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Mumbai – 400 001
Scrip code:500530

The Manager
Listing Department
National Stock Exchange of India Ltd.
Exchange Plaza, C-1, Block G
Bandra-Kurla Complex
Bandra (E)
Mumbai – 400 051
Scrip code: BOSCHLTD

November 11, 2025

Dear Sir/Madam,

Sub: Intimation under Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015- Investor Presentation

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in continuation of our earlier letter dated November 4, 2025, intimating the schedule of Investor Concall for Q2 FY 2025-26 on November 11, 2025, we enclose herewith the Investor Presentation to be made at the Investor Concall.

This is for your information and records.

Yours faithfully,
for Bosch Limited,

Venkataraman Srinivasan
Digitally signed by Venkataraman Srinivasan
Date: 2025.11.11 14:42:05 +05'30'

V. Srinivasan
Company Secretary & Compliance Officer

Safe Harbour

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BOSCH LIMITED
INVESTOR PRESENTATION

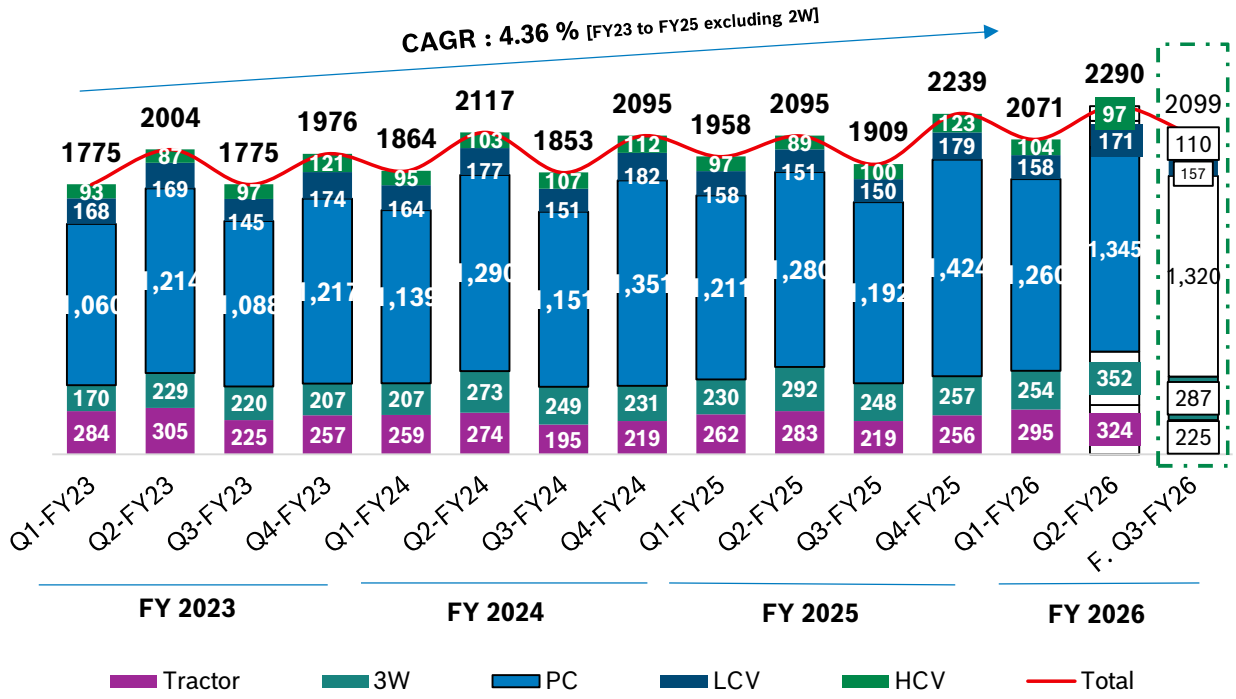
Quarterly Results September 30, 2025

November 11, 2025 | Bengaluru

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Production

Volumes in '000s



	FY2025-26 Q2			FY2025-26 Q1-Q2 YTD	
	Volumes	%Change w. Q2-FY25	%Change w. Q1-FY26	Volumes	%Change w. Q1-Q2 YTD FY25
	97	+9%	-7%	202	+8%
	171	+13%	+9%	329	+6%
	1,345	+5%	+7%	2,605	+5%
	352	+20%	+39%	606	+16%
	324	+15%	+10%	619	+14%
Total	**2,290**	**+9%**	**+11%**	**4,360**	**+5%**
	7,001	+10%	+17%	12,961	+5%

Indian automotive sector recorded a synchronized upturn in Q2 FY26, underpinned by festive momentum, policy support (GST2.0), and revived consumer confidence.

