises over which KMP and their relatives are exercising significant influence	31.03.2025	31.03.2024
Other Assets						
Royal Sundaram General Insurance Co. Ltd.	9.59	–	–	–	9.59	9.72
Total	**9.59**	**–**	**–**	**–**	**9.59**	**9.72**
LIABILITIES						
Equity Holdings	–	5.26	7.36	2.33	14.95	7.59
Non Convertible Debentures						
Royal Sundaram General Insurance Co. Ltd.	419.05	–	–	–	419.05	399.70
Deposits	–	23.47	37.20	–	60.67	56.87
Other Liabilities						
Royal Sundaram General Insurance Co. Ltd.	0.46	–	–	–	0.46	0.46
Remuneration payable	–	14.83	–	–	14.83	10.08
Total	**0.46**	**14.83**	**–**	**–**	**15.29**	**10.54**

₹ 0.00 represents amount less than ₹50000

43.10 Additional information, as required under Schedule III to the Companies Act, 2013, of enterprises consolidated as Subsidiary/Joint Control Entities

(₹ in Crores)

Name of the entity	Net Assets, i.e., Total assets minus total liabilities(Consolidated)				Share in Consolidated profit or loss				Share in the consolidated Other Comprehensive Income				Share in Consolidated Total Comprehensive Income			
	2024-25		2023-24		2024-25		2023-24		2024-25		2023-24		2024-25		2023-24	
	As % of net assets	Amount	As % of net assets	Amount	As % of profit or loss	Amount	As % of profit or loss	Amount	As % of OCI	Amount	As % of OCI	Amount	As % of TCI	Amount	As % of TCI	Amount
Sundaram Finance Ltd.	75.47	11,139.10	74.97	9,471.69	76.64	1,542.65	60.05	1,454.01	80.13	451.47	43.62	596.95	77.40	1,994.12	54.12	2,050.96
Subsidiaries:																
Sundaram Home Finance Ltd	14.21	2,096.95	14.88	1,880.26	12.15	244.66	9.74	235.83	(0.12)	(0.66)	(0.12)	(1.65)	9.47	244.00	6.18	234.18
Sundaram Asset Management Company Ltd.(Consolidated)	3.54	522.37	3.41	431.12	7.63	153.53	4.62	111.91	0.82	4.64	0.76	10.36	6.14	158.16	3.23	122.27
Sundaram Finance Employee Welfare Trust	0.41	59.97	0.17	21.93	0.16	3.17	0.09	2.07	6.19	34.87	–	–	1.47	38.03	0.05	2.07
Sundaram Trustee Company Ltd.	0.03	4.55	0.03	3.90	0.11	2.23	0.07	1.60	–	–	–	–	0.09	2.23	0.04	1.60
LGF Services Ltd	0.02	3.50	0.03	3.52	–	0.08	–	0.11	–	–	–	–	–	0.08	–	0.11
Sundaram Fund Services Ltd	0.01	1.13	0.01	1.10	–	0.03	0.01	0.28	–	–	–	(0.02)	–	0.03	0.01	0.26
Sundaram Finance Holdings Ltd. (Consolidated)	–	–	–	–	–	–	5.15	124.77	–	–	12.57	172.01		–	7.83	296.78
Non Controlling Interests in Subsidiaries		–	–	–		–	16.78	406.34	–	–	40.94	560.20		–	25.50	966.54
Joint Control Entities:																
Royal Sundaram General Insurance Co. Ltd	6.31	931.52	6.50	820.81	3.31	66.63	3.49	84.45	12.98	73.13	2.23	30.54	5.42	139.76	3.03	114.99
	100.00	14,759.10	100.00	12,634.33	100.00	2,012.98	100.00	2,421.38	100.00	563.45	100.00	1,368.40	99.99	2,576.42	100.00	3,789.76
Adjustment arising out of Consolidation		(1,562.27)		(1,556.11)		(133.54)		(579.02)				–		(133.54)		(579.00)
Total		**13,196.83**		**11,078.22**		**1,879.44**		**1,842.36**		**563.45**		**1,368.40**		**2,442.88**		**3,210.76**

43.11 Disclosure under the MSMED Act, 2006

(₹ in crores)

Particulars		31.03.2025	31.03.2024
ia)	Principal amount remaining unpaid*	8.79	4.04
ib)	Interest amount remaining unpaid	NIL	NIL
ii)	Interest and principal amount paid beyond appointed date	NIL	NIL
iii)	Amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointment day during the year) but without adding the interest specified under this Act.	NIL	NIL
iv)	Interest accrued and remaining unpaid		
v)	Further interest due and payable even in the succeeding years, until such date when the interest due as above are actually paid to the small enterprises	NIL	NIL

* Subsequently liability is discharged

43.12 The Board of Directors have recommended a final dividend of ₹21/-per share (210%) for the year ended 31st March 2025 in May 2025. This together with interim dividend of ₹14 per share (140%) paid would aggregate to a total dividend of ₹35/- per share (350%).