3W – Three-Wheeler, PC –Passenger Cars, HCV –Heavy Commercial vehicles, LCV - Light Commercial Vehicles

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Automotive Market Prognosis | Production Outlook



Unit of Measure in **Mio vehicles for FY (April-March)**

2025-11-11

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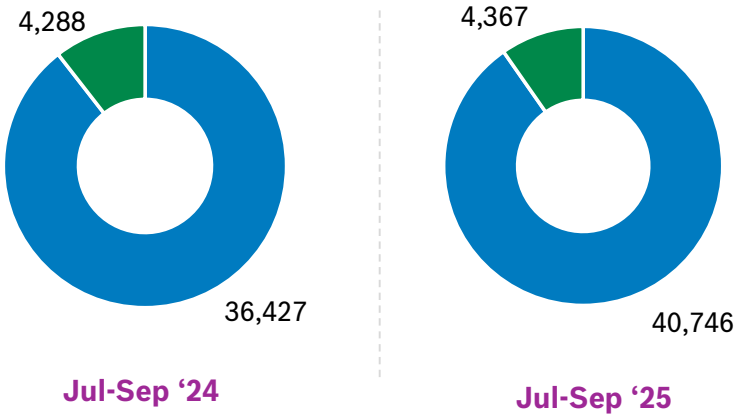
Sector-wise sales performance

Amounts in mINR

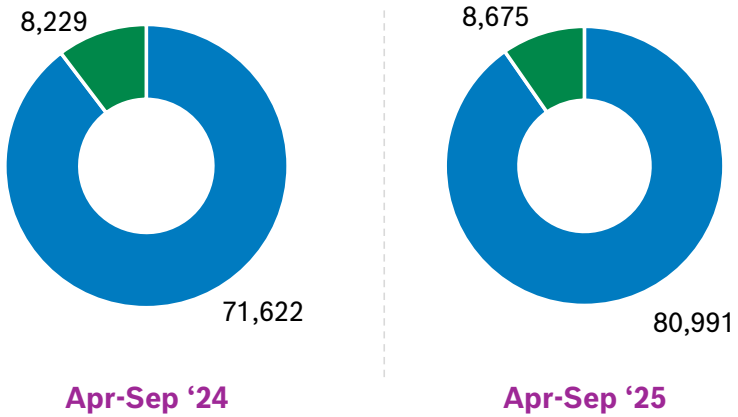
Mobility solution

Consumer Goods

Q-on-Q



6M FY'25 vs 6M FY'26



Jul-Sep '24 vs Jul-Sep '25 (Q-on-Q)

Mobility business has grown by 11.9% driven by growth in:

- Power Solutions by 9.5%
- Mobility Aftermarket by 3.7%
- 2-Wheeler segment by 81.8%

Consumer goods segment grew by 1.8%

Apr-Sep '24 vs Apr-Sep '25 (6M FY'25 vs 6M FY'26)

Mobility business has grown by 13.1% driven by growth in:

- Power Solutions by 11.5%
- Mobility Aftermarket by 4.5%
- 2-Wheeler segment by 78.9%

Consumer goods segment grew by 5.4%

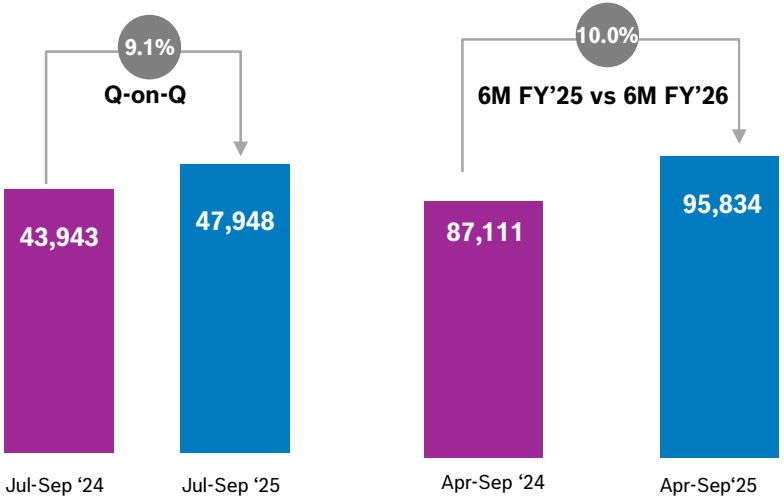
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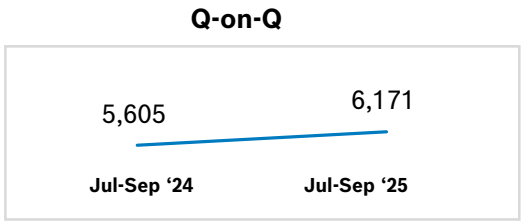
Key Financial Highlights