43.13 Earnings per Share

Particulars	Year Ended 31.03.2025	Year Ended 31.03.2024
Profit /(Loss) attributable to equity shareholders (₹ in crores)	1,879.44	1,436.02
Weighted average number of equity shares	11,02,13,031	11,02,06,613
Earnings per share – Basic & Diluted (in ₹)	170.53	130.31
Face value of Share	10	10

43.14 Events After Reporting Date

There have been no other events after the reporting date apart from above that require disclosure in the financial statements.

43.15 Previous year's figures have been regrouped wherever necessary to conform to current year's classification.

As per our report of even date attached
For **Brahmayya & Co.,**
Chartered Accountants
Firm Regd. No. 000511S

L Ravi Sankar
Partner
Membership No. 025929

For **R.G.N. Price & Co.,**
Chartered Accountants
Firm Regd. No. 002785S

K Venkatakrishnan
Partner
Membership No. 208591
Place : Chennai
Date : May 26, 2025

S. Viji
Chairman

Rajiv C. Lochan
Managing Director

Harsha Viji
Executive Vice Chairman

A.N. Raju
Deputy Managing Director

Bhavani Balasubramanian
Director

M. Ramaswamy
Chief Financial Officer

P.N. Srikant
CCO & Company Secretary

FORM AOC-I

(Pursuant to first provision to sub-section (3) of section 129 of the Companies Act, 2013, read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of Subsidiaries/Associate companies/Joint Ventures

Part "A": Subsidiaries

(₹ in crores)

1	Sl. No.	1	2	3	4	5
2	Name of the subsidiary	Sundaram Asset Management Company Limited and it's subsidiaries	Sundaram Home Finance Ltd	Sundaram Trustee Company Limited	LGF Services Limited	Sundaram Fund Services Ltd
3	Date since when the Subsidiary was acquired	26-02-1996	02-07-1999	02-12-2003	23-01-2004	27-06-2008
4.	Reporting period for the subsidiary concerned, if different from the holding company's reporting period	NA	NA	NA	NA	NA
5.	Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries.	NA	NA	NA	NA	NA
6.	Share capital	96.25	101.25	0.05	0.25	1.50
7.	Other Equity	426.12	1,995.70	4.50	3.25	(0.37)
8.	Total assets	649.42	16,060.95	4.99	3.54	1.14
9.	Total Liabilities	127.05	13,964.00	0.44	0.04	0.02
10.	Investments	245.33	380.82	4.42	0.45	–
11.	Turnover	515.31	1,596.55	3.64	0.19	0.14
12.	Profit/(Loss) before taxation	200.01	311.32	2.98	0.11	0.02
13.	Tax Expense	46.48	66.66	0.75	0.03	(0.01)
14.	Profit/(Loss) after taxation	153.53	244.66	2.23	0.08	0.03
15.	Other Comprehensive Income	4.64	(0.66)	–	–	–
16.	Total Comprehensive Income	158.16	244.00	2.23	0.08	0.03
17.	Proposed Dividend	85.18	33.54	2.23	0.08	–
18.	% of shareholding	100.00%	100.00%	100.00%	100.00%	100.00%

Subsidiaries yet to commence operations : NIL

Part "B": Associates and Joint Ventures

Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures

(₹ in crores)

	Name of Associates/Joint Ventures	Royal Sundaram General Insurance Company Ltd
1.	Latest audited Balance Sheet Date	31.3.2025
2.	Date on which the associate/JV was acquired	22.8.2000
3.	Shares of Associate/Joint Venture held by the company on the year end	
	No of Shares	22,45,00,000
	Amount of Investment in Joint Venture	585.91
	Extent of Holding %	50.00%
4.	Description of how there is significant influence	Joint Venture
5.	Reason why the Associate / Joint Venture is not consolidated	NA
6.	Networth attributable to Shareholding as per latest audited Balance Sheet	931.52
7.	Total Comprehensive Income for the year	
	i. Considered in Consolidation	139.76
	ii. Not Considered in Consolidation	139.76