Amounts in mINR

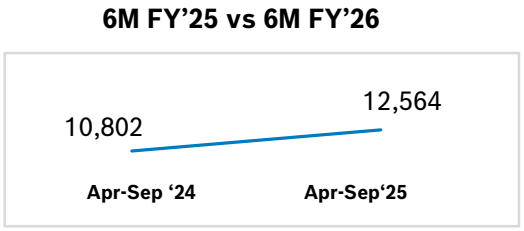


Revenue from Operations

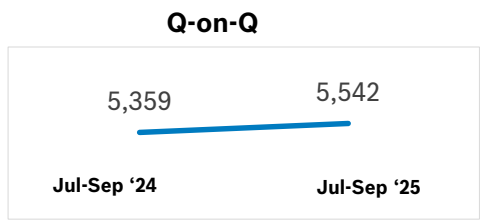
- **Revenue from operations grew +9.1% Q-o-Q**
  Driven by growth in Power Solutions by 9.5%, Mobility Aftermarket business by 3.7% and 2-Wheeler powersports by 81.8%
- **Revenue from operations grew +10.0% 6M FY'25 vs 6M FY'26**
  Driven by growth in Power Solutions by 11.5%, Mobility Aftermarket business by 4.5% and 2-Wheeler powersports by 78.9%



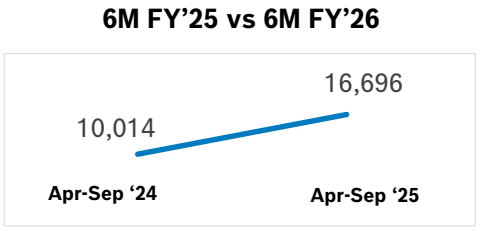
EBITDA



- **EBITDA grew +10.1% Q-o-Q and +16.3% 6M FY'25 vs 6M FY'26**
  Absolute growth in EBITDA is mainly driven by favorable product mix and optimization of expenses



Profit After Tax



- **Profit After Tax (PAT) grew +3.4% Q-o-Q and +66.7% 6M FY'25 vs 6M FY'26 of revenue from operations**
  Increase mainly on account of improved EBITDA and profit on sale of "Video solutions, Access and Intrusions and Communication systems" business

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Highlights



Power Solutions

Recognitions:

- **Escorts Kubota – Best Delivery Award:** For outstanding on-time delivery performance and supply reliability.
- **Tata CV – Innovation & Technology Award (Hydrogen ICE):** For pioneering innovation in Hydrogen Internal Combustion Engine technology.

25 Years of Excellence Continues

- PS-IN Celebrated 25 years of TCI (Technical Centre India).
- The Centre continues to be at the forefront of our innovation journey.



Two-Wheeler and PowerSports

Recognitions:

- Recognized in the **CII Innovation Campaign** for system-level cost optimization, the **Sensorless Quickshift** marks a major leap in gear-shifting technology.
- Bosch was honored with Hero MotoCorp's prestigious "**Hero Premium Leader**" award.

What's New?

- Bosch's first Sensorless Quickshift technology got introduced in Indian Markets.
- Lambda Sensor (LSF-mh) ramped -up successfully for OBD-II requirements at Bidadi Plant ; This has enabled us to reach new volume milestones and implementation across vehicle platforms within Two-Wheelers.



Mobility Aftermarket

Key Portfolios focus:

Filters, Braking Systems, Wipers & Automotive

Outlook:

- Momentum recovery expected post GST 2.0 transition.
- Continue leveraging portfolio strengths.
- Maintain cost discipline and margin stability.
- Expanding product portfolio aligned with market demands.



Power Tools

New Product Launches driving growth

- Special Categories gaining traction: Hand Tools & Outdoor Garden

E-Commerce

- E-Commerce with festive offers saw high double-digit growth

Strategic Cordless 2.0 Initiatives

- Effective tactical interventions accelerating adoption of cordless technology.

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THANK YOU

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