Associates/Joint ventures yet to commence operations : NIL

Associates/Joint ventures liquidated or sold during the period : NIL

S. Viji
Chairman

Harsha Viji
Executive Vice Chairman

Bhavani Balasubramanian
Director

Rajiv C. Lochan
Managing Director

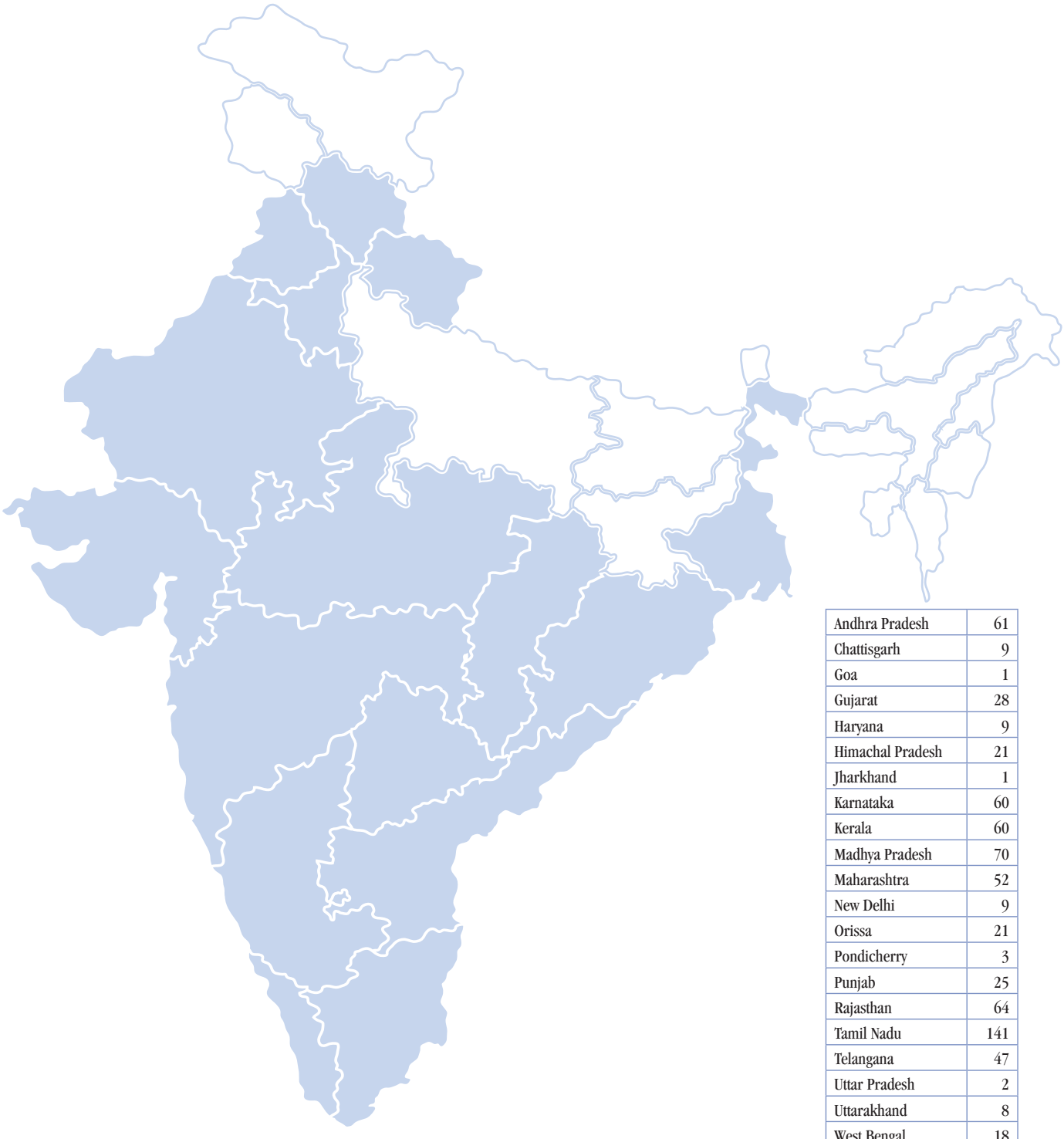
A.N. Raju
Deputy Managing Director

M. Ramaswamy
Chief Financial Officer

Place : Chennai
Date : May 26, 2025

P.N. Srikant
CCO & Company Secretary

Sundaram Finance Branch Network – 710 Branches



Andhra Pradesh	61
Chattisgarh	9
Goa	1
Gujarat	28
Haryana	9
Himachal Pradesh	21
Jharkhand	1
Karnataka	60
Kerala	60
Madhya Pradesh	70
Maharashtra	52
New Delhi	9
Orissa	21
Pondicherry	3
Punjab	25
Rajasthan	64
Tamil Nadu	141
Telangana	47
Uttar Pradesh	2
Uttarakhand	8
West Bengal	18
Total	**710